



COMMUNITY STRATEGIC PLAN 2013-2023



This Community Strategic Plan 2013-2023 was adopted by Council at its Ordinary Meeting held Tuesday 25 June 2013, Resolution number 337 following consideration of any comments or submission received following public exhibition and consultation with the community.

This document is also available in alternative formats upon request:

- Large Print;
- CD/DVD; and or;
- Electronic format via email.

For an alternative format or further information regarding this document, please contract council's Corporate Planning Coordinator on (02) 6941 2501 or admin@tumut.nsw.gov.au.



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### Mayor's Message

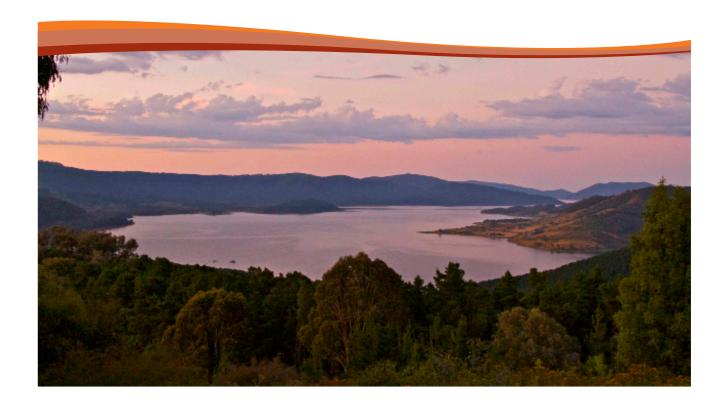
On behalf of Tumut Shire Council I am pleased to present to the Community our new 10 Year Community Strategic Plan (CSP). This plan has been created with significant input from the residents and ratepayers within our shire and Council thanks all those who have contributed to setting the future of our Shire. Council has prepared this plan on behalf of our community and will continue to lead with its implementation.

The CSP is part of the Shires integrated planning framework and is council's principal planning and strategic document for our Shire and provides the blueprint for our activities and achievements over the next ten years, detailing the vision, aspirations and objectives as identified by our community. The CSP has identified 10 key directions that council will work towards in collaboration with the community and other key stakeholders.

Council utilises the direction identified in the CSP to plan activities and actions in our four year Delivery Program and one year Operational Plan, ensuring we align with State and Regional Plans.

Tumut Shire Council is committed to providing the best services and facilities for our community and this plan supports us to achieve that vision.

The success of this plan lies with all of us, not only Council. Through working together in collaboration and taking ownership of the strategies detailed in our CSP, we can work together to create a future that this plan aims to achieve.





### Looking to the Future – The vision of our Shire



"The vision of the Tumut
Shire Community is to be an
innovative, prosperous and
welcoming community seeking
to live sustainably within our
rural setting and natural
environment."











The gateway to the northern end of the Snowy Mountains and the Riverina, the Tumut region is an area of spectacular natural beauty.

Four distinct seasons each with its own charm define the region. Autumn and spring have perfect temperatures to lure you outside to enjoy the beauty of spring blossom or autumn foliage. Winter sees the higher country transformed into a snow-clad wonderland while in summer the rivers and the large expanse of Blowering Dam offer a host of recreational activities.

The region has something for everyone: the untouched wild beauty of Kosciuszko National Park, crystal clear streams and rivers, towering mountains, lush green valleys, goldmining history, the mighty Snowy Mountains Scheme, fresh crisp apples, clean air and tranquillity or adventure.

Lakes, dams and cool clean rivers are a fisherman's paradise with opportunities for both native and trout fishing. Water sports fanatics are drawn to the area for magnificent water skiing, wake boarding, boating, kayaking and swimming.

Spring and autumn, both a feast of colour, are celebrated in the region with the Batlow Apple blossom Festival in October and the Tumut Festival of the Falling Leaf in April.

In winter Selwyn Snowfield, just one hour from Tumut and half an hour from Talbingo, offers great family skiing but also tobogganing, cross-country skiing or an old-fashioned snowball fight.

Challenging bushwalks, leisurely half day walks, pioneer huts, magical Buddong Falls and the ornately beautiful Yarrangobilly Caves all call the Tumut region home.

#### **Population**

Approx. 11,200

#### Location

Halfway between Sydney and Melbourne, <2hrs from Wagga Wagga and Albury-Wodonga, <3hrs from Canberra.

#### Climate

Tumut Shire spreads from the river flats of the Tumut River to the highest town in Australia, Cabramurra. As a result, rainfall and temperatures vary dramatically across the shire. The region enjoys four distinct seasons and in general a very pleasant climate. In comparison to Canberra, Tumut experiences a milder climate with warmer winters and cooler summers than the capital. For Tumut and Adelong mean maximum temperatures range from 30.5 degrees in summer to 12.5 degrees in winter. Mean minimums are 13 degrees in summer to 1 degree in winter.

