



2020-21
ANNUAL REPORT

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Front cover – The stunning Gilmore Valley Credit: Overland Travel



2020 NAIDOC Black Olive Lunch – Robyn McRae

Acknowledgement of Country

We acknowledge the traditional custodians of this land and pay respects to Elders past and present.

We recognise Aboriginal people as the original custodians of the lands that comprise the Snowy Valleys Council area.

Together we acknowledge the contributions of Aboriginal Australians to this country we all live in and share together.

Snowy Valleys Council is committed to enhancing the knowledge and understanding of our communities about the history, heritage and cultures of Aboriginal Australians.

About the Annual Report

This is the fifth annual report prepared by Snowy Valleys Council. Based on the 2020-21 financial year, it reports on our accomplishments in realising the community's vision for the local government area (LGA).

Due to the postponement of the elections originally scheduled for September 2020 and the extension of the existing Integrated Planning and Reporting documentation, the 2020-2021 Operational Plan and this Annual Report outlines our progress against our Community Strategic Plan *Snowy Valleys 2028* and Council's Delivery Program 2018-2021.

It reflects the key strategic themes of the Community Strategic Plan *Snowy Valleys 2028*, which are:

1. Towns and Villages
We celebrate and nurture the unique character of our towns and villages
2. Growth through Innovation
We have economic development activities which provide community longevity, vibrancy and a sustainable future
3. Our Natural Environment
We care and protect to retain the beauty of our natural environment
4. Communication and Engagement
We have engaged communities that actively participate in local decision making
5. Our Infrastructure
We strive to continually improve our local infrastructure

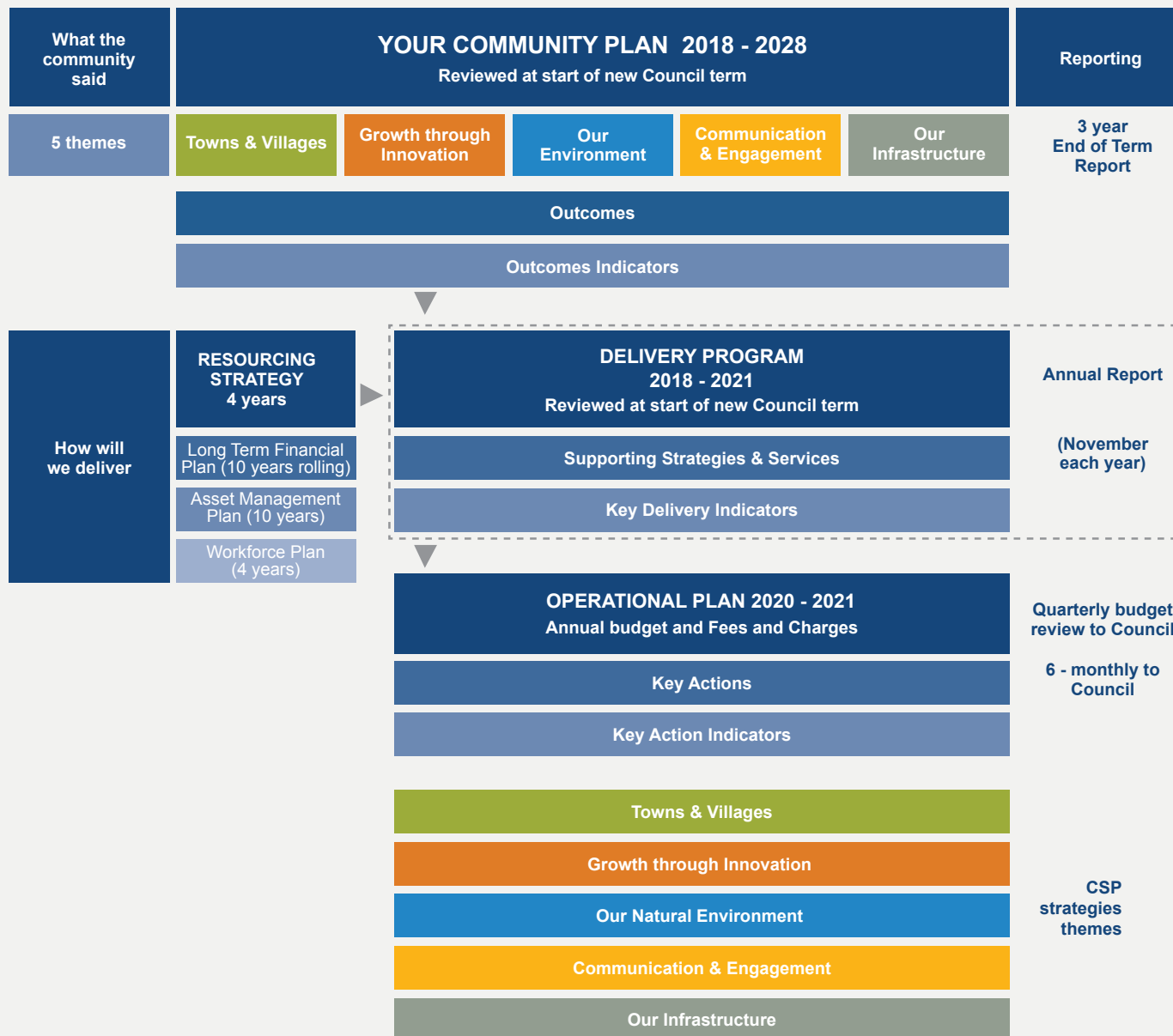
Each of these strategic themes are accompanied by specific goals that further focus our efforts to meet the community's vision.

This Annual Report is an accountability mechanism between the community and Council. It has been prepared in accordance with Section 428 of the Local Government Act 1993 and the Office of Local Government's Integrated Planning and Reporting Guidelines.



Tumba Trek Opening Day (start of track) – February 2021

Integrated Planning and Reporting Framework



A Message from our CEO

It is my pleasure to present this Annual Report for the 2020-2021 financial year.

The past year has certainly not been without its challenges. However, despite the obstacles of an ongoing pandemic we've been able to deliver a fantastic result including 100% delivery of the year's \$18.5m capital works program.

While COVID impacted significantly on our preferred method to engage with the community we pivoted successfully to harness online opportunities and take advantage of the few occasions allowed under the Health Orders to host in-person gatherings in the community which were well received.

We continued our bushfire recovery efforts and local road corridor clean-up works under the emergency provisions of the natural disaster funding arrangements, which ended on the 30 June 2021 and applied for further funding through the EPA to clean-up fire impacted green waste on public land.

Another major piece of work that made a real difference in our community was the delivery of the open spaces and amenities program which included upgrades to the Tumut and Tumbarumba Pools, new surface on the Batlow showgrounds, upgrades to the Bull Paddock in Tumut and upgrades to the public amenities in Batlow.

Behind the scenes we continued to support activation and continuation of businesses in the region and provided support for our volunteers to deliver great services to our community.

This year has also again seen us continue a focus around Council's future financial sustainability and take the next steps in discussions with the community about a balance between service delivery and Council's reliance on external funding. These discussions are ongoing including ensuring our infrastructure remains in good condition and the appropriate services are delivered to the community.

Thank you

I would like to take this opportunity to acknowledge the leadership and direction shown by our Councillors, and the dedication of our numerous Council staff who quietly go above and beyond to make our region the wonderful place it is today.

To the inaugural Snowy Valleys Councillors who worked consistently together for and with the community and the organisation over a very tumultuous term - thank you.

To the organisation's staff who have delivered record amounts of funded infrastructure projects, faced current and future financial sustainability challenges, responded to major disaster events of bushfires, floods and a worldwide pandemic while delivering business as usual - thank you.

And finally, thank you to the communities of the Snowy Valleys that we're so fortunate to work with which allows us to overcome the challenges we've faced and make the progress we have.

I look forward to continuing through a new chapter in 2021-22.

Matthew Hyde
Chief Executive Officer
Snowy Valleys Council



Snowy Valleys at a glance

OUR WORK

POPULATION
14,412



Source: ABS Estimated Resident Population 2020

Top Industry Employers

- Agriculture Forestry and Fishing **19%**
- Manufacturing **16%**
- Health Care **10%**
- Construction **10%**
- Education and Training **7%**

Source: National Economics (NEIR) 2019-20

Area (Km2)
8,960

State Planning Region
Riverina Murray

Joint Organisation Region
Canberra

OUR ECONOMY



Median House Valuation
\$230,863

Source: Hometrack Housing Valuation 2018



Largest Industry
Manufacturing
\$381 million
in economic output

Source: National Economics (NEIR) 2019-20

1,641

Total no. of businesses
Source: ATO 2020



Overnight Visitors
174,000
3 Night Average Stay
= **\$66 million**

Source: Destination NSW – Dec 2020



\$880 Million
Gross Regional Product

Source: National Economics (NEIR) 2019-20

OUR HOUSEHOLDS

AVERAGE
HOUSEHOLD
SIZE

2 people

Source: ABS Data by Region 2020

Average
Taxable
income
\$53,109

Source: ABS Data by Region 2020

Biggest Age
Group
35-49 | 18%



80.85%
have internet
access at home

6,932

DWELLINGS



Average
Household
income

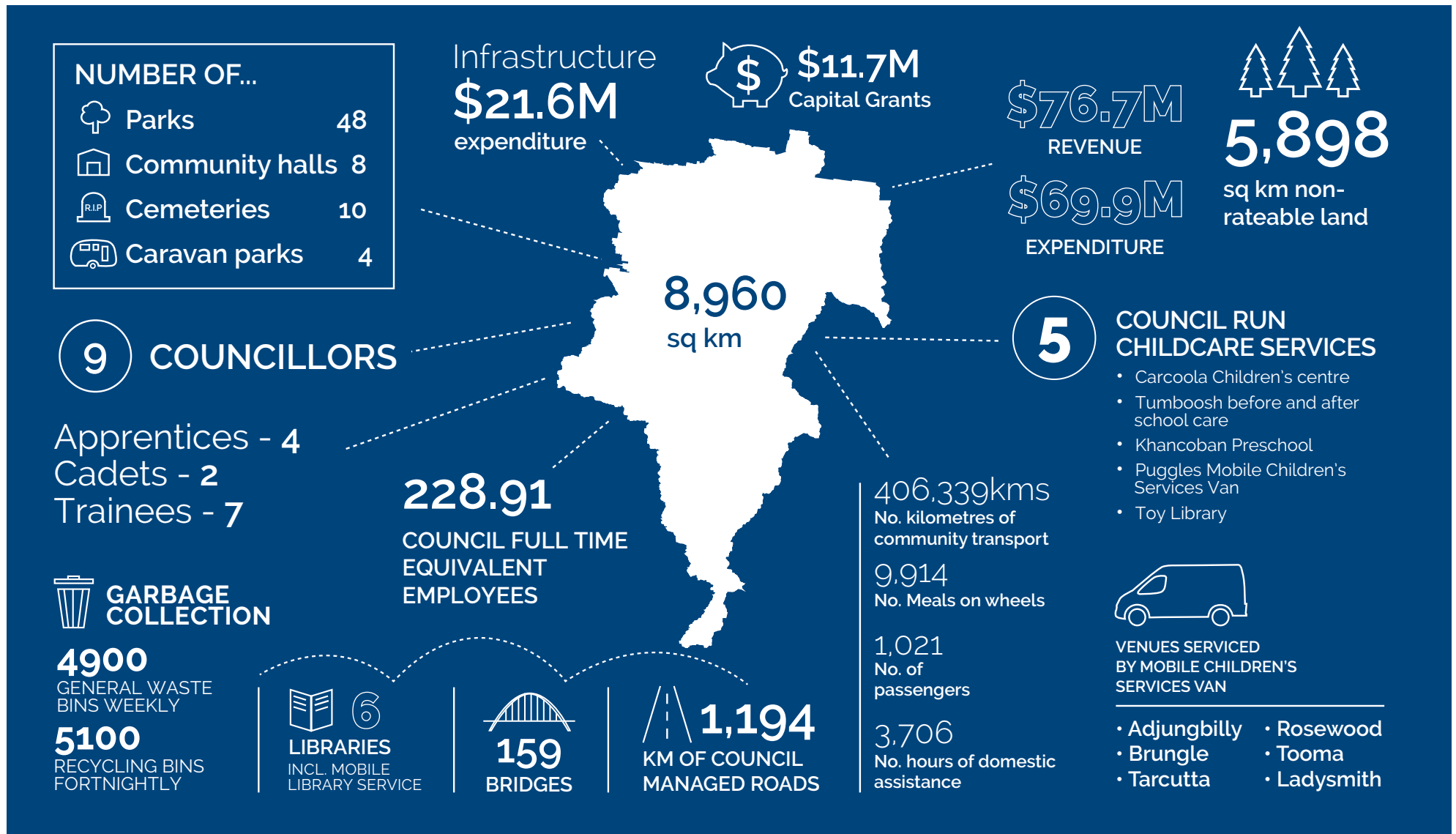
\$1,398
per week

ABORIGINAL
AND/OR
TORRES STRAIT
ISLANDER PEOPLE

5.4%

Source: Aboriginal Health MLHD 2020

Council Snapshot 2020-21



Vision and Values

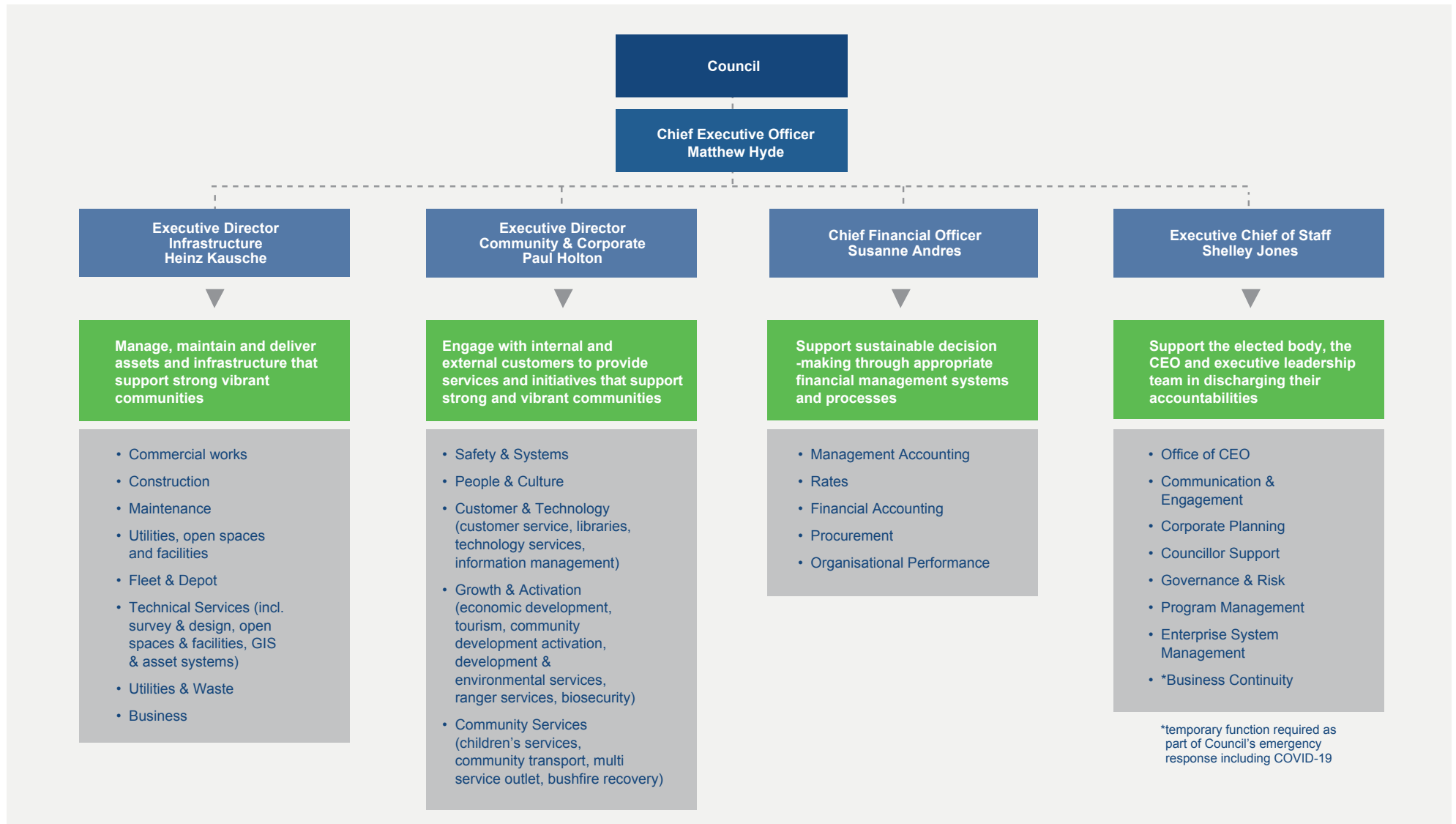
“Leading, engaging and supporting strong and vibrant communities”

Council's Values:

In addition to our Code of Conduct, Council has adopted a set of Values that guide our behaviours both inside the workplace and in our interactions with our customers, community and stakeholders. As an organisation, we strive to reflect these in our everyday work.

Integrity
Respect
Safety

Our Organisation



Remuneration Package – CEO and Senior Staff

Statement of the total remuneration comprised in the remuneration package of the Chief Executive Officer.

Local Government (General) Regulation 2021 cl 217 (1)(b)

REMUNERATION FOR SENIOR STAFF (1 JULY TO 30 JUNE 2021)	2020/21
Total value of the salary component of the package <i>Local Government (General) Regulation 2021 cl 217 (1)(b)(i)</i>	\$277,128
Total amount of any bonus, performance or other payments that do not form part of the salary component <i>Local Government (General) Regulation 2021 cl 217 (1)(b)(ii)</i>	Nil
Total amount payable by way of the employer's contribution or salary sacrifice to any superannuation scheme to which the general manager may be a contributor <i>Local Government (General) Regulation 2021 cl 217 (1)(b)(iii)</i>	\$21,694
Total value of any non-cash benefits for which the general manager may elect under the package <i>Local Government (General) Regulation 2021 cl 217 (1)(b)(iv)</i>	\$10,554
Total amount payable by way of fringe benefits tax for any such noncash benefits <i>Local Government (General) Regulation 2021 cl 217 (1)(b)(v)</i>	\$7,672

Statement of the total remuneration comprised in the remuneration packages of all senior staff members, expressed as the total (not of individual members).

Local Government (General) Regulation 2021 cl 217 (1)(c)

REMUNERATION FOR SENIOR STAFF (1 JULY TO 30 JUNE 2021)	2020/21
Total value of the salary components of the packages <i>Local Government (General) Regulation 2021 cl 217 (1)(c)(i)</i>	\$416,581
Total amount of any bonus, performance or other payments that do not form part of the salary component of their packages <i>Local Government (General) Regulation 2021 cl 217 (1)(c)(ii)</i>	Nil
Total amount payable by way of the employer's contribution or salary sacrifice to any superannuation scheme to which any senior staff member may be a contributor <i>Local Government (General) Regulation 2021 cl 217 (1)(c)(iii)</i>	\$39,512
Total value of any non-cash benefits for which senior staff members may elect under the package <i>Local Government (General) Regulation 2021 cl 217 (1)(c)(iv)</i>	\$21,108
Total amount payable by way of fringe benefits tax for any such noncash benefits <i>Local Government (General) Regulation 2021 cl 217 (1)(c)(v)</i>	\$11,344

Our Workforce 2020-21

AGE PROFILE



30.1% BABY BOOMERS

35.9% GEN X

24.6% GEN Y

9.4% GEN Z

Male  134
Female  142

Number of new employees 2020/21

Includes 30 Pool Staff and 13 Casual Staff

81

Directorate



STAFF
Full Time
Equivalent

- Executive Leadership Team 6
- Office of the CEO 12.5
- Finance 13.6
- Corporate & Community 70.71
- Infrastructure 126.1

TOTAL

228.91

Staff Headcount
as at 30/06/2021

276

193

Full Time

52

Part Time

31

Casual

**PATHWAY
POSITIONS**

4 Apprentices

2 Cadets

7 Trainees

15.88

FTE per
thousand residents

staff turnover rate

15.5%

**SERVICE
PROFILE**

25+ Years
18/6.5%
staff

15-24 Years
35/12.7%
staff

10-14 Years
45/16.3%
staff



Blue Waterhole, Kosciuszko National Park

Mayor and Councillor Expenses and Provision of Facilities

Local Government (General) Regulation 2021 cl 217 (1)(a1)(i)(ii)(iii)(iv)(v)(vi)(vii)(viii)

EXPENSES	2020-21
Provision of dedicated office equipment	-
Telephone calls	-
Attendance of Councillors at conferences and seminars	\$5,794
Provision of induction training	n/a
Professional Development	\$1,709
Interstate Visits	-
Overseas Visits	-
Accompanying Persons	-
Carer expenses	-
Councillor Fees	\$145,203
Motor Vehicle Reimbursements	\$13,027
Mayor Vehicle (less contribution)	\$10,035
Subscriptions	\$1,105
Other	\$3,752
TOTAL	\$180,625

External Body Delegations

Local Government (General) Regulation 2021 cl 217 (1)(a6)

In November 2020, the Council resolved the future direction for Council Committees as per resolution M270/20. This resolution followed a two-year process where Snowy Valleys Council undertook extensive consultation with the Office of Local Government, internal and external auditors, Councillors, Council's insurer, Committees and other NSW Councils to develop a OneSVC Volunteer Framework and a OneSVC Council Committee Framework. The Future Direction of Council Committees report recommended that all community committees that are not responsible for the management of a Council facility be dissolved from Council by June 2021. Council offered a number of areas of support during the committee's transition to becoming independent including:

- Not for profit law training
- Event sponsorship agreement
- Memorandum of Understandings
- Assistance to cover establishment fees and insurance
- Donation of non-fixed assets, where appropriate
- Donation of financial assets, where appropriate

SECTION 355 COMMITTEE	COMMITTEE FUNCTION	STATUS UPDATED
Adelong Showground	Management of Adelong Showground.	To remain a Community Committee.
Glenroy Heritage Reserve	Care, control, and management of the Glenroy Heritage Reserve, including letting, cleaning, maintenance and operations and the purchase of furniture and furnishings.	To remain as a Community Committee. Pioneer Women's Hut sub committee to be dissolved.
Tooma Recreation Reserve	Management of Tooma Reserve.	To remain a Community Committee.
Batlow Development League	Provide civic leadership to the Batlow community as well as stimulate the ongoing economic community, social and cultural prosperity of the community of Batlow and its environments.	Dissolved 17 June 2021 as per Council resolution M119/21. Have transitioned to the new independent entity Batlow Community and Cultural Association Inc.
Camp Hudson Management	Assist Council to comply with the terms and conditions of the Licence with the National Parks and Wildlife Service.	To be dissolved by 30 Nov 2021 as per Council resolution M121/21. New independent entity, Camp Hudson Management Committee Inc. has been established and communicating directly with National Parks and Wildlife Service.
Christmas in Tumut	To promote Christmas in the Tumut Region with the objective of being responsive to community needs.	Dissolved 30 June 2021 as per Council resolution M120/21. In the process of transitioning to a new incorporated entity.
Festival of the Falling Leaf	Plan, organise and deliver a quality annual festival event within an approved budget for the whole of the Tumut region.	Dissolved 30 June 2021 as per Council resolution M122/21. Have transitioned to the new independent entity Falling Leaf Festival Incorporated.

SECTION 355 COMMITTEE	COMMITTEE FUNCTION	STATUS UPDATED
Friends of Stockwell Gardens	Assist and advise Council with maintenance and improvements to Stockwell Park.	Dissolved 17 June 2021 as per Council resolution M128/21 and established as a volunteer working group.
Khancoban United Volunteers Association	Encourage participation in the community for residents and members of all committees.	Dissolved 30 June 2021 as per Council resolution M123/21. In the process of transitioning to a new incorporated entity.
Rock the Turf	Plan, organise and deliver a quality annual festival event within an approved budget for the Snowy Valleys Council Region that provides a high value festival experience for both the community and visitors to the region.	Dissolved 30 June 2021 as per Council resolution M124/21. Have transitioned to the new independent entity Rock the Turf Inc.
Rosewood Community Shed	Manage the facility known as the 'old fire shed' for the community of Rosewood. This building is leased by the Council and committee to assist with payment of ongoing costs.	Dissolved 30 June 2021 as per Council resolution M125/21. In the process of transitioning to a new incorporated entity.
Talbingo Progress and Ratepayer Association	Provide civic leadership to the Talbingo community as well as stimulate the ongoing economic community, social and cultural prosperity of the community of Talbingo and its environment.	Dissolved 30 June 2021 as per Council resolution M126/21.
Tumut District Community Transport	Provides transport for people in our communities, who are frail, people who have disabilities, and for their carers.	Dissolved 20 May 2020 as per Council resolution M88/21. Community Transport is managed by the Snowy Valleys Council. There has been no change to service delivery.
Tumbarumba Historical Society	Preserve Tumbarumba and district's history and the management and running of the Tumbarumba Museum.	Dissolved 30 June 2021 as per Council resolution M127/21. Have transitioned to the new independent entity Tumbarumba Historical Society Incorporated.
Tumbatrek	Plan organise and deliver a quality annual event that involves politicians, members of organisation and community members to highlight tourism opportunities of the region and facilitate discussion across levels of government about local issues.	Dissolved 19 November 2020 as per Council resolution M271/20. Tumbatrek remains a Council event but does not require a Community Committee.
Tumbarumba Friends of the Library	Assist and encourage enhancements of the Tumbarumba Library and to raise funds to assist in development of resources with the library.	Dissolved 17 June 2021 as per Council resolution M127/21. The group of volunteers decided not to form a volunteer working group but to dissolve.

In addition to Community Committees, Council has a number of Advisory Committees. Advisory Committees provide valuable advice from the community perspective for Council decision-making processes.

Advisory Committee membership may include experts, professionals, government employees, community representatives and Council employees as well as Councillors.

SECTION 355 ADVISORY COMMITTEES	COMMITTEE FUNCTION
Aboriginal Liaison Committee	To provide a forum for discussion between Council and the Aboriginal Community of the Snowy Valleys area on key issues.
Audit, Risk & Improvement Committee	To provide independent assurance and assistance to the Snowy Valleys Council on risk management, control, governance and external accountability responsibilities.
Australia Day Committee	To organise Australia Day celebrations within the Council area and to select recipients of the awards and places of celebration.
Disability Inclusion Access Reference Group Committee	Provide feedback to Council on the actions out of the Disability Inclusion Action Plan (DIAP) as well as a forum for discussion for achieving actions out of the DIAP. To assist and encourage enhancement of services, facilities and activities within the Council region to include people who have disabilities.
Tumut Aerodrome Committee	To advise Council on all aspects of Tumut Aerodrome.
Tumbarumba RSL Memorial Hall Management Committee	Management of the RSL community hall and facilities.
Youth Council – Tumut and Tumbarumba	To provide a forum for consultation between Council and the youth of the local area.

Our Volunteers

Council is fortunate enough to work alongside volunteers who performed a broad range of roles for the community. Our Volunteers are an important part of our organisation providing valuable information to improve our work, delivering services to our community, and ensuring our amenities are accessible and well utilised.

OUR VOLUNTEERS	NUMBER OF VOLUNTEERS
Volunteer Role	2020-21
Community Committees	52
Children Services	1
Libraries	1
Parks, Gardens and Cemeteries	20
Community Multi Service Outlet Tumbarumba	27
Tumut District Community Transport	25
TOTAL	126

Financial Summary

Financial Snapshot

FY 2020-21 Total Amount (\$)

\$76.699M | **\$69.936M** | **\$6.760M**
Revenue | **Expenditure** | **Net Result**

Infrastructure Spending 2020-21

INFRASTRUCTURE SPENDING FY 2020-21 TOTAL	AMOUNT (\$)
Plant and Equipment	\$3.646M
Building and other structures	\$3.977M
Roads and Bridges	\$5.456M
Footpaths	\$1.611M
Open Spaces and Recreation	\$1.560M
Works in progress	\$3.652M
Water and wastewater business	\$0.925M
Other capital investments	\$0.545M
Total Infrastructure	\$21.372M

Grants Paid to Council

Snowy Valleys Council received a number of Federal and NSW Government grants in 2020-21, equating to \$10,785,000 for capital projects and \$23,320,000 for operational projects. Accounting standard changes introduced 1 July 2019 requires Council to recognise grant income transactions more accurately with their economic reality. This has resulted in better time matching of

income and expenses. Considerations include timing of when goods and services transfer to Council and when performance obligations are met. Grant funds that have been received that have not met the stipulations of the accounting standards are recognised as a contract liability until such time they can be recognised when the conditions are met.

OPERATIONAL GRANTS	
GENERAL PURPOSE GRANTS 2020-21	2020-21
Financial Assistance	\$5.854M
Total General Purpose Operational Grants	\$5.854M
Specific Purpose Grants	2020-21
Bushfire and Emergency Service	\$11.419M
Childcare	\$1.489M
Community Care	\$983K
Heritage and Cultural	\$10K
Library	\$97K
Noxious Weeds	\$67K
Transport	\$1.893M
Stronger Communities and New Council Implementation	\$1.355M
Street Lighting	\$51K
Other	\$102K
Total Specific Purpose Operational Grants	\$17.466M
Total Operational Grants Received	\$23.32M

CAPITAL GRANTS	
GENERAL PURPOSE GRANTS	2020-21
Specific Purpose Grants	2020-21
Community Care	\$63K
Economic Development	\$450K
Transport	\$969K
Recreation & Culture	\$1.796M
Stronger Communities and New Council Implementation	\$6.491M
Domestic Waste Fund	\$690K
Water Fund	\$14K
Wastewater Fund	\$53K
Other	\$259K
Total Specific Purpose Capital Grants	\$10.785M

Grants and Donations Awarded by Council

Total amount contributed or otherwise granted to financially assist others

Local Government (General) Regulation 2021 – cl 217 (1) (a5)

Council provided \$357,650 to the community to support projects and initiatives during 2020-21.

CATEGORY OF GRANT	2020-21
Section 356 Donation	\$43,242
Heritage Grants	\$10,350
Community Strengthening Grants	\$97,500
Art and Culture Grants	\$3,900
Donations – Other	\$12,648
Bushfire Recovery Event Program	\$139,510
Charles Sturt University Scholarships	\$10,500
Capital Sports Grant	\$40,000
TOTAL	\$357,650

Financial Performance

Council generates income to fund services and assets for the region through rates on property, government grants, development contributions, interest on investments, user charges and Council's own business activities.

These funds are used to maintain and improve our infrastructure while delivering a range of quality services to the community.

Our operating result including capital revenue for 2020-21 was \$6.8M.

Income

Council's main source of income was rates and annual charges, which contributed 22% of our total income for 2020-21, equal to \$17M.

Operating grants and contributions totalled \$25.4, or 33%, while user fees and charges provided \$16.9M, which was 22% of our income.

Financial Performance Indicators

Performance indicators are set by the Office of Local Government (OLG) and are standard across all NSW councils. These key indicators are used to monitor Council's overall financial condition. Details on how Council performed in 2020-21 against the OLG benchmarks and Group averages (for 2019-2020) are detailed below.

Unrestricted Current Ratio 2020-21

The unrestricted current ratio measures Council's ability to meet its obligations (current liabilities) using current assets.

OLG Group Average Results	2.50
Benchmark	>1.5
SVC Results	2.81



Rates Outstanding Percentage 2020-21

Percentage of rates outstanding.

OLG Group Average Results	8.46%
Benchmark	<10%
SVC Results	5.56%

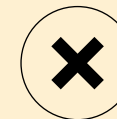


Operating Performance Ratio 2020-21

This ratio measures Council's achievement of containing operating expenditure within operating revenue. This ratio focuses on operating performance. Capital grants and contributions, fair value adjustments and reversal of revaluation decrements are excluded.

OLG Group Average Results	-0.71%
Benchmark	>0%
SVC Results	-4.12%

The current (and ongoing) negative operating performance ratio indicates Council's inability to self-fund capital renewals and reliance on external capital grant funding.

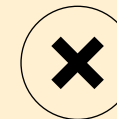


Own Source Operating Revenue 2020-21

This ratio measures fiscal flexibility and the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue.

OLG Group Average Results	59.32%
Benchmark	>60%
SVC Results	51.64%

The own source operating revenue ratio declined year on year due to a large increase in operational funding received, including the reimbursement of bushfire clean-up costs.



Debt Service Cover Ratio 2020-21

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

OLG Group Average Results	4.73
Benchmark	>2.0
SVC Results	4.73



Cash Expense Cover Ratio 2020-21

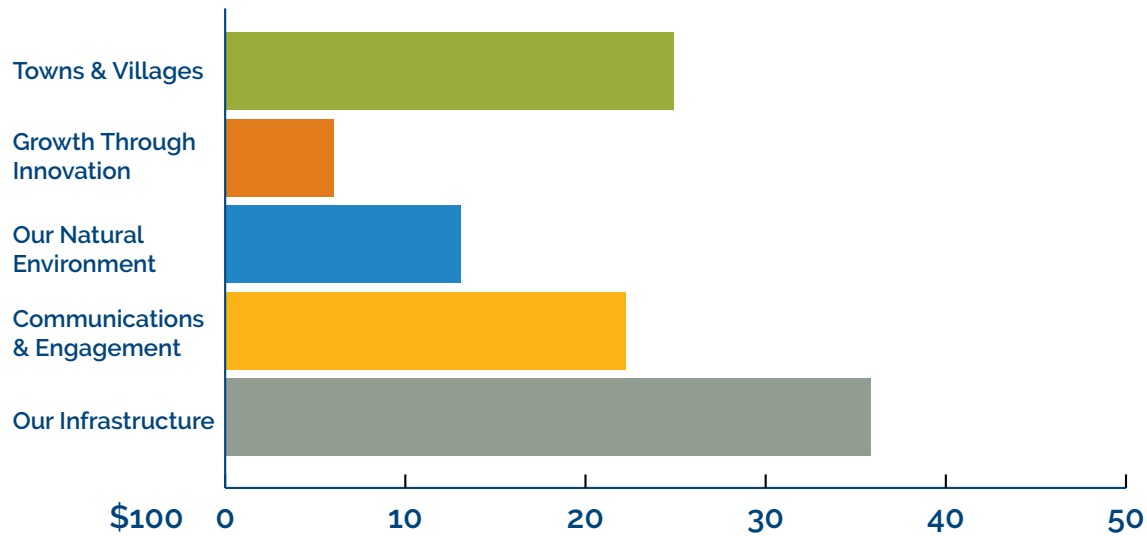
This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

OLG Group Average Results	11.74 months
Benchmark	>3 months
SVC Results	7.46 months



Value for Rates

Council invests rates income in improving our community and enhancing quality of life for Snowy Valleys residents in order to achieve the strategic aspirations expressed through the Community Strategic Plan. For each \$100 Council spent during the year, the following breakdown shows how we invested these across the strategic pillars of Towns & Villages, Our Natural Environment, Communications and Engagement, Our Infrastructure, Growth Through Innovation.