#### Industry

Resources in the Shire include the State's largest softwood plantations, supplemented by many private plantings. The resultant timber, together with extensive hardwood resources, is processed in some of the largest and most sophisticated timber manufacturing plants in the Southern Hemisphere.

Industries within the region include timber and timber processing, horticulture, grazing, transport, engineering, power generation, aquaculture, tourism, retail, education and support services. (Clusters of specialist expertise in engineering services, forest equipment manufacture and transport operations are characteristic of the region).

The mainstays of the local economy have long been Agriculture, Horticulture and Forestry but there is increasing recognition of the opportunities presented by tourism. Kosciuszko National Park, Blowering Dam and the State Forests add countless opportunities for outdoor leisure pursuits and a stunning backdrop for the less energetic to enjoy.

#### The Towns

#### Tumut

Population: 6,500 Elevation: 290m

#### **Batlow**

Population: 1,400

Elevation: 775m. Distance from Tumut: 33kms

#### Adelong

Population: 900

Elevation: 303m. Distance from Tumut: 15kms

#### **Talbingo**

Population:250

Elevation: 380m. Distance from Tumut: 40kms

#### Brungle

Population: 150

Elevation: Distance from Tumut: 21kms

#### Cabramurra

Population: 60

Elevation: 1,481m. Distance from Tumut: 113kms

There is a significant rural population in the shire spread across districts such as Brindabella, Wondalga, Lacmalac and many others.







### What is a Community Strategic Plan?

The Community Strategic Plan is the highest level plan that a council will prepare. The purpose of the plan is to identify the community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may affect the community and the level of resources that will realistically be available to achieve its aims and aspirations.

The plan has been prepared to address social, environmental, economic and civic leadership considerations and the social justice principles of equity, access, participation and rights. By addressing the quadruple bottom line and the social justice principles council can ensure that effective and efficient community engagement is implemented and maintained, so that the entire community is included in council's decision making process.

This plan sets the vision, aspiration and objectives for the Tumut Shire Community over the next 10 years, collated during our Community Engagement process with the community and other key stakeholders. It is our principal strategy and planning document and support more detailed plans and strategies, including our four year Delivery Program and one year Operational Plan. This means that it governs all the work that council undertakes, either through direct service delivery, partnership arrangements or advocacy on behalf of our community. The clear direction set by the council ensures asset and service provision is focused to meet the requirements of our community, now and into the future.

While council has a custodial role in initiating, preparing and maintaining the Community Strategic Plan on behalf of our Shire, not every action in the Community Strategic Plan is the responsibility for council. This plan is not a council owned plan, but a plan owned by the community. Other stakeholders responsible for achieving strategies are Federal and State Governments, businesses, community groups and individuals within the community.

Council does recognise and understand that it has a responsibility to act on behalf of the community and where possible, council will assist and support these actions, by fostering relationships and partnerships with other key stakeholders. The overall success of this plan rides on the participation and commitment of the community as a whole.



Like all plans and strategies, the Community Strategic Plan will be extensively reviewed every four years after local government elections. This will enable the new council and the community to review the strategies and objectives and continue to set the direction of where we want to be in the future, it will provide an opportunity for continued consultation to make sure this plan remains relevant to community members within our shire. The next review of this plan will start to take place in October 2016. Council will engage with the community utilising the Community Engagement Strategy.



# How does the Community Strategic Plan fit in the IP&R Framework?

The Community Strategic Plan is just one plan that exists as part of the IP&R framework. The objective of Integrated Planning & Reporting (IP&R) is to align and streamline council's planning and reporting requirements, to ensure that council can build an integrated planning and reporting framework to suit their community needs.

The Community Strategic Plan is our road map of what is important to the community and where we want to be in the future. More detailed actions and activities are detailed in council's four year Delivery Program and one year Operational Plan.

The Resourcing strategy ensures that council has the financial capacity to fulfil all actions identified in the Delivery Program and Operational Plan, that we have Asset Management Plans for each asset group and that we have the right people with the right skills for our future works program.







### How was the Community Strategic Plan Developed?

IP&R enables greater community participation in the decision making process of council's objectives and ensure the financial realities and appropriate resources of all planned works. Council is committed to ensuring that our business planning is relevant and effectively captures the right information to drive the delivery of what our community requires.

This Community Strategic Plan was developed following lengthy consultation with our community. Council wanted to ensure that every resident within our shire was aware of and had the opportunity to participate in the future of our shire and embarked on a "Have Your Say" media campaign so that all residents were aware of the process and how they could set the future directions of council. The month of March 2013 was dedicated to community consultation throughout the Shire.

In February 2013 council sent out "Have Your Say" postcards to every resident in the shire detailing how the community could participate and also dates and times for community meetings.



During the month of March five community meetings were held across the shire in Adelong, Batlow, Brungle, Talbingo and Tumut. During the meetings residents and property owners were given the opportunity to talk directly with Councillors and senior staff about their concerns and aspirations for the future of our shire. Participants were also given the opportunity to fill in a paper survey form.



Council created a dedicated "Have Your Say" webpage, which detailed information about the community consultation process. On this webpage were details of an online survey, email distribution list registration and pages following each of the community consultation meetings.

Council placed in weekly advertisements and advertised on the radio. Posters were displayed throughout all towns and villages within the Shire and schools placed information in their newsletters.

To ensure that a cross section of residents within our shire was included in the consultation process, council also utilised council committees by sending them a copy of the paper survey to fill in and provide feedback to council.

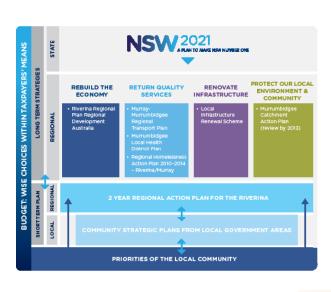


The Tumut Shire Council Community Consultation 2013 Findings Report was prepared following feedback and information obtained during the community consultation process and is available on council' website. The community survey responses and collated information summaries in the Findings Report has been utilised by Council in deciding the Community Strategic Plan Strategies, Delivery Program Activities and Operational Plan Actions for 2013-2023.

Along with the community, this plan has been prepared taking into consideration the NSW State Government 10 year plan "NSW 2021", the Riverina Regional Action Plan, Destination 2036 and Riverina Regional Plan 2012-2015. The long term strategies adopted by council align with all of these plans. Council's adopted plans and strategies are also reflective of the content of this plan. Refer to Appendix A for a full list of council documents.

The content of this Community Strategic Plan have been developed as a result of a wide range of community participation and consultation activities including paper surveys, online survey's, community suggestions and community meetings, council's adopted plans and strategies and State and Regional Plans.

Tumut Shire Council thanks all interested stakeholders for their contributions towards the delivery of this plan and the community working together to achieve a better future for Tumut Shire.







### What the Community had to Say

The Community Strategic Plan outlines the vision for Tumut Shire and identifies community well-being priority areas of focus over the next 10 years. It is our guiding document in providing services and facilities for the Tumut Shire Community.

This plan considers the challenges that our shire will face in the future including issues with services and infrastructure and sets a path to respond to these challenges in the long term.



A summary of the community feedback during the Community consultation process have identified the following:



### What residents liked about living in the Shire

Community living with a country lifestyle, safe and peaceful environment and face to face contact with service providers.

#### What could be improved in Tumut Shire?

Improving the entrance to Adelong from the Snowy Mountains Highway, a focus on tourism and drawing people to the shire, walk and cycle ways, beautifying and improving the creek and town bridge area and focusing on the areas major tourist attraction Adelong Falls.

# What kind of place would you like the Tumut Shire to be in 10 years' time?

Still here, a safe, busy and vibrant town for tourists and locals with community groups and council working together for the progress and improvement of Adelong.

#### What actions would help us to get there?

Continue to improve communication channels between the community and council, a focus on tourism within the shire and building a "Name" for our shire throughout the State. Maintaining the good things that are already in the town such as parks and open space and the healthy clean environment.

### Suggest one change that would make Tumut Shire a better place?

Promotion of the beauty and facilities and events within the shire and beautifying the creek and bridge area with better signage.

### What two services and facilities do you most appreciate or use?

Adelong Falls, open spaces including sporting fields and parks, tennis courts, water, sewer and footpaths.

# What two services or facilities would you like to see improved?

Adelong Falls, tourism museum, more public toilets that cater for elderly and disabled, introduction of green waste pick up, parking for caravans, signage and the appearance of the town of Adelong.



# What Batlow residents liked about living in the Shire

Fantastic weather with four distinct
seasons, the laid-back lifestyle that is safe,
quiet and a real sense of community.

#### What could be improved in Batlow?

CBD aesthetics including the footpaths and plantings, roads including heavy vehicle traffic, speed zones and parking.

### What kind of place would you like the Tumut Shire to be in 10 years' time?

A thriving town with facilities and services to attract tourists and a town that grows to encourage more local business and employment.

#### What actions would help us to get there?

Increased State and Federal funding to improve facilities and services in the town. Promotion of the Shire including Batlow and a concentration on encouraging businesses with the support from Council.

# Suggest one change that would make Tumut Shire a better place?

Increased tourism and employment opportunities, diversification of our industries and greater access route to Canberra.

# What two services and facilities do you most appreciate or use?

Libraries, sporting grounds and parks, festivals and events.

# What two services or facilities would you like to see improved?

Safer roads and traffic flow through Batlow, especially heavy vehicles, development process through council and garbage disposal including E-waste.



BRUNGLE

# What Brungle residents liked about living in the Shire

A great place to live with good people, peaceful and quiet location close to the rivers and mountains with great scenery. Residents liked the fact there is no traffic

and a lot of recreational activities and sporting events.

#### What could be improved in Tumut Shire?

Enforcement of the speed zones, promote Brungle as an alternative town to live in, advise tourists of the Aboriginal heritage and include interpretive signage.