State of Environment Report 2018 - 21

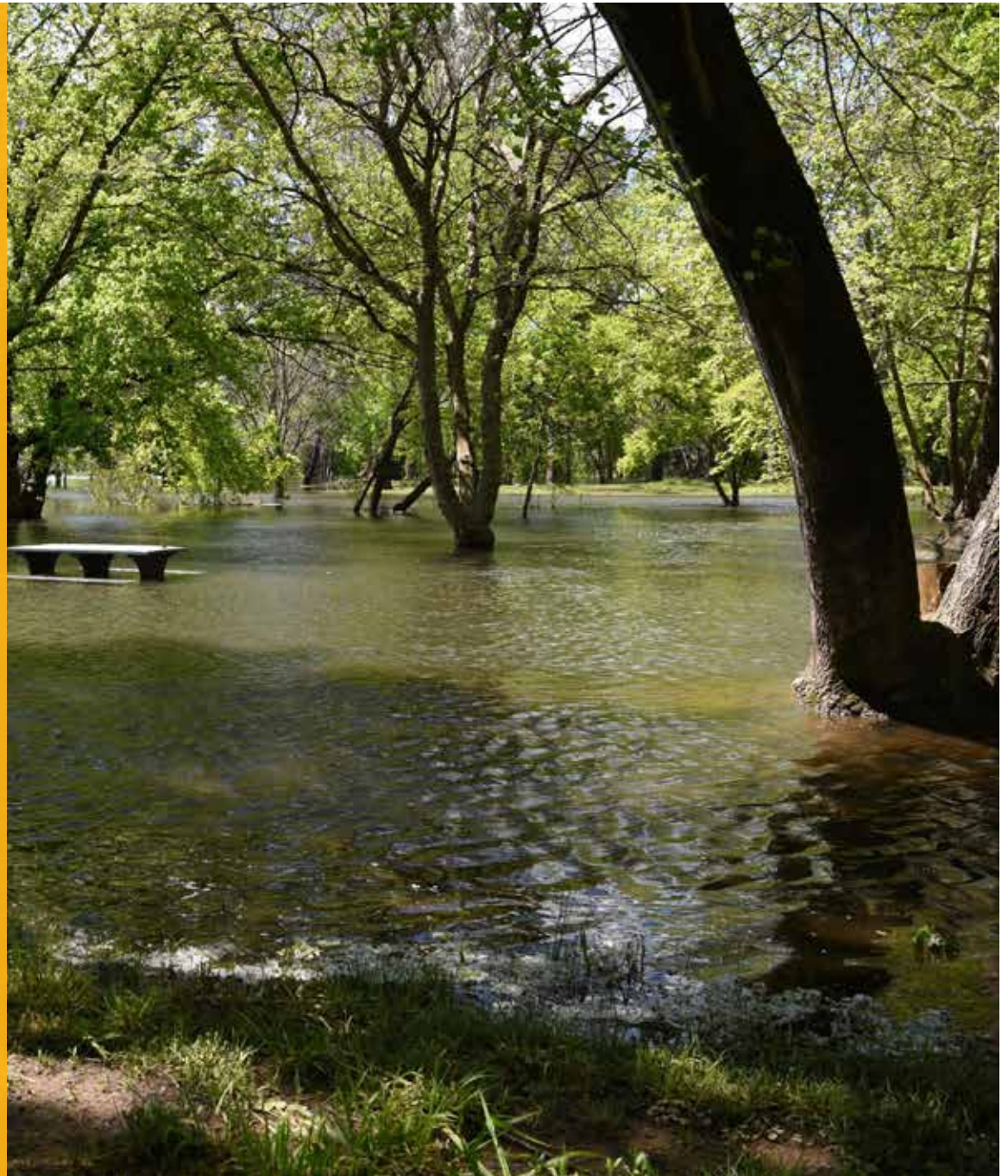
‘We care and protect our natural environment to ensure future generations can experience and enjoy its beauty’

This is the first State of the Environment Report (SoE) for Snowy Valleys Council. The SoE measures and reports Council's progress towards delivering the supporting strategies contained within the 'Our Natural Environment' section of Snowy Valleys 2028 Our Vision Our Future Community Strategic Plan (CSP).

The SoE is required to be delivered every four years during the year of an ordinary council election under the Local Government Act Section 428A.

It is important to note, that whilst Snowy Valleys Council is the custodian of the SoE Report, other agencies and the community have a role to play in meeting the community's goal and delivering on the supporting strategies.

Further information relating to Council's progress can be found in the 2017-2021 End of Term Report.



Pioneer Park, Tumut Floods

About the Snowy Valleys – an Environmental Snapshot

Environmental Snapshot

14,479
Population
June 2020

21.4C
Average
Temperature

893.2mm
Average
Rainfall

Source: Snapshotclimate

Snowy Valleys LGA Emissions

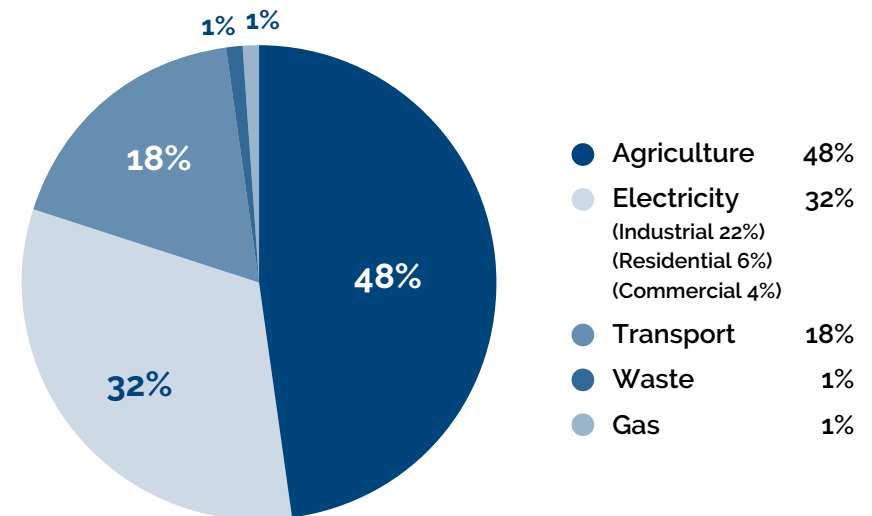
2017
Total
619,000 CO₂e

2018
Total
610,000 CO₂e

2019
Total
611,000 CO₂e

Source: Snapshotclimate

Where the emissions are coming from:



Biodiversity in the Snowy Valleys

The Snowy Valleys region is located within the larger Australian Alps region, one of four identified 'Natural Landscapes' within NSW and recognised by the World Conservation Union as one of the 167 world centres of biodiversity. It includes highly valued rural and biodiversity lands, the Murray and Murrumbidgee rivers, and a symbiotic network of unique communities.

Snowy Valleys is host an abundance of Australian animals (such as emus, kangaroos, platypus, echidna, great gliders and microbats), as well as unique local species, including over 100 bird species located at the Tumut Wetlands. Important native flora, including significant areas of rich biodiversity such as those found along Old Tumbarumba and Back Kunama Roads, occur within the area.

Council has a responsibility on behalf of the community to ensure the rich biodiversity of the Snowy Valleys region is managed and protected for future generations to enjoy, including the following threatened ecological communities, flora and fauna noted by the Office of Environment and Heritage.

Threatened Ecological Communities

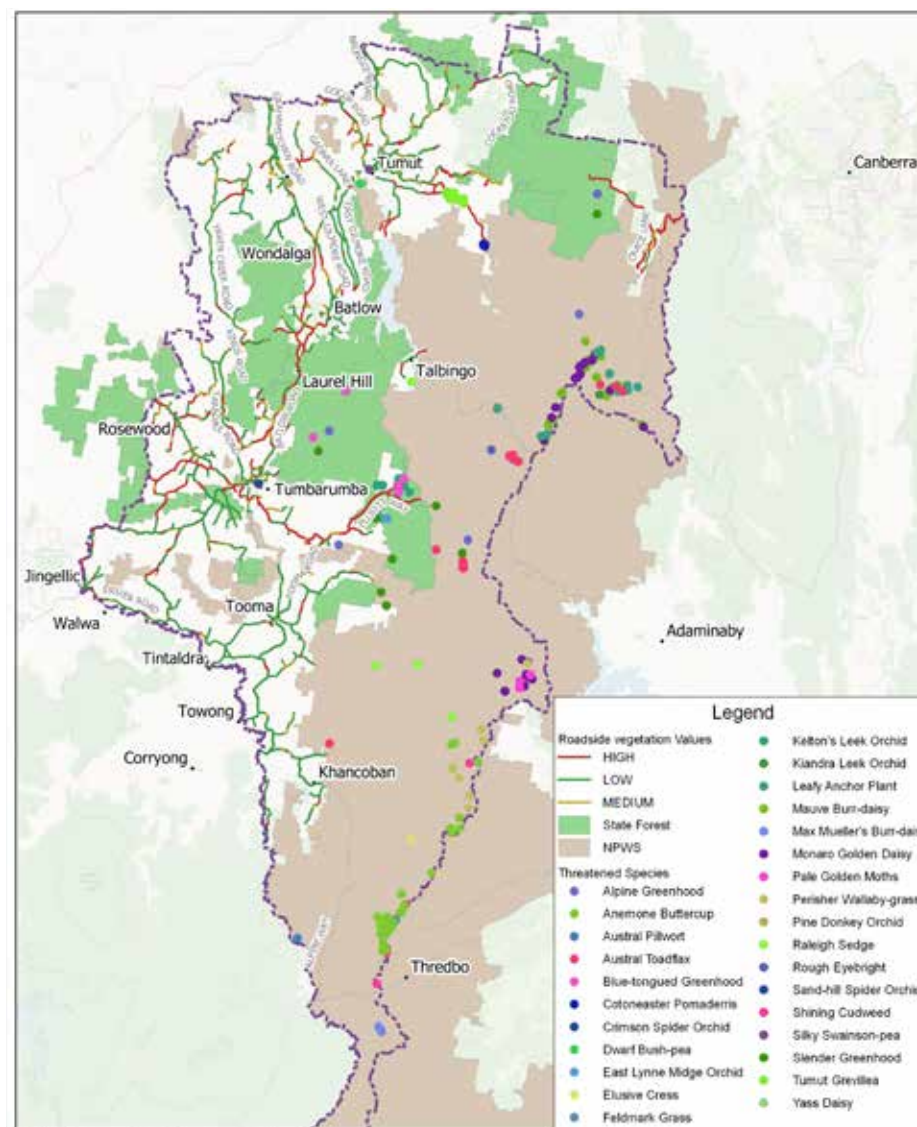
An ecological community is a naturally occurring group of native flora, fauna and other organisms living in a habitat. An ecological community becomes a threatened ecological community (TEC) when it is at risk of extinction. Within the Snowy Valleys region, four TEC are known.

- White Box, Yellow Box, Blakely's Red Gum Woodland (BC Act and EPBC Act)
- Tablelands Snow Gum, Black Sallee, Candlebark and Ribbon Gum Grassy Woodland (BC Act)
- Natural Temperate Grassland (EPBC Act)
- Coolac – Tumut Serpentinite Shrubby Woodland (BC Act).

Threatened Flora

29 Species of threatened flora are known from the Snowy Valleys region. These include the Tumut Grevillea (*Grevillea wilkibsonii*) and Silky Swainson-pea (*Swainsona servicea*).

Threatened Flora from the Snowy Valleys Council local government area Map

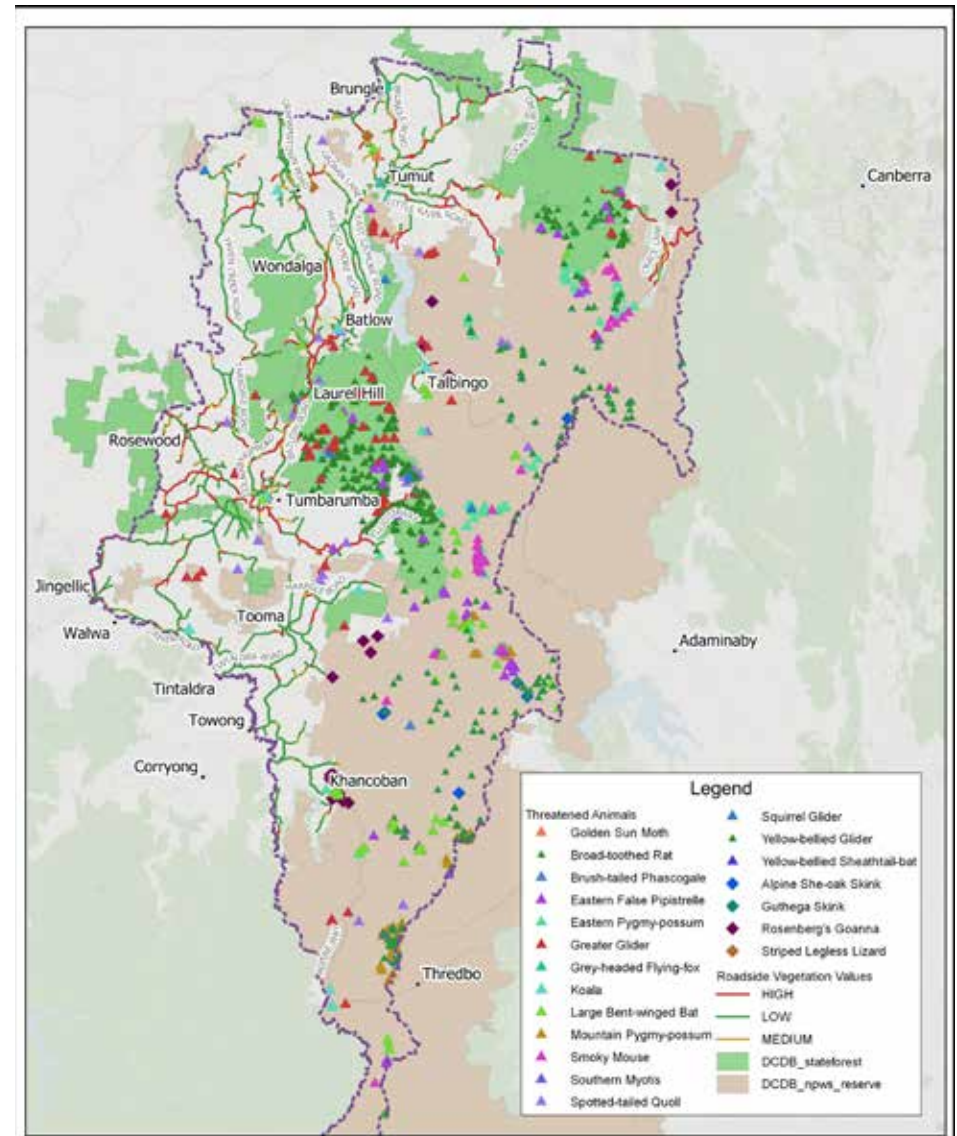


Threatened Fauna

71 species of threatened fauna are known from the Snowy Valleys region, including:

- 44 species of bird
- 16 species of mammal including an endangered population
- 6 species of frog
- 4 species of reptile
- One species of insect

Threatened fauna from the Snowy Valleys Council local government area Map

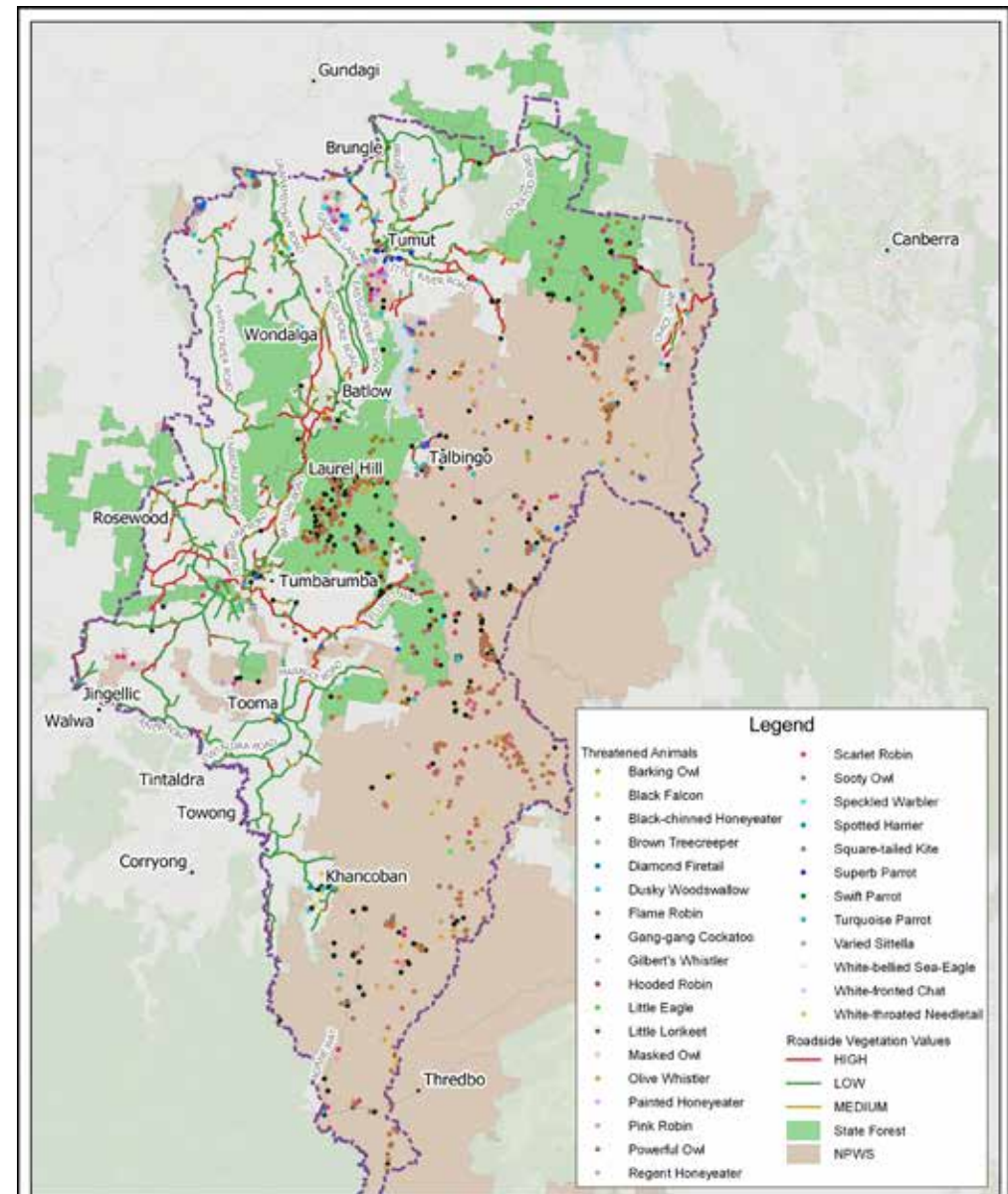


Migratory Species

Five species of migratory bird are known from previous records within the SVC LGA (OEH, 2018a). These being:

- White-throated Needletail
- Common Sandpiper
- Sharp-tailed Sandpiper
- Latham's Snipe
- Rainbow Bee-eater.

Threatened bird sightings from the Snowy Valleys Council local government area.



Community Strategic Plan - Highlight Achievements

Our CSP states that ***'We care and protect our Natural Environment to ensure future generations can experience and enjoy its beauty'***. The Community Strategic Plan (CSP) contains five themes, each with supporting strategies developed to achieve these themes. Theme 3 is focused on our natural environment.

The strategies created to support the vision for Our Natural Environment within the CSP were done so in the context of recognising the balance between promoting the offerings of the natural environment and ensuring it is protected and conserved.

Strategies recognised that education programs and initiatives can draw attention to steps which will create an environmentally sustainable future for the region, ensuring the local wildlife and ecosystems are supported to survive.

The following information provides the highlights of Council's achievements in striving to meet the community aspirations within the CSP.



Bushfire Recovery Committee

CSP 3.1 Demonstrate leadership in environment sustainability by reducing Council's carbon footprint and supporting the use of clean energy

Addressing Climate Change

Council recognises the importance of demonstrating leadership in addressing climate change and its impacts on our communities through responsible planning and collaboration.

In August 2021 Council resolved to join the Climate Council of Australia's Cities Power Partnership Program, Australia's largest network of local councils leading the way to a zero emissions future, to collaborate and accelerate activities to reduce Council's energy and emission footprint and mitigate the effects of climate change.

Snowy Valleys Council committed to actions in the key areas of renewable energy, energy efficiency, sustainable transport and advocacy. A summary of the commitments and progress against each deliverable is in the following table.

Cities Power Partnership Program | Progress

RENEWABLE ENERGY		
Action	Deliverables	Status
Install renewable energy (solar PV and battery storage) on Council buildings.	Continue with the installation of solar photovoltaic systems on Council-owned buildings and facilities as deemed feasible.	<p>Solar photovoltaic systems have been recently installed on a number of Council buildings and facilities including the Tumut, Adelong and Tumbarumba Pools.</p> <p>Solar photovoltaic systems have also been installed at Council's transfer stations.</p> <p>Solar photovoltaic lights have also been installed along a section of the River Walk.</p> <p>Council has allocated budget for the installation of a solar system on the Tumbarumba Council Office in 2021-22.</p> <p>Further opportunities to enhance/increase existing solar on Council buildings are continuing to be assessed by staff. These include:</p> <ul style="list-style-type: none"> • Works Depot in Tumut • Works Depot in Tumbarumba • Depot in Khancoban • Aerodrome upgrade • New Ournie Hall • Tumut Evacuation Centre <p>Council already utilises solar power at most of its water and sewer treatment plants.</p>

ENERGY EFFICIENCY		
Action	Deliverables	Status
Roll out energy efficient lighting across the municipally.	Upgrade streetlights across the municipality with LEDs.	<p>The project to upgrade over 1,400 streetlights to LEDs across the LGA was completed in November 2020.</p> <p>Lighting upgrades at sporting grounds across the LGA has been changed to LED, delivering considerable benefits. This includes:</p> <ul style="list-style-type: none"> • Bull Paddock • Tumbarumba Sportsground & Netball Courts • Tumbarumba Showground <p>Upgrade of lighting options internally in Council buildings to lower power usage options including:</p> <ul style="list-style-type: none"> • Batlow Library • Jingellic Toilets • Fitroy St Toilets • Tumut Pool

SUSTAINABLE TRANSPORT

Action	Deliverables	Status
Ensure Council fleet purchases meet strict greenhouse gas emission requirements and support the uptake of electric vehicles.	Ensure Council maintains a modern fleet that complies with the relevant greenhouse gas emission requirements and investigate options for introducing an electric pool vehicle into the fleet for travel between the Tumbarumba and Tumut offices.	<p>Council has introduced a number of hybrid vehicles into its fleet and is monitoring the whole of life costs and suitability of these vehicles.</p> <p>Officers have also assessed options for introducing an electric pool vehicle into the fleet for travel between the Tumbarumba and Tumut offices.</p> <p>Based on available data, from past ownership of fuelled vehicles and the electric vehicles, electric vehicles have proven to be more expensive to operate than the ULP and diesel passenger vehicles, noting the following:</p> <ul style="list-style-type: none"> • estimated cost \$1,000 per year more expensive • the EV's have a higher purchase price and while the fuel costs are lower, the other fixed costs (rego, insurance, tyres, labour-servicing) are the same • limited data available on resale value in regional Australia on EV's • in regional areas the shorter range of EVs makes them a less attractive prospect than a hybrid or traditional vehicle, particularly once the batteries have 4 years age on them and the vehicle nears the end of the warranty period. <p>Given additional operational costs associated with electric vehicles and the limitations around budget, it is recommended that Council not proceed with purchase of an electric vehicle at this time.</p> <p>Noting that the technology for electric vehicles is improving, it is also recommended that the inclusion of an electric vehicle into Councils fleet be reassessed in 24 months.</p>
Support cycling through provision of adequate cycle lanes, bike parking and end-of-ride facilities.	Development of a Walking and Cycling Masterplan for the SVC Region for the development of existing and proposed trails in SVC.	<p>Council has recently completed the construction of the Tumbarumba to Rosewood Rail trail, bike pump tracks at Tumbarumba and Tumut and a multi-use track in Jingellic along with a new pathway in Tumbarumba from Booth Street to the Cemetery and the completion of the '5km loop' along Boundary Street.</p> <p>Funding for the development of a Walking and Cycling Masterplan has been secured, with planning underway.</p>

WORK TOGETHER AND INFLUENCE

Action	Deliverables	Status
Support the local community to develop capacity and skills to tackle climate change.	Establish a Climate Change Adaptation Advisory Committee to develop a 10 year plan to guide the Council and the community towards net-zero emissions and prepare our community for the impacts of climate change.	Council has agreed to establish a Climate Change Adaptation Advisory Committee and adopted the Terms of Reference.

CSP 3.2 Promote programs and initiatives which encourage more sustainable living

Food Organics and Garden Organics (FOGO) to reduce waste to landfill

At the December 2019 Ordinary Council Meeting Council resolved to implement a three-bin kerbside collection service with the introduction of a Food and Garden Organics (FOGO) bin to decrease the amount of waste we send to landfill.

The three-bin kerbside collection service started on 2 August 2021. Snowy Valleys organic material will be recycled into high-grade compost to use on local parks and gardens, recyclables are remade into new products, such as glass to make roads, and the small amount of waste leftover is buried in landfill. FOGO stands for Food Organics and Garden Organics. Snowy Valleys residents were able to put food scraps and garden organics such as leftovers (cooked or raw), spoiled food, baked good, fruit/vegetable scraps, bones, seafood, dairy, cheese, eggshells, tea bags and coffee rinds, lawn/ grass clippings, weeds, leaves, flowers and small prunings in their new organic bin.

On average almost 50% of the contents from SVC general waste is food and garden organics that went into landfill, putting pressure on limited landfill space and generating greenhouse gasses. The three-bin service provides a cost-effective solution for Council and the community to make significant progress towards the NSW State target of reducing 75% of waste from going to landfill by 2022.



CSP 3.3 Sustainably manage waste through a commitment to resource recovery and best practice waste management

Zero Waste Strategy

Snowy Valleys Council recognises that Zero Waste to landfill is the future goal that will create a resilient community where resources are processed and utilised rather than disposed of as waste. At the August 2019 Ordinary Council Meeting Council adopted the Zero Waste Strategy, focusing on the redesigning of waste and recycling services over the next decade to reach a future goal of zero waste to landfill.

Council's Zero Waste Strategy establishes that business as usual is no longer viable financially, socially, technology, environmentally or regulatory. Five themes were developed to address the sections of current waste management practices that required improvements for the future.

The Themes are:

1. Deliver waste education and advocate for behavioral change
2. Minimises resource recovery
3. Innovation & circularity
4. Data capture and intelligent decision making
5. Service and infrastructure harmonisation and update

Towards Zero Waste | Progress

DELIVER WASTE EDUCATION AND ADVOCATE FOR BEHAVIOURAL CHANGE		
Action	Timeframe	2020-21 Status
Create a school education program with a continually updated kit	Short	Ongoing
Actively engage in the Love Food Hate Waste program including printed material and videos promoted from council	Short	Ongoing
Establish waste committees in Tumbarumba and Tumut	Short	Completed
Advocate for stories around avoidance, recycling and waste to be published in local press and radio	Short	Ongoing
Encourage tours and presentations of the waste and recovery centres including tip shop and recycling and waste process	Short	Ongoing
Redesign signs at the transfer stations to include messages of the each stream's life cycle	Short	Completed
Seek to establish a fellowship program for a key industry member to be supported to travel and learn from international examples for local applications	Medium	Not due to Start
Investigate a planned delivery of academic support for undergraduates to train in the creative resource recovery industry	Medium	Not due to Start
Promote existing organisations/initiatives such as Plastic Free July, No Waste in My Lunchbox, sustainable living programs	Short	Ongoing
Formalise the roles for a waste education officer within existing employees responsibilities or budget to hire a new 0.5-0.8 full-time equivalent (FTE) role	Short	In Progress

MAXIMISE RESOURCE RECOVERY		
Action	Timeframe	2020-21 Status
Deliver a food and garden organics diversion (FOGO) collection service to households and food generating businesses	Short	Completed
Deliver continued monitoring and education to minimise organic contamination and continually increase diversion	Short	Ongoing
Design, budget and continuously deliver a household recycling education program which informs incorrect behaviours, encourages good practices and warns poor practices	Short	Ongoing

Increase the number of kerbside serviced tenements	Short	Ongoing
Investigate appropriate locations for the bank of bins (BOB) kerbside services and e-swap bin program and provide clear information on council customer service outlets	Short	In Progress
Investigate the design and viability of a assisted bin collection program for residents with difficulties managing kerbside bins	Medium	On Hold
Develop clear and continuous communication about the recycling services in SVC, including: services available at transfer stations, local drop-offs (soft plastics, second-hand shops) and the kerbside co-mingled service	Short	Ongoing
Plan and deliver public place recycling bins for permanent and temporary locations	Short	Ongoing
Upgrade the recycling infrastructure at all six transfer stations to correspond to the MRFs sorting capacities in accordance with the number five infrastructure theme	Short	Ongoing
Investigate how to logistically best provide silage, hay and fruit tree netting recycling services to farmers	Short	In Progress
Engage with the business community about the promotion of New South Wales Environment Protection Authority Business Waste Reduction Program	Medium	Ongoing
Ensure recycling collection services are available for all businesses and incentivise the use	Medium	Completed
Establish a tip shop and main transfer station and points for dropping off material at all council transfer stations	Medium	In Progress
Promote and support sharing services such a tool libraries and repair cafes	Medium	Not due to Start
Develop a plan to capture C&D waste and evaluate appropriate diversion methods and markets for distribution	Medium	In Progress
Impose new information and policy around new development to include recovery options and sustainable practices	Medium	In Progress
Provide information and links to green star rated building practices	Medium	Not due to Start
Promote the use of recovered C&D material to business and lead through example by council use	Medium	Not due to Start
Design a campaign message that values SVC natural landscape and highlights the issues of litter and dumping	Medium	Not due to Start
Work with state and region on a coherent message, monitoring and processes for offences	Medium	In Progress
A litter and illegal dumping reporting register is implemented and maintained	Short	In Progress
Work with other land managers (NP and Forestry) to address waste service needs and sharing of costs	Short	Ongoing

INNOVATION & CIRCULARITY

Action	Timeframe	2020-21 Status
Create a public procurement policy to purchase local, reused, repurposed and recycled products	Medium	In Progress
Establish a composting facility that processes SVC household and commercial food, garden and agricultural organics into resources that are sold within the community	Short	In Progress
Conduct an analysis of business opportunities investigating: existing waste streams, existing regional processors, national regional solutions applicable for mimicking and potential local operators	Medium	Not due to Start
Seek assistance from state/regional groups to collaborate and establish a local C&D sorting and processing facility	Medium	In Progress
Commence a collaboration with the region through JO or ROC to analyse composition and quantity of waste streams from municipal and main industry and investigate the viability of a WtE plant and/or PEF	Medium	In Progress
Investigate key industries interest in a local/regional solution such as WtE or PEF	Medium	Not due to Start
Consider strict regulation and policy to ensure avoidance and recycling is prioritised over other disposal solutions	Medium	Not due to Start

DATA CAPTURE AND INTELLIGENT DECISION MAKING

Action	Timeframe	2020-21 Status
Conduct a baseline household waste and recycling audit with regular follow up audits (every 1-3 years)	Short	Ongoing
Conduct a transfer station audit of incoming contractor and self-haul waste	Short	Ongoing
Investigate all non-council disposal locations and seek to establish data sharing partnerships	Short	Ongoing
Conduct an audit of the MRF to identify issues, opportunities and recycling rate	Short	Ongoing
Implement a weighbridge at a central location for recording all council-managed waste	Short	In Progress
Redesign the logistical operations of waste and recycling collections to allow for accurate data recording	Short	Ongoing
Produce annual waste reports to track change	Short	Ongoing
Streamline litter and illegal dumping reporting for all land managers (council, NP, Forestry, others)	Short	Not due to Start

Set quantifiable diversion, recovery and contamination targets for all waste stream over time	Short	In Progress
Conduct public surveying to gain qualitative insight into education programs and enable improvements to be targeted to an expressed need or issue	Short	Ongoing
Investigate strategies for improved recycling and pricing structures that are accepted by the community	Short	Completed

SERVICE AND INFRASTRUCTURE HARMONISATION AND UPGRADE		
Action	Timeframe	2020-21 Status
All transfer stations offer services of co-mingled containers, cardboard, silage wrap, tyres, mattresses, CRC, drumMUSTER, green waste, oil, salvageable (tip shop) items, scrap metal and general waste	Short	Completed
All transfer stations adapt best practice layouts where resource recovery is encouraged	Short	Completed
Upgrade drumMUSTER cage infrastructure, disposal procedures and collection by contractor	Short	Completed
Purchase council owned transfer station bins that cater to the size that optimises servicing	Short	In Progress
Purchase council owned truck to service the transfer station	Short	In Progress
Redesign the logistic servicing of the transfer station to optimise efficiency in correspondence to servicing demand	Short	Completed
Purchase a polystyrene machine	Short	On Hold
At a minimum, inform residents of location and pricing of appropriate safe disposal of asbestos	Short	Completed
Explore operating a disposal location for asbestos within council borders	Short	In Progress
Train site and truck operators to identify asbestos and procedures for safe disposal	Short	Ongoing
Redesign Tumut Waste & Recycling Centre to: -	Achieve operational health and safety -	Include a layout that corresponds to best practices for optimum resource recovery -
Evaluate Tumut Waste & Recycling Centre site for capacity to include a composting site and/or a C&D processing pad	Short	In Progress

CSP 3.4 Protect and manage local air quality, waterways, rivers and streams

Managing Mannus Lake

Mannus Lake is situated 4kms west of Tumbarumba. The lake is a popular location for recreational fishing, boating, walking and bird watching. The capacity of the dam is 2350ML. The lake supplies stock water and supplementary drinking water to 38 properties.

Council engaged the University of Technology Sydney (UTS) in 2018 to undertake a research study of the algae bloom in Mannus Lake following a series of toxic blooms affecting downstream water quality to better understand the causes of toxic cyanobacterial blooms at Mannus Lake and to indicate possible management approaches.

The interim report identified distinct algal blooms in the lake; Chrysosporum in December 2018, and Microcystis and Dolichospermum blooms in April 2019 and recommended mechanical mixing as the most effective and rapid method to mitigate the blue green algal blooms.

A mixer supplied by NSW Fisheries was installed at the lake in December 2019, and Council implemented a program of regular monitoring and reporting program to enable early detection and communication of any future outbreak.

CSP 3.5 Partner and support other agencies to protect local fauna and biodiversity ecosystem

Partnership and support for Bush Fire Recovery efforts

The 2019-20 Black Summer bushfires impacted over 600 000ha across the Southwest Slopes of NSW and northern Victoria having a devastating impact on local fauna and biodiversity.