## What kind of place would you like the Tumut Shire to be in 10 years' time?

A larger population with more shops and a plaza style shopping complex with small car specific parking areas. Diversification of our industries and a shire able to attract and retain younger people and families to the region.

#### What actions would help us to get there?

Continued community consultation, advertising of the benefits of living in the Tumut Shire and increased activities for you with an emphasis on cultural tourism.

# Suggest one change that would make Tumut Shire a better place?

Continuing to grow our tourism industry with increased promotion.

## What two services and facilities do you most appreciate or use?

Library, garbage collection including recycling, sewerage, good water supply and Brungle Hall.

### What two services or facilities would you like to see improved?

Killimicat Hill, road maintenance, Brungle Hall and tourist information.



TALBINGO

# What Talbingo residents liked about living in the Shire

The quiet and community focused lifestyle. Peaceful town with a picturesque lifestyle with a natural environment and open space.

#### What could be improved in Tumut Shire?

Footpaths could be improved and the footpath/cycle way behind the primary school needs to be completed. Tip Creek could be improved by planting some native vegetation similar to Canberra botanic gardens. Install proper viewing points and tourist spots along Blowering Dam, photographic spots.

# What kind of place would you like the Tumut Shire to be in 10 years' time?

Keep the atmosphere the same but improve services and facilities for peak tourist times.

#### What actions would help us to get there?

More infrastructure and sustainable business climate.

# Suggest one change that would make Tumut Shire a better place?

Heated swimming pool for retired residents. Weed control throughout the shire with the help of State and Federal funding.

# What two services and facilities do you most appreciate or use?

Walkway and cycle ways.

### What two services or facilities would you like to see improved?

Information and newsletters distributed to ratepayers who may not live in the community to ensure they are informed. Greater representation of councilors in each town and village throughout the shire. Implementation of green waste collection. Signs replaced that are unreadable.



# What Tumut residents liked about living in the Shire

Regional location with rural setting, modern and varied retail outlets, clean environment with good weather and close to Canberra.

#### What could be improved in Tumut Shire?

The aesthetics and finesse of Tumut CBD and park lands with a creative, vibrant and energetic vibe but maintaining the heritage of our shire, improve our footpaths and cycle ways which are mapped, roads, parking for RVs, improved public transport especially linking to interstate travel and environmental management.

# What kind of place would you like the Tumut Shire to be in 10 years' time?

A sensational, creative and forward thinking community that maintains a safe and family friendly environment and a tourist mecca of NSW.

#### What actions would help us to get there?

A council that works in partnership with the community. Promotion of the Shire as a tourist destination and support businesses that are tourism orientated and provide and maintain infrastructure that will increase tourism within the Shire.

### Suggest one change that would make Tumut Shire a better place?

Improved civic and town planning, a decrease in the amount of uneatable land within the Shire and utilising the internet such as YouTube to tell local stories and promote the Shire.

### What two services and facilities do you most appreciate or use?

Roads, footpaths, playgrounds, waste, sporting facilities, aerodrome, parks and gardens and festivals and events.

# What two services or facilities would you like to see improved?

Access roads to Canberra, community projects and tourist based facilities, road infrastructure, bulk waste collection annually and the introduction of green waste bins.

# Importance and Satisfaction of Services and Infrastructure

Part of the community consultation process was requesting the community to rate services and infrastructure provided by Tumut Shire Council in relation to satisfaction and importance.

The results indicate that residents are overall satisfied with the infrastructure provided by Tumut Shire Council with 58.7% of respondents stating that they were satisfied (26.67%) to moderately satisfied (32.03%).

52.46% of respondents indicated that they were moderately satisfied (24.81%) to just satisfied (27.65%) with the services provided by Tumut Shire Council.

The results have indicated that respondents are more satisfied with the infrastructure than the services provided by Tumut Shire Council.

Respondents have indicate that infrastructure is extremely important to them with 53.06% identifying that it was very important (29.9%), to important (23.16%).

The significance of services is important to respondents with 51.5% of respondents indicating that services were important (30.9) to moderately important (20.6%).

The results show that overall respondents have identified that infrastructure is more important to them than services.



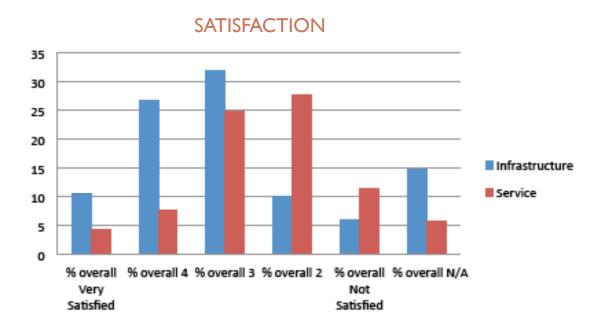
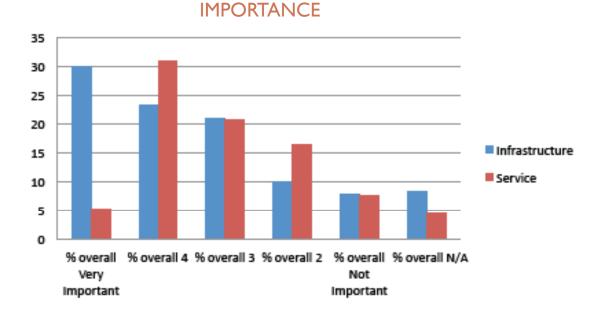




Figure 2 – Overall Importance Infrastructure and Service



### Key Results for Services provided by Tumut Shire Council:

The Service areas that council is performing well with high satisfaction and high importance level are:

- ➤ Emergency Services (61.3% Importance, 65.7% Satisfaction)
- ➤ Libraries (59.4% Importance, 65.6% Satisfaction)
- Community Events and Festivals (67.2% Importance, 58.8% Satisfaction)

Priority areas for <u>improvements</u> as they had a high importance rating amongst respondents and a low satisfaction level are:

- ➤ Encouraging Local Industry and Jobs (76.5% Importance, 15.6% Satisfaction)
- Assessment of Building and Development Applications (58.7% Importance, 17.7% Satisfaction)
- ➤ Companion Animal Management and Control (52.2% Importance, 20.7% Satisfaction)
- Tourist Information and Support (57.1% Importance, 34.4% Satisfaction)

- ➤ Litter Control (60.6% Importance, 34.9% Satisfaction)
- > Recycling (62.5% Importance, 34.9% Satisfaction)
- ➤ Weed Control (68.2% Importance, 36% Satisfaction)
- ➤ Rubbish Collection and Disposal (62.5% Importance, 38.1% Satisfaction)

### Key Results for Infrastructure provided by Tumut Shire Council:

The Infrastructure areas that council is performing well with high satisfaction and high importance level are:

> Sewer (62.9% Importance, 54.8% Satisfaction)

Priority areas for <u>improvements</u> as they had a high importance rating amongst respondents and a low satisfaction level are:

- ➤ Roads (90.6% Importance, 25.4% Satisfaction)
- ➤ Public Toilets (60.4% Importance, 22.3% Satisfaction)
- ➤ Footpaths (52.3% Importance, 29.7% Satisfaction)





### Identifying our Priorities

The community consultation process for 2013 was a success with a huge amount of ideas and comments received by council. The next stage of the process was to identify what the majority of our community were saying. The top 8 major themes that have evolved out of the consultation process were:

- 1. Tourism within our Shire
- 2. Road infrastructure
- 3. Public toilets
- 4. Footpaths and cycle ways throughout the Shire
- 5. Aesthetics of our towns and maintaining our heritage
- 6. Green Waste
- 7. Diversification of businesses within the shire and attracting new business for employment
- 8. Improved communication between the community and council

The next challenge for council was to review the community's ideas and issues and identify and explore options that were financially sustainable and achievable. Council will achieve this by looking at ways to increase revenue, grant funding and productivity and efficiency gains within council operations.

The Delivery Program 2013-2017, which incorporates council's Operational Plan 2013-2014 is the reference document for more detailed actions and activities of council's focus for the next four years aligned under the Community Strategic Plan.

Council has taken note of the communities concerns and issues and has addressed many of these throughout our Delivery Program and Operational Plan. As not every issue or concern identified by the community falls under council responsibility, this does not mean it is ignored. Council will support and facilitate actions with other relevant stakeholders or State and Federal Government on behalf of the community and the wording in the Operational Plan reflects this where appropriate.



### The Structure of the Plan

To align with the vision of the future for Tumut Shire, the Community Strategic Plan, Delivery Program and Operational Plan have been set out under 10 Key Directions and aligned under Council's quadruple bottom line principles of Social, Economic, Environmental and Civic Leadership.

The 10 Key Directions along with their respective Community Strategic Plan Strategy are listed below:

SI	Urban Living and Infrastructure – A well planned community with supportive infrastructure
SI.I	Guide the planning, construction, maintenance and operation of the infrastructure essential for Tumut Shire Council to provide services to the community
\$1.2	Carparking within the Shire
\$1.3	Cemeteries within our Shire
\$1.4	Manage water and sewage services and infrastructure to optimise water use and re-use and minimise environmental impact
S2	A Creative Shire – A place where arts, culture and heritage are celebrated
S2.1	Provide support and facilities for the community
S2.2	Provide support to the community by promoting and assisting with the cultural events, festival and activities throughout the Shire
S2.3	Develop a protocol and put in place policies and initiatives for partnership and inclusion of the indigenous community
S2.4	Conservation of our built heritage
S3	An Active and Healthy Community
S3.1	Maintain and provide infrastructure and services for recreational activities throughout the Shire
S <del>4</del>	Education and Training – Supporting future generations
S4.1	Provide educational support
CE	Cassing Amound Transport infrastructure and investment of the
S5	Getting Around – Transport infrastructure, services and public access
S5.1	Utilise grant funding to help improve roads and bridges within the Shire
S5.2	Maps and signage within the Shire is accurate and informative
\$5.3	Passenger Transport within our Shire
S5.4	Road infrastructure within the Shire is maintained at an acceptable service level for the community
S5.5	Improved road safety