45% of the Snowy Valleys was impacted by bushfire, including 100,000ha of agricultural land and 110,000ha of Kosciusko National Park.

In the wake of the bushfires, partnership and support from other agencies was crucial to the recovery effort. Council partnered with a range of funding bodies to deliver key actions designed to help local fauna and fragile ecosystems recover. Some of the programs delivered included: 350kms of Vegetation removed from Local and Regional Road reserves.

More than 8,000 tonne of fire impacted debris and timber was removed across Snowy Valleys by Council along over 350kms of road corridor to reduce the impact of fire scarring and future fire risk.

Directly following the fires Council teams undertook significant works to clear and make safe dangerous fire impacted trees and vegetation ensuring local roads were safe to drive on again. The next phase of work saw further debris removed to reduce future fire risk, while also maintaining safe habitat trees to support endemic wildlife species.

As part of the Disaster Recovery Funding Arrangement, an initial \$5.5million was allocated to roadside cleanup, haulage and processing of the debris.

Approximately 200,000 cubic metres of green waste was produced from the clean up which was processed into mulch.

Wildlife and Habitat Recovery

Council received a \$150,000 grant from the Governments Wildlife and Habitat Corridors & Reserves Project to undertake a project of recovery, rehabilitation and restoration activities on significant areas of native flora and fauna habitat damaged in the bushfire.

This funding assisted with the initial phase of an overall recovery and rehabilitation plan for the region to restore over 300kms of natural habitat corridors and reserves along bush fire affected roads and public lands.

Council collaborated with other agencies such as Aboriginal environmental working groups, Local Land Services and Landcare to undertake surveys and assessments of the significant habitats which will help to inform the implementation of a targeted invasive weed management plan.

Weed Control

Council acknowledged that the cleanup of damaged and destroyed vegetation would create the perfect environment for weeds to emerge and spread due to the lack of natural competition.

In 2020 Council signed an agreement with Local Land Service to participate in the 2020-2025 NSW Weed Action Program (WAP). Through Council's participation in the WAP funding program, Council was able to embark on a program of increased weed spraying of bushfire impacted roadside verges throughout the LGA. The program is targeted at rehabilitating fire scarred roadsides and reducing the emergence of new and existing weed species likely to cause ongoing environmental damage.

Identified species emerging in road corridors include: Blackberry, Oxeye Daisy, Briar, Amsinkia, Broom rapes, Various Thistles Broom, Holly, invasive Ivy, and morning Glory/periwinkle.

As part of the WAP Agreement, Council committed to:

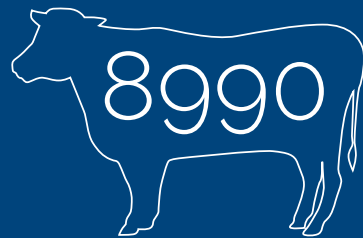
- Presentation, elimination, minimisation and management of the biosecurity risk posed or likely to be posed by weeds on their own lands
- To develop, implement, co-ordinate and review weed control programs
- To inspect land in connection with LCA weed control programs
- To keep records about the exercised of the LCA function under the Act
- To report to the Secretary about the exercises of LCA functions under the Act

Snowy Valleys Council | 2019-20 Bushfire Impact on Environment



NATIVE
ANIMALS
SEVERE IMPACT

960
FARMING
properties affected



LIVESTOCK LOST

Kosciusko
National Park

110,000 ha affected



45%

OF SNOWY VALLEYS
LGA BURNT

402.650ha BURNT

IMPACTED
Waterways



- Kunama Dam
- Mannus Lake
- Talbingo Dam
- Jounama Pondage
- Blowering Dam
- Khancoban Pondage

**WATER SUPPLY
COMPROMISED**



Local Strategic Planning Statement – supporting the vision

Clause 3.9(5) of the Environment Planning and Assessment Act 1979

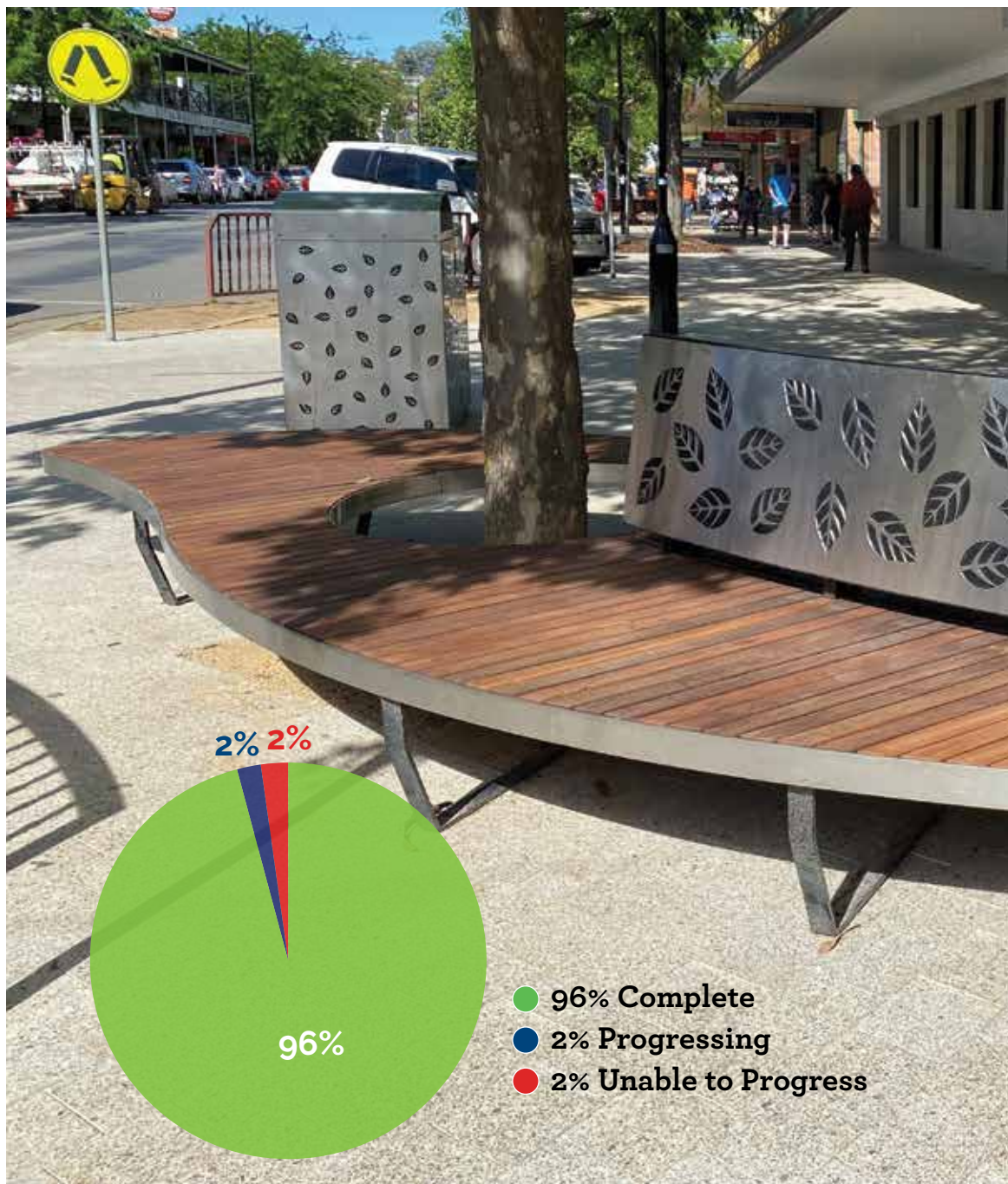
Council's first Local Strategic Planning Statement (LSPS) was adopted on 18 June 2020. The LSPS establishes key planning priorities and actions, reflecting Council's commitment to protecting and enhancing our natural environment and enabling the delivery of the community's future vision, as expressed in the Community Strategic Plan Your Vision Your Future 2028. In particular, the actions support Council in its efforts to meet the community's long term aspiration expressed under the 'Our

Natural Environment' theme of the CSP.

The LSPS emphasises the economic, social and spatial land use intentions required to protect, actively manage and restore environmental values and connections, support healthy riverine environments, and contribute to healthy, safe communities. The Planning Priorities, and how they relate to the supporting strategies within the CSP Our Natural Environment theme are:

CSP SUPPORTING STRATEGY: OUR NATURAL ENVIRONMENT	LSPS PLANNING PRIORITY ACTIONS	2020-21 STATUS
CSP 3.4 Protect and manage local air quality, waterways, rivers and streams	1. Protect, conserve and enhance Snowy Valley's landform, waterways and bushland that have high environmental value.	
	• Advocate for the retention of established trees where practical in new residential and rural residential subdivisions.	In Progress
	• Finalise a Tree Management Policy for the management of trees on Council managed public space, property and reserves and formulate a Street Tree Masterplan to inform an LGA wide tree planting program in the urban areas.	Completed
	• Council will undertake a review of the Development Control Plan (DCP) to incorporate best practice Water Sensitive Urban Design principles.	Completed
	• Implement the recommendations and actions within the Snowy Valleys Rural Lands Strategy.	In Progress
CSP 3.2 Promote programs and initiatives which encourage more sustainable living	2. Manage energy, water and waste efficiently to ensure a sustainable urban environment.	
	• Demonstrate leadership in environmental sustainability by reducing Council's carbon footprint and supporting the use of clean energy to contribute to the aspirational objective of achieving net-zero emissions by 2050 and increase renewable energy generation and energy and water efficiency.	In Progress
	• Support waste outcomes that are safe, efficient, cost effective, maximise recycling and that contribute to the built form and livability of the community and implement Council's Zero Waste Strategy.	In Progress
	• Maintain and review as necessary existing planning controls and objectives within Snowy Valleys Local Environmental Plan and Development Control Plan relating to energy, water, and waste efficiency.	In Progress

CSP SUPPORTING STRATEGY: OUR NATURAL ENVIRONMENT	LSPP PLANNING PRIORITY ACTIONS	2020-21 STATUS
CSP 3.1 Demonstrate leadership in environmental sustainability by reducing Council's carbon footprint and supporting the use of clean energy	3. Adapt to the impacts of hazards and climate change.	
	• Investigation and review of Snowy Valley's planning controls in respect of climate change adaptation as necessary.	On hold
	• Reporting in the Council's State of Environment Report.	Completed
	• Identify studies and data required to address gaps and/or limitations and improve knowledge and management of flood risk including climate change.	Not yet commenced
	• Undertake priority studies and management plans to address gaps in knowledge or management of flood risk and fulfil flood risk management responsibilities in accordance with the NSW Flood Prone Land Policy.	Not yet commenced
	• Undertake a climate risk assessment and identify priority issues for Council and the community.	On hold
	• Investigate a community garden and urban food policy to encourage local food production.	Not yet commenced



Tumut's upgraded Main Street, Wynyard Street

Our Performance 2020-21

The following section contains a detailed report on Council's progress against the 119 actions and initiatives that detail the delivery of Council's services to the community over the 2020-21 financial year.

During the year, social distancing measures and public health orders continued to require adjustment, ingenuity, and flexibility from staff in how we delivered works and services.

In summary 114 actions were completed, with five actions marked as 'Progressing' or 'Unable to Progress/Complete'. These actions have been rolled over to the 2021/2022 Operational Plan to allow council officers to progress and complete unfinished actions.

The actions contained with the Operational Plan and following performance report are structured to reflect the strategic priorities identified by the community during the development of the Community Strategic Plan:

- Our towns and villages
- Growth through innovation
- Our natural environment
- Communication and engagement
- Our infrastructure

Towns and Villages



NAIDOC Week - Market-smoking

Towns and Villages - How we performed

56,251
Library Loans



9,914
Meals on Wheels delivered

3,706
Domestic Assistance Hours

Youth Events
4 EVENTS WITH
480 participants

Children's Services

CARCOOLA
143 children
from families **95**

KHANCOBAN
15 children
from families **14**

PUGGLES
83 children
from families **60**

Youth Development

Tumut & Tumbarumba Youth Council:

4 Youth Council Meetings held
5 Committee Members (each Council)

Community Development

6 Events/Workshops
1055 Attendance



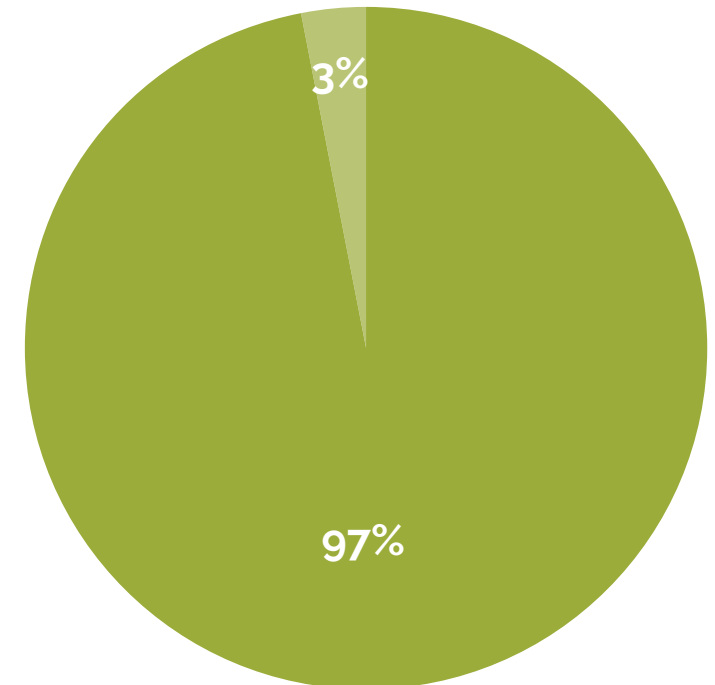
• **Development Applications**
304 Received | **288** Determined
• **Planning Certificates**
612 Received | **402** Determined

COMMUNITY TRANSPORT
1021 passengers
406,339 km travelled



COMPANION ANIMALS

Dog attacks down by **29%**
30 pets microchipped by Council



Total initiatives	33	
Actions completed	32	97%
Unable to complete	1	3%

Australia Day Awards 2021

Snowy Valleys Region Citizen of the Year John Cruise

John has been involved with the Camp Hudson Recreational Camp for nearly 40 years and has been a member of the executive Camp Hudson 355 committee for 10 years. John is a life member of the Tumut Golf Club, having been a volunteer for over 20 years. He has also served on the executive committee for nearly 10 years and as the president for 6 years. John completed his National Service Military Obligations during the Vietnam War period. For his service he was awarded the Australian Defence Medal and the National Service Commemorative Medal. He joined the Tumut RSL Sub-Branch in 2017 and was elected to the committee of the Sub-Branch in 2020. For the last 8 years, John has volunteered his services to assist the Tumut Rugby League Old Boys and Supporters Club in many ways including working on the gate and in the bar to ensure the committee can continue to function and support rugby league in Tumut.

Snowy Valleys Region Service to the Community Dr Tarek Sari

Dr Tarek Sari founded the Tumut Cycle Classic. The event raised just under \$5000 in 2015 for the Tumut District Hospital, \$20,000 in 2017 and \$40,000 in 2018 and 2019. This money has allowed the hospital to invest in many things, including an oxygen saturation machine, mobility beds, an endoscopy machine and bariatric beds. Following the bushfires, Dr Tarek worked alongside AusRelief organise a convoy of goods to bring to the locals who had lost part or all their homes. Dr Tarek and Dr Osman Darwiche raised \$20,000 in the cancelled 2020 Tumut Cycle Classic which went to the hospital and he also handed a \$10,000 cheque to the Tumut RFS from the donated registration money. Dr Tarek showed a dedicated and forward thinking approach to bringing quality medical services to the

local Tumut District Hospital and opened up avenues for the local town to benefit from the added tourism and spending that the Tumut Cycle Classic generates.

Snowy Valleys Region Young Citizen of the Year Aaron Tuilau, Edward Smith & Arthur Smith

These boys have been nominated due to their bravery act in saving a drowning man at the Tumbarumba Swimming Pool in December 2019. The incident occurred during a fun day. Aaron found the person at the bottom of the pool before alerting Edward. They swam down to the person and noticed he was unresponsive before coming to the surface of the water and calling out to the pool manager. They then swam back down to the floor of the pool and took things into their own hands, with one boy holding onto the person's head and the other onto their legs. Their actions got the attention of Arthur, who dived into the pool and helped Aaron and Edward bring the person to the surface. The three boys displayed smart instinct and quick thinking and were able to save the person.

Snowy Valleys 2021 Australia Day Award Citations Sportsperson of the Year Jacob Ambrose

Jacob is a dedicated Tumut swimmer who has represented country titles and senior state titles in the past 12 months. He trains 12 months of the year and travels to Wagga in the winter months. He trains 10 sessions a week and clocks up around 30km in the pool a week.







His progress is remarkable, gaining huge PBs in his swims at state, now working towards national times. He helps with little swimmers in the Tumut Swim Club at training under the guidance of coach Max Hargreaves and is a great role model for these up-and-coming sportsmen.



Australia Day

Events







Supporting and promoting community and tourism events is core to Snowy Valleys Council (SVC) in helping the celebrate living in the region and nurture the unique character of the place in which we live. Although the first half of the 2020-2021 financial year was impacted by COVID restrictions, the region still played host to a number of successful events.

Arbour Festival	Tumut Cycle Classic	Australia Day	Tumbatrek	Tumbafest	SafeT360
SVC Sponsored Event - \$10,000	SVC Sponsored Event - In-kind sponsorship of traffic management	SVC Event	SVC Event	SVC Sponsored Event - \$11,000	SVC Event
Fri 01 Jan to Mon 15 Feb 21	Sun 10 Jan 21	Tue 26 Jan 21	Sat 13 Feb 21	Sat 27 to Sun 28 Feb 21	Fri 12 Mar 21
					
For 50 days the Arboretum, and nearby towns, were energised with artworks and events.	Cycling fundraising event that allows riders to experience the natural beauty and serenity of the Snowy Valleys, while raising money for a good cause.	The 'OneSVC' 2021 Australia Day awards were held in Stockwell Gardens Tumut. The crowd was generous in size despite the Covid-19 restrictions to witness John Cruise receive the Snowy valleys Region Citizen of the Year Award.	Regeneration from last year's summer's bushfire was a major theme for this year's Tumbatrek. 140 trekkers joined Eden-Monaro MP Kristy McBain, who completed the Tumbatrek for the first time alongside former Deputy Prime Minister Michael McCormack.	Bendigo Bank Tumbafest, attracted 3000 people over the event weekend. Attractions included Chocolate Starfish, Hurricane Fall, local musicians, local wines, markets and local produce and children's entertainment.	Road Safety Education that puts young people in the virtual driver seat of truck to experience a truck driver's point of view.




Events (continued)

Rock the Turf	Khancoban Family Fun Day	Snowy Valleys Cycle Challenge	Rail Trail Family Fun Day	Tumut Skate Workshop	Festival of the Small Halls
SVC Sponsored Event - Financial and In Kind sponsorship	SVC Event in partnership with Snowy Hydro, National Parks and Wildlife Service	SVC Sponsored Event - In-kind sponsorship of traffic management	SVC Sponsored Event - Financial and In Kind sponsorship	SVC Sponsored Event	SVC Sponsored Event – In Kind sponsorship
Sat 13 Mar 21	Sat 27 Mar 21	Sun 28 Mar 21	Sat 10 Apr 21	Fri 16 Apr 21	Sun 18 Apr 21
					
Situated within leafy surrounds, Rock The Turf is one of the region's premier music events.	A free family-friendly event celebrating the beautiful town of Khancoban hosted by Snowy Hydro, National Parks and Wildlife Service and Snowy Valley Council.	Snowy Valleys Cycle Challenge is a personal challenge cycling event with rides of varying distances, through the picturesque foothills of the Snowy Mountains.	Rail Trail Family Fun Day celebrated the trail's 1st birthday.	Snowy Valleys Council worked with Totem Skateboarding to present a number of workshops for ages six years and up.	Snowy Valleys Council worked with Woodfordia to bring contemporary folk to Gilmore Hall.

Events (continued)

Falling Leaf Festival	ANZAC Day	Tumut MTB 3 Hour	Batlow CiderFest	Army Kapooka Band	Batlow CiderFest Recovery
SVC Sponsored Event in kind sponsorship	SVC Sponsored Event - In-kind sponsorship of traffic management	SVC Sponsored Event - In-kind sponsorship of waste services	SVC Sponsored Event in kind sponsorship of facilities, waste services, event infrastructure	SVC Sponsored Event in kind sponsorship of facilities	SVC Sponsored Event in kind sponsorship of facilities
Sat 24 Apr 21	Sun 25 Apr 21	Sun 25 Apr 21	Sat 15 May 21	Sun 16 May 21	Sun 16 May 21
					
Celebration of Autumn in the Snowy Valleys.	ANZAC marches & ceremonies held in Tumbarumba & Tumut.	Enduro Mountain Biking events held on the Tumut Mountain Bike Park.	Batlow CiderFest is a day of music, entertainment, food and fun situated in beautiful Batlow, in the foothills of the Snowy Mountains.	Australian Army Band Kapooka played a free community concert on the Sunday after Batlow CiderFest in the Batlow Literay Institue.	Activities and entertainment in Hides Park Batlow to help you recover on Sunday after Batlow CiderFest.

Events (continued)

Spirit of Australia 2 Trials	Winter Bites	Dunn's Road Family Day
SVC Sponsored Event - In-kind sponsorship of ground preparation, waste services	SVC Event	SVC Sponsored Event - In-kind sponsorship of facilities, waste services, event infrastructure
Sat 22 May 21	Sat 05 Jun 21	Sat 12 Jun 21
		
Spirit of Australia 2 is the fastest team on water aiming to break the World Water Speed Record on Blowering Dam.	A celebration of music, food, produce and beverages in the Snowy Valleys that entices people to come out to celebrate during the cooler months.	Dunn's Road Family Day was a free event for the community to get together at the Adelong Showground.

Disability Inclusion Action Plan

Disability Inclusion Act 2014 – Section 13 (1)

Snowy Valleys Council has a vision for an inclusive, respectful and diverse community where people of all abilities have the opportunity to live, learn, work and play as they choose and can actively participate in decisions that may impact on them. Council's Disability Inclusion Action Plan (DIAP) provides a framework for Council to make progress towards achieving its vision.

Specifically, progressing actions within the DIAP can ensure the reduction and removal barriers for people with disability and foster a more accessible and inclusive community.

The Plan recognises the four key focus areas, nominated by people with disability, as being of primary importance in creating an inclusive community. These are:

- Developing positive community attitudes and behaviours
- Creating liveable communities
- Supporting access to meaningful employment
- Improving access to services through better systems and processes

Council has commenced action on all 36 actions with the current DIAP, with 20 actions completed overall.

Progress in the following four of the focus areas of its Disability Inclusion Action Plan is summarised as follows:

Building Positive Attitudes

Snowy Valleys Council Managers and Coordinators are regularly invited to Disability Inclusion Access Reference Group (DIARG) meetings to discuss tabled issues relevant to specific functional areas of Council. The resulting dialogue assists in building positive partnerships and increase understanding of disability issues by Council staff.

Members of DIARG are representative of a broad cross section of the community and are able to act as a voice for people with disability.

Creating liveable communities

Following a presentation from Spina Life Australia on the Accessibility App., Council's Place and Activation Team identified facilities and infrastructure in the LGA that supported people with disability. This has been shared with Spina Life Australia and

community members and tourists are now able to access Snowy Valleys information on the Accessibility App.

DIARG is a key stakeholder in the planning phase for Council facilities, ensuring issues and enhancements are able to be identified during early stages of planning and design for community facilities.

Accessibility improvements to community infrastructure are retained as part of Council's forward-planning for allocation of annual maintenance and renewal budgets.

Planning for gardens and parks includes design principles to improve accessibility for all abilities, ensure equipment caters for all and plants are sourced to enhance senses e.g. touch, smell and visual appeal.

Supporting access to meaningful employment

Council continues its relationship with Snowy Valleys School for work placement of students to gain experience of Council Services.

Council currently employs people with disability. Further improvements are targeted through training of staff in areas of accessible employment.

Accessible systems, information or processes

Council has a relationship with the National Disability Information Services – IDEAS in Tumut. Organisational disability information is updated by IDEAS.

Other disability information is disseminated through Council's website and through the Community Services function.

Meeting the needs of people with disability

Council holds monthly meetings of the Disability Inclusion Access Reference Group (DIARG) to ensure continual review on Council's progress in meeting the needs of people with disability. The membership of DIARG is people with disability, carers of people with disability, disability organisations and community members. The DIARG consults with the wider community and feeds back to the monthly meetings. Most issues are fed back through the DIARG and where able solutions are discussed.

A recent review of the DIAP identified that an annual survey

of community needs to be conducted and the DIAP adapted accordingly.

Challenges

The Manager Community Services position is accountable and responsible for the implementation of the SVC DIAP, however increasing awareness of the SVC DIAP within all areas and functional levels of Council in an ongoing area of improvement. Timely integration of DIAP actions into operational plans and budgets is a continuing challenge to ensure resources are allocated efficiently and effectively.

Successes

The DIARG were asked for what they thought were the major achievements for this year. The comments are as follows:

- SVC Infrastructure department consultation with DIARG when planning facilities etc.
- Improved communication between Council and DIARG.
- Presenting at FACS conference on National Day of Disability 2020.
- Continued meetings via video link and kept abreast of community disability issues through COVID – 19 restrictions.
- All 36 actions of SVC DIAP plan have been started and 20 completed.

Future Planning considerations

- Working with Place and Activation team to identify opportunities to attract people with disability to the LGA as tourists.
- Working on connections between DIAP, RAP, Child Safe Organisation framework and SVC Aged Care services to formulate better cross-functional plans and services for people with disability.
- Reviewing the installation of assistive technology devices in Council's face to face customer areas.
- SVC Community Events Activation Officer is developing events planning documents for event organisers to increase inclusion of people with disability.

Community Grants

Community grants offer financial support for all sorts of community groups to get new ideas off the ground, or secure a resource they need.

Over recent years, the provision of grant funding by Council has supported organisations to design and deliver popular events, create services and programs to better connect communities, and pay for improvements to local facilities.

In 2020-21, Snowy Valleys Council administered the delivery of 26 individual grants across the region, totalling \$147,850.

**Grants
Awarded** 26

**\$147,850
Grant Funding
Delivered**



Snowy Valleys Cycle Challenge

Community Strengthening Grants

Snowy Valleys Council allocated \$97,500 of funds for projects that build more vibrant, sustainable and inclusive communities through the Snowy Valleys Council Community Strengthening Grants. These projects include:

Community Group / Community Organisation	Project	Funding Awarded (\$)
Batlow Story Group (Batlow RSL)	Undefendable - the memoir of a town under fire	\$10,000
Gilmore Progress Association	Gilmore Hall Landscaping and Garden restoration	\$5,000
Khancoban United Volunteers Association (KUVA)	Upgrade KUVA Office	\$2,225
Tumut Regional Family Services	Buram-ba-birra Dhangaang (Share Food) - in Wiradjuri Language	\$1,900
Tumbarumba Endurance Riders Club	Easter 2021 Endurance 3 Day Event	\$8,900
Do It for Batlow	Weemala Walking and Riding Trails - Batlow Lookout	\$9,836
Tumut Schools as Community Centres	Installation of a sandpit with shade sail cover	\$3,500
Tumorrumba Recreation Hall	Upgrade of Kitchen Area at the Tumorrumba Hall	\$9,398
Adelong Community Enterprises	Internal Painting - Rustic Creations	\$6,150
Batlow Apple Tree Learning Centre	Install Rubber soft fall under the baby play area	\$10,000
Tumbarumba Historical Society	Rebuild the Union Jack History Display	\$2,223
Tumut Golf Club	Digital Notice Boards inside the club	\$2,868
Brungle Tumut Local Aboriginal Lands Council	Dancing on Country. Dance sessions with Aboriginal Dancers	\$5,000
Rotary Club of Tumut	Snowy Valleys Cycle Challenge and All Together Adelong Festival	\$5,500

Community Group / Community Organisation	Project	Funding Awarded (\$)
Rotary Club of Batlow	Batlow Womens Land Army Mural 2	\$5,000
Camp Hudson Management Committee	Roof replacement Camp Hudson	\$10,000
TOTAL		\$97,500

Capital Sports Grants

Snowy Valley Council's Annual Sports Capital Projects grant program totaling \$40,000 supports local sporting organisations to improve their facilities, and ultimately their viability, through projects that would ordinarily be funded through fundraising efforts.

Applications are considered by the Tumut Sports Committee, of which more than 20 sporting organisations are members.

Community Group / Community Organisation	Project	Funding Awarded (\$)
Adelong Swimming Club	Storage Shed for the Adelong Swimming Club training equipment	\$4,400
Gundagai Adelong Junior Rugby League	Cricket Pitch Cover Adelong Showground	\$5,500
Tumut Swimming Club	Backstroke Starting Ledges for the Pool to be used at Club Nights and competitions	\$2,500
Tumut Golf Club	Repairs to Teeing Grounds at the Golf Club	\$10,000
Tumut Clay Target Club	Purchase Zero Turn Lawn Mower to maintain Clay Target Club Grounds	\$3,000
Tumut Rifle Club	Purchase 3 Targets and 2 Tablets + surface upgrades	\$4,600
Tumut Basketball Club	Replace 4 mini-ball backboards at the basketball stadium for the junior players	\$10,000
TOTAL		\$40,000









Local Heritage Grants

The Local Heritage Grants encourages the conservation of heritage items within the Snowy Valleys Council Local Government Area and promotes a positive community attitude to heritage conservation.

Community Group / Community Organisation	Project	Funding Awarded (\$)
Tumbarumba Post Office	Re-roofing and external painting to Tumbarumba Post Office building	\$4,500
62 Fitzroy Street, Tumut	Roof restoration and replacement	\$4,500
Former Presbyterian Church, Adelong	Window repair to former church	\$1,350
TOTAL		\$10,350

1: Towns and Villages

We celebrate and nurture the unique character of our towns and villages

Status Key:  Completed  Unable to Complete				
Action #	Operational Plan Action	Directorate	Status	Annual Comment
1.1.1	Deliver a program of skill building workshops for the community	Community & Corporate		Place Activation has worked closely with community groups and organisations throughout the year to provide capacity building opportunities. Throughout the year the focus has been on bushfire recovery and issues arising from the COVID pandemic. Of particular success were the workshops held during Women's Week and Senior's Week which focused on personal development, resilience and accessing information.
1.1.2	Support community projects by coordinating the delivery of SWVC Community Grants	CEO Office		Sixteen (16) projects were funded through the Community Strengthening Grants and seven (7) projects were funded through the Capital Sports grant programs offered by Council, with \$137,500 of funds being distributed to the community. Three (3) projects were funded through the Local Heritage Grants.
1.1.3	Maintain visual amenity of towns and villages in accordance with approval levels of services	Infrastructure		Visual amenity of towns and villages were maintained in accordance with approval levels of services.
1.2.1	Implement DIAP Actions	Community & Corporate		Through the supportive work of the Disability Inclusion Access Reference Group (DIARG) all Disability Inclusion Action Plan (DIAP) actions have been implemented. 13 of the 36 actions are completed and many actions are ongoing. In the last twelve months a better understanding and acknowledgement of disability has been created amongst Council staff. A system for documenting disability issues raised in DIARG meetings has been developed to track progress on responses and remedial actions.
1.2.2	Meet and exceed National Childcare Quality Standards across Children's Services outlets	Community & Corporate		Quality of services is continually progressing. The implementation of systems for continuous improvement across SVC children's services and policy harmonization has contributed to the progress made and enabled consistent application for the benefit of children and families.
1.2.3	Operate a Multi Service Outlet connecting aged and disadvantaged with affordable services that allows individuals to age in place	Community & Corporate		Community Home Support Program funding and other funding enables the MSO to provide services to the aged and disabled that is affordable. Improvements to systems has seen changes in practices leading to efficiency and better understanding of the business of providing community services. COVID-19 restrictions have impacted on service provision in the last year, with service staff adapting their practices to maintain client engagement and meet client needs.

1: Towns and Villages (continued)

We celebrate and nurture the unique character of our towns and villages

Action #	Operational Plan Action	Directorate	Status	Annual Comment
1.3.1	Undertake annual Local Heritage Grants Program to be finalised by April 2021	Community & Corporate	●	Four applications were received (totalling \$14,500). \$13,000 was awarded across the four projects. One located in Tumbarumba, one in Adelong and two in Tumut.
1.3.2	Work in partnership with the Aboriginal Community to promote, protect and preserve local history and heritage	Community & Corporate	●	SVC works in partnership and collaboration with the Aboriginal community and also ensured traditional owners are invited to all events and gatherings to deliver Welcome to Country and to share learnings and histories. Snowy Valleys council worked with Petaurus who co-designed a project with National Parks and Wildlife Service and Brungle Tumut Local Aboriginal Land Council that allowed High School students to learn about significant local cultural Meeting Places through immersive field trips
1.3.3	Manage listing of heritage items listed in LEP	Community & Corporate	●	Heritage listings are updated and amended as required. The current Heritage listing will be reviewed as part of the Local Environmental Plan harmonisation process and the development of the Snowy Valleys Council LEP.
1.4.1	Use partnerships and memberships to encourage arts, cultural and heritage events, activities and creative opportunities	Community & Corporate	●	This year SVC worked closely with Eastern Rivera Arts and sponsored the Arbour Festival. The School Holiday programs also provided art workshops for children. The Place Activation team actively shared information about funding opportunities to local artists and event organisers. The Recovery and Resilience Grant program also provided a funding opportunity for cultural projects.
1.5.1	Facilitate and provide support to community events and programs	Community & Corporate	●	Council provide support through the annual Event Sponsorship Program, including Tumbafest, Ciderfest, Rock The Turf, Snowy Valleys Cycle Challenge, Tumbarumba Spring Flower Festival, Tumbarumba Campdraft and various community events and programs. Place Activation also provide logistical assistance. Support is given to various events from event site selection, artist engagement, special event application submission, risk assessments and COVID-19 safety planning
1.5.2	Design and deliver a program of Council-led events	Community & Corporate	●	Place Activation have been focused on improving the event management framework and initiating new events that will attract visitation and provide an economic boost, as well as continued support for already established events. New events developed and funded are the Winter Bites Festival, Khancoban Long Lunch and the Rail Trail Marathon.
1.5.3	Maintain community halls and facilities in accordance with agreed service levels	Infrastructure	●	Annual Community Halls and Facilities maintenance program was completed. Service Management Plans were reviewed to ensure the service delivery is in line with allocated operational budget.