S6	Health, Aged Care and Community Services – Providing services and caring for everyone in the community
S6.1	Maintain public health standards
S6.2	Provide education and information in relation to health, aged care and community services
S6.3	Support the investment of retirement accommodation and facilities in our community
EI	Environmental Sustainability – A clean and green environment
EI.I	Conservation of our natural environment
E1.2	Manage pests, animals and plants within the Shire and protect biodiversity and natural heritage
E1.3	Ensure council's streets and public domain areas are maintained and visually appealing
E1.4	Manage waste management to ensure minimal effect on our environment
LI	A Smart Economy – A preferred business and tourism location
LI.I	Promote the region as a viable and attractive economic base for sustainable business, industry and community development
LI.2	Promote the Shire as a tourist destination in partnership with key stakeholders, adjoining and regional tourism partners
LI.3	Provision of efficient and cost effective services within the Shire
GI	Governance and Civic Leadership – Compliance and transparency
GI.I	Provide good customer service and value to members of our community
G1.2	Promote a clear strategic direction and vision for the future of the Shire
G1.3	Develop and maintain financial, human resources and management systems to improve sustainability of Council operations
G1.4	Increased community safety and wellbeing
G2	An Inclusive Community – An involved and engaged community
G2.1	Effective engagements with the community through open and inclusive communications
G2.2	Enhance community wellbeing by planning, facilitating, supporting and advocating community activities



### Links with other Regional and State Plans

When developing the Community Strategic Plan, Tumut Shire Council took into consideration other State and Regional Plans to ensure that Tumut Shire contributed to the strategies and objectives of the region and state.

# Urban Living and Infrastructure – A well planned community with supportive infrastructure

NSW 2021:A Plan to Make NSW Number One		
Goal 5	Place downward pressure on the cost of living	
Goal 19	Invest in critical infrastructure	
Goal 21	Secure potable water supplies	
Riverina Regional Action Plan		
Priority 3	Improve regional infrastructure	
Regional Development Australia Riverina NSW Regional Plan 2012-2015		
Goal I	To encourage greater economic growth, diversity and industry innovation	

NSW Freights and Ports Strategy

### A Creative Shire – A place where arts, culture and heritage are celebrated

NSW 2021:A Plan to Make NSW Number One		
Goal 27	Enhance cultural, creative, sporting and recreation opportunities	
Regional Development Australia Riverina NSW Regional Plan 2012-2015		
Goal 3	To support education and skill development initiatives that enable all people to have the capacity & confidence to contribute to the region's growth	

#### An Active and Healthy Community

NSW 2021:A Plan to Make NSW Number One		
Goal 8	Grow patronage on public transport by making it a more attractive choice	
Goal 27	Enhance cultural, creative, sporting and recreation opportunities	
Riverina Regional Action Plan		
Priority 4	Delivery accessible quality health services that attract skilled health professionals	
Regional Development Australia Riverina NSW Regional Plan 2012-2015		
Goal 5	To encourage a proactive approach to health and living	



#### Education and Training - Supporting future generations

NSW 2021:A Plan to Make NSW Number One	
Goal 6	Strengthen the NSW skill base
Goal 15	Improve education and learning outcomes for all students

#### Getting Around – Transport infrastructure, services and public access

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NSW 2021:A	NSW 2021:A Plan to Make NSW Number One	
Goal 10	Improve Road Safety	
Riverina Regional Action Plan		
Priority 2	Deliver integrated and coordinated human services and improve community safety	
Regional Development Australia Riverina NSW Regional Plan 2012-2015		
Goal I	To encourage greater economic growth, diversity and industry innovation	

#### NSW Freight and Ports Strategy

# Health, Aged Care and Community Services – Providing services and caring for everyone in the community

NSW 2021:A Plan to Make NSW Number One	
Goal II	Keep people healthy and out of hospital

#### Environmental Sustainability - A clean and green environment

innovative response to the water challenge

NSW 2021:A Plan to Make NSW Number One	
Goal 22	Protect our natural environment
Goal 23	Increase opportunities for people to look after their own neighbourhoods and environments
Goal 28	Ensure NSW is ready to deal with major emergencies and natural disasters
Regional Development Australia Riverina NSW Regional Plan 2012-2015	
Goal 2	To nurture the development of a sustainable environment for future generations involving an



#### A Smart Economy – A preferred business and tourism location

NSW 2021:A Plan to Make NSW Number One	
Goal I	Improve the performance of the NSW economy
Goal 3	Drive economic growth in regional NSW
Goal 4	Increase the competiveness of doing business in NSW
Goal 27	Enhance cultural, creative, sporting and recreation opportunities

#### Riverina Regional Action Plan

Priority I Support Economic Growth

Regional Development Australia Riverina NSW Regional Plan 2012-2015	
Goal I	To encourage greater economic growth, diversity and industry innovation
Goal 3	To support education and skill development initiatives that enable all people to have the capacity & confidence to contribute to the region's growth

#### Governance and Civic Leadership - Compliance and transparency

NSW 2021:A Plan to Make NSW Number One		
Goal 32	Involve the community in decision making on government policy, services and projects	
Riverina Regional Action Plan		
Priority 2	Deliver integrated and coordinated human services and improve community safety	

#### An Inclusive Community - An involved and engaged community

NSW 2021:A Plan to Make NSW Number One	
Goal 27	Make it easier for people to be involved in their communities
Goal 28	Ensure NSW is ready to deal with major emergencies and natural disasters
Goal 32	Involve the community in decision making on government policy, services and projects

### Who is Responsible for Delivery of this Plan?

While council has a custodial role in initiating, preparing and maintaining the Community Strategic Plan on behalf of our Shire, not every action in the Community Strategic Plan is the responsibility for council. This plan is not a council owned plan, but a plan owned by the community. Other stakeholders responsible for achieving strategies are Federal and State Governments, businesses, community groups and individuals within the community.

#### Urban Living and Infrastructure – A well planned community with supportive infrastructure

Tumut Shire Council Transport NSW Roads and Maritime Services Snowy Works and Services Tumut Region Chamber of Commerce Adelong Progress Association Batlow Development League Talbingo Progress Association Saleyards Management Committee The Tumut Aero Club Batlow Literary Institute Committee Businesses within the Shire Community of Tumut Shire Adelong Show & Recreation Ground Management Committee Sporting Groups/Clubs Access Task Group

### 2. Environmental Sustainability – A clean and green environment

Tumut Shire Council
Community of Tumut Shire
Environmental Groups
Catchment Management Authority
Landholders
Businesses within the Shire
National Parks
Forests NSW
Snowy Works & Services
Bellettes
Valmar Support Services
Environmental Protection Agency
SMART

### A Smart Economy – A preferred business and tourism location

Tumut Shire Council
Community of Tumut Shire
Tourism Snowy Mountains
National Parks and Wildlife Service
Forests NSW
State Government
Federal Government
Tumut Region Chamber of Commerce
Businesses within the Shire
Tumut Region Visitors Centre

### A Creative Shire – A place where arts, culture and heritage are celebrated

Tumut Shire Council
Community of Tumut Shire
Tourism Snowy Mountains
National Parks and Wildlife Service
Forests NSW
State Government
Federal Government
Tumut Region Chamber of Commerce
Businesses within the Shire
Tumut Region Visitors Centre
Adelong Progress Association
Talbingo Progress Association
Batlow Development League

#### 5. An Active and Healthy Community

Tumut Shire Council
Community of Tumut Shire
Adelong Progress Association
Talbingo Progress Association
Batlow Development League
Sports Committee
Batlow Youth Group
Youth Council
Volunteers
State and Federal Government

# 6. Education and Training – Supporting future generations

Tumut Shire Council
Third Age Committee
TAFE NSW
State Government
Catholic Education Department
Schools within the Shire
Department of Education
Federal Government
Life Long Learners
Senior Citizen organisations
Service Clubs within the Shire

### 7. An Inclusive Community – An involved and engaged community

Tumut Shire Council
Employee Consultative Committee
Snowy Works and Services
Internal Audit Committee
Division of Local Government
REROC
State and Federal Government
Adjoining Local Government Areas

# 8. Getting Around – Transport infrastructure, services and public access

Tumut Shire Council
Roads & Maritime Services
State & Federal Government
Batlow Development League
Talbingo Progress Association
Adelong Progress Association
Third Age Committee
Driving Instructors
Youth Council
Road Safety Officer
Coach Operators and Bus Companies

#### Health, Aged Care and Community Services – Providing services and caring for everyone in the community

Tumut Shire Council
Community within Tumut Shire
Cooee Cottage
State & Federal Government
Greater Southern Area Health Service
Riverina Regional Library
Local Producers
Life Long Learners
Interagency Network
Cancer Council

#### Governance and Civic Leadership – Compliance and transparency

Tumut Shire Council
Snowy Works & Services
Employee Consultative Committee
Internal Audit Committee
Division of Local Government
REROC
State & Federal Government
Adjoining Local Government Areas







How will progress towards the Community Strategic Plan be Reported?

Tumut Shire Council has chosen a timeframe of 10 years for this Community Strategic Plan, as we felt this was a sufficient timeframe to plan for the future of our Shire. The Community Strategic Plan is a living document and will be monitored and reviewed. An extensive review will be conducted after the election of a new council to ensure that the community and council are heading in the right direction.

The Community Strategic Plan is not a council plan, but a plan that belongs to council, the community, State and Federal Government and other stakeholders. To ensure transparency of council operations, council will prepare six monthly reviews of the actions identified in the Operational Plan and present this to the community. The Annual report will continue to provide a yearly report on council's overall progress against this program. At the end of the current term of Council, an End of Term Report (September 2012- August 2016) will be provided to the community detailing Council's overall achievements in implementing this Delivery Program.