1: Towns and Villages (continued)

We celebrate and nurture the unique character of our towns and villages

Action #	Operational Plan Action	Directorate	Status	Annual Comment
1.5.4	Prepare an Events Activation Strategy	Community & Corporate	●	It was decided that due to the changing nature and uncertainty in the events space that COVID has created that this would be an ongoing internal action until the 2021/22 Operational Plan. Place Activation have focused on improving internal mechanisms for event management and how we best support our community groups and organisers to deliver events.
1.6.1	Advocate and facilitate community safety initiatives as per the Crime Prevention Plan	Community & Corporate	●	This is an ongoing action. Staff continue to advocate and assist where needed.
1.6.2	Implement Councils Companion Animal Plan	Community & Corporate	●	Snowy Valleys Council have proactively worked to develop a Companion Animal Plan. Further actions have been taken to identify suitable dog off leash areas. The Ranger team have worked closely with rehoming organizations and encourage microchipping and lifetime registration of cats and dogs.
1.6.3	Deliver swimming pool safety and fire safety inspections and advice	Community & Corporate	●	During the year all swimming pools/spas were inspected as per the legislative requirement for buying/selling and renting of properties as notified by the owners. All fire safety inspections and advice were undertaken/given as per legislative requirements.
1.6.4	Conduct required food safety and health inspections	Community & Corporate	●	SVC lost its Environmental Health Officer in October of 2020 and the vacancy did not get filled until late June 2021. This combined with the COVID-19 situation, associated with WH&S considerations made it difficult to meet the mandated food inspections. In June inspections began again and SVC also maintained involvement in the Food Regulation Partnership.
1.6.5	Meet Animal Welfare standards at Council's Animal Welfare facilities	Community & Corporate	●	Daily inspections and cleaning schedule is conducted at Council's Animal Welfare Facilities in accordance with Animal Welfare standards.
1.6.6	Convene the Local Emergency Management Committee	Infrastructure	●	The Local Emergency Management Committee and Local Recovery Committee meetings were completed. Some meetings were facilitated by Zoom due to COVID restrictions. Impacts of Natural Disasters and COVID were discussed with committees, this includes review of the bushfire response and pandemic plan.

1: Towns and Villages (continued)

We celebrate and nurture the unique character of our towns and villages

Action #	Operational Plan Action	Directorate	Status	Annual Comment
1.7.1	Coordinate the review and harmonisation of Council's rating structure in accordance with the Local Government (Council Amalgamations) Proclamation 2016	CEO Office	●	This action was finalised and marked completed in Quarter 3 of the Operational Plan.
1.7.2	Manage Council's investment portfolio to optimise investment returns within the constraints of the Local Government Act 1993, Office of Local Government Guidelines, and Council's adopted policies	Finance	●	Cash investment rates continue to fall due to the uncertain economic environment and long-term outlook. The investment policy has been reviewed and changes have been made to allow increased flexibility in the investment portfolio allocation to respond to the difficulties faced in the current market. As investments fall due and cash becomes available the change to the policy allows for achieving possibly more competitive interest rates through wider diversification and a longer investment horizon.
1.7.3	Monitor and accurately report on Council's financial position	Finance	●	Completed.
1.7.4	Develop annual Operational Plan budget and review the Long-Term Financial Plan including scenario testing	Finance	●	Completed.
1.7.5	Finalise financial statements by 31 October	Finance	●	This action was finalised and completed in Quarter 2 of the Operational Plan.
1.7.6	Implement Council's Workforce Strategy to effectively plan for and manage Council's workforce to support Council's objectives to be met	Community & Corporate	●	Snowy Valleys Workforce Strategy was completed. Council's objectives were 100% met.
1.7.7	Implement the Entry Level Program for cadets, apprentices and trainees	Community & Corporate	●	2020/21 saw the implementation of the Entry Level Program for Cadets, Apprentices and Trainees. During 2020/21 Council employed 7 Trainees, 4 Apprentices and 2 Cadets. In some area's recruitment was delayed due to not having suitable supervision/Mentoring available within the proposed work area, available trainee opportunities and internal resources to dedicate to the program. The Entry Level program for trainees, Apprentices and Cadetships will continue in 2021/22.

1: Towns and Villages (continued)

We celebrate and nurture the unique character of our towns and villages

Action #	Operational Plan Action	Directorate	Status	Annual Comment
1.8.1	Commence Stage 3 of Snowview Estate	Community & Corporate	●	The project is progressing. A Development Application was completed and stamped plans received. It is included in the 2021/22 budget.
1.8.2	Continue to provide assisted living facilities at Rotary Place	Community & Corporate	●	The Rotary Place facilities remain assisted living and are aligned to social housing principles and pricing. Over the last year improvements have been implemented to engagement with clients, through annual meetings, provision of quarterly afternoon teas in the Community Room with access to SVC staff to voice issues of concern, and transparency in interactions and documentation provided.
1.8.3	Advocate for funding to assist activation planning within our communities for residential, commercial and industrial use	CEO Office	●	Rural Land Use Study nearing completion - this will feed into the review of the Local Environment Plan. Housing and Industrial land has been in constant discussion and action with the Canberra Joint Organisation and the Snowy 2.0 Regional Co-ordination Group.
1.9.1	Implement targeted actions from the Local Strategic Planning Statement	Community & Corporate	●	The Local Strategic Planning Statement has been completed and gazetted on the NSW Planning Website. A copy of the LSPS can be found also on Council's Website.
1.9.2	Develop new draft Local Environment Plan	Community & Corporate	●	The Department of Planning and Environment advised not to proceed until Rural Land Use Study is complete. Project postponed until 2021/22. Rural Land Use Study is at Draft stage.
1.9.3	80% of all Development Applications are assessed and determined within 60 days	Community & Corporate	●	From July 2020 to June 2021 304 Development Applications were received. 88% were determined within 60 days with the average time from lodging to determination being 34 days. The team has spent significant time on transitioning to the online Planning Portal and the rollout of this.



Growth through Innovation

Growth through Innovation - How we performed



Average stay 3
nights = \$66M value

No. of Day Trips
195,000

Blazeaid Snowy Valleys Camp

Economic contribution: **\$100,051**

Total volunteers: **1304**

Volunteer days: **17,395**

Average age: **50.5**

New fencing: **585.1km**

Fencing removed: **593.1**

Properties registered: **453**

Properties completed: **311**



145 
New Businesses
REGISTERED FOR GST

33,624
Visitor Information
Centre Numbers

20 No. of Business
Workshops

Destination Marketing

Instagram followers

462,936
(+57.3%)

Facebook followers

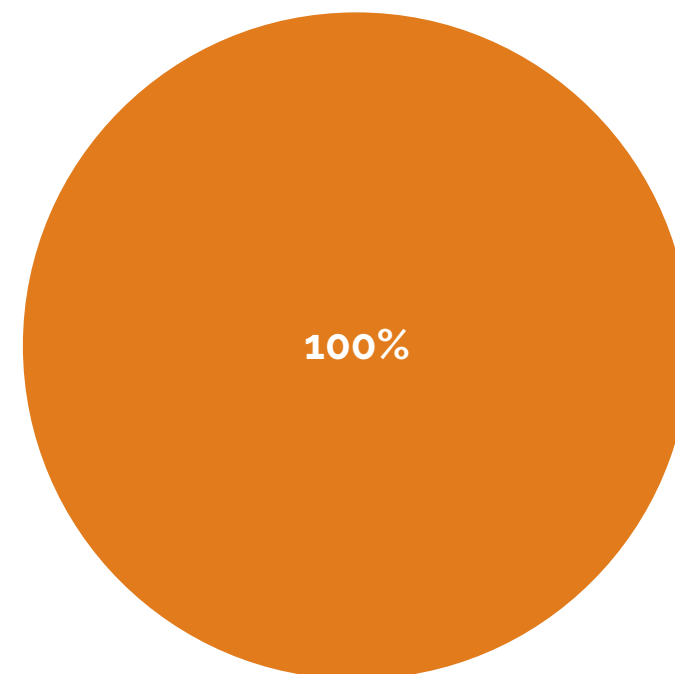
199,440
(+305.5%)

#comefindus

#emptyesky

#dreamnowvisitlater









#visitsnowyvalleys



Total initiatives 15
● Actions completed 15 | 100%

2: Growth through Innovation

We have economic development activities which provide community longevity, vibrancy and a sustainable future

Status Key:  Completed  Unable to Complete				
Action #	Operational Plan Action	Directorate	Status	Annual Comment
2.1.1	Maintain regular contact with major industry and agencies to identify, advocate and promote economic and local employment opportunities	Community & Corporate		Place Activation staff represent SVC on various industry bodies and regional, and Federal and State working groups including Regional Development Australia economic development forum, CRJO Economic Development Working Groups and the Softwoods Working Group. Staff maintain regular contact and information sharing.
2.1.2	Pursue identified funding opportunities to complete long term land use planning for our towns and villages	Community & Corporate		Council actively seeks funding and is awaiting an outcome from an application to undertake a flood study for the Tumut River Flood Plain and Environs. If successful, this will produce flood modelling to inform future development in the study area.
2.1.3	Continue to partner with Destination NSW and Riverina Murray to grow the tourism industry in our region	Community & Corporate		Throughout the year Place Activation maintained regular contact with Destination NSW and Riverina Murray and facilitated several famils and visits from media to promote the region. We have worked in partnership on the Business events Boost program and mentoring sessions. There have been collaborative marketing campaigns with industry bodies and Visit Riverina and support for funding applications.
2.2.1	Review, redefine and pursue investment opportunities in response to the 2019/2020 critical events	Community & Corporate		Place Activation worked closely with Council's Program Manager on major grant applications to bushfire recovery funding streams. The team have successfully applied for State and Federal funding for projects identified in the Advocacy Plan and other strategic documents included the REDS addenda and Destination Management Plan, including the Regional Trails Masterplan, Winter Bites, Khancoban Long Lunch, Community Activation Plans, Batlow Itinerant Worker Accommodation.
2.2.2	Partner with National Parks to implement a joint action plan for visitor information centers in our region	Community & Corporate		A new Memorandum of Understanding was signed with NPWS for the continuing operations of the Tumut VIC. We continue to work with National Parks on projects including VIC signage updates, new maps, and update of marketing materials.
2.2.3	Support the implementation and success of Snowy Valleys Tourism Brand and Marketing Strategy	Community & Corporate		New tourism videos were released, and a variety of printed material has been designed and printed. This is to ensure consistency of branding. Branding is also used in the design of new events. Social media presence and following continues to grow.




2: Growth through Innovation (continued)

We have economic development activities which provide community longevity, vibrancy and a sustainable future

Action #	Operational Plan Action	Directorate	Status	Annual Comment
2.2.4	Review the Destination Management Plan in response to the 2019/2020 critical events	Community & Corporate	●	Over the past 12 months the Place Activation team have worked with various local, regional, and State stakeholders to determine which actions in the Destination Management Plan are no longer achievable due to the Black Summer Bushfires. A focus has been on showcasing our natural assets and seeking funding for new events and concepts.
2.2.5	Provide ongoing management of visitor facilities, services and products	Community & Corporate	●	The Tumbarumba Visitor Information Centre continues to maintain accreditation and is open a minimum of 43 hours a week to provide visitor information services. It is also a designated Driver Reviver site. Funding was awarded in June for upgrades to the building. The VIC sells local products and merchandise and is a key point of contact for visitors to the region. There were 35,252 walk in visitors during the year and \$26,000 in sales of local produce and merchandise.
2.2.6	Actively pursue opportunities to promote the region	Community & Corporate	●	Continued work on identifying projects and applying for funding for new events to increase visitation. Successful funding for Winter Bites and Khancoban Long Lunch. Features include - Fishing Australia, Australian Geographic, Trail Towns and ongoing work with a range of print and online journalists to promote the region. Working with Upper Murray Inc, Towong Shire and Tourism North East on Upper Murray promotion and reviewing partnership opportunities with nearby regions.
2.3.1	Define and deliver a business support program that includes facilitation of the easy to do business program, business planning support and working with the chambers of commerce on targeted initiatives	Community & Corporate	●	SVC continues to work with Chambers of Commerce and support them in their endeavors and to facilitate monthly visits from Business Connect. The Place Activation team developed positive relationships with local businesses and fosters a sense of collaboration.
2.4.1	Support the SVC advocacy plan in advocating for better telecommunications coverage including potential connectivity improvements/blackspot reduction	Community & Corporate	●	This is an ongoing action. SVC have a role as advocate and facilitate the sharing of information. Staff continue to work with other regional councils and bodies to identify opportunities, including supporting private enterprise applications to federal funding programs. Mobile blackspot areas in the LGA have been identified. Research has been carried out and documents prepared should funding become available.
2.5.1	Support the SVC advocacy plan priorities including development of a Country University Centre and a Softwoods Centre of Excellence	Community & Corporate	●	This is an ongoing action and staff will progress this when funding opportunities become available. Place Activation continues to work with the Softwood Working Group and have been involved with the development of the strategic framework for the Southwest Slopes Forestry Hub.

2: Growth through Innovation (continued)

We have economic development activities which provide community longevity, vibrancy and a sustainable future

Action #	Operational Plan Action	Directorate	Status	Annual Comment
2.5.2	Support local business leaders, regional agencies, business associations and education providers to analyse local skills gaps, knowledge, and talent retention challenges	Community & Corporate		SVC worked with the Chambers of Commerce and other business leaders/agencies to identify local skills gaps. Discussions have focused on how to match up those out of work due to the downturn in the timber industry with vacancies available with a specific focus on major projects including Snowy 2.0 and Transgrid. Conversations have been had with Department of Regional NSW and other agencies around upskilling/retraining programs. Other industries are also struggling to fill vacancies including hospitality.
2.6.1	Work with a local Business Innovators Group, to identify investment options and an agreed action plan to enhance skills and provide broader employment opportunities in the context of bushfire and COVID-19 recovery	Community & Corporate		Staff continued to work on key issues with business owners and address them as needed. A term of reference was developed for the creation of a Business Innovators Group which will be progressed in the 2021/22 Operational Plan.
2.6.2	Develop an investment attraction strategy	Community & Corporate		It was determined, through consultation and ongoing assessment of the impacts of the bushfires and SVC strategic direction and focus on tourism and visitor attraction, that accommodation was the key area for investment attraction. Place Activation worked with Axsia on a local accommodation audit and draft strategy.

Our Natural Environment



Bike riders along the Tumut Riverwalk

Our Natural Environment - How we performed

Total of
Weed
Action Plan
Actions

= **38**

Weed Action Plan

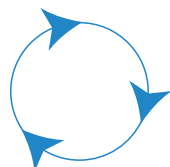
- 30** Actions achieved
- 21%** Actions progressing
- 78%** Targets met
- 10** Targets exceeded

21,582
Tumba -
Rosewood Rail
Trail visits



4230.7

tonnes of waste
received at
SVC waste
centres.



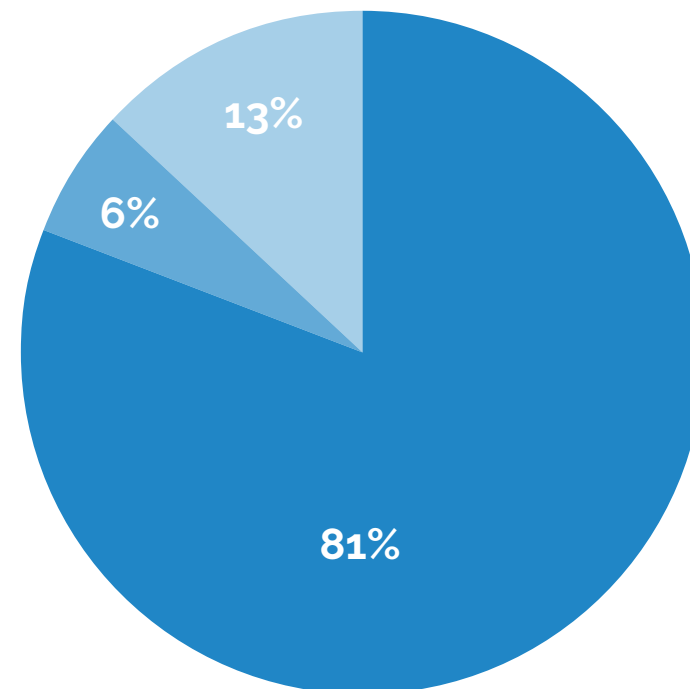
12707m³
of waste
recycled

1399

Residents
used 'Free
Waste
Disposal
voucher'

591

Tonnes
Waste
Material
using
voucher



Total initiatives 16










Actions completed	13	81%
Actions progressing	1	13%
Unable to complete	2	6%



4,900 general waste bins collected weekly
5,100 recycling bins collected fortnightly








3: Our Natural Environment

We care and protect our natural environment to ensure future generations can experience and enjoy its beauty

Status Key:  Completed  Unable to Complete				
Action #	Operational Plan Action	Directorate	Status	Annual Comment
3.1.1	Finalise the development of an achievable climate change action plan, using updated risk assessments and forum feedback	CEO Office		Climate Change Risk Assessment and Adaptation Plan completed in association with Statewide Mutual.
3.1.2	Consider utilisation of renewable and clean energy options for the operation of new and existing Council assets and facilities	Infrastructure		Renewable energy projects complete this financial year included replacing older lighting where budget allows across the Local Government Area. This included new LEDs lights installed at Tumbarumba Netball Courts, additional solar blankets installed at the Tumbarumba, Tumut, Adelong and Khancoban pools, also the change over of street and pedestrian lights to LEDs.
3.1.3	Consider participation in the Southern Lights Program to replace streetlights with LED options	Infrastructure		Project to replace streetlights across the LGA with LEDs through the Southern Lights Program completed.
3.2.1	Increase recycling opportunities across the LGA	Infrastructure		Completed the implementation of improved recycling services at Councils transfer stations across the Local Government Area in partnership with Valmar industries.
3.2.2	Deliver Waste Education Program, including the promotion of the Zero Waste Strategy, to the community via schools and events	Infrastructure		Completed delivery of an extensive education program for the delivery of the new FOGO collection service, this included extensive advertising across all media type supported by printed collateral and educational plays for school and preschool groups.
3.2.3	Maintain active membership and participation in Regional Waste Forums	Infrastructure		Actively involved with Canberra Region Joint Organisation (CRJO) Waste Group and Albury Wodonga Circular Economy. Regular CRJO meetings are attended every two months plus any additional meetings. Council officers also attended one meeting in quarter three with an additional meeting held at Valmar office for introduction of food Donation's programme.
3.3.1	Implement prioritized actions of the Zero Waste Strategy including FOGO	Infrastructure		Implementation of the Towards Zero Waste Strategy priority initiatives, included the testing and implementation of the new Waste App, implementation of the new FOGO collection service and bin harmonisation project. The designs for a new organics progress for the facility is underway. Signage and improved recycling opportunities have been implemented at Councils Resource Centres across the LGA.



3: Our Natural Environment (continued)

We care and protect our natural environment to ensure future generations can experience and enjoy its beauty

Action #	Operational Plan Action	Directorate	Status	Annual Comment
3.3.2	Finalize the development of an environmental risk profile for landfill sites	Infrastructure		The development of an environmental risk profile for known landfill sites in the Snowy Valleys LGA has been completed. The document will help council officers plan for the remediation of these sites into the future. This document is stored in Council's document management system and can be viewed upon request.
3.3.3	Deliver kerbside waste and recycling service in accordance with the agreed levels of service	Infrastructure		Service delivered in accordance with the agreed service levels for the financial year.
3.4.1	Maintain Council's water supply and sewer collection systems in accordance with industry standards and relevant environmental legislation	Infrastructure		Water supply and wastewater operations were delivered with drinking water treatment meeting compliance requirements and wastewater discharge meeting environment standards. Batlow fluoride dosing has been low on occasion, but this does not have any health impact. High inflows caused by rain events have required increased operator attention at the Tumut wastewater plant. Batlow wastewater treatment plant recorded high nitrogen however daily monitoring remained normal.
3.4.2	Continue Council's septic tank inspection program in accordance with agreed service levels	Community & Corporate		Due to the delayed of successfully recruiting a Qualified Environment Health Officer, Council was successful in appointing a candidate to commence with Council in June 2021. Septic Tank inspections will be a priority in 2021/22.
3.4.3	Commence development of an Integrated Water Cycle Management Strategy	Infrastructure		Council officers are awaiting feedback from NSW Department of Planning, Industry and Environment regarding the former Tumbarumba area draft Integrated Water Cycle Management Plan (IWCM). Updated requested from NSW DPIE. Following completion of the Tumbarumba IWCM and SVC IWCM for the whole Local Government Area will be prepared.
3.4.4	Review and develop a Domestic Wastewater Management Plan	Community & Corporate		This project was postponed to 2021/22. An appointment of Senior EHO commenced in June 2021.
3.5.1	Maintain connections with community organisations to rehome impounded animals	Community & Corporate		Relationships with other organisations were re-established after the departure of Council's temporary Ranger. Our primary rescue group has finished their facilities and the capacity increased is good. This rescue group takes most unclaimed dogs and cats from Council's pound. Council has partnered with the local vet to desex animal at no charge. This has increased rehoming of animals greatly.

3: Our Natural Environment (continued)

We care and protect our natural environment to ensure future generations can experience and enjoy its beauty

Action #	Operational Plan Action	Directorate	Status	Annual Comment
3.5.2	Continued focus on weed eradication within the LGA, in particular blackberry, through implementation of Council's Weed Action Plan, participation in Regional Weeds Advisory Group and community education activities	Community & Corporate		Blackberries were the focus in quarter four of the Operational Plan. The control programs were being undertaken though was not completed due to skill shortage. This program will continue in 2021/22. Regular updates on Council's ranger services are updated with a monthly broadcast on the Local Radio Station.
3.5.3	Partner with Local Land Services to provide the Landcare Nursery service	Infrastructure		Landcare received grand funding to commence works down at the nursery. Council will look at what was applied for in their application and work closely with Landcare to assist their needs in 2021/22.



Communication and Engagement

Communication and Engagement - How we performed



1,011
USERS

Snowy Valleys
Bushfire Recovery
Services

- 11** Ordinary Council Meetings
- 2** Ordinary Policy & Strategy Meeting
- 1** Extraordinary Meeting

WEBSITE



Users: 60,815

Top 3 Searches: Website Forms, Fees & Charges, FOGO

Top 3 Most Popular Pages: Contact us, Careers with Council & Public Swimming Pools

ENGAGEMENT (Yourvoice.svc)

- Projects for Public Comment: **25**
- Online Submissions Received: **276**
- Total Visits to Yourvoice: **1,300**

Facebook

Posts

727

Followers

5,841

(+876>18% from 19/20)

Media



102

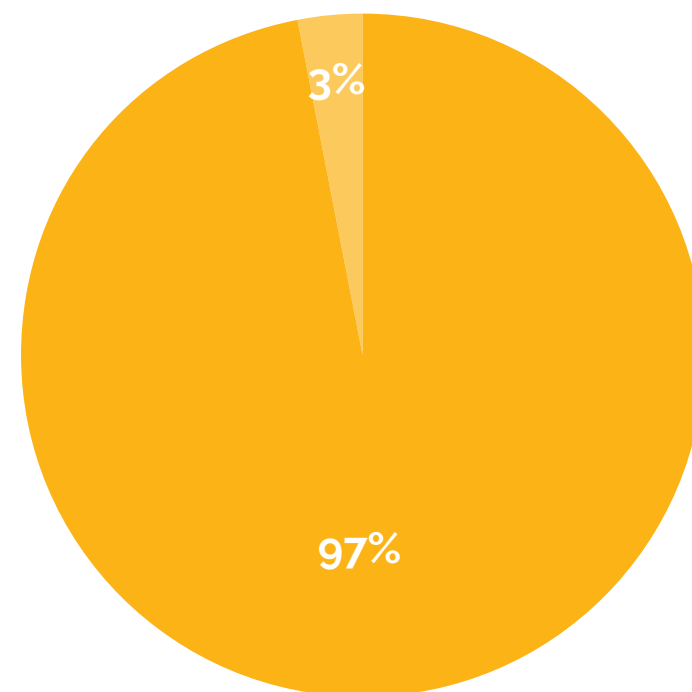
Media Releases

211

Media Questions

21

Local Radio IVs



Total initiatives 36

Actions completed	35	97%
Unable to complete	1	3%

Top 3 Downloads



- Master Plan (Talbingo Bike Trail Development)
- Financial Assistance Summary
- Bushfire Recovery Bulletin









Top 3 Projects Reviews



- Intention to Declare New Off-Leash Areas (**17.1%**)
- Rate Review (**15.9%**)
- Draft Council Committee Framework (**15%**)







4: Communication and Engagement

We have engaged communities that actively participate in local decision making

Status Key:  Completed  Unable to Complete				
Action #	Operational Plan Action	Directorate	Status	Annual Comment
4.1.1	Continue strategic engagement activities that ensure opportunities for dialogue between elected Councillors and the community	CEO Office		Organised opportunities for dialogue between Councillors and the community such as Cuppa with a Councillor, Community Meetings and events were impacted by COVID restrictions.
4.1.2	Deliver effective engagement activities for Council's strategic and operational priorities, ensuring feedback is effectively shared internally and communicated externally	CEO Office		7 projects/documents were placed on public exhibition on the 'Your Voice' platform during quarter 4 (<2 from quarter 3), resulting in 706 visits (<3,094 from quarter 3) and 543 documents downloads (<1,747 from quarter 3). 33 submissions were received in response to the exhibition period (<58 from quarter 3). Majority of submissions were generated from the Draft Integrated Planning & Reporting Documents.
4.1.3	Deliver Council meetings to facilitate increased community accessibility and engagement	CEO Office		All scheduled meetings have been held and live streamed to the Public.
4.2.1	Deliver proactive, deliberate and sustained communication to the community about Council's services, projects and events across digital communication channels	CEO Office		Council created 727 Facebook posts during 2020/21, reaching an audience of 132,614 60,815 people were delivered Council content during the year. 6,640 documents were downloaded, with the top three most downloaded documents being the Master Plan-Talbingo Mountain Bike Trail Development (518 downloads), Financial Assistant Summary (429 downloads) and Bushfire Recovery Bulletin (403 downloads).
4.2.2	Clearly communicate information about Council's services, projects and events using traditional communication channels	CEO Office		In 2020/21 Council responded to 211 media enquiries, issued 102 media releases and 21 radio interviews and service updates were completed on Sounds of the Mountains.
4.3.1	Provide Council staff with information and tools to increase two-way organisational communication through the implementation of the Internal Communications Framework	CEO Office		Council's communication team implemented a new Staff Newsletter format in June 2021, incorporating rotating scheduled of updates from Executive Directors and CEO. In person Staff Briefing sessions in Tumbarumba and Tumut were undertaken and able to continue via Zoom during COVID restrictions.

4: Communication and Engagement (continued)

We have engaged communities that actively participate in local decision making

Action #	Operational Plan Action	Directorate	Status	Annual Comment
4.3.2	Continue to streamline council processes to improve integration and build user confidence	CEO Office		Tasks relating to this action were completed throughout the year. Our ethos of continuous improvement drives the actions progress; it is perpetual and ongoing. Only high-profile tasks are specifically mentioned. The type of support requests coming in from users indicate that their understanding of Technolgyone software has improved and confidence is increasing. A shift in user error support to enhancement support has occurred signifying a focus on business process improvement.
4.3.3	Investigate and secure opportunities for grant applications for projects	CEO Office		In 2020/21 there have been 90 funding applications submitted - 48 successful, 20 unsuccessful and 22 pending notifications. Applications have been for a variety of projects in the SVC area from community events through to roads and infrastructure.
4.3.4	Continue to progress priority infrastructure projects through the project development pipeline process as funding becomes available	CEO Office		In the 2020/21 financial year there have been 27 projects completed through the PMG and another 57 active projects amounting to \$55,593,081 in funding. Other projects have been delivered that were still under the management of PMO. All PMO projects have been completed and acquitted by the 30 June 2021.
4.3.5	Manage an organisational framework for tracking applications and the management and acquittal of successful grant applications	CEO Office		Grant Management Framework developed. Grant applications and the management and acquittal of successful grant applications are being monitored through the framework, by the Program and Manager and the Program Management Group. There are currently 57 active projects that are being overseen and 27 completed projects. There have been 90 external grant applications submitted for the 2020/21 year - 48 successful, 22 pending funding notification and 20 applications have been unsuccessful.
4.3.6	Convene quarterly meetings for the Safety, Risk and Quality committee	CEO Office		Four meetings for the Safety Risk and Quality Committee have been completed. In alignment with a recommendation from the Audit, Risk and Improvement Committee, the terms of reference for the Safety Risk and Improvement Committee have been amended to give responsibility to the Safety Risk and Quality Committee to manage the Audit Matrix (internal and external audit recommendations).
4.3.7	Provide support for Councils corporate systems and IT infrastructure to maintain business continuity	Community & Corporate		Over the past 12 months SVC ICT systems have undergone vast changes and improvements including: <ul style="list-style-type: none"> • Successful migration of TechOne to SaaS platform. • Successful implementation of new Cisco phone system. • Successful migration of Council's WAN to TPG, ensuring Council sites are operating on one NBN network. • Successful migration of Council's Microsoft licencing from on-premise to 365 (E3). • Successful migration of Council's RHB, Tumbarumba Office and IWD Depot SiiP trunks with Telstra.

4: Communication and Engagement (continued)

We have engaged communities that actively participate in local decision making

Action #	Operational Plan Action	Directorate	Status	Annual Comment
4.3.8	Produce and publish Council's Annual Report in accordance with the Local Government Act 1993	CEO Office	●	Snowy Valleys Council Annual Report was adopted by Council 19 November 2020 and published on Council's website in accordance with Local Government Act 1993.
4.3.9	Implement actions from Council's Sustainability Road Map	CEO Office	●	Long Term Financial Plan and V2 Sustainability Plan submitted for inclusion in the Integrated Planning & Reporting Suite and was adopted on 17 June 2021.
4.3.10	Implement recommendations from IT Strategy including the IT Disaster Recovery Plan	Community & Corporate	●	Over the past 12 months SVC ICT systems have undergone vast changes and improvements including: SVC has approved the SVC 2020-2023 IT Strategic Plan and actions from this are now being implemented. SVC has participated in failover and cybersecurity testing, with all outcomes positive. Following the successful close out of several projects the Business continuity Plan for ICT has been finalised.
4.4.1	Provide quality customer service delivery and processes in line with the adopted Customer Service Framework, Service Deliverables and Customer Service Policy	Community & Corporate	●	Customer Experience have implemented a new phone system, enabling increased data capture and monitoring to assist in improved service to the community. The completion of a six year review of archiving has been undertaken and steps to improve the process implemented.
4.4.2	Continuous improvement of the Customer Request Management system	Community & Corporate	●	SVC has commenced a 12-month CRM review project. As part of the project a temporary CRM System Officer has been engaged to support and implement changes to the system. Project Objectives include: <ul style="list-style-type: none"> • A CRM Management Policy and Procedure. • Customer request response timeframes that will reflect the urgency, priority and business capacity. • Appropriate escalation protocols for outstanding service requests. • Communication protocols provide timely and sufficient feedback to customers.
4.4.3	Conduct the Community Satisfaction Survey	CEO Office	●	The 2021 Community Satisfaction Survey continued a format employed in 2016 and 2018, to ensure comparability over time. This latest wave of research was conducted from 19 April to 1 May and involved interviews with 400 residents. An additional 329 residents completed the survey online. Survey data and insights to inform its strategic planning.

4: Communication and Engagement (continued)

We have engaged communities that actively participate in local decision making

Action #	Operational Plan Action	Directorate	Status	Annual Comment
4.4.4	Implement 2020-2021 actions from Customer Experience Strategy	Community & Corporate	●	SVC has finalised the actions of the 2018-2020 Customer Service Strategy. SVC has commenced a 12-month project to review and improve the current CRM system and ensure its smooth integration across the organisation. The Customer Experience Team has successfully launched the new phone system, which is ensuring an improved experience for customers contacting Council.
4.5.1	Maintain a Councillor Professional Development Program	CEO Office	●	COVID pandemic impacted Councillors opportunity to attend professional development. <ul style="list-style-type: none"> • Murray Darling Assoc National Conference – Cr Pritchard • Waste 2021 Conference – Cr Cross • Advanced Leadership Program 2021 Women & Leadership Program Australia – Cr Ham • Waste2021 Conference – Cr Cross • LGNSW Understanding Finances for Councillors – Cr Isselmann
4.5.2	Convene meetings for the audit risk and improvement committee quarterly	CEO Office	●	All Audit Risk and Improvement Committee quarterly meetings, plus a dedicated meeting to discuss financial statements, were held in accordance with the annual schedule. An Audit Risk and Improvement Committee Annual Report was presented to Council in November 2020. It was noted by the Chair that the Committee with strong interest and support of management, has attempted to identify and implement best practice in relation to the format and operation of local governance oversight.
4.5.3	Deliver Risk & Governance Training Programs across Council	CEO Office	●	Governance and Risk Training was formally provided as a refresher to all staff. Moving forward, Governance and Risk training is mandatory during the onboarding of staff as per policy requirements. Numerous staff completed Public Interest Disclosure training online through the NSW Ombudsman. Volunteer and committee management training was provided to staff delegates. Rolling risk workshops have been conducted with twelve teams across the organisation and will continue as required.
4.5.4	Implement the SVC Project Management Framework	CEO Office	●	Supporting templates and tools out for internal exhibition with implementation from July 2021. Project categorisation assessment tool, project escalation matrix, Project Strategic Assessment template and Project Feasibility Assessment templates complete. Program Management Group Terms of Reference approved, and membership confirmed. Onboarding of Program Management Group occurred in March 2021 and Project Managers initial meeting held in April 2021.

4: Communication and Engagement (continued)

We have engaged communities that actively participate in local decision making

Action #	Operational Plan Action	Directorate	Status	Annual Comment
4.5.5	Undertake 2 internal audits annually	CEO Office	●	Two internal audits were successfully undertaken during 2020/21. The first audit focused on Property Management and the second audit focused on Previous Audit Recommendations and Actions. Both final reports have been presented to the Audit Risk and Improvement Committee with recommendations and agreed management responses added to the Audit Matrix.
4.5.6	Implement an Enterprise Risk Management Framework	CEO Office	●	The Enterprise Risk Management Framework has been implemented and includes the: <ul style="list-style-type: none"> • Risk Management Policy; • Enterprise Risk Management Framework; • Safety, Risk & Quality Committee which has met quarterly since implementation; • Integration with the Audit, Risk & Improvement Committee through the Audit Matrix Business Rules; • Pulse risk registers (including capturing Strategic, Operational, Fraud, and Legislative Compliance risks); • Risk training and rolling risk workshops
4.5.7	Review business continuity plan	CEO Office	●	Councils Business Continuity Plan and associated sub plans were reviewed and approved by the Safety Risk and Improvement Committee in October 2020. The Council then undertook scenario testing with Statewide, Councils insurance provider, to ensure that the Business Continuity Plan and subplans were fit for purpose.
4.5.8	Develop an Emergency Preparedness, Response and Recovery Plan for SVC as an organisation	CEO Office	●	Local Emergency Management Committee meets as scheduled. Council continues to finalise Business Continuity Plans and is planning an exercise in business continuity to test the readiness of the plans.
4.5.9	Prepare and coordinate requirements for 2021 council elections	CEO Office	●	A communications and engagement plan to promote candidacy. Council hosted sessions for Candidates by the Australian Local Government Women's Association on 30 May (5 participants) and two sessions hosted by Local Government NSW on 18/19 June (13 participants). A dedicated webpage on the SVC website for the elections. Prepared a Candidate Handbook to supplement the information provided by the Office of Local Government and Electoral Commission which is available for download from the website.

4: Communication and Engagement (continued)

We have engaged communities that actively participate in local decision making

Action #	Operational Plan Action	Directorate	Status	Annual Comment
4.5.10	Prepare for development of 2021 - 2025 Community Strategic Plan and Delivery Program	CEO Office	●	As a member of the Canberra Region Joint Organisation IP&R Group, Council finalised the project scope for the development of a Regional Community Strategic Plan that includes local and regional community engagement for all member Councils. Canberra Region Joint Organisation engaged an experience project team 'Projectura' to undertake the completion of the Community Strategic Plan. The Community Strategic Plan will then inform the development of the Delivery Program during 2021/22.
4.5.11	Review and improve Procurement and Contract management processes and systems	CEO Office	●	Review underway.
4.5.12	Prepare End of Term Report	CEO Office	●	End of Term Report is in draft and will meet project schedule to be finalised in Quarter one of 2021/22, before being presented and endorsed by Council at the November 2021 council meeting as part of the Annual Report.
4.6.1	Provide governance and risk support to volunteers and section 355 committees	CEO Office	●	The Council has offered governance and risk support to volunteers and committees, through the engagement of staff delegates and Council representatives. This has included the successful delivery of a number of events including Ciderfest, Festival Falling Leaf, Rock the Turf and Australia Day Ceremonies. Through the staff delegates and Council representatives support was offered to our volunteers who assist with community transport, management of Council assets, parks and gardens etc.
4.6.2	Undertake advocacy initiatives in accordance with the priorities as adopted in the Advocacy plan	CEO Office	●	Whilst Council is still waiting the outcomes of a number of funding submissions at the time of writing this report. However, the progress on items listed in the advocacy plan is still encouraging and significant progress has been made on these items.
4.6.3	Maintain an active Joint Organization membership and support initiatives that deliver benefits to the local community	CEO Office	●	Council has attended all board meetings of the Canberra Region Joint Organisation in the 2020/21 financial year. The Council continues to support the various initiatives of the CBJO in line with their strategic plan.

4: Communication and Engagement (continued)

We have engaged communities that actively participate in local decision making

Action #	Operational Plan Action	Directorate	Status	Annual Comment
4.6.4	Convene Local critical incidents Recovery Committee	CEO Office	●	The recovery committees provided significant expert and community input into the recovery and resilience projects. The activities were split into Council Action, Referral to relevant agencies, and advocacy. Council was impressed with the significant effort of the members during a difficult time. Council continues to work directly with the community and community groups through the Snowy Valleys Recovery Officer.
4.6.5	Continue to advocate to government on priority critical incidents recovery actions	CEO Office	●	Council continues to await the outcome of funding applications lodged for Bushfire Advocacy. Council believes the current success is based on the involvement of experts and community members on the recovery committee, Council's Recovery Officer and the Advocacy efforts of our local members Justin Clancy, Joe McGirr and Kristy McBain in supporting Council's Community Priorities.

Our Infrastructure



Our Infrastructure - How we performed

\$18.5M

Capital Works Program

2

OVALS
resurfaced

\$21.6m

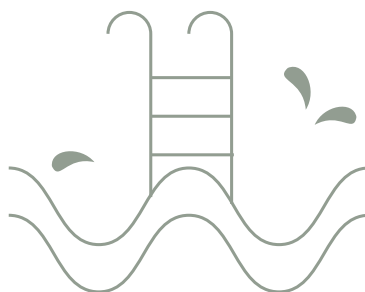
Infrastructure
Expenditure

\$170k

Aerodrome Improvements
RFS Shed - NSW RFS

2

POOLS
UPGRADED



\$5m

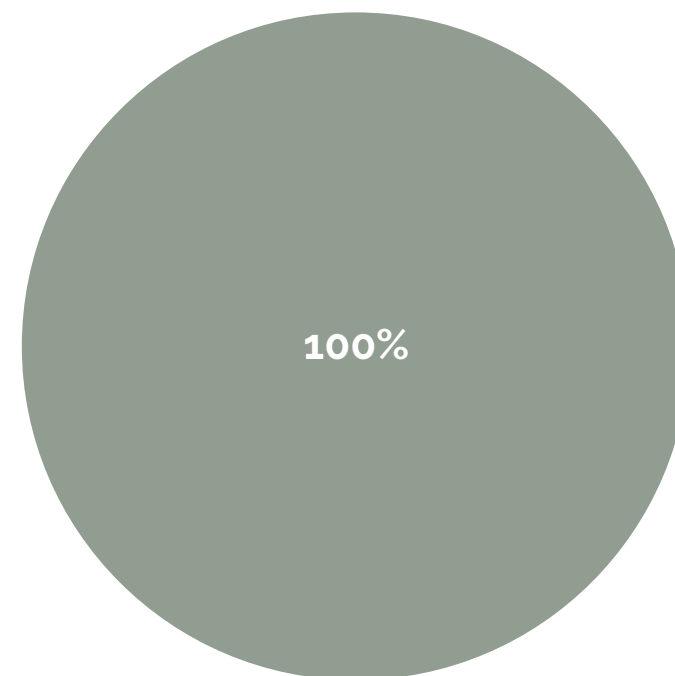
Major Projects
completed

120,000

Pavers laid
in Tumut
CBD

Bushfire Debris
removed along over

350km of
Road Corridor



Total initiatives 19

● Actions completed 19 | 100%

Capital Works 2020-21

CAPITAL BUDGET 2020-21		\$ AMOUNT	PROJECT STATUS AS AT 30 JUNE 2021
TRANSPORT			
Sydney St Footbridge	Footbridge Renewal	\$60,000	Complete
Withers Bridge	Bridge Replacement	\$300,000	Underway
Tintaldra Culvert Bridge	Bridge Replacement	\$250,000	Delayed due to weather - rescheduled for 2021-2022
Sealed Pavement Local	Renewals	\$350,000	Complete
Sealed Pavement Regional	Renewals	\$300,000	Complete
Sealed Surface Local	Renewals	\$950,000	Complete
Sealed Surface Regional	Renewals	\$300,000	Complete
Unsealed Pavement Local	Renewals	\$230,000	Complete
Unsealed Pavement Regional	Renewals	\$80,000	Complete
Rural Culverts	Renewals	\$100,000	Complete
Goobarragandra Slip	Remediation Works	\$500,000	Incomplete - in progress
Bombowlee Land Acquisition	Land Acquisition relating to Bombowlee/Taradale	\$100,000	Incomplete - in progress
Bombowlee Ck/Taradale Complex	Road Works	\$5,000,000	Incomplete - in progress
Brungle Pedestrian Access	Pedestrian Access Works	\$218,000	Complete
Footpaths	Renewals	\$75,000	Complete
Kerb & Guttering	Renewals	\$50,000	Complete
		\$8,863,000	

CAPITAL BUDGET 2020-21		\$ AMOUNT	PROJECT STATUS AS AT 30 JUNE 2021
DRAINAGE			
Urban Stormwater Drainage	Renewals	\$100,000	Removed from 2020-2021 program
		\$100,000	
BUILDINGS			
Buildings	Renewals	\$250,000	Complete
Rural Transaction Centre/Visitor Information Centre	Swipe Card Access	\$50,000	Complete
Tumbarumba Office	Purchase and install of generator	\$20,000	Not commenced as inadequate funding
		\$320,000	
OPEN SPACE			
Open Space	Renewals	\$100,000	Complete
		\$100,000	
IWD			
Plant & Equipment - Heavy Plant	Plant Replacement Program	\$2,125,000	Complete
Plant & Equipment - Light Fleet	Vehicle Replacement Program	\$320,000	Complete
Plant & Equipment - Small Plant	Plant Replacement Program	\$50,000	Complete
		\$2,495,000	
WATER			
Water Mains	Renewals	\$420,000	Planning phase underway (multi-year project)
Water Treatment Plants	Renewals	\$126,000	Completed phase 1 renewals - ongoing multi-year project

CAPITAL BUDGET 2020-21		\$ AMOUNT	PROJECT STATUS AS AT 30 JUNE 2021
Water Pump Stations	Renewals	\$20,000	Completed phase 1 renewals - ongoing multi-year project
Reservoirs	Works (M&R)	\$65,000	Completed phase 1 works - ongoing multi-year project
Tumbarumba Water Treatment Plant Dam Wall	Renewals	\$800,000	Completed phase 1 works - ongoing multi-year project
Water Treatment Plant	Swipe Card Access	\$25,000	Completed several plants. Ongoing multi-year project
		\$1,456,000	
SEWER			
Sewer Main	Renewals/Relining	\$465,000	Planning phase underway (multi-year project)
Sewerage Treatment Plants	Renewals	\$215,000	Completed phase 1 renewals - ongoing multi-year project
Sewerage Pump Stations	Renewals	\$50,000	Completed phase 1 renewals - ongoing multi-year project
Sewerage Treatment Plants	Swipe Card Access	\$25,000	Completed several plants. Ongoing multi-year project
		\$755,000	
WASTE			
Food Organics and Garden Organics Facility	Project Design and Build	\$3,382,950	Designs completed and Development Application submitted. Ongoing multi-year project
		\$3,382,950	
ECONOMIC DEVELOPMENT			
Snow View Estate	Stage 3 Civic Works	\$1,100,000	
		\$1,100,000	
	TOTAL (Business as usual) Capital Works Program	\$18,571,950	










Major Projects 2020-21

PROJECT	\$ FUNDING	STATUS
Adelong Creekscape	\$341,268	Complete
Adelong Main Street Façade Improvements	\$56,586	Complete
Adelong Showground Kitchen Upgrade	\$45,000	Complete
Adelong Tourism Projects/planning	\$14,912	Complete
Adelong Walking Track Signage	\$3,056	Complete
Batlow CBD Masterplan and Amenity	\$179,956	Complete
Batlow Library	\$154,790	Complete
Batlow Tourism Projects/planning	\$14,571	Complete
Carcoola - dining room	\$79,107	Complete
Hitorical Walking Tracks - Tumbarumba	\$19,035	Complete
Improving water temperature at Adelong Aquatic Centre	\$3,245	Complete
Jingellic pedestrian bridge over horse creek	\$29,852	Complete
Jingellic showground waterborne and irrigation	\$9,925	Complete
Khancoban Store (\$99k fitout)	\$71,675	Complete
Link with Mountain Biking	\$346,460	Complete
Regulate water temperature of Tumut Pool	\$32,206	Complete
Repair, upgrade and extend facilities at Adelsonia Theatre - Adelong	\$240,818	Complete
Repairs and Upgrade to Adelong Showground	\$22,762	Complete

PROJECT	\$ FUNDING	STATUS
Repositioning of Snowy Valleys Way - planning & implementation	\$31,048	Complete
Tooma amenity/appearance	\$17,158	Complete
Town WiFi Upgrades - Brungle, Tumut, Batlow, Talbingo	\$121	Complete
Town WiFi Upgrades - Khancoban, Tumbarumba	\$14,185	Complete
Tumba Swimming Pool - Upgraded Learn to Swim Water Play Pool	\$920,642	Complete
Tumbarumba Creekscape & Sporting Facilities	\$209,995	Complete
Tumbarumba Creekscape & Sporting Facilities - Pergolas	\$38,088	Complete
Tumut CBD Parking & Amenity	\$1,700,071	Complete
Tumut Pool - Stage 1	\$98,417	Complete
Tumut Pump Track & Cycling initiatives	\$118,784	Complete
Tumut Rugby League Change Rooms Twickenham Oval	\$37,157	Complete
Tumut Skate Park Redevelopment	\$169,207	Complete
TOTAL Major Projects	\$5,020,098	

5: Our Infrastructure

We strive to continually improve our local infrastructure

Status Key:  Completed  Unable to Complete				
Action #	Operational Plan Action	Directorate	Status	Annual Comment
5.1.1	Complete the 2020/21 road maintenance program	Infrastructure		The roads maintenance and construction teams have been flat this year completing the 2020/21 works program, including extensive flood recovery works, general road maintenance and renewal works. The teams did a great job in getting through this year's program of works on top of the bush fire and flood recovery works and grant funded projects. Also managed to slip in a \$2m reseal program between the floods and the \$1.7m main street upgrade in Tumut.
5.1.2	Deliver the 2020/21 Capital Works Roads program	Infrastructure		Capital Works Program delivered, noting that the program was amended in the 2nd and 3rd quarter in response to additional flood recovery and bush fire recovery works along with grant funded projects with limited timelines being added to the program.
5.1.3	Continue management of the road corridor post Bushfire and flood event Impact	Infrastructure		Post fire local road corridor clean-up works completed under the emergency provisions of the natural disaster funding arrangements which ended on the 30 June 2021. Council Officers have applied for further funding through the EPA for the clean-up of fire impacted green waste on public land.
5.2.1	Deliver the 2020/21 Capital Works facility, open space and amenities program	Infrastructure		Capital works program for facilities, open space and amenities completed. This includes upgrades to the Tumut and Tumbarumba Pools, new surface on the Batlow showgrounds, upgrades to the Bull Paddock in Tumut and upgrades to the public amenities in Batlow.
5.2.2	Maintain Open Space, Pools, Facilities and Street Trees in accordance with agreed levels of service	Infrastructure		Open Space, Pools, Facilities and Street Trees were maintained in accordance with agreed levels of service.
5.2.3	Manage Swimming Pools in accordance with NSW Government Practice Note 15 and Royal Lifesaving Society of Australia Guidelines	Infrastructure		Swimming Pools were operated in accordance with NSW Government Practice Note 15 and Royal Lifesaving Society of Australia Guidelines.
5.2.4	Develop plans of management for Crown Lands under Council's control	Infrastructure		Draft plans of management for Crown Lands were completed.

5: Our Infrastructure (continued)

We strive to continually improve our local infrastructure

Action #	Operational Plan Action	Directorate	Status	Annual Comment
5.3.1	Deliver a Road Safety Program in partnership with neighbouring Councils and Transport for NSW	Infrastructure	●	Road safety initiatives implemented this year includes, onsite meetings held in Batlow to discuss pedestrian issues and areas of concern of the Community with TfNSW, plan B driver campaign, coffee with a Cop, school bus stops to safer manage child/traffic interface, speed limit reductions in Tumut, Batlow and Adelong, purchase of radar variable message board for use on Local Roads.
5.3.2	Maintain aerodrome and airstrip in accordance with agreed service levels	Infrastructure	●	Works completed at the aerodrome this year include the construction of a new hanger for the RFS, taxiway, fencing and drainage works.
5.3.3	Upgrade the Tumut aerodrome to improve functionality for emergency operations as funding becomes available	Infrastructure	●	Construction of new taxiway completed along with installation of new fencing and drainage works.
5.4.1	Deliver annual maintenance program for footpath, kerb and gutter works	Infrastructure	●	Program delivered to ensure service levels were maintained.
5.4.2	Deliver annual maintenance program for stormwater	Infrastructure	●	Identified works were completed as per program.
5.4.3	Deliver programmed maintenance to public pools	Infrastructure	●	Programmed maintenance to public pools completed in line with annual internal pools audit and allocated budget.
5.4.4	Finalise Service Management Plans including asset management plans	Infrastructure	●	Service Management Plans for key assets completed were completed. This includes Council buildings, parks and recreation along with transport infrastructure.
5.4.5	Review and develop plan of management for Council's cemeteries	Infrastructure	●	Master planning for cemeteries is a multiyear project. Works completed this year includes the setting up of reservation areas.
5.5.1	Advocate for funding to develop a cycling and pedestrian strategy	CEO Office	●	Council has achieved funding for a Regional Trails Masterplan and is about to commence engagement with the community.

5: Our Infrastructure (continued)

We strive to continually improve our local infrastructure

Action #	Operational Plan Action	Directorate	Status	Annual Comment
5.5.2	Maintain the Tumbarumba to Rosewood Rail Trail in partnership with the community and in accordance with agreed service levels	Infrastructure	●	Tumbarumba to Rosewood Rail Trail maintained in partnership with the community.
5.6.1	Maintain Council's open spaces, sportsgrounds, parks and gardens in accordance with agreed service levels	Infrastructure	●	Open spaces, sportsgrounds, parks and gardens maintained in accordance with agreed service levels.
5.6.2	Deliver the Capital Sports Grants program	Infrastructure	●	A total of \$40,000 Capital Sports Grants, has been rewarded to Seven (7) Sporting Associations across the Snowy Valleys region.

Statutory Information

The following Statutory reports are required under the Local Government Act 1993, Local Government (General) Regulation 2021, and other NSW legislation. The relevant legislative provisions is highlighted within each item below.

Reporting

Local Government Act 1993-Section 428

Local Government Act 1993 – Section 428(1)

An overview of some of the achievement from 1 July 2020 through to 30 June 2021 is included in this report. A detailed report was presented to Council at the Ordinary Meeting held in August 2021 that outlined the achievements against each item in the Operational Plan as of the end of the fourth quarter (30 June 2021).

Local Government Act 1993 – Section 428(2)

The Council election set down for September 2020 was deferred under a directive from the Minister of Local Government in response to the COVID-19 pandemic.

Council elections are scheduled for December 2021, and as such, council's achievements and progress against Snowy Valleys 2028 Community Strategic Plan will be reported in the 2020-2021 annual report and end of term report in accordance with the Act.

Local Government Act 1993 - Section 428(3)

The annual report has been prepared in accordance with IP&R Guidelines.

Local Government Act 1993 – Section (4)(a)

Audited financial statement will be presented to Council as an attachment to the report.

Local Government Act 1993 – Section (4) (b)

All required information has been included in this annual report.

Local Government Act 1993 – Section (428)(5)

A copy of the Snowy Valleys Annual Report will be made available under 'plans and reporting' (Reporting) on Council's website:

<https://www.snowyvalleys.nsw.gov.au/Council/Planning-and-Reporting#section-9>

Local Government Act 1993-Section 428A

A State of the Environment has been included this annual report.

Donations and Contributions

Local Government Act 1993, Local Government (General) Regulation 2021, and other NSW legislation.

RATES & CHARGES WRITTEN OFF <i>Local Government Act 1993, Local Government (General) Regulation 2021 cl 132</i>	2020-21
Postponed Rates and Charges <i>Local Government Act 1993 – Section 595</i>	\$0
On authority of CEO <i>Local Government (General) Regulation 2021 cl 131 (6)</i>	\$9,650
Rateable properties now exempt from Rates <i>Local Government Act 1993 – Section 555-558</i>	\$4,352
Pensioner Rate Reductions <i>Local Government Act 1993 – Section 575(2)</i>	\$539,867 (Council portion \$244,297)
Concealed Leak Applications <i>Local Government (General) Regulation 2021 cl 132</i>	\$1,592

Community – Rates and Charges Waived (Donations and Contributions)

Local Government Act 1993 – Section 428 (4)(b)
Local Government (General) Regulation 2021 – cl 217(1)(a5)

COMMUNITY - RATES AND CHARGES WAIVED	(\$ VALUE)
AASIAN Conference - Tumut	\$386
Adelong Mens Shed	\$1,229
Adelong Pre-School	\$515
Adelonia Theatre	\$1,229
Batlow Museum	\$1,268
Batlow Pre-School	\$570
Batlow Rescue Squad	\$1,783
Church of England - Tumut	\$773
Church of St Paul - Talbingo	\$386
CWA Batlow	\$386
CWA Tumut	\$386
Gilmore Hall	\$738
Jehovahs Witness - Tumut	\$386
Southwest Slopes Sporting Archers	\$508
St Vincent De Paul - Tumut	\$386
The Presbyterian Church - Tumut	\$386
Tumut Art Society	\$612
Tumut Clay Target	\$151
Tumut Guides	\$1,373
Tumut Landcare	\$4,500

Tumut Netball Association	\$386
Tumut Pre-School	\$570
Tumut Rugby League Football Club	\$900
Tumut Rugby League Football Club	\$ 805
Tumut Scouts	\$1,373
Tumut Showground Trustees	\$2,060
Tumut Town Band	\$3,656
Tumut Turf Club	\$3,220
Uniting Church Australia - Tumut	\$386
Uniting Church Australia - Tumut	\$386
TOTAL	\$31,693

DONATIONS	(\$ VALUE)
Adelong Alive Museum	\$1,000
Adelonia Theatre	\$1,000
Batlow Historical Society	\$1,000
Riding for the Disabled NSW – Tumut	\$500
Tumbarumba Pipes & Drums	\$3,000
Tumut Art Society	\$2,500
TOTAL	\$9,000

BOOK AWARDS	(\$ VALUE)
Batlow Technology School	\$125
McAuley Catholic School	\$125
Adelong Public School	\$50
All Saints Primary School	\$50
Brungle Public School	\$50
Franklin Public School	\$50
Gadara School	\$50
Khancoban Public School	\$50
Rosewood Public School	\$50
St Marys School	\$50
St Josephs Catholic School	\$50
Talbingo Public School	\$50
Tumbarumba Primary School	\$50
Tumut Public School	\$50
Tumbarumba High School	\$75
Tumut High School	\$75
Riverina TAFE	\$170
TOTAL	\$1,170

CHARLES STURT UNIVERSITY SCHOLARSHIPS	(\$ VALUE)
Georgia Rusconi	\$3,500
Catherine Read	\$3,500
Brianna McAuliffe	\$3,500
TOTAL	\$10,500

Contracts

Local Government (General) Regulation 2021 cl 217 (1)(a2)

Below are the contracts awarded by Snowy Valleys Council during the 2020-21 financial year as a result of tender or otherwise.

This list does not include:

- Employment contracts (that is contracts of service but not contracts for service).
- Contracts for less than \$150,000 (including the name of the contractor and the nature of the goods or services supplied by the contractor and the total amount payable to the contractor under the contract).

CONTRACTOR	DETAILS	VALUE (EX. GST)
Murray Valley Piling Pty Ltd (RFT 2020/04)	Tintalra Road Bridge & Withers Bridge Replacement	\$639,200
Bridge & Marine Engineering Pty Ltd (RFT 2020/05)	Bombowlee Creek Road Bridge Replacement	\$1,880,450
The Rix Group Pty Ltd (RFT 2020/08)	Clarkes Hill Tooma Road Cutting Bushfire Damage at Maragle	\$2,312,351
Walcon Marine Australasia Pty Ltd (RFT 2020/11)	Talbingo Boat Ramp - Design and construction of new floating pontoon	\$474,458
Specialised Geo Pty Ltd (RFT 2020/12)	Goobarragandra Road Slopes Stabilisation	\$1,411,002
Mulligan Geotechnical Pty Ltd (RFT 2021/01)	Alpine Way: Slopes 11984 & 11985 Rehabilitation Works	\$992,180
Piling and Concreting Australia Pty Ltd (RFT 2021/04)	Forsters Road Landslide Stabilisation, Batlow	\$1,070,292
Grind Projects Pty Ltd (RFT 2020/06)	Tender for Tumut Skatepark Redevelopment	\$160,000
L A Broome (RFT 2020/07)	Tender for Adelong Creekscape	\$147,000
RFT 2020/09 <ul style="list-style-type: none"> • Roadside Services & Solutions Pty Ltd • North Eastern Roadmarkers • J & M Road Marking Specialists Pty Ltd • Irwin Fencing • Western Safety Barriers • Lack Group Pty Ltd • Riverina Traffic Services Pty Ltd • TrafX Pty Ltd 	Tender for 'Panel of Preferred Suppliers - supply of services - Guardrail, line marking and traffic management. Various contractors	N/A
SULO MGB Australia Pty Ltd (RFT 2021/02)	Tender for MGB (Mobile Garbage Bin) and Kitchen Caddy Purchase Contract	\$905,398

Stormwater Management Services

Local Government (General) Regulation 2021 cl 217(1)(e)

PROJECT DESCRIPTION	APPROVED BUDGET	ACTUALS EOY21
Tumbarumba Caravan Park Drainage	\$10,000	\$18,285

Equal Employment Opportunity Management Plan

Local Government (General) Regulation 2021 (1)(a9)

Snowy Valleys Council is committed to ensuring current and future employees of Council are treated on the basis of their true abilities and merit and are provided with a safe work environment free of discrimination, harassment and bullying. During the last 12 months Council has continued working through the process of incorporating Equal Employment Opportunity (EEO) principles into Council systems, processes and decisions. Our vision is that whilst EEO initiatives will remain within our strategic plans, objectives and actions the principles will also be built in to the 'way we do things' on a day to day basis. Council's values of Respect, Safety and Integrity reinforce EEO principles and are incorporated into onboarding and recruitment processes to not only ensure equal opportunity within the process but to also recruit new employees who align with these values. Council has continued to be involved in driving initiatives around access and inclusion as well as improving employment opportunities for EEO target groups not just within Council but within the local government area. The Snowy Valleys Council entry level program is designed to provide employment opportunities for local people within Council and this program will also include provision for identified position to support opportunity as well as continuing to increase the diversity of the Snowy Valleys Council workforce.

Legal Proceedings

Local Government (General) Regulation 2021 cl 217 (1)(a3)

TOTAL LEGAL EXPENSES	\$97,105
Amount expended undertaking litigation	\$78,487
Amount paid in settlements of cost claims	\$28,699

Public Interest Disclosures

Local Government Act 1993 – Section 428 (4) (b)

Local Government (General) Regulation 2021 – cl 217 (1) (a5)

Public Interest Disclosures

Public Interest Disclosures Act 1994 – Section 31

Public Interest Disclosures Regulation 2011 cl

Protected Disclosures

The Protected Disclosures Act 1994 provides protection for people who come forward with information about the following serious matters concerning the way agencies operate:

- Corrupt conduct
- Maladministration
- Serious and substantial waste of public money

For more information on the Protected Disclosures Act, visit the NSW Ombudsman's website: www.ombo.nsw.gov.au/complaints/protectdisclosure

There were zero disclosure made during the 2020-21 year as per report submitted to the Ombudsman for 30 July 2021.

2020-21	MADE BY PUBLIC OFFICIALS PERFORMING THEIR DAY TO DAY FUNCTION	UNDER A STATUTORY OR OTHER LEGAL OBLIGATION	ALL OTHER PIDS
No of public officials who made public interest disclosures to your public authority	0	0	0
No of public interest disclosure received by your public authority	0	0	0

Of public interest disclosures received, how many were primarily about:

Corrupt conduct	0	0	0
Maladministration	0	0	0
Serious and substantial waste	0	0	0
Government information contravention	0	0	0
Local government pecuniary interest contravention	0	0	0

No of public interest disclosures (received since 1 Jan 2012) that have been finalised in this reporting period	0
Have you established an internal reporting policy?	Yes
Has the head of your public authority taken action to meet their staff awareness obligations?	Yes

Government Information (Public Access)

Government Information (Public Access) Act 2009 – Section 125(1)

Government Information (Public Access) Regulation 2018 cl 8, Schedule 2

Clause 7A: Details of the review carried out by the agency under section 7(3) of the Act during the reporting year and the details of any information made publicly available by the agency as a result of the review.

Schedule 2: Statistical Information about Access Applications

Table A: Number of Applications by type of application and outcome*

	ACCESS GRANTED IN FULL	ACCESS GRANTED IN PART	ACCESS REFUSED IN FULL	INFORMATION NOT HELD	INFORMATION ALREADY AVAILABLE	REFUSE TO DEAL WITH APPLICATION	REFUSE TO CONFIRM/ DENY WHETHER INFORMATION IS HELD	APPLICATION WITHDRAWN	TOTAL	% TOTAL
Media	0	0	0	0	0	0	0	0	0	0%
Members of Parliament	0	0	0	0	0	0	0	0	0	0%
Private sector business	0	0	0	0	0	0	0	0	0	0%
Not for Profit organisations or community groups	1	0	0	0	0	0	0	0	1	8%
Members of the public (application by legal representative)	4	0	0	0	0	0	0	0	4	31%
Members of the public (other)	5	1	0	1	0	0	0	1	8	62%
TOTAL	10	1	0	1	0	0	0	1	13	100%
% TOTAL	77%	8%	0%	8%	0%	0%	0%	8%	100%	

*More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

Table B: Number of Applications by type of application and outcome*

	ACCESS GRANTED IN FULL	ACCESS GRANTED IN PART	ACCESS REFUSED IN FULL	INFORMATION NOT HELD	INFORMATION ALREADY AVAILABLE	REFUSE TO DEAL WITH APPLICATION	REFUSE TO CONFIRM/ DENY WHETHER INFORMATION IS HELD	APPLICATION WITHDRAWN	TOTAL	% TOTAL
Personal information applications*	0	0	0	0	0	0	0	0	0	
Access applications (other than personal information applications)	10	1	0	1	0	0	0	1	13	100%
Access applications that are partly personal information	0	0	0	0	0	0	0	0	0	
TOTAL	10	1	0	1	0	0	0	1	13	100%
% OF TOTAL	77%	8%	0%	8%	0%	0%	0%	8%	100%	
* A personal information application is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).										

Table C: Invalid Applications

REASON FOR INVALIDITY	NO. OF APPLICATIONS
Application does not comply with formal requirement (section 41 of the Act)	0
Application is for excluded information of the agency (section 43 of their Act)	0
Applications contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	0
Invalid application that subsequently became valid applications	0

Table D: Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 of the Act*

	NO. OF TIMES CONSIDERATION USED
Overriding secrecy laws	0
Cabinet information	0
Executive Council Information	0
Contempt	0
Legal professional privilege	0
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environment heritage	0
* More than one public interest consideration may apply in relation to a particular access application and, if so, each such consideration is recorded (but only once per application). This also applies in relation to Table N.	

Table E: Other public interest considerations against disclosure: matters listed in table to section 14 of the Act

	NO. OF TIMES CONSIDERATION USED
Responsible and effective government	0
Law enforcement and security	0
Individual rights, judicial processes and natural justice	0
Business interests of agencies and other persons	0
Environment, culture, economy and general matters	0
Secrecy Provisions	0
Exempt documents under interstate Freedom of Information legislation	0

Table F: Timelines

	DECISION VARIED	% OF TOTAL
Decided within the statutory timeframe (20 days plus any extensions)	13	100%
Decided after 35 days (by agreement with the applicant)	0	0%
Not decided within timeframe (deemed refusal)	0	0%

Table G: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)

	DECISION VARIED	DECISION UPHELD	TOTAL
Internal review	0	0	0
Review by Information Commissioner*	0	0	0
Internal review following recommendation under section 93 of Act	1	0	1
Review by NCAT	0	0	0
*The Information Commissioner does not have the authority to vary decisions but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.			

Table H: Applications for review under Part 5 of the Act (by type of applicant)

	NO. OF APPLICATIONS FOR REVIEW
Applications by access applications	1
Applications by person to whom information the subject of access applications relates (see section 54 of the Act)	0

Table I: Applications transferred to other agencies

	NO. OF APPLICATIONS TRANSFERRED
Agency-Initiated Transfers	0
Applicant-Initiated Transfers	0

Statutory Information – Planning and Regulatory

Planning Agreements

Environment Planning and Assessment Act 1979 – Section 93G(5)

No Planning agreements were entered into during this reporting period.

Environmental Agreements

Local Government Act 1993 – Section 54D and 56P(1)

Snowy Valleys Council has not entered into any environment upgrade agreements under Section 54P(1) of the Act.

Companion Animal Management

Local Government (General) Regulation 2021 cl 217 (1)(f) Companion Animals Guidelines

Lodgement of pound data collection returns with the Office of Local Government (Survey of Council seizures of cats and dogs).

DOGS	2020-21
Dogs impounded	33
Dogs in deposit box	77
Released to owner	37
Dogs found on the street and returned to owner	10
Dogs released to rescue	64
Euthanised	9
Euthanasia Percentage	7.5%
Escaped	0
DOG ATTACKS	2020-21
Reported	22
CATS	2020-21
Cats impounded	4
Cats in deposit box	199

Subsidised Private Works

Local Government (General) Regulation 2021 cl 217 (1)(a4)

Local Government Act 1993 – Section 67, 67(2)(b)

Council did not wholly or partially subsidise any private works.

Coastal Protection

Local Government (General) Regulation 2021 cl 217 (1)(e1)

Not applicable.

Cats found on street and returned to owner	0
Feral	18
Cats released to rescue	155
Euthanised	38
Euthanasia Percentage	18.7%
Escaped	0
INFRINGEMENT NOTICES	2020-21
Companion Animals	13 (\$10,230)
Parking	7 (\$1,433)
Other	3 (336)
Value of penalty infringement notice	\$11,969
DOG ATTACKS	2020-21
Dog Attacks	22
Substantial Dog Attacks (defined as leading to injury)	7

Recovery and Threat Abatement

Fisheries Management Act 1994 – Section s220ZT (2)

Not applicable to Snowy Valleys Council.

Services to Carers

Carers Recognition Act - Section 8(2)

Council is not considered to be a 'human service agency' under the Carer's Recognition Act.

Private Swimming Pools Inspections

Swimming Pools Act 1992 – Section 22F(2)

Swimming Pools Regulation 2018 cl 23

	2020-21
Number of inspections of tourist and visitor accommodation	2
Number of inspections of premises with more than one dwelling	0
Number of inspections that result in issuance a certificate of complication under s22D of the SP Act	21
Number of inspections that resulted in issuance a certificate of noncompliance under cl21 of the SP Reg	2

Companion Animals

INCOME	
Type	2020-21
Animal Registration	\$33,158
Fees	\$15,002
Fees – Dog Impounding	\$3,558
Fines Received	\$29,993
Other Income	\$0
Grants	\$0

EXPENDITURE	
Type	2020-21
Salaries	\$253,466
Pound Supplies & Vet Expenses	\$24,430
Legal Expenses	\$6,500
Communication	\$0
Internal Charges and on costs	\$132,458
Other expenses	\$3,214
Surplus / (Loss)	-\$338,357

Index of Statutory Reports

TABLE	RELEVANT LEGISLATION	PAGE
CEO remuneration	<i>Local Government (General) Regulation 2021 cl 217 (1)(b)(i)(ii)(iii)(iv)(v)</i>	11
Senior staff remuneration (1 July to 13 August)	<i>Local Government (General) Regulation 2021 cl 217 (1)(c)(i)(ii)(iii)(iv)(v)</i>	11
Senior staff remuneration (14 August to 19 January)	<i>Local Government (General) Regulation 2021 cl 217 (1)(c)(i)(ii)(iii)(iv)(v)</i>	11
Senior staff remuneration (20 January to 30 June)	<i>Local Government (General) Regulation 2021 cl 217 (1)(c)(i)(ii)(iii)(iv)(v)</i>	11
Mayor and Councillor expenses and provision of facilities	<i>Local Government (General) Regulation 2021 cl 217 (1)(a1)(i)(ii)(iii)(iv)(v)(vi)(vii)(viii)</i>	14
Councillor Professional Development	<i>Local Government (General) Regulation 2021 cl 186</i>	14
Details and purpose of overseas visits by Councillors, staff or other persons representing Council (including visits sponsored by other organisations)	<i>Local Government (General) Regulation 2021 cl 217(1a)</i>	14
External body delegations	<i>Local Government (General) Regulation 2021 cl 217 (1)(a6)</i>	15
Grants Awarded by Council	<i>Local Government (General) Regulation 2021 – cl 217(1)(a5)</i>	21
Disability Inclusion Action Plan	<i>Disability Inclusion Act 2014 – Section 13 (1)</i>	49
Reporting	<i>Local Government Act 1993 – Section 428 (1)(2)(3)(4a)(4b)(5) Section 428A</i>	88
Statutory Information – Financial Rates and Charges Written off	<i>Local Government (General) Regulation 2021 cl 132</i>	88
Postponed Rates and Charges	<i>Local Government Act 1993 – Section 595</i>	88
On authority of CEO	<i>Local Government (General) Regulation 2021 cl 131 (6)</i>	88
Rateable properties now exempt from Rates	<i>Local Government Act 1993 – Section 555-558</i>	88
Pension Rate Reductions	<i>Local Government Act 1993 – Section 575(2)</i>	88
Concealed Leak Applications	<i>Local Government (General) Regulation 2021 cl 132</i>	88
Contracts	<i>Local Government (General) Regulation 2021 cl 217 (1)(a2)</i>	91

TABLE	RELEVANT LEGISLATION	PAGE
Stormwater Management Services	<i>Local Government (General) Regulation 2021 cl 217(1)(e)</i>	92
Donations and Contributions	<i>Local Government Act 1993 – Section 428 (4)(b)</i> <i>Local Government (General) Regulation 2021 – cl 217(1)(a5)</i>	92
Equal Employment Opportunity Management Plan	<i>Local Government (General) Regulation 2021 cl 217 (1)(a9)</i>	92
Legal Proceedings	<i>Local Government (General) Regulation 2021 cl 217 (1)(a3)</i>	92
Public Interest Disclosures	<i>Public Interest Disclosures Act 1994 – Section 31</i> <i>Public Interest Disclosures Regulation 2011 cl 4</i>	92
Government Information (Public Access)	<i>Government Information (Public Access) Act 2009 – Section 125(1)</i> <i>Government Information (Public Access) Regulation 2018 cl 8, Schedule 2</i>	94
Planning Agreements	<i>Environmental Planning and Assessment Act 1979 – Section 93G(5)</i>	98
Environmental Agreements	<i>Local Government Act 1993 – Section 54D and 54P(1)</i>	98
Companion Animal Management	<i>Local Government (General) Regulation 2021 cl 217 (1)(f)</i> <i>Companion Animals Guidelines</i>	98
Subsidised Private Works	<i>Local Government (General) Regulation 2021 cl 217 (1)(a4)</i> <i>Local Government Act 1993 – Section 67, 67(2)(b)</i>	98
Coastal Protection	<i>Local Government (General) Regulation 2021 cl 217(1)(e1)</i>	98
Recovery and Threat Abatement	<i>Fisheries Management Act 1994 – Section s220ZT (2)</i>	99
Services to Carers	<i>Carers Recognition Act 2010 - Section 8(2)</i>	99
Private Swimming Pools	<i>Swimming Pools Act 1992 – Section 22F(2)</i> <i>Swimming Pools Regulation 2018 cl 23</i>	99



2020-21
ANNUAL REPORT

Snowy Valleys Council

ANNUAL FINANCIAL STATEMENTS
for the year ended 30 June 2021



Snowy Valleys Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2021



General Purpose Financial Statements

for the year ended 30 June 2021

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Overview

Snowy Valleys Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

76 Capper St, Tumut

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.svc.nsw.gov.au.

Snowy Valleys Council

General Purpose Financial Statements

for the year ended 30 June 2021

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to Section 413(2)(c) of the *Local Government Act 1993* (NSW)

The attached general purpose financial statements have been prepared in accordance with:


- the *Local Government Act 1993* and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 07 October 2021.



James Hayes
Mayor
07 October 2021



Matthew Hyde
General Manager
07 October 2021



John Larter
Councillor
07 October 2021



Susanne Andres
Responsible Accounting Officer
07 October 2021

Snowy Valleys Council

Income Statement

for the year ended 30 June 2021

Original unaudited budget 2021	\$ '000	Notes	Actual 2021	Actual 2020
	Income from continuing operations			
17,361	Rates and annual charges	B2-1	17,051	17,045
9,958	User charges and fees	B2-2	16,905	15,201
962	Other revenue	B2-3	3,705	1,822
10,705	Grants and contributions provided for operating purposes	B2-4	25,350	15,300
7,310	Grants and contributions provided for capital purposes	B2-4	11,740	11,724
471	Interest and investment income	B2-5	435	515
–	Other income	B2-6	1,513	1,108
46,767	Total income from continuing operations		76,699	62,715
	Expenses from continuing operations			
16,497	Employee benefits and on-costs	B3-1	20,246	20,580
9,259	Materials and services	B3-2	34,453	22,814
477	Borrowing costs	B3-3	473	503
11,093	Depreciation, amortisation and impairment for non-financial assets	B3-4	11,172	11,704
5,382	Other expenses	B3-5	1,290	1,055
–	Net losses from the disposal of assets	B4-1	2,305	2,028
42,708	Total expenses from continuing operations		69,939	58,684
4,059	Operating result from continuing operations		6,760	4,031
4,059	Net operating result for the year attributable to Council		6,760	4,031
(3,251)	Net operating result for the year before grants and contributions provided for capital purposes		(4,980)	(7,693)

The above Income Statement should be read in conjunction with the accompanying notes.

Snowy Valleys Council

Statement of Comprehensive Income

for the year ended 30 June 2021

\$ '000	Notes	2021	2020
Net operating result for the year – from Income Statement		6,760	4,031
Other comprehensive income:			
Amounts which will not be reclassified subsequently to the operating result			
Gain on revaluation of IPP&E	C1-6	10,992	60,595
Total items which will not be reclassified subsequently to the operating result		10,992	60,595
Total other comprehensive income for the period		10,992	60,595
Total comprehensive income for the year attributable to Council		17,752	64,626

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Snowy Valleys Council

Statement of Financial Position

as at 30 June 2021

\$ '000	Notes	2021	2020
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	13,901	9,238
Investments	C1-2	19,116	32,619
Receivables	C1-4	12,129	7,810
Inventories	C1-5	92	136
Other		344	9
Total current assets		45,582	49,812
Non-current assets			
Investments	C1-2	5,000	–
Receivables	C1-4	11	11
Inventories	C1-5	147	147
Infrastructure, property, plant and equipment	C1-6	657,702	639,830
Investment property	C1-7	340	340
Intangible Assets	C1-8	448	606
Total non-current assets		663,648	640,934
Total assets		709,230	690,746
LIABILITIES			
Current liabilities			
Payables	C3-1	3,877	2,382
Contract liabilities	C3-2	8,629	9,212
Borrowings	C3-3	1,285	1,418
Employee benefit provisions	C3-4	4,621	4,418
Provisions	C3-5	509	1,966
Total current liabilities		18,921	19,396
Non-current liabilities			
Borrowings	C3-3	6,284	6,837
Employee benefit provisions	C3-4	388	398
Provisions	C3-5	1,770	–
Total non-current liabilities		8,442	7,235
Total liabilities		27,363	26,631
Net assets		681,867	664,115
EQUITY			
Accumulated surplus		600,084	593,324
IPPE revaluation reserve		81,783	70,791
Council equity interest		681,867	664,115
Total equity		681,867	664,115

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Snowy Valleys Council

Statement of Changes in Equity

for the year ended 30 June 2021

	Notes	as at 30/06/21			as at 30/06/20		
		Accumulated surplus	IPPE revaluation reserve	Total equity	Accumulated surplus	IPPE revaluation reserve	Total equity
\$ '000							
Opening balance at 1 July		593,324	70,791	664,115	604,487	10,196	614,683
Changes due to AASB 1058 and AASB 15 adoption		–	–	–	(15,194)	–	(15,194)
Net operating result for the year		6,760	–	6,760	4,031	–	4,031
Restated net operating result for the period		6,760	–	6,760	4,031	–	4,031
Other comprehensive income							
– Gain on revaluation of IPP&E	C1-6	–	10,992	10,992	–	60,595	60,595
Other comprehensive income		–	10,992	10,992	–	60,595	60,595
Total comprehensive income		6,760	10,992	17,752	4,031	60,595	64,626
Closing balance at 30 June		600,084	81,783	681,867	593,324	70,791	664,115

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Snowy Valleys Council

Statement of Cash Flows

for the year ended 30 June 2021

Original unaudited budget 2021	\$ '000	Notes	Actual 2021	Actual 2020
Cash flows from operating activities				
Receipts:				
17,361	Rates and annual charges		17,306	17,351
9,958	User charges and fees		15,718	15,749
471	Investment and interest revenue received		570	654
18,014	Grants and contributions		37,063	20,264
962	Other		6,102	7,710
Payments:				
(16,351)	Employee benefits and on-costs		(20,053)	(21,249)
(9,259)	Materials and services		(34,461)	(18,413)
–	Borrowing costs		(458)	(509)
–	Bonds, deposits and retention amounts refunded		(16)	(34)
(5,382)	Other		(4,780)	(9,039)
15,774	Net cash flows from operating activities	G1-1	16,991	12,484
Cash flows from investing activities				
Receipts:				
–	Sale of investment securities		–	79,462
–	Redemption of term deposits		27,115	–
–	Sale of real estate assets		–	4
–	Sale of infrastructure, property, plant and equipment		1,121	866
Payments:				
–	Purchase of investment securities		–	(73,347)
–	Acquisition of term deposits		(18,612)	–
(18,572)	Purchase of infrastructure, property, plant and equipment		(21,257)	(19,946)
–	Purchase of real estate assets		(9)	(1)
(18,572)	Net cash flows from investing activities		(11,642)	(12,962)
Cash flows from financing activities				
Receipts:				
–	Proceeds from borrowings		736	500
Payments:				
(1,817)	Repayment of borrowings		(1,422)	(1,403)
(1,817)	Net cash flows from financing activities		(686)	(903)
(4,615)	Net change in cash and cash equivalents		4,663	(1,381)
10,619	Cash and cash equivalents at beginning of year		9,238	10,619
6,004	Cash and cash equivalents at end of year	C1-1	13,901	9,238
32,619	plus: Investments on hand at end of year	C1-2	24,116	32,619
38,623	Total cash, cash equivalents and investments		38,017	41,857

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Snowy Valleys Council

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A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 07 October 2021. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (NSW)* and Regulations, and the Local Government Code of Accounting Practice and Financial Reporting.

Council is a not for-profit entity.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Going Concern

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting except where the Council will be dissolved or amalgamated by an Act of Parliament, or otherwise cease operations.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property, plant and equipment and investment property.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) estimated fair values of investment properties – refer Note C1-7
- (ii) estimated fair values of infrastructure, property, plant and equipment – refer Note C1-6
- (iii) estimated landfill and quarry remediation provisions – refer Note C3-5
- (iv) employee benefit provisions – refer Note C3-4

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the *Local Government Act 1993 (NSW)*, all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General purpose operations
- Water service
- Sewerage service
- Domestic Waste Management

Due to their immaterial value and nature the following Committees, Entities and Operations have been excluded from consolidation:

- Batlow Development League
- Batlow Ciderfest
- Batlow Apple Blossom
- Talbingo Progress Association

A1-1 Basis of preparation (continued)

- Festival of the Falling Leaf
- Rock the Turf
- Tumut District Community Transport
- Tumut Community Gardens
- Glenroy and Pioneers Women Hut
- Khancoban United Volunteers Association
- Tumbarumba Men's Shed
- Tumbafest
- Tumbarumba Friends of the Library
- Tooma Recreation Reserve
- Tumbarumba Historical Society

Total income from continuing operations \$164,575

Total expenses from continuing operations \$86,319

Total net assets held (i.e. equity) \$174,962

The Trust Fund

In accordance with the provisions of Section 411 of the *Local Government Act 1993 (NSW)* (as amended), a separate and distinct Trust Fund is maintained to account for all money and property received by the council in trust which must be applied only for the purposes of, or in accordance with, the trusts relating to those monies. Trust monies and property subject to Council's control have been included in these reports.

A separate statement of monies held in the Trust Fund is available for inspection at the council office by any person free of charge.

COVID 19 Impacts

COVID 19 has caused a disruption to Council's operations with a number of staff working remotely from home or at other Council facilities away from the main administration building. Whilst this has caused some challenges for staff, it has not resulted in any significant additional costs to Council. There has however been a slight increase in some costs due to the purchase of additional PPE (ie gloves, sanitiser etc) which has increased during the COVID period. Cleaning of Council premises and Council facilities has also increased slightly.

Overall, Council does not see any major effect which are considered significant on its financial position due to COVID, and Council does not expect this to have any increase in future years.

Council is of the opinion that physical non-current assets will not experience any substantial declines in value due to Covid. Fair value for the majority of Council's non-current assets is determined by replacement cost where there is no anticipated material change in value due to Covid.

For assets where fair value is determined by market value, Council has no evidence of any material changes to these values.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority, are presented as operating cash flows.

Volunteer services

Council has recognised volunteer services which is included in the financial statements based on the average salary and on costs Council would be required to pay if the services had not been donated.

New accounting standards and interpretations issued not yet effective

New accounting standards and interpretations issued but not yet effective

A1-1 Basis of preparation (continued)

Certain new accounting standards and interpretations (ie. pronouncements) have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2021 reporting period.

Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective from the first time at 30 June 2021.

Those newly adopted standards did not have an impact on the reported position or performance of Council.

B Financial Performance

B1 Functions or activities

B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

\$ '000	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Functions or activities										
Towns and Villages	15,150	5,296	17,016	7,172	(1,866)	(1,876)	12,988	2,123	12,996	20,569
Growth Through Innovation	2,368	2,240	4,006	3,747	(1,638)	(1,507)	383	938	27,584	11,525
Our Natural Environment	14,370	12,838	9,424	8,886	4,946	3,952	1,808	1,094	117,206	115,067
Communications and Engagement	21,720	24,758	14,922	14,068	6,798	10,690	11,643	13,914	66,005	73,432
Our Infrastructure	23,091	17,583	24,571	24,811	(1,480)	(7,228)	10,268	6,949	485,439	470,153
Other	–	–	–	–	–	–	–	2,006	–	–
Total functions and activities	76,699	62,715	69,939	58,684	6,760	4,031	37,090	27,024	709,230	690,746

B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

- **Towns and Villages**

A sense of community and belonging, where people are friendly and support each other
Retention of the local identity for each town and village
Fair resource allocation across the Snowy Valleys region
Services which support wellbeing for local people such as libraries, childcare and aged care
Preservation and celebration of local history and heritage
Promotion and support of arts and cultural activities
Events which bring people together and promote the offerings of the region

- **Growth Through Innovation**

Support for existing industries, as well as initiatives to attract new employment opportunities across the region
Tourism initiatives to attract more people to the area and in turn boost the local economy
Initiatives to attract young families to the area to create a more diverse demography
Sustainable tourism initiatives which boost the economy and promote sustainable living
Support for small business and a reduction in red tape when dealing with government agencies
Improved telecommunication services including mobile phone reception and high speed internet access

- **Our Natural Environment**

To protect the natural environment and promote its beauty to locals and visitors
Opportunities to make use of the natural environment for sustainable recreation activities
To ensure the cleanliness of local waterways, lakes and streams

- **Communications and Engagement**

Councillors, the Council executive and staff to be accessible and open to listening
To be communicated to in a timely manner on all Council decisions
Additional communication in the context of the recent merger and as the new Council becomes established
Opportunities to be actively involved in engagement activities which inform Council decision making
Opportunities to be involved in committees which provide direct advice to Council on local issues

- **Our Infrastructure**

Improved roads, amenities, infrastructure and facilities which meet community needs
Reliable waste and sewage services
Continuation of resource allocation towards sports grounds and facilities to enable recreation activities
Improvements to sustainable transport infrastructure including walking tracks and cycleways
Initiatives to encourage sustainable transport options for locals including public transport
Continued access to local swimming pools

B2 Sources of income

B2-1 Rates and annual charges

\$ '000	2021	2020
Ordinary rates		
Residential	3,887	4,266
Farmland	4,152	4,036
Business	872	969
Less: pensioner rebates (mandatory)	(214)	(221)
Rates levied to ratepayers	8,697	9,050
Pensioner rate subsidies received	118	122
Total ordinary rates	8,815	9,172
Annual charges		
(pursuant to s.496, s.496A, s.496B, s.501 & s.611)		
Domestic waste management services	2,483	2,326
Stormwater management services	45	41
Water supply services	1,001	969
Sewerage services	4,134	4,011
Waste management services (non-domestic)	721	665
Annual charges levied	8,384	8,012
Pensioner subsidies received:		
– Water	55	55
– Sewerage	52	51
– Domestic waste management	68	64
Less: Pensioner Rebates	(323)	(309)
Total annual charges	8,236	7,873
Total rates and annual charges	17,051	17,045

Council has used 2019 year valuations provided by the NSW Valuer General in calculating its rates.

Accounting policy

Rates and annual charges are recognised as revenue when the Council obtains control over the assets comprising these receipts. Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

B2-2 User charges and fees

\$ '000	Timing	2021	2020
Specific user charges			
(per s.502 - specific 'actual use' charges)			
Water supply services	2	2,811	2,486
Sewerage services	2	459	179
Trade waste services	2	37	20
Total specific user charges		3,307	2,685
Other user charges and fees			
(i) Fees and charges – statutory and regulatory functions (per s.608)			
Inspection services	2	9	–
Planning and building regulation	2	473	357
Private works – section 67	2	4,109	3,984
Section 10.7 certificates (EP&A Act)	2	37	26
Section 603 certificates	2	46	31
Total fees and charges – statutory/regulatory		4,674	4,398
(ii) Fees and charges – other (incl. general user charges (per s.608))			
Cemeteries	2	245	215
Library and art gallery	2	8	9
Refuse and effluent disposal	2	–	12
Transport for NSW works (state roads not controlled by Council)	2	7,014	6,781
Swimming centres	2	87	50
Aged related services	2	198	121
Gravel sales	2	73	57
Sporting facilities fees	2	34	26
Waste transfer station fees	2	124	22
Childrens services fees	2	439	353
Community transport	2	63	71
Medical services	2	323	166
Other	2	316	235
Total fees and charges – other		8,924	8,118
Total user charges and fees		16,905	15,201
Timing of revenue recognition for user charges and fees			
User charges and fees recognised over time (1)		–	–
User charges and fees recognised at a point in time (2)		16,905	15,201
Total user charges and fees		16,905	15,201

Accounting policy

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases such as caravan parks, the customer is required to pay on arrival. There is no material obligation for Council in relation to refunds or returns.

B2-3 Other revenue

\$ '000	Timing	2021	2020
Assets first time recognition	2	519	210
Batlow Cannery demolition reimbursement	2	854	—
Blaze Aid Camps reimbursement	2	213	—
Diesel rebate	2	101	—
Fines	2	29	32
Insurance claims recoveries	2	580	43
Legal fees recovery – rates and charges (extra charges)	2	—	24
PY disaster management reimbursement	2	502	—
Other	2	207	240
Sale of Southern Phones Shares	2	—	786
Sales – general	2	440	383
Southern phone dividend received	2	—	20
Workers compensation rebate	2	260	84
Total other revenue		3,705	1,822

Timing of revenue recognition for other revenue

Other revenue recognised over time (1)	—	—
Other revenue recognised at a point in time (2)	3,705	1,822
Total other revenue	3,705	1,822

Accounting policy for other revenue

Where the revenue relates to a contract with customer, the revenue is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods/services being provided.

Where the revenue relates to a contract which is not enforceable or does not contain sufficiently specific performance obligations then revenue is recognised when an unconditional right to a receivable arises or the cash is received, which is earlier.

Parking fees and fines are recognised as revenue when the fine has been paid.

B2-4 Grants and contributions

\$ '000	Timing	Operating 2021	Operating 2020	Capital 2021	Capital 2020
General purpose grants and non-developer contributions (untied)					
General purpose (untied)					
Current year allocation					
Financial assistance – general component	2	2,140	2,201	–	–
Financial assistance – local roads component	2	688	706	–	–
Payment in advance - future year allocation					
Financial assistance	2	3,026	3,081	–	–
Other					
Other grants	2	102	–	–	–
Amount recognised as income during current year		5,956	5,988	–	–
Special purpose grants and non-developer contributions (tied)					
Cash contributions					
Previously specific grants:					
Pensioners' rates subsidies:					
Water supplies	2	–	–	14	–
Sewerage services	2	–	–	53	–
Bushfire and emergency services	2	11,419	1,567	–	20
Child care	2	1,489	1,629	–	–
Community care	2	983	926	63	549
Economic development	2	–	–	450	387
Heritage and cultural	2	10	106	–	13
Library	2	97	96	–	–
Noxious weeds	1	67	64	–	–
Street lighting	2	51	–	–	–
Stronger Communities and Implementation Funding	2	1,355	2,226	6,491	6,954
Domestic Waste Fund Grant	2	–	–	690	67
Transport (roads to recovery)	2	872	872	–	–
Transport (other roads and bridges funding)	2	970	103	969	3,451
Previously contributions:					
Bushfire services		455	–	–	–
Recreation and culture	2	298	–	1,796	50
Transport for NSW contributions (regional roads, block grant)	2	1,250	1,209	–	–
Other contributions	1	78	69	259	140
Insurance rebate	2	–	104	–	–
Rural fire service (zone HQ)	2	–	251	–	–
Diesel rebate	2	–	90	–	–
Total special purpose grants and non-developer contributions – cash		19,394	9,312	10,785	11,631
Total special purpose grants and non-developer contributions (tied)		19,394	9,312	10,785	11,631
Total grants and non-developer contributions		25,350	15,300	10,785	11,631
Comprising:					
– Commonwealth funding		8,749	8,363	1,001	549
– State funding		15,043	2,685	9,661	10,786
– Other funding		1,558	4,252	123	296
		25,350	15,300	10,785	11,631

B2-4 Grants and contributions (continued)

Developer contributions

\$ '000	Notes	Timing	Operating 2021	Operating 2020	Capital 2021	Capital 2020
Developer contributions:						
(s7.4 & s7.11 - EP&A Act, s64 of the LGA):						
Cash contributions						
S 7.4 – contributions using planning agreements		2	–	–	11	6
S 64 – water supply contributions		2	–	–	351	55
S 64 – sewerage service contributions		2	–	–	346	32
Total developer contributions – cash			–	–	708	93
Non-cash contributions						
S 7.11 – contributions towards amenities/services		2	–	–	247	–
Total developer contributions non-cash			–	–	247	–
Total developer contributions			–	–	955	93
Total contributions			–	–	955	93
Total grants and contributions			25,350	15,300	11,740	11,724
Timing of revenue recognition for grants and contributions						
Grants and contributions recognised over time (1)			–	–	–	–
Grants and contributions recognised at a point in time (2)			25,350	15,300	11,740	11,724
Total grants and contributions			25,350	15,300	11,740	11,724

B2-4 Grants and contributions (continued)

Unspent grants and contributions

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

\$ '000	Operating 2021	Operating 2020	Capital 2021	Capital 2020
Unspent grants and contributions				
Unspent funds at 1 July	2,099	2,158	6,916	13,571
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	—	—	—	—
Add: Funds received and not recognised as revenue in the current year	711	1,478	9,914	546
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	—	—	—	—
Less: Funds received in prior year but revenue recognised and funds spent in current year	(1,628)	(1,537)	(8,528)	(7,201)
Unspent funds at 30 June	1,182	2,099	8,302	6,916
Contributions				
Unspent funds at 1 July	3,640	3,496	—	—
Add: contributions recognised as revenue in the reporting year but not yet spent in accordance with the conditions	728	144	—	—
Add: contributions received and not recognised as revenue in the current year	—	—	—	—
Less: contributions recognised as revenue in previous years that have been spent during the reporting year	—	—	—	—
Unspent contributions at 30 June	4,368	3,640	—	—

Accounting policy

Accounting policy from 1 July 2019

Grant income under AASB 15

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligations is satisfied.

The performance obligations are varied based on the agreement but include performance obligations within AASB 15 grants such as completion of milestones. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Grant income

Assets arising from grants in the scope of AASB 1058 is recognised at the assets fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

B2-4 Grants and contributions (continued)

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

Capital grants

Capital grants received to enable Council to acquire or construct an item of infrastructure, property, plant and equipment to identified specifications which will be under Council's control and which is enforceable are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979*.

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but the Council may apply contributions according to the priorities established in work schedules.

B2-5 Interest and investment income

\$ '000	2021	2020
Interest on financial assets measured at amortised cost		
– Overdue rates and annual charges (incl. special purpose rates)	28	83
– Cash and investments	407	432
Total interest and investment income (losses)	435	515
Interest and investment income is attributable to:		
Unrestricted investments/financial assets:		
Overdue rates and annual charges (general fund)	15	35
General Council cash and investments	257	151
Restricted investments/funds – external:		
Development contributions		
– Section 7.11	2	5
– Section 64	14	50
Water fund operations	50	96
Sewerage fund operations	69	123
Domestic waste management operations	24	44
Tumbarumba Retirement Village	4	11
Total interest and investment income	435	515

Accounting policy

Interest income is recognised using the effective interest rate at the date that interest is earned.

B2-6 Other income

\$ '000	Notes	2021	2020
Rental income			
Investment properties			
Lease income (excluding variable lease payments not dependent on an index or rate)		3	—
Lease income relating to variable lease payments not dependent on an index or a rate		—	—
Total Investment properties		3	—
Other lease income			
Operating Lease Income		1,388	983
Leaseback fees - council vehicles		122	125
Total Other lease income		1,510	1,108
Total rental income	C2-1	1,513	1,108
Total other income		1,513	1,108

B3 Costs of providing services

B3-1 Employee benefits and on-costs

\$ '000	2021	2020
Salaries and wages	16,911	16,530
Employee termination costs	3	489
Travel expenses	6	6
Employee leave entitlements (ELE)	1,438	1,860
Superannuation	1,739	1,762
Workers' compensation insurance	394	325
Fringe benefit tax (FBT)	80	86
Payroll tax	32	49
Training costs (other than salaries and wages)	320	139
Protective clothing	13	9
Other	276	372
Total employee costs	21,212	21,627
Less: capitalised costs	(966)	(1,047)
Total employee costs expensed	20,246	20,580
Number of 'full-time equivalent' employees (FTE) at year end	209	209

Accounting policy

Employee benefit expenses are recorded when the service has been provided by the employee.

Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note E3-1 for more information.

B3-2 Materials and services

\$ '000	Notes	2021	2020
Raw materials and consumables		7,824	12,551
Contractor costs		19,655	3,093
Consultancy costs		2,720	2,371
Audit Fees	F2-1	78	115
Previously other expenses:			
Councillor and Mayoral fees and associated expenses	F1-2	181	232
Advertising		359	294
Bank charges		74	40
Electricity and heating		1,097	1,166
Insurance		780	820
Postage		66	56
Printing and stationery		155	166
Street lighting		7	23
Subscriptions and publications		161	170
Telephone and communications		252	309
Valuation fees		72	69
Travel expenses		36	37
Other expenses		434	823
Council Grant Programs		404	232
Legal expenses:			
– Legal expenses: debt recovery		19	157
– Legal expenses: other		78	90
Other		1	–
Total materials and services		34,453	22,814
Total materials and services		34,453	22,814

Accounting policy

Expenses are recorded on an accruals basis as the council receives the goods or services.

B3-3 Borrowing costs

\$ '000	2021	2020
(i) Interest bearing liability costs		
Interest on loans	473	503
Total interest bearing liability costs	473	503
Total interest bearing liability costs expensed	473	503
Total borrowing costs expensed	473	503

Accounting policy

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed as incurred.

B3-4 Depreciation, amortisation and impairment of non-financial assets

\$ '000	Notes	2021	2020
Depreciation and amortisation			
Plant and equipment		1,600	1,658
Office equipment		26	35
Furniture and fittings		1	4
Other Assets - Library Collection		–	1
Infrastructure:	C1-6		
– Buildings – non-specialised		1,025	952
– Buildings – specialised		379	368
– Other structures		362	332
– Roads		2,977	3,715
– Bridges		585	503
– Footpaths		187	217
– Other road assets		260	364
– Stormwater drainage		310	309
– Water supply network		1,250	1,239
– Sewerage network		1,573	1,432
– Other open space/recreational assets		357	311
Other assets		–	1
Reinstatement, rehabilitation and restoration assets:			
– Tip assets	C3-5,C1-6	48	52
– Quarry assets	C3-5,C1-6	74	53
Intangible assets	C1-8	158	158
Total gross depreciation and amortisation costs		11,172	11,704
Total depreciation and amortisation costs		11,172	11,704
Total depreciation, amortisation and impairment for non-financial assets		11,172	11,704

Accounting policy

Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note C1-6 for IPP&E assets and Note C1-8 for intangible assets.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are not tested for impairment since these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Intangible assets not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired.

Other non-financial assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

B3-5 Other expenses

\$ '000	2021	2020
Other		
Contributions/levies to other levels of government		
– Emergency services levy (includes FRNSW, SES, and RFS levies)	748	528
– Other contributions/levies	304	299
– Donations, contributions and assistance to other organisations	56	50
– Tumut Visitor Centre	182	178
Total other	1,290	1,055
Total other expenses	1,290	1,055

Accounting policy

Other expenses are recorded on an accruals basis when Council has an obligation for the expenses.

B4 Gains or losses

B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

\$ '000	Notes	2021	2020
Gain (or loss) on disposal of plant and equipment	C1-6		
Proceeds from disposal – plant and equipment		1,121	692
Less: carrying amount of plant and equipment assets sold/written off		(857)	(1,007)
Gain (or loss) on disposal		264	(315)
Gain (or loss) on disposal of infrastructure	C1-6		
Proceeds from disposal – infrastructure		–	174
Less: carrying amount of infrastructure assets sold/written off		(2,506)	(1,826)
Gain (or loss) on disposal		(2,506)	(1,652)
Gain (or loss) on disposal of real estate assets held for sale	C1-5		
Proceeds from disposal – real estate assets		–	4
Less: carrying amount of real estate assets sold/written off		(63)	(65)
Gain (or loss) on disposal		(63)	(61)
Gain (or loss) on disposal of term deposits	C1-2		
Proceeds from disposal/redemptions/maturities – term deposits		27,115	39,731
Less: carrying amount of term deposits sold/redeemed/matured		(27,115)	(39,731)
Gain (or loss) on disposal		–	–
Net gain (or loss) on disposal of assets		(2,305)	(2,028)

Accounting policy

Gains and losses on disposals are determined by comparing proceeds with carrying amount. The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

B5 Performance against budget

B5-1 Material budget variations

Council's original budget was adopted by the Council on 16 July 2020 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2021 Budget	2021 Actual	2021 ----- Variance -----	
REVENUES				
Rates and annual charges	17,361	17,051	(310)	(2)% U
User charges and fees	9,958	16,905	6,947	70% F
Private works additional work, Road Maintenance Council Contract expanded, Medical Centre and Swimming Pools revenue greater than expected				
Other revenues	962	3,705	2,743	285% F
Domestic Waste fees higher than budgeted, Septic fees budget omission, Insurance claims settled from prior year claims, Fuel rebate greater than budgeted, higher than usual Gravel sales				
Operating grants and contributions	10,705	25,350	14,645	137% F
Disaster recovery funding arrangements PY and CY, Winterbites events funding, New Council Implementation funding (NCIF) recognised on delivery of projects				
Capital grants and contributions	7,310	11,740	4,430	61% F
Additional grant funding for Local roads & community infrastructure grants (LRCl), Aerodrome stage 1, Wondalga Road, Batlow CVP PY (bushfire funding), Safer Communities funding (SCF) and Stronger Country Communities funding (SCCF) recognised on delivery of projects, Bushfire community recovery & resilience funding (BRRF) received, Sewer & Water fund contributions				
Interest and investment revenue	471	435	(36)	(8)% U
Falling interest rates in uncertain economic environment and limited investment opportunities				
Other income	—	1,513	1,513	∞ F
Lease income Caravan Park and other buildings budgeted elsewhere (user charges and fees)				

B5-1 Material budget variations (continued)

\$ '000	2021 Budget	2021 Actual	2021 ----- Variance -----	
EXPENSES				
Employee benefits and on-costs	16,497	20,246	(3,749)	(23)% U
Additional private works undertaken, correction of casual wages originally budgeted in materials and staff being engaged in delivery of additional projects for which funding was received during the year unable to be diverted to capital projects and required to perform overtime duties				
Materials and services	9,259	34,453	(25,194)	(272)% U
Additional costs incurred to deliver large amount of projects and bushfire recovery work (covered under recovery funding arrangements)				
Borrowing costs	477	473	4	1% F
Depreciation, amortisation and impairment of non-financial assets	11,093	11,172	(79)	(1)% U
Other expenses	5,382	1,290	4,092	76% F
Budgeted other expense charged through materials and services				
Net losses from disposal of assets	–	2,305	(2,305)	∞ U
Disposal of assets is a capital item and not budgeted for unless contained in the operational plan				

STATEMENT OF CASH FLOWS

Cash flows from operating activities	15,774	16,991	1,217	8% F
Additional revenue from private works, contract and grant income was offset by increased employee benefits and materials and contracts for private works and bushfire recovery works				
Cash flows from investing activities	(18,572)	(11,642)	6,930	(37)% F
Over budget capital purchases offset by redemption of term deposits and sale proceeds from disposal of IPPE				
Cash flows from financing activities	(1,817)	(686)	1,131	(62)% F
Drawdown of new loan for Streetlights LED replacement				

C Financial position

C1 Assets we manage

C1-1 Cash and cash equivalents

\$ '000	2021	2020
Cash and cash equivalents		
Cash on hand and at bank	3,062	1,038
Cash-equivalent assets		
– Deposits at call	10,839	8,200
Total cash and cash equivalents	13,901	9,238

Reconciliation of cash and cash equivalents

Total cash and cash equivalents per Statement of Financial Position	13,901	9,238
Balance as per the Statement of Cash Flows	13,901	9,238

Accounting policy

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

C1-2 Financial investments

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Debt securities at amortised cost				
Long term deposits	19,116	5,000	32,619	–
Total	19,116	5,000	32,619	–
Total financial investments	19,116	5,000	32,619	–
Total cash assets, cash equivalents and investments	33,017	5,000	41,857	–

Accounting policy

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument. On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

Amortised cost

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows, and

C1-2 Financial investments (continued)

- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

C1-3 Restricted cash, cash equivalents and investments

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Total cash, cash equivalents and investments	33,017	5,000	41,857	—
attributable to:				
External restrictions	26,199	5,000	27,324	—
Internal restrictions	9,198	—	12,578	—
Unrestricted ¹	(2,380)	—	1,955	—
	33,017	5,000	41,857	—

(1) At 30 June Council recognised outstanding Disaster Recovery Funding Arrangements (DRFA) claims in excess of \$5.5M as receivables (Note C1-4) for work delivered during the financial year 2020/21. These claims were still being evaluated and payment was yet to be received from the State Government, resulting in Council holding a negative unrestricted cash balance at year end.

\$ '000	2021	2020
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Details of restrictions

External restrictions – included in liabilities

Specific purpose unexpended grants – general fund	9,484	9,015
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External restrictions – included in liabilities

	9,484	9,015
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External restrictions – other

External restrictions included in cash, cash equivalents and investments above comprise:

Developer contributions – general	369	356
Developer contributions – water fund	1,365	1,009
Developer contributions – sewer fund	2,633	2,275
Water fund	5,890	5,406
Sewer fund	7,777	6,642
Domestic waste management	2,885	1,798
Retirement village	643	670
Specific purpose contributions	49	49
Urban stormwater	104	104
External restrictions – other	21,715	18,309

C1-3 Restricted cash, cash equivalents and investments (continued)

\$ '000	2021	2020
Total external restrictions	31,199	27,324
Internal restrictions		
Council has internally restricted cash, cash equivalents and investments as follows:		
Aboriginal brungle reserve PW	45	45
Adelong showground reserve	10	10
Aerodrome	–	138
Asset renewals reserve	–	88
Batlow literary institute	51	51
Camp hudson	108	99
Caravan park	80	80
Carry over works	1,863	4,302
Community services	121	253
Community Transport	950	875
Contingencies	500	500
Employees leave entitlement	1,933	1,682
Insurance (risk management)	162	98
IT	96	102
Legal	50	50
Life long learner	2	2
Plant and vehicle replacement	1,281	1,929
Project development	394	884
Quarry rehab and capital works	1,113	946
Real estate asset management	–	8
Saleyards	37	37
Scholarship	6	6
Security deposits	9	9
Swimming pools	147	147
Talbingo reserve	118	118
Telecentre	26	26
Television translator/radio	32	32
Third age group	3	3
Tumut boys club	44	44
Xmas festivities	6	6
Youth council	11	8
Total internal restrictions	9,198	12,578
Total restrictions	40,397	39,902

Internal restrictions over cash, cash equivalents and investments are those assets restricted only by a resolution of the elected Council.

C1-4 Receivables

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Purpose				
Rates and annual charges	889	11	1,122	11
Interest and extra charges	120	–	123	–
User charges and fees	4,711	–	4,080	–
Accrued revenues				
– Interest on investments	92	–	224	–
– Other income accruals	5,956	–	2,292	–
Net GST receivable	392	–	–	–
Total	12,160	11	7,841	11
Less: provision of impairment				
Other debtors	(31)	–	(31)	–
Total provision for impairment – receivables	(31)	–	(31)	–
Total net receivables	12,129	11	7,810	11
Externally restricted receivables				
Water supply				
– Rates and availability charges	51	–	–	–
– Other	190	–	219	–
Sewerage services				
– Rates and availability charges	240	–	321	–
– Other	50	–	17	–
Domestic waste management	171	–	195	–
Total external restrictions	702	–	752	–
Unrestricted receivables	11,427	11	7,058	11
Total net receivables	12,129	11	7,810	11

Accounting policy

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

C1-4 Receivables (continued)

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Council uses the presentation that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Council in full, without recourse by the Council to actions such as realising security (if any is held) or
- the financial assets (for non-rates debtors) are more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Rates and annual charges outstanding are secured against the property.

C1-5 Inventories

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
(i) Inventories at cost				
Real estate for resale	13	147	67	147
Stores and materials	79	–	69	–
Total inventories at cost	92	147	136	147
Total inventories	92	147	136	147

(i) Other disclosures

\$ '000	Notes	2021 Current	2021 Non-current	2020 Current	2020 Non-current
(a) Details for real estate development					
Residential		13	147	67	147
Total real estate for resale		13	147	67	147

(Valued at the lower of cost and net realisable value)

Represented by:

Acquisition costs	13	147	24	147
Development costs	–	–	43	–
Total costs	13	147	67	147
Total real estate for resale	13	147	67	147

Movements:

Real estate assets at beginning of the year	67	147	131	147
– Purchases and other costs	9	–	(66)	67
– WDV of sales (expense)	(63)	–	2	(67)
Total real estate for resale	13	147	67	147

B4-1

Accounting policy

Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land held for resale

Land held for resale is stated at the lower of cost and net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, and development and borrowing costs during development. When development is completed, borrowing costs and other holding charges are expensed as incurred.

Borrowing costs included in the cost of land held for resale are those costs that would have been avoided if the expenditure on the acquisition and development of the land had not been made. Borrowing costs incurred while active development is interrupted for extended periods are recognised as expenses.

C1-6 Infrastructure, property, plant and equipment

By aggregated asset class	At 1 July 2020			Asset movements during the reporting period							At 30 June 2021		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Revaluation decrements to equity (ARR)	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000													
Capital work in progress	1,733	–	1,733	3,652	–	–	–	(1,509)	–	–	3,876	–	3,876
Plant and equipment	20,411	(9,387)	11,024	3,047	599	(754)	(1,600)	–	–	–	21,656	(9,340)	12,316
Office equipment	1,089	(952)	137	–	–	(32)	(26)	–	–	–	177	(98)	79
Furniture and fittings	484	(430)	54	–	–	(50)	(1)	–	–	–	10	(7)	3
Land:													
– Operational land	7,965	–	7,965	–	–	–	–	–	(426)	139	7,678	–	7,678
– Community land	13,342	–	13,342	–	–	–	–	–	–	377	13,719	–	13,719
Infrastructure:													
– Buildings – non-specialised	48,418	(20,674)	27,744	736	144	(268)	(1,025)	816	–	–	49,697	(21,550)	28,147
– Buildings – specialised	17,368	(6,514)	10,854	1,384	298	(357)	(379)	10	–	–	18,418	(6,608)	11,810
– Other structures	11,099	(4,679)	6,420	1,134	281	(60)	(362)	273	–	–	12,513	(4,827)	7,686
– Roads	181,959	(50,895)	131,064	3,879	81	(1,348)	(2,977)	273	(1,096)	–	182,345	(52,469)	129,876
– Bridges	67,546	(23,122)	44,424	40	138	–	(585)	–	–	–	67,723	(23,706)	44,017
– Footpaths	15,772	(3,684)	12,088	1,492	119	(352)	(187)	4	(53)	–	16,863	(3,752)	13,111
– Kerb and gutter	29,451	(8,535)	20,916	–	–	–	(260)	–	–	74	29,451	(8,721)	20,730
– Bulk earthworks (non-depreciable)	201,636	–	201,636	1,256	62	–	–	–	(51)	–	202,903	–	202,903
– Stormwater drainage	36,984	(15,864)	21,120	61	56	–	(310)	–	–	11,304	47,605	(15,374)	32,231
– Water supply network	77,596	(30,523)	47,073	–	609	–	(1,250)	–	–	145	78,920	(32,343)	46,577
– Sewerage network	98,414	(33,796)	64,618	173	143	(21)	(1,573)	–	–	579	99,523	(35,604)	63,919
– Other open space/recreational assets	20,198	(3,785)	16,413	1,493	67	(121)	(357)	133	–	–	21,725	(4,097)	17,628
Other assets:													
– Library books	25	(23)	2	–	–	–	–	–	–	–	25	(23)	2
Reinstatement, rehabilitation and restoration assets (refer Note 16):													
– Tip assets	764	(90)	674	–	–	(115)	(48)	–	–	–	647	(136)	511
– Quarry assets	668	(139)	529	–	428	–	(74)	–	–	–	1,097	(214)	883
Total infrastructure, property, plant and equipment	852,922	(213,092)	639,830	18,347	3,025	(3,478)	(11,014)	–	(1,626)	12,618	876,571	(218,869)	657,702

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

C1-6 Infrastructure, property, plant and equipment (continued)

By aggregated asset class	At 1 July 2019			Asset movements during the reporting period								At 30 June 2020		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciated-on expense	WIP transfers	Adjustments and transfers	Revaluation-decrements to equity (ARR)	Revaluation-increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000														
Capital work in progress	1,511	—	1,511	1,733	—	—	—	(1,511)	—	—	—	1,733	—	1,733
Plant and equipment	20,466	(8,669)	11,797	1,365	259	(784)	(1,658)	—	45	—	—	20,411	(9,387)	11,024
Office equipment	871	(804)	67	20	—	(4)	(35)	—	89	—	—	1,089	(952)	137
Furniture and fittings	1,061	(785)	276	—	—	(219)	(4)	—	1	—	—	484	(430)	54
Land:														
– Operational land	6,832	—	6,832	—	—	—	—	—	1,133	—	—	7,965	—	7,965
– Community land	14,474	—	14,474	—	—	—	—	—	(1,132)	—	—	13,342	—	13,342
Land improvements – non-depreciable	375	—	375	—	—	—	—	—	(375)	—	—	—	—	—
Infrastructure:														
– Buildings – non-specialised	47,049	(20,137)	26,912	1,209	588	(391)	(952)	—	420	(42)	—	48,418	(20,674)	27,744
– Buildings – specialised	17,751	(6,533)	11,218	563	801	(259)	(368)	—	(1,075)	(26)	—	17,368	(6,514)	10,854
– Other structures	11,629	(4,534)	7,095	433	160	(72)	(332)	—	(864)	—	—	11,099	(4,679)	6,420
– Roads	254,795	(78,278)	176,517	2,377	894	(536)	(3,715)	1,511	(82,999)	—	37,015	181,959	(50,895)	131,064
– Bridges	56,264	(24,629)	31,635	423	1,662	(16)	(503)	—	—	—	11,223	67,546	(23,122)	44,424
– Footpaths	14,482	(5,539)	8,943	273	1,190	(132)	(217)	—	45	—	1,986	15,772	(3,684)	12,088
– Bulk earthworks (non-depreciable)	111,096	—	111,096	621	1,527	—	—	—	84,570	—	3,822	201,636	—	201,636
– Stormwater drainage	36,628	(15,560)	21,068	376	9	(9)	(309)	—	(15)	—	—	36,984	(15,864)	21,120
– Water supply network	76,744	(29,031)	47,713	96	40	(118)	(1,239)	—	139	—	442	77,596	(30,523)	47,073
– Sewerage network	97,374	(32,137)	65,237	82	—	(29)	(1,432)	—	153	—	607	98,414	(33,796)	64,618
– Other open space/recreational assets	18,221	(3,500)	14,721	1,460	853	(261)	(311)	—	(49)	—	—	20,198	(3,785)	16,413
– Kerb and gutter	28,020	(12,576)	15,444	265	5	(3)	(364)	—	1	—	5,568	29,451	(8,535)	20,916
Other assets:														
– Library books	25	(22)	3	—	—	—	(1)	—	—	—	—	25	(23)	2
– Other	107	(21)	86	—	—	—	—	—	(86)	—	—	—	—	—
Reinstatement, rehabilitation and restoration assets (refer Note C3-5):														
– Tip assets	220	(62)	158	—	568	—	(52)	—	—	—	—	764	(90)	674
– Quarry assets	577	(87)	490	—	92	—	(53)	—	—	—	—	668	(139)	529
Total infrastructure, property, plant and equipment	816,572	(242,904)	573,668	11,296	8,648	(2,833)	(11,545)	—	1	(68)	60,663	852,922	(213,092)	639,830

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

C1-6 Infrastructure, property, plant and equipment (continued)

Accounting policy

Infrastructure, property, plant and equipment are held at fair value. Independent comprehensive valuations are performed at least every five years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Department of Industry (DoI) – Water.

Increases in the carrying amounts arising on revaluation are credited to the revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

When infrastructure, property, plant and equipment are acquired by Council for nil or nominal consideration, the assets are initially recognised at their fair value at acquisition date.

Land is not depreciated. The property, plant and equipment acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that the Council will obtain ownership at the end of the lease term. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years	Other equipment	Years
Office equipment	5 to 10	Playground equipment	5 to 20
Office furniture	10 to 20	Benches, seats etc.	10 to 20
Computer equipment	4		
Vehicles	5 to 8	Buildings	
Heavy plant/road making equipment	5 to 8	Buildings: masonry	50 to 100
Other plant and equipment	5 to 15	Buildings: other	20 to 40
Water and sewer assets		Stormwater assets	
Dams and reservoirs	40 to 100	Drains	50 to 120
Bores	20 to 40	Culverts	50 to 110
Reticulation pipes: PVC	70 to 80	Flood control structures	80 to 100
Reticulation pipes: other	45 to 75		
Pumps and telemetry	15 to 205		
Transportation assets		Other infrastructure assets	
Sealed roads: surface	2 to 60	Bulk earthworks	Infinite
Sealed roads: structure	60	Swimming pools	60
Unsealed roads	7 to 30	Unsealed roads	20
Bridge: concrete	100	Other open space/recreational assets	15 to 60
Bridge: other	40 to 80	Other infrastructure	50 to 200
Road subbase	200		
Kerb, gutter and footpaths	90		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

C1-6 Infrastructure, property, plant and equipment (continued)

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with *AASB 1051 Land Under Roads*.

Land under roads acquired after 1 July 2008 is recognised in accordance with *AASB 116 Property, Plant and Equipment*.

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Rural Fire Service assets

Under Section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all firefighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the firefighting equipment has been purchased or constructed".

These assets are under the control of RFS to enable that service to comply with the Service Delivery contract with Council and have not been recognised in these statements.

Until such time as discussions on this matter have concluded and the legislation changed, Council will not recognise rural fire service assets including land, buildings, plant and vehicles.

Externally restricted infrastructure, property, plant and equipment

\$ '000	as at 30/06/21			as at 30/06/20		
	Gross carrying amount	Accumulated depn. and impairment	Net carrying amount	Gross carrying amount	Accumulated depn. and impairment	Net carrying amount
Water supply						
Plant and equipment	533	100	433	539	88	451
WIP	5	–	5	–	–	–
Land						
– Operational land	797	–	797	866	–	866
– Community land	274	–	274	260	–	260
– Improvements – non-depreciable	16	–	16	16	–	16
Other Structures	89	56	33	114	61	53
Buildings	2,033	954	1,079	2,021	906	1,115
Infrastructure	78,918	32,343	46,575	77,595	30,523	47,072
Total water supply	82,665	33,453	49,212	81,411	31,578	49,833
Sewerage services						
Plant and equipment	625	181	444	586	122	464
WIP	31	–	31	–	–	–
Land						
– Operational land	365	–	365	226	–	226
– Community land	140	–	140	135	–	135
– Improvements – non-depreciable	125	–	125	125	–	125
– Improvements – depreciable	8	4	4	–	–	–
Other Structures	177	66	111	136	50	86
Buildings	1,230	396	834	1,220	382	838
Infrastructure	99,524	35,604	63,920	98,414	33,795	64,619
Total sewerage services	102,225	36,251	65,974	100,842	34,349	66,493
Domestic waste management						
Plant and equipment	18	6	12	18	4	14
Land						
– Operational land	408	–	408	436	–	436
– Improvements – non-depreciable	112	–	112	112	–	112
Buildings	1,434	335	1,099	1,379	303	1,076
Other structures	341	177	164	307	156	151
Other assets	382	58	324	1,116	137	979
Total domestic waste management	2,695	576	2,119	3,368	600	2,768
Total restricted infrastructure, property, plant and equipment	187,585	70,280	117,305	185,621	66,527	119,094

C1-7 Investment properties

\$ '000	2021	2020
Owned investment property		
Investment property on hand at fair value	340	340
Total owned investment property	340	340
Owned investment property		
At fair value		
Opening balance at 1 July	340	340
Closing balance at 30 June	340	340

Accounting policy

Investment property, principally comprising of residential building, is held for long-term rental yields and is not occupied by the Council. Changes in fair values are recorded in the Income Statement as part of other income.

C1-8 Intangible assets

Intangible assets are as follows:

\$ '000	2021	2020
Software		
Opening values at 1 July		
Gross book value	1,579	1,579
Accumulated amortisation	(904)	(746)
Accumulated impairment	(69)	(69)
Net book value – opening balance	606	764
Movements for the year		
Amortisation charges	(158)	(158)
Closing values at 30 June		
Gross book value	1,579	1,579
Accumulated amortisation	(1,062)	(904)
Accumulated impairment	(69)	(69)
Total software – net book value	448	606
Total intangible assets – net book value	448	606

Accounting policy

IT development and software

Software development costs include only those costs directly attributable to the development phase (including external direct costs of materials and services, direct payroll, and payroll-related costs of employees' time spent on the project) and are only recognised following completion of technical feasibility, and where the Council has an intention and ability to use the asset. Amortisation is calculated on a straight-line basis over periods generally ranging from three to five years.

C2 Leasing activities

C2-1 Council as a lessor

Operating leases

Council leases out a number of properties and /or plant and equipment to community groups; these leases have been classified as operating leases for financial reporting purposes and the assets are included as investment property (refer note C1-7) and IPP&E in the Statement of Financial Position.

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below:

\$ '000	2021	2020
---------	------	------

(i) Assets held as investment property

Investment property operating leases relate to a residential premise at Tumbarumba.

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below

Lease income (excluding variable lease payments not dependent on an index or rate)	3	—
Total income relating to operating leases for investment property assets	3	—

Operating lease expenses

Direct operating expenses that generated rental income	3	2
--	---	---

(ii) Assets held as property, plant and equipment

Council provides operating leases on Council buildings for the purpose of emergency services, health services, State Government Organisations and community groups. These leases have been classified as operating leases for financial reporting purposes and the assets are included as IPP&E. They have not been classified under AASB 140 Investment Property as they are held for strategic purposes.

Lease income (excluding variable lease payments not dependent on an index or rate)	1,510	1,108
Total income relating to operating leases for Council assets	1,510	1,108

Accounting policy

When Council is a lessor, the lease is classified as either an operating or finance lease at inception date, based on whether substantially all of the risks and rewards incidental to ownership of the asset have been transferred to the lessee. If the risks and rewards have been transferred then the lease is classified as a finance lease, otherwise it is an operating lease.

When Council has a sub-lease over an asset and is the intermediate lessor then the head lease and sub-lease are accounted for separately. The classification of the sub-lease is based on the right-of-use asset which arises from the head lease rather than the useful life of the underlying asset.

If the lease contains lease and non-lease components, the non-lease components are accounted for in accordance with AASB 15 *Revenue from Contracts with Customers*.

The lease income is recognised on a straight-line basis over the lease term for an operating lease and as finance income using amortised cost basis for finance leases.

C3 Liabilities of Council

C3-1 Payables

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Payables				
Prepaid rates	793	–	771	–
Goods and services – operating expenditure	2	–	–	–
Accrued expenses:				
– Borrowings	57	–	68	–
– Other expenditure accruals	2,513	–	973	–
Security bonds, deposits and retentions	479	–	495	–
ATO – net GST payable	–	–	75	–
Other	33	–	–	–
Total payables	3,877	–	2,382	–
Total payables	3,877	–	2,382	–

Payables relating to restricted assets

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Externally restricted assets				
Water	91	–	63	–
Sewer	22	–	27	–
Payables relating to externally restricted assets	113	–	90	–
Total payables relating to restricted assets	113	–	90	–
Total payables relating to unrestricted assets	3,764	–	2,292	–
Total payables	3,877	–	2,382	–

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Payables

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C3-2 Contract Liabilities

\$ '000	Notes	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Grants and contributions received in advance:					
Unexpended capital grants (to construct Council controlled assets)	(i)	8,407	–	6,843	–
Unexpended operating grants (received prior to performance obligation being satisfied)	(ii)	–	–	1,591	–
Total grants received in advance		8,407	–	8,434	–
User fees and charges received in advance:					
Other		222	–	–	–
Private Works Fees in advance		–	–	778	–
Total user fees and charges received in advance		222	–	778	–
Total contract liabilities		8,629	–	9,212	–

Notes

(i) Council has received funding to construct assets and infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. The revenue is expected to be recognised in the next 12 months.

(ii) The contract liability relates to grants received prior to the revenue recognition criteria in AASB 15 being satisfied since the performance obligations are ongoing.

Contract liabilities relating to restricted assets

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Externally restricted assets				
Unspent grants held as contract liabilities (excl. Water & Sewer)	8,268	–	9,149	–
Contract liabilities relating to externally restricted assets	8,268	–	9,149	–
Total contract liabilities relating to restricted assets	8,268	–	9,149	–
Total contract liabilities relating to unrestricted assets	361	–	63	–
Total contract liabilities	8,629	–	9,212	–

Revenue recognised that was included in the contract liability balance at the beginning of the period

\$ '000	2021	2020
Grants and contributions received in advance:		
Capital grants (to construct Council controlled assets)	6,721	6,933
Operating grants (received prior to performance obligation being satisfied)	1,407	2,368
Total revenue recognised that was included in the contract liability balance at the beginning of the period	8,128	9,301

Accounting policy

Contract liabilities are recorded when consideration is received from a customer / fund provider prior to Council transferring a good or service to the customer, Council presents the funds which exceed revenue recognised as a contract liability.

C3-3 Borrowings

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Loans – secured ¹	1,285	6,284	1,418	6,837
Total borrowings	1,285	6,284	1,418	6,837

(1) Loans are secured over the general rating income of Council.

Disclosures on liability interest rate risk exposures and security can be found in Note E1-1.

Borrowings relating to restricted assets

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Externally restricted assets				
Water	624	1,649	593	2,271
Sewer	322	2,343	296	2,664
Borrowings relating to externally restricted assets	946	3,992	889	4,935
Total borrowings relating to restricted assets	946	3,992	889	4,935
Total borrowings relating to unrestricted assets	339	2,292	529	1,902
Total borrowings	1,285	6,284	1,418	6,837

Current borrowings not anticipated to be settled within the next twelve months

The following borrowings, even though classified as current, are not expected to be settled in the next 12 months.

(a) Changes in liabilities arising from financing activities

\$ '000	2020		Non-cash movements	2021
	Opening Balance	Cash flows	Acquisition due to change in accounting policy	Closing balance
Loans – secured	8,255	(686)	–	7,569
Total liabilities from financing activities	8,255	(686)	–	7,569

\$ '000	2019		Non-cash movements	2020
	Opening Balance	Cash flows	Acquisition due to change in accounting policy	Closing balance
Loans – secured	9,158	(903)	–	8,255
Total liabilities from financing activities	9,158	(903)	–	8,255

C3-3 Borrowings (continued)

(b) Financing arrangements

\$ '000	2021	2020
Total facilities		
Credit cards/purchase cards	50	50
Total financing arrangements	50	50
Drawn facilities		
– Credit cards/purchase cards	11	1
Total drawn financing arrangements	11	1
Undrawn facilities		
– Credit cards/purchase cards	39	49
Total undrawn financing arrangements	39	49

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or borrowing costs.

C3-4 Employee benefit provisions

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Annual leave	1,642	–	1,598	–
Long service leave	2,598	388	2,663	398
Other leave – TOIL	381	–	157	–
Total employee benefit provisions	4,621	388	4,418	398

Employee benefit provisions relating to restricted assets

There is an internally restricted reserve for employee liabilities of \$1.933M.

Current employee benefit provisions not anticipated to be settled within the next twelve months

\$ '000	2021	2020
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	2,943	2,776
	2,943	2,776

Description of and movements in provisions

\$ '000	ELE provisions			Total
	Annual leave	Long service leave	Other employee benefits	
2021				
At beginning of year	1,598	3,061	157	4,816
Additional provisions	1,274	393	713	2,380
Amounts used (payments)	(1,230)	(468)	(489)	(2,187)
Total ELE provisions at end of year	1,642	2,986	381	5,009
2020				
At beginning of year	1,638	3,345	203	5,186
Additional provisions	1,044	282	427	1,753
Amounts used (payments)	(1,084)	(566)	(473)	(2,123)
Total ELE provisions at end of year	1,598	3,061	157	4,816

C3-4 Employee benefit provisions (continued)

Accounting policy

Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the Statement of Financial Position if the Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

C3-5 Provisions

\$ '000	2021 Current	2021 Non-Current	2020 Current	2020 Non-Current
Asset remediation/restoration:				
Asset remediation/restoration (future works)	509	1,770	1,966	—
Sub-total – asset remediation/restoration	509	1,770	1,966	—
Total provisions	509	1,770	1,966	—

Description of and movements in provisions

\$ '000	Other provisions	
	Asset remediation	Net carrying amount
2021		
At beginning of year	1,966	1,966
Unwinding of discount	26	26
Remeasurement effects	(26)	(26)
Revised cost recognised as remediation assets in IPP&E	313	313
Total other provisions at end of year	2,279	2,279
2020		
At beginning of year	807	807
Unwinding of discount	3	3
Revised cost recognised as remediation assets in IPP&E	660	660
Revised costs recognised in income statement	496	496
Total other provisions at end of year	1,966	1,966

Nature and purpose of provisions

Asset remediation

Council has a legal/public obligation to make, restore, rehabilitate and reinstate the council tip and quarry.

Accounting policy

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as a borrowing cost.

Asset remediation – tips and quarries

Restoration

Close-down and restoration costs include the dismantling and demolition of infrastructure, and the removal of residual materials and remediation of disturbed areas. Estimated close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs.

Provisions for close-down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, e.g. updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

Rehabilitation

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each reporting date, and the cost is charged to the Income Statement.

C3-5 Provisions (continued)

Provision is made for the estimated present value of the costs of environmental clean-up obligations outstanding at the reporting date. These costs are charged to the Income Statement. Movements in the environmental clean-up provisions are presented as an operating cost, except for the unwinding of the discount which is shown as a borrowing cost.

Remediation procedures generally commence soon after the time the damage, remediation process, and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors, including changes to the relevant legal requirements, the emergence of new restoration techniques, or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result, there could be significant adjustments to the provision for close down and restoration and environmental clean-up, which would affect future financial results.

Other movements in the provisions for close-down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations, and revisions to discount rates, are capitalised within property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Close-down and restoration costs are a normal consequence of tip and quarry operations, and the majority of close-down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

D Council structure

D1 Results by fund

General fund refers to all Council activities other than water and sewer. All amounts disclosed in this note are gross i.e. inclusive of internal charges and recoveries made between the funds. Assets and liabilities shown in the water and sewer columns are restricted for use for these activities.

D1-1 Income Statement by fund

\$ '000	General 2021	Water 2021	Sewer 2021
Income from continuing operations			
Rates and annual charges	11,733	1,038	4,280
User charges and fees	13,331	2,999	575
Interest and investment revenue	299	55	81
Other revenues	2,945	569	191
Grants and contributions provided for operating purposes	25,335	–	15
Grants and contributions provided for capital purposes	10,975	365	400
Other income	1,513	–	–
Total income from continuing operations	66,131	5,026	5,542
Expenses from continuing operations			
Employee benefits and on-costs	18,938	675	633
Materials and services	29,758	2,148	2,547
Borrowing costs	167	170	136
Depreciation, amortisation and impairment of non-financial assets	8,211	1,318	1,643
Other expenses	778	320	192
Net losses from the disposal of assets	2,284	–	21
Total expenses from continuing operations	60,136	4,631	5,172
Operating result from continuing operations	5,995	395	370
Net operating result for the year	5,995	395	370
Net operating result attributable to each council fund	5,995	395	370
Net operating result for the year before grants and contributions provided for capital purposes	(4,980)	30	(30)

D1-2 Statement of Financial Position by fund

ASSETS

Current assets

Cash and cash equivalents	5,358	3,500	5,043
Investments	9,994	3,755	5,367
Receivables	11,598	241	290
Inventories	92	–	–
Other	344	–	–
Total current assets	27,386	7,496	10,700

Non-current assets

Investments	5,000	–	–
Receivables	11	–	–
Inventories	147	–	–
Infrastructure, property, plant and equipment	542,516	49,212	65,974
Investment property	340	–	–
Intangible assets	448	–	–
Total non-current assets	548,462	49,212	65,974

continued on next page ...

D1-2 Statement of Financial Position by fund (continued)

\$ '000	General 2021	Water 2021	Sewer 2021
TOTAL ASSETS	575,848	56,708	76,674
LIABILITIES			
Current liabilities			
Payables	3,764	91	22
Contract liabilities	8,629	–	–
Borrowings	339	624	322
Employee benefit provision	4,621	–	–
Provisions	509	–	–
Total current liabilities	17,862	715	344
Non-current liabilities			
Borrowings	2,292	1,649	2,343
Employee benefit provision	388	–	–
Provisions	1,770	–	–
Total non-current liabilities	4,450	1,649	2,343
TOTAL LIABILITIES	22,312	2,364	2,687
Net assets	553,536	54,344	73,987
EQUITY			
Accumulated surplus	479,534	52,519	68,031
Revaluation reserves	74,002	1,825	5,956
Council equity interest	553,536	54,344	73,987
Total equity	553,536	54,344	73,987

D2 Interests in other entities**Subsidiaries, joint arrangements and associates not recognised**

The following subsidiaries, joint arrangements and associates have not been recognised in this financial report.

Name of entity/operation	Principal Activity/Type of entity	2021 Net Profit	2021 Net Assets
Riverina Regional Library	Provision of Library Services to member local government areas	\$177K	\$4.852M

Reasons for non-recognition

Council holds 10.36% equity share in Riverina Library and has assessed this as not material, hence not recognised.

E Risks and accounting uncertainties

E1-1 Risks relating to financial instruments held

Council's activities expose it to a variety of financial risks including **(1)** price risk, **(2)** credit risk, **(3)** liquidity risk and **(4)** interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

\$ '000	Carrying value 2021	Carrying value 2020	Fair value 2021	Fair value 2020
Financial assets				
Measured at amortised cost				
Cash and cash equivalents	13,901	9,238	13,901	9,238
Receivables	12,140	7,821	12,140	7,821
Investments				
– Debt securities at amortised cost	24,116	32,619	24,116	32,619
Total financial assets	50,157	49,678	50,157	49,678
Financial liabilities				
Payables	3,877	2,382	3,877	2,382
Borrowings	7,569	8,255	7,569	8,255
Total financial liabilities	11,446	10,637	11,446	10,637

Fair value is determined as follows:

- **Cash and cash equivalents, receivables, payables** – are estimated to be the carrying value that approximates market value.
- **Borrowings and held-to-maturity investments** – are based upon estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.
- Financial assets classified (i) '**at fair value through profit and loss**' or (ii) '**available-for-sale**' – are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the *Local Government Act 1993* and Minister's investment order 625. This policy is regularly reviewed by Council and its staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

The risks associated with the instruments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
- **Liquidity risk** – the risk that Council will not be able to pay its debts as and when they fall due.

E1-1 Risks relating to financial instruments held (continued)

- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

(a) Market risk – interest rate and price risk

\$ '000	2021	2020
The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.		
Impact of a 1% movement in interest rates		
– Equity / Income Statement	380	419

(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages the payment of debt.

It is worth noting, that recent disaster declarations throughout the council area, together with the effects of COVID19 may have an effect on receivables moving forward.

\$ '000	Not yet overdue	< 1 year overdue	1 - 2 years overdue	2 - 5 years overdue	> 5 years overdue	Total
2021						
Gross carrying amount	–	511	155	92	142	900
2020						
Gross carrying amount	1	711	220	132	69	1,133

Receivables - non-rates and annual charges and contract assets

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

E1-1 Risks relating to financial instruments held (continued)

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

\$ '000	Not yet overdue	0 - 30 days overdue	31 - 60 days overdue	61 - 90 days overdue	> 91 days overdue	Total
2021						
Gross carrying amount	6,411	3,350	11	1,190	309	11,271
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	10.00%	0.27%
ECL provision	–	–	–	–	31	31
2020						
Gross carrying amount	2,965	3,556	72	28	98	6,719
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	31.63%	0.46%
ECL provision	–	–	–	–	31	31

(c) Liquidity risk

Payables and borrowings are both subject to liquidity risk – the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

Payment terms can (in extenuating circumstances) also be extended and overdraft facilities utilised as required.

Borrowings are also subject to interest rate risk – the risk that movements in interest rates could adversely affect funding costs and debt servicing requirements. Council manages this risk through diversification of borrowing types, maturities and interest rate structures. The finance team reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows and therefore the balances in the table may not equal the balances in the statement of financial position due to the effect of discounting.

\$ '000	Weighted average interest rate	Subject to no maturity	≤ 1 Year	payable in: 1 - 5 Years	> 5 Years	Total cash outflows	Actual carrying values
2021							
Trade/other payables	0.00%	479	2,192	–	–	2,671	3,084
Loans and advances	4.96%	–	1,285	2,941	3,344	7,570	7,569
Total financial liabilities		479	3,477	2,941	3,344	10,241	10,653
2020							
Trade/other payables	0.00%	495	1,116	–	–	1,611	1,611
Loans and advances	5.93%	–	1,418	5,671	1,166	8,255	8,255
Total financial liabilities		495	2,534	5,671	1,166	9,866	9,866

E2-1 Fair value measurement

Council measures the following asset and liability classes at fair value on a recurring basis:

- Infrastructure, property, plant and equipment
- Financial assets and liabilities

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Fair value measurement hierarchy									
\$ '000	Notes	Date of latest valuation		Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
		2021	2020	2021	2020	2021	2020	2021	2020
Recurring fair value measurements									
Infrastructure, property, plant and equipment	C1-6								
Plant and equipment		30/06/18	30/06/18	—	—	12,316	11,024	12,316	11,024
Office equipment		30/06/21	13/05/16	—	—	79	137	79	137
Furniture and fittings		30/06/21	13/05/16	—	—	3	54	3	54
Operational land		30/06/21	13/05/16	—	—	7,678	7,965	7,678	7,965
Community land		30/06/21	13/05/16	—	—	13,719	13,342	13,719	13,342
Buildings – non-specialised		30/06/18	30/06/18	—	—	28,147	27,744	28,147	27,744
Buildings – specialised		30/06/18	30/06/18	—	—	11,810	10,854	11,810	10,854
Other structures		30/06/18	30/06/18	—	—	7,686	6,420	7,686	6,420
Roads		30/06/20	30/06/20	—	—	129,876	131,064	129,876	131,064
Bridges		30/06/20	30/06/20	—	—	44,017	44,424	44,017	44,424
Footpaths		30/06/20	30/06/20	—	—	13,107	12,088	13,107	12,088
Kerb and gutter		30/06/20	30/06/20	—	—	20,730	20,916	20,730	20,916
Bulk earthworks		30/06/20	30/06/20	—	—	202,903	201,636	202,903	201,636
Stormwater drainage		30/06/21	13/05/16	—	—	32,231	21,120	32,231	21,120
Water supply network		30/06/18	30/06/18	—	—	46,577	47,073	46,577	47,073
Sewerage network		30/06/18	30/06/18	—	—	63,919	64,618	63,919	64,618
Other open space/recreational assets		30/06/18	30/06/18	—	—	17,628	16,413	17,628	16,413
Other assets		30/06/18	30/06/18	—	—	2	2	2	2
Tips and quarries		30/06/21	30/06/20	—	—	1,394	1,203	1,394	1,203
Total infrastructure, property, plant and equipment				—	—	653,822	638,097	653,822	638,097

Transfers between level 1 and level 2 fair value hierarchies

During the year, there were no transfers between level 1 and level 2 fair value hierarchies for recurring fair value measurements.

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

E2-1 Fair value measurement (continued)

Infrastructure, property, plant and equipment (IPPE)

Plant and equipment, office equipment and furniture and fittings

Plant and equipment, office equipment and furniture and fittings are valued at cost but are disclosed at fair value in the notes. The carrying amount of these assets is assumed to approximate fair value due to the nature of the items (being readily sourced and replaceable). Typical assets within these classes include, plant/equipment - trucks, cars, mowers, graders, rollers, loaders, office equipment – computers, printers, furniture/fittings – work desks/chairs.

The key unobservable inputs to the valuation are the remaining useful life and remaining value. Council reviews these assets against replacement costs of similar assets. There has been no change to the valuation process during the reporting period.

A comprehensive review office equipment and furniture and fittings assets' fair values was undertaken internally resulting in a reduction in the fair value for these assets of \$1,386,000.

Council does not undertake indexation of this asset class and a comprehensive valuation of Council's plant and equipment assets is scheduled for the 2022/23 financial year.

Stormwater drainage assets

Stormwater drainage assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include pipes/conduits, pits, headwalls located in urban areas.

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs are compiled 'in house' by experienced engineers and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs.

A comprehensive valuation of stormwater drainage assets' fair values was determined by independent, external registered valuers as at 30 June 2021 using Level 3 inputs under the cost approach. The cost approach requires a number of inputs in order to determine Fair Value. There are also various techniques recommended (such as componentisation) that provide a more accurate assessment. The former Tumbarumba Shire stormwater assets were previously recorded in the asset register as bulk assets without any meaningful breakdown. These have been componentised as part of the 2020/21 revaluation.

The total fair value for stormwater assets increased by \$11,304,000.

Other structure assets

Other structure assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include retaining walls, shelters, swimming pools. Where possible larger assets such as swimming pools are componentised into significant parts.

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs are compiled 'in house' by experienced engineers and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs.

A valuation of other structure assets was undertaken by independent external valuers using Level 3 inputs effective 30 June 2018. Council applied indexation at 30 June 2021 based on a report by independent external valuers. The index movement since the last revaluation is 7.11%. The valuation applied as at 30 June 2018 remained unchanged due to the immaterial movement in current replacement costs to 30 June 2021.

A comprehensive valuation of Council's other structure assets is scheduled for the 2022/23 financial year.

Land improvement depreciable assets

These assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include playing fields, playground equipment, tables /seats. Council reclassified its non-depreciable land improvement assets during the 2019/20 financial year and moved these to the bulk earthworks asset class.

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs are compiled 'in house' by experienced engineers and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs.

A valuation of land improvement assets was undertaken by independent external valuers using Level 3 inputs effective 30 June 2018. Council applied indexation at 30 June 2021 based on a report by independent external valuers. The index movement since the last revaluation is 5.75%. The valuation applied as at 30 June 2018 remained unchanged due to the immaterial movement in current replacement costs to 30 June 2021.

E2-1 Fair value measurement (continued)

Operational and Community land assets

These assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include saleable Operational Land such as land associated with works depot, offices and non-saleable Community Land associated with town commons, parks.

A land valuation was undertaken by the NSW Valuer General effective 1 July 2020. Council aligns its revaluation with the Valuer General cycle and uses the most recent land valuation. At the same time, the former Tumbarumba Shire land assets have been componentised with sufficient detail as they were originally brought onto Council's asset register as vague and inconsistent assets on 1 July 2017.

The total fair value for land assets increased by \$89,801.

Buildings – non-specialised and specialised assets

These assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include Council offices (non-specialised) and water/sewer treatment plant buildings (specialised).

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs are compiled 'in house' by experienced engineers and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs. Alternatively, quotations can be sourced from qualified professionals. Buildings are componentised into significant parts to assist in applying appropriate useful lives and replacement costs.

A valuation of building assets was undertaken by independent external valuers effective 30 June 2018. Council applied indexation at 30 June 2021 based on a report by independent external valuers. The index movement since the last revaluation is 7.11%. The valuation applied as at 30 June 2018 remained unchanged due to the immaterial movement in current replacement costs to 30 June 2021.

A comprehensive valuation of Council's land assets is scheduled for the 2022/23 financial year.

Road, bridge and footpath network (Transport assets)

Transport assets are valued using the cost approach but are disclosed at fair value in the notes. Road assets typically include sealed/unsealed pavements, surfaces (bituminous seals, asphaltic concrete), kerb and gutter, safety barriers, culverts. Footpath assets are typically constructed using concrete, gravel, pavers. Bridge assets typically include concrete/steel bridges. Although some timber bridges are still in use, they are being progressively phased out.

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs are compiled 'in house' by experienced engineers and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs. Where applicable contract rates are applied. Transport assets are segmented into manageable lengths and uniform specifications.

A valuation of transport assets was undertaken by independent external valuers effective 30 June 2020. Council applied indexation at 30 June 2021 based on a report by independent external valuers. The index movement since the last revaluation is 0.64%. The valuation applied as at 30 June 2020 remained unchanged due to the immaterial movement in current replacement costs to 30 June 2021.

A comprehensive valuation of Council's land assets is scheduled for the 2024/25 financial year.

Water supply and Sewerage network assets

Water supply and Sewerage network assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include mains/conduits, pumping stations, reservoirs.

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs were last compiled by Australis Advisory Group and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs. The key reference industry document used is 2017 Australis Asset Advisory Group Valuation Report and data.

Mains are segmented into manageable lengths and uniform specifications.

Water supply and Sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Crown Lands and Water. There has been no change to the valuation process during the reporting period.

A comprehensive valuation of Council's water and sewer assets is scheduled for the 2021/22 financial year.

E2-1 Fair value measurement (continued)

Fair value measurements using significant unobservable inputs (level 3)

The valuation process for level 3 fair value measurements

Council assesses the expertise required for the valuation of all assets classes in determining who will undertake the valuations. A qualified external valuer is used where required. Operational and Community Land is valued using the Valuer General's valuation.

Management reviews valuation reports for consistency and accuracy and to ensure all valuation movements are fully explained.

Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value.

The following table summarises the quantitative information relating to the significant unobservable inputs used in deriving the various level 3 asset class fair values.

	Valuation technique/s	Unobservable inputs
I,PP&E		
Operational Land	Land values	Cost per sq metre, Valuer General's (VG) Valuation
Community Land	Land values	Cost per sq metre, VG's Valuation
Building and other Structures	Gross replacement cost	Cost per unit, pattern of consumption, useful life, asset condition
Road, bridges and footpaths	Gross replacement cost	Cost per sq metre, dimensions and specification, pattern of consumption, components, useful life, residual value, asset condition
Bulk earthworks	Gross replacement cost	Cost per cubic metre
Stormwater Drainage	Gross replacement cost	Cost per unit per metre, pattern of consumption
Water supply network	Gross replacement cost	Unit rates, pattern of consumption, components, useful life, residual value, asset condition
Sewerage network	Gross replacement cost	Unit rates, pattern of consumption, components, useful life, residual value, asset condition
Plant and equipment	Cost	Useful life, residual value
Office equipment	Cost	Useful life, residual value
Furniture and fittings	Cost	Useful life, residual value
Other structure assets	Gross replacement cost	Useful life, condition, residual value
Tips and quarries	Obligation to make good, restore, rehabilitate and reinstate	Useful life, condition

E2-1 Fair value measurement (continued)

A reconciliation of the movements in recurring fair value measurements allocated to Level 3 of the hierarchy is provided below:

\$ '000	Plant and equipment		Office equipment		Furniture and fittings		Operational land	
	2021	2020	2021	2020	2021	2020	2021	2020
Opening balance	11,024	11,797	137	67	54	276	7,965	6,832
Total gains or losses for the period								
Other movements								
Transfers from/(to) another asset class	–	45	–	89	–	1	–	1,133
Purchases (GBV)	3,646	1,624	–	20	–	–	–	–
Disposals (WDV)	(754)	(784)	(32)	(4)	(50)	(219)	–	–
Depreciation and impairment	(1,600)	(1,658)	(26)	(35)	(1)	(4)	–	–
Revaluation increment/decrement to equity	–	–	–	–	–	–	(287)	–
Closing balance	12,316	11,024	79	137	3	54	7,678	7,965

\$ '000	Community Land		Land improve-ments		Buildings and other structures		Roads, bridges and footpaths	
	2021	2020	2021	2020	2021	2020	2021	2020
Opening balance	13,342	14,474	–	375	45,018	45,225	208,492	232,553
Total gains or losses for the period								
Other movements								
Transfers from/(to) another asset class	–	(1,132)	–	(375)	1,099	(1,520)	277	571
Purchases (GBV)	–	–	–	–	3,977	3,754	5,749	8,586
Disposals (WDV)	–	–	–	–	(685)	(722)	(1,700)	(687)
Depreciation and impairment	–	–	–	–	(1,766)	(1,651)	(4,009)	(4,799)
Revaluation decrement to income statement	–	–	–	–	–	(68)	–	–
Revaluation increment/decrement to equity	377	–	–	–	–	–	(1,075)	(27,732)
Closing balance	13,719	13,342	–	–	47,643	45,018	207,734	208,492

E2-1 Fair value measurement (continued)

\$ '000	Bulk earthworks		Stormwater drainage		Water supply network		Sewerage network	
	2021	2020	2021	2020	2021	2020	2021	2020
Opening balance	201,636	111,096	21,120	21,068	47,073	47,713	64,618	65,237
Total gains or losses for the period								
Other movements								
Transfers from/(to) another asset class	–	1,046	–	(15)	–	139	–	153
Purchases (GBV)	1,318	2,148	117	385	609	136	316	82
Disposals (WDV)	–	–	–	(9)	–	(118)	(21)	(29)
Depreciation and impairment	–	–	(310)	(309)	(1,250)	(1,239)	(1,573)	(1,432)
Revaluation increment/decrement to equity	(51)	87,346	11,304	–	145	442	579	607
Closing balance	202,903	201,636	32,231	21,120	46,577	47,073	63,919	64,618

\$ '000	Other assets		Tips and quarries		Library books		Total	
	2021	2020	2021	2020	2021	2020	2021	2020
Opening balance	16,413	14,807	1,203	648	2	3	638,097	572,171
Transfers from/(to) another asset class	133	(135)	–	–	–	–	1,509	–
Purchases (GBV)	1,560	2,313	428	–	–	–	17,720	19,048
Disposals (WDV)	(121)	(261)	(115)	–	–	–	(3,478)	(2,833)
Depreciation and impairment	(357)	(311)	(122)	(105)	–	(1)	(11,014)	(11,544)
Revaluation decrement to income statement	–	–	–	–	–	–	–	(68)
Revaluation increment/decrement to equity	–	–	–	660	–	–	10,992	61,323
Closing balance	17,628	16,413	1,394	1,203	2	2	653,826	638,097

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

E3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled employers are required to pay standard employer contributions and additional lump sum contributions to the fund.

The standard employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rates are:

Division B	1.9 times member contributions for non-180 Point Members. Nil for 180 Point Members
Division C	2.5% salaries
Division D	1.64 times member contributions

For 180 point members, Employers are required to contribute 7% of salaries to these members accumulation accounts, which are paid in addition to members defined benefits.

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$40.0 million for 1 July 2019 to 30 June 2021, apportioned accordingly to each employer's share of the accrued liabilities as at 30 June 2019. These past services contributions are used to maintain the adequacy of the funding position for the accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2021 was \$200,981.76.

E3-1 Contingencies (continued)

The estimated employer reserves financial position for the Pooled Employers at 30 June 2021 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	2,620.5	
Past Service Liabilities	2,445.6	107.2%
Vested Benefits	2,468.7	106.2%

* excluding member accounts and reserves in both assets and liabilities.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	5.75% per annum
Salary inflation *	3.5% per annum
Increase in CPI	2.5% per annum

* Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Note that the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by the Funds Actuary, the final end of year review will be completed around December 2021.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

(iv) Other guarantees

Council has provided no other guarantees other than those listed above.

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

E3-1 Contingencies (continued)

(ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions have not been possible.

ASSETS NOT RECOGNISED

(i) Land under roads

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30/6/08.

(ii) Infringement notices/fines

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

F People and relationships

F1 Related party disclosures

F1-1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly. Specifically, KMP of Council are the:

- Mayor;
- Councillors;
- General Manager;
- Directors;
- Public Officer.
- Responsible Accounting Officer

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2021	2020 ¹
Compensation:		
Short-term benefits	1,275	1,089
Post-employment benefits	94	72
Other long-term benefits	24	14
Termination benefits	–	390
Total	1,393	1,565

(1) Comparative figures have been adjusted to only included those positions listed in Council's policy.

Other transactions with KMP and their related parties

There were no material transactions with KMP and their related parties during the financial year. All transactions were conducted at normal arm's length terms.

F1-2 Councillor and Mayoral fees and associated expenses

\$ '000	2021	2020
The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are:		
Other Councillors' expenses (including Mayor)	181	232
Total	181	232

F2 Other relationships

F2-1 Audit fees

\$ '000	2021	2020
During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms		
Auditors of the Council - NSW Auditor-General:		
(i) Audit and other assurance services		
Audit and review of financial statements	74	98
Remuneration for audit and other assurance services	74	98
Total Auditor-General remuneration	74	98
Non NSW Auditor-General audit firms		
(i) Audit and other assurance services		
Other audit and assurance services	4	17
Remuneration for audit and other assurance services	4	17
Total remuneration of non NSW Auditor-General audit firms	4	17
Total audit fees	78	115

G Other matters

G1-1 Statement of Cash Flows information

Reconciliation of net operating result to cash provided from operating activities

\$ '000	2021	2020
Net operating result from Income Statement	6,760	4,031
Adjust for non-cash items:		
Depreciation and amortisation	11,172	11,704
Net losses/(gains) on disposal of assets	2,305	2,028
Adoption of AASB 15/1058	–	(15,194)
Unwinding of discount rates on reinstatement provisions	26	3
+/- Movement in operating assets and liabilities and other cash items:		
Decrease/(increase) in receivables	(4,319)	509
Increase/(decrease) in provision for impairment of receivables	–	31
Decrease/(increase) in inventories	(10)	(12)
Decrease/(increase) in other current assets	(335)	43
Increase/(decrease) in payables	2	(24)
Increase/(decrease) in accrued interest payable	(11)	(9)
Increase/(decrease) in other accrued expenses payable	1,540	(999)
Increase/(decrease) in other liabilities	(36)	375
Increase/(decrease) in contract liabilities	(583)	9,212
Increase/(decrease) in provision for employee benefits	193	(370)
Increase/(decrease) in other provisions	287	1,156
Net cash provided from/(used in) operating activities from the Statement of Cash Flows	16,991	12,484

G2-1 Commitments

Capital commitments (exclusive of GST)

\$ '000	2021	2020
---------	------	------

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Property, plant and equipment

Plant and equipment	850	522
Open Space	–	160
Other Structures	–	2,284
Road infrastructure	2,264	–
Total commitments	3,114	2,966

These expenditures are payable as follows:

Within the next year	3,114	2,966
Total payable	3,114	2,966

Sources for funding of capital commitments:

Externally restricted reserve	2,264	2,444
Internally restricted reserves	850	522
Total sources of funding	3,114	2,966

Details of capital commitments

Plant & Equipment

Fleet purchases

Road Infrastructure

Replacement of various bridges

G3 Statement of developer contributions as at 30 June 2021

G3-1 Summary of developer contributions

\$ '000	Opening balance at 1 July 2020	Contributions received during the year		Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2021
		Cash	Non-cash				
Roads	129	–	–	3	–	–	132
Other	13	11	–	(5)	–	–	19
Recreational Space	214	–	–	4	–	–	218
S7.11 contributions – under a plan	356	11	–	2	–	–	369
Total S7.11 and S7.12 revenue under plans	356	11	–	2	–	–	369
S64 contributions	3,284	697	–	17	–	–	3,998
Total contributions	3,640	708	–	19	–	–	4,367

G3-1 Summary of developer contributions (continued)

Under the Environmental Planning and Assessment Act 1979, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

G3-2 Developer contributions by plan

		Contributions received during the year		Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2021
\$ '000	Opening balance at 1 July 2020	Cash	Non-cash				
CONTRIBUTION PLAN NUMBER (former Tumut)							
Roads	129	–	–	3	–	–	132
Recreational Space	214	–	–	4	–	–	218
Other	13	11	–	(5)	–	–	19
Total	356	11	–	2	–	–	369

G4 Statement of performance measures

G4-1 Statement of performance measures – consolidated results

\$ '000	Amounts 2021	Indicator 2021	Indicators 2020 2019		Benchmark
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2}	(2,675)	(4.12)%	(11.11)%	1.84%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	64,959				
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions ¹	39,609	51.64%	56.91%	60.94%	> 60.00%
Total continuing operating revenue ¹	76,699				
3. Unrestricted current ratio					
Current assets less all external restrictions	18,681	2.81x	3.35x	3.83x	> 1.50x
Current liabilities less specific purpose liabilities	6,651				
4. Debt service cover ratio					
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	8,970	4.73x	3.43x	7.39x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	1,895				
5. Rates and annual charges outstanding percentage					
Rates and annual charges outstanding	1,020	5.56%	7.02%	4.27%	< 10.00%
Rates and annual charges collectable	18,335				
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	38,017	7.46	9.92	13.84	> 3.00
Monthly payments from cash flow of operating and financing activities	5,099	mths	mths	mths	mths

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

G4-2 Statement of performance measures by fund

\$ '000	General Indicators ³		Water Indicators		Sewer Indicators		Benchmark
	2021	2020	2021	2020	2021	2020	
1. Operating performance ratio							
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1, 2}	(4.89)%	(10.98)%	0.64%	(21.23)%	(0.18)%	(3.36)%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹							
2. Own source operating revenue ratio							
Total continuing operating revenue excluding capital grants and contributions ¹	45.09%	50.54%	92.74%	93.59%	92.51%	98.85%	> 60.00%
Total continuing operating revenue ¹							
3. Unrestricted current ratio							
Current assets less all external restrictions	2.81x	3.35x	10.48x	3.54x	31.10x	10.63x	> 1.50x
Current liabilities less specific purpose liabilities							
4. Debt service cover ratio							
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	3.61x	2.86x	8.82x	3.12x	12.74x	9.58x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)							
5. Rates and annual charges outstanding percentage							
Rates and annual charges outstanding	5.35%	6.83%	6.74%	6.96%	5.93%	7.62%	< 10.00%
Rates and annual charges collectable							
6. Cash expense cover ratio							
Current year's cash and cash equivalents plus all term deposits	4.49	7.28	26.28	21.02	35.41	32.83	> 3.00
Monthly payments from cash flow of operating and financing activities	mths	mths	mths	mths	mths	mths	mths

(1) - (2) Refer to Notes at Note G4-1 above.

(3) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

H Additional Council disclosures (unaudited)

H1-1 Council information and contact details

Principal place of business:

76 Capper St Tumut NSW 2720

Contact details

Mailing Address:

76 Capper St TUMUT NSW 2720

Opening hours:

8:30am - 4:30pm

Monday to Friday

Telephone: 1300 ASK SVC (1300 275 782)

Internet: www.svc.nsw.gv.au

Email: info@svc.nsw.gv.au

Officers

General Manager

Matthew Hyde

Responsible Accounting Officer

Susanne Andres

Public Officer

Shelley Jones

Auditors

NSW Audit Office
Level 15, 1 Margaret St
Sydney NSW 2000

Elected members

Mayor

James Hayes

Councillors

John Larter (Deputy Mayor)

Andrianna Benjamin

Cate Cross

Julia Ham

Margaret Isselman

Geoff Pritchard

Cor Smit

Bruce Wright

Other information

ABN: 53 558 891 887



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Snowy Valleys Council

To the Councillors of the Snowy Valleys Council

Opinion

I have audited the accompanying financial statements of Snowy Valleys Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2021, the Statement of Financial Position as at 30 June 2021, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended and notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2021, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

The Council's annual report for the year ended 30 June 2021 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Michael Kharzoo
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

12 October 2021
SYDNEY



Cr James Hayes
Mayor
Snowy Valleys Council
76 Capper Street
TUMUT NSW 2720

Contact: Michael Kharzoo
Phone no: (02) 9275 7188
Our ref: D2119952/1788

12 October 2021

Dear Mayor

**Report on the Conduct of the Audit
for the year ended 30 June 2021
Snowy Valleys Council**

I have audited the general purpose financial statements (GPFS) of the Snowy Valleys Council (the Council) for the year ended 30 June 2021 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2021 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

SIGNIFICANT AUDIT ISSUES AND OBSERVATIONS

I identified the following significant audit issues and observations during my audit of the Council's financial statements. These issues and observations were addressed as part of my audit.

Rural fire-fighting equipment not recognised in the financial statements





Council did not record rural fire-fighting equipment in the financial statements.

Rural fire fighting equipment, specifically the red fleet vehicles, is controlled by the Council and should be recognised in their financial statements. This is supported by the requirements of the *Rural Fires Act 1997* and service agreements between councils and the RFS.

The Department of Planning, Industry and Environment (inclusive of the Office of Local Government) confirmed in the 'Report on Local Government 2020' (tabled in Parliament on 27 May 2021) their view that rural firefighting equipment is not controlled by the NSW Rural Fire Service.

INCOME STATEMENT

Operating result

	2021 \$m	2020* \$m	Variance %
Rates and annual charges revenue	17.1	17.1	 0.1
Grants and contributions revenue	37.1	27.0	 37.4
Operating result from continuing operations	6.8	4.0	 70.0
Net operating result before capital grants and contributions	(5.0)	(7.7)	 35.1

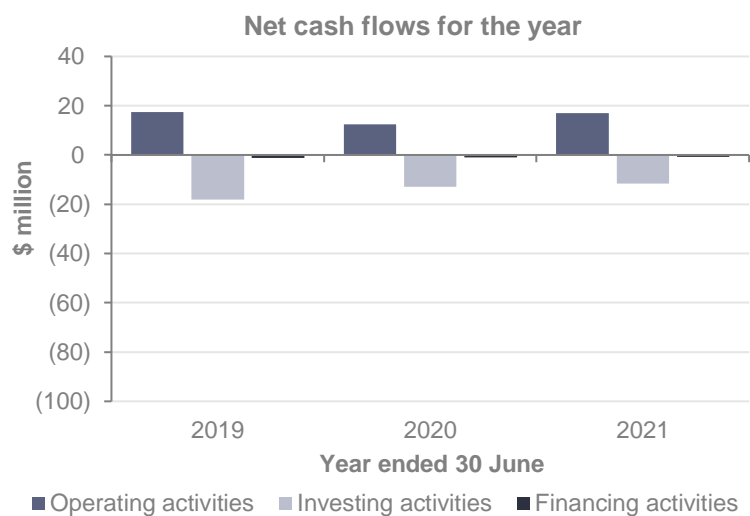
The Council's net operating surplus from continuing operations (\$6.8 million including depreciation and amortisation expense of \$11.2 million) was \$2.8 million higher than the 2019–20 result. This was driven by a \$1.9 million increase in other revenue and a \$1.7 million increase in user charges and fees.

The net operating deficit before capital grants and contributions (\$5.0 million) was \$2.7 million lower than the 2019–20 deficit. This was primarily driven by a \$1.9 million increase in other revenue and a \$1.7 million increase in user charges and fees.

Grants and contributions revenue (\$37.1 million) increased by \$10.1 million (37.4 per cent) in 2020–21 mainly due to \$11.4 million in bushfire and emergency services operating grants received during the year.

STATEMENT OF CASH FLOWS

- Councils cash and cash equivalents was \$13.9 million at 30 June 2021 (\$9.2 million at 30 June 2020). There was a net increase in cash and cash equivalents of \$4.7 million during 2020-21 financial year.
- Net cash provided by operating activities has increased by \$4.5 million. This is mainly due to the decrease in other cash payments of \$4.3 million.
- Net cash used in investing activities has decreased by \$1.3 million, which is mainly driven by the redemption of term deposits.
- Net cash used in financing activities decreased by \$0.2 million.



FINANCIAL POSITION

Cash and investments

Cash and investments	2021	2020	Commentary
	\$m	\$m	
Total cash, cash equivalents and investments	38.0	41.9	<ul style="list-style-type: none"> Externally restricted cash and investments are restricted in their use by externally imposed requirements. The increase of \$3.9 million is primarily due to a \$1.1 million increase in the sewer fund restriction and a \$1.1 million increase in the domestic waste management restriction. Internally restricted cash and investments have been restricted in their use by resolution or policy of Council to reflect identified programs of works and any forward plans identified by Council. The decrease of \$3.4 million in the internal restrictions is primarily due to a \$2.4 million decrease in restrictions relating to carry over works. Unrestricted cash and investments was reported as \$2.4 million. There was a \$4.4 million decrease in the unrestricted cash and investments balance. Council is awaiting funding from Disaster Recovery Funding Arrangements claims of \$5.5 million.
Restricted cash and investments:			
• External restrictions	31.2	27.3	
• Internal restrictions	9.2	12.6	
• Unrestricted	(2.4)	2.0	

Debt

Council has a \$7.6 million of external borrowings (\$8.3 million in 2020) which is secured over the revenue of Council. Council repaid \$1.4 million of external borrowings and entered into a new loan for \$0.7 million.

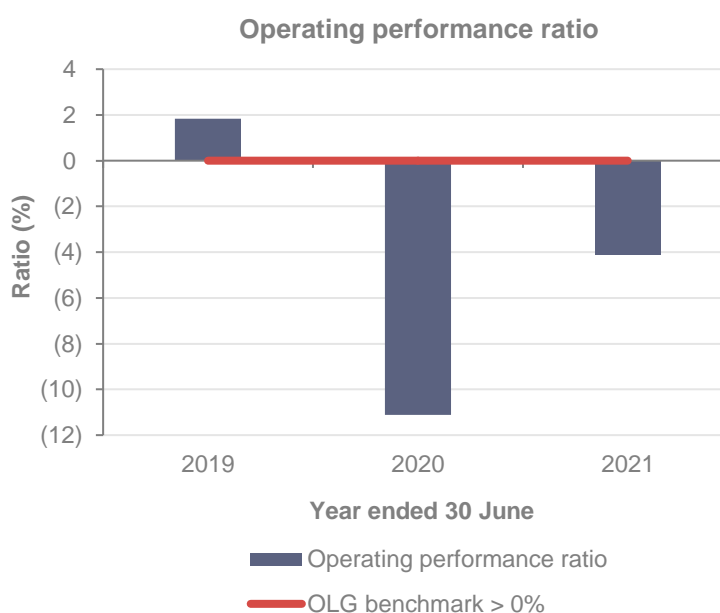
PERFORMANCE

Performance measures

The following section provides an overview of the Council's performance against the performance measures and performance benchmarks set by the Office of Local Government (OLG) within the Department of Planning, Industry and Environment.

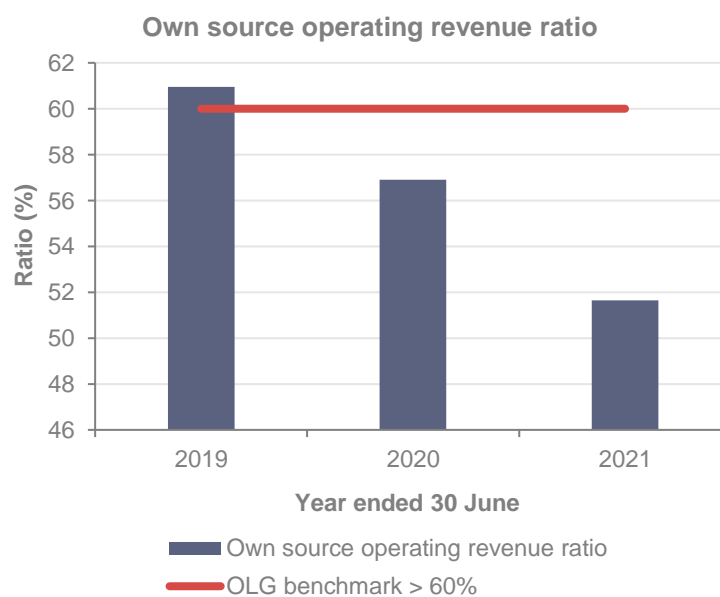
Operating performance ratio

- The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by OLG is greater than zero per cent.
- The Council did not meet the OLG benchmark for the current reporting period.
- The operating performance ratio improved to -4.12 per cent (2020: -11.11 per cent) due to an increase in other revenue and user charges and fees.



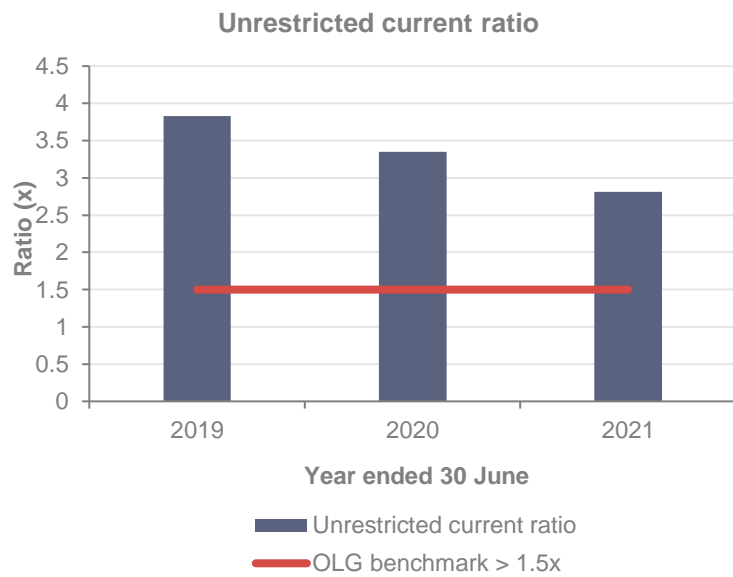
Own source operating revenue ratio

- The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.
- The Council did not meet the OLG benchmark for the current reporting period.
- The own source operating revenue ratio decreased in 2021, due to the \$10.1 million increase in grants and contributions received during the year primarily related to Bushfire and Emergency Services.



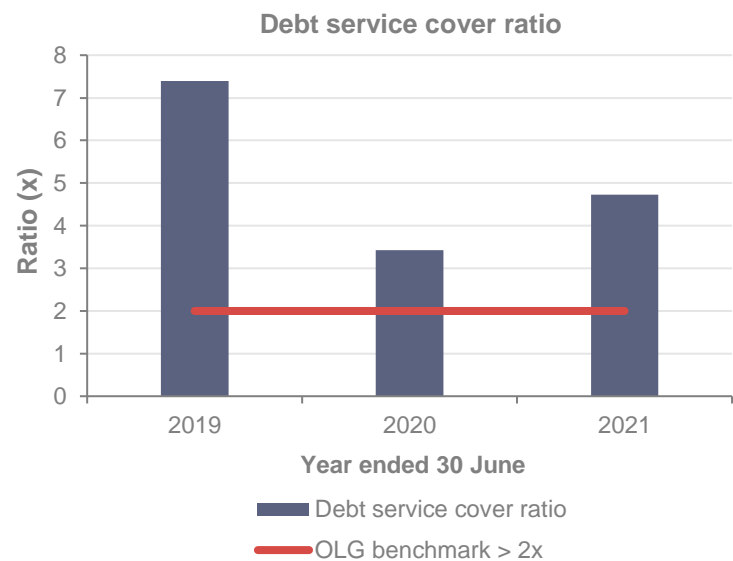
Unrestricted current ratio

- The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.
- The Council exceeded the OLG benchmark for the current reporting period.
- Council's unrestricted current ratio has decreased to 2.81 times (2020: 3.35 times) due to a decrease in unrestricted current assets.



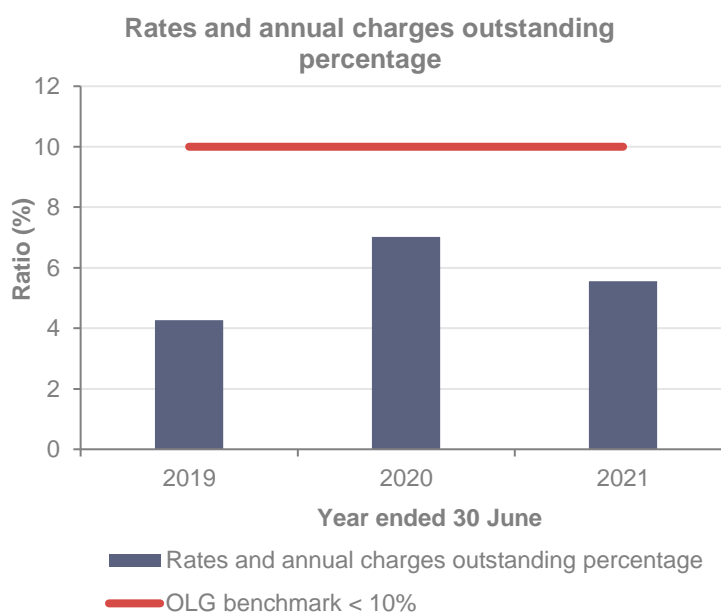
Debt service cover ratio

- The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.
- The Council exceeded the OLG benchmark for the current reporting period.
- Council's debt service cover ratio increased to 4.73 times (2020: 3.43 times) due to increased operating surplus in the current year.



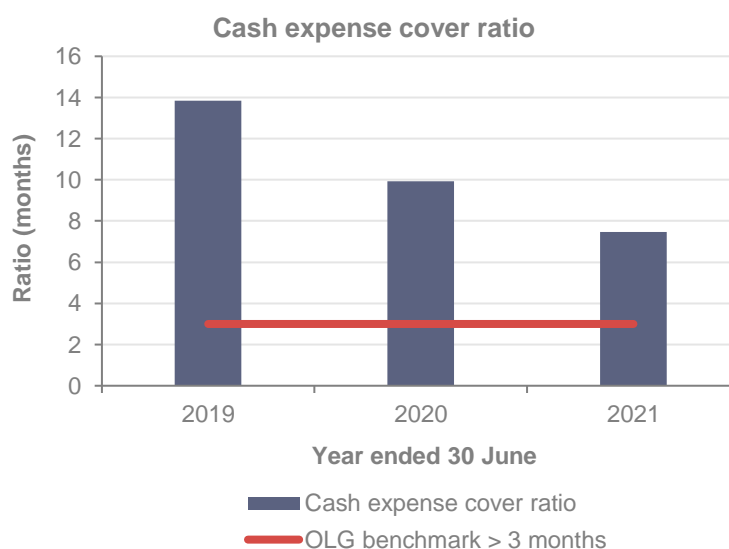
Rates and annual charges outstanding percentage

- The 'rates and annual charges outstanding percentage' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 10 per cent for regional and rural councils.
- The Council exceeded the OLG benchmark for the current reporting period. Which is a reflection of the sound debt recovery procedures at the Council.



Cash expense cover ratio

- This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.
- The Council exceeded the OLG