A new extensive review of this Community Strategic Plan will begin following the elections of council in September 2016. Council will also conduct a community survey in 2016/2017 to assess whether the community feels that the strategies identified accurately reflect where the community believes our shire should be heading. This information will also provide benchmarking data against the 2012/2013 community survey and will provide future direction of where the community wishes to go.







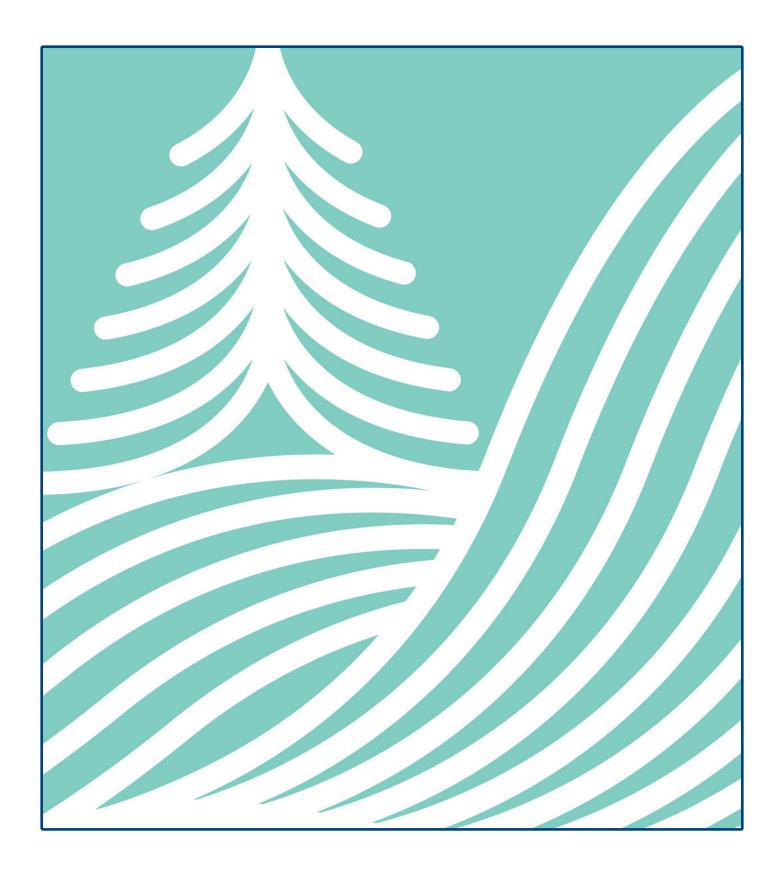


### Appendix A

The following documents, plans and strategies have been used to identify the strategic, activities and actions in the Community Strategic Plan, Delivery Program and Operational Plan:

- Community Consultation Findings Report 2013
- Community Strategic Plan 2012-2022
- Delivery Program 2012-2016
- Operational Plan 2012-2013
- Community Plan 2010
- Batlow Memorial Park Strategy 2005-2015
- Batlow Literary Institute Strategy 2005-2015
- Adelong Showground and recreational Ground Strategy 2005-2015
- Climate Change Action Plan
- Open Space Asset Management Plan 2008-2018
- Onsite Sewage Management Plan
- Noxious weeds Management Policy & Procedure
- Waste & recycling Strategy
- Positive Ageing Plan 2010-2015
- Pesticide Use Notification Plan
- Companion Animals Management Plan
- Tumut Regional Economic Development Strategy
- Social Plan 2011-2015
- Cultural Plan
- Tumut Shire Tourism Strategy 2009-2013
- Memorandum of Action between the Aboriginal Community of Tumut Shire and Tumut Shire Council
- Tumut LGA Passenger Transport Research Project

- Road Safety Strategic Plan 2011-2016
- Pedestrian Access and Mobility Plan
- Backflow Prevention Policy
- Public Health Plan
- Internal Audit Strategic Plan
- Risk Management Strategy
- WH&S Strategic Plan
- Business Continuity Plan
- Influenza Pandemic Contingency Plan
- Fraud and Corruption Prevention Plan
- Equal Employment Opportunity Management Plan
- Information Technology Strategy
- Website Plan
- IT Disaster Recovery and Continuity Plan
- Adelong Falls Management Plan
- Roads Asset Management Plan
- Bridges Asset Management Plan
- Footpaths Asset Management Plan
- Kerb and Gutter Asset Management Plan
- Workforce Plan
- Tumut Shire Council CBD Parking Strategy 2001
- Drought Management Plan
- Local Environment Plan
- Long Term Financial Plan 2013-2023
- Disability Action Plan
- State of the Environment Report
- Section 94 Contribution Plans
- Shire Growth Strategy



### **Tumut Shire Council**

76 Capper Street, Tumut NSW 2720

Telephone: (02) 6941 2555 Facsimile: (02) 6941 2678

Email: admin@tumut.nsw.gov.au

www.tumut.nsw.gov.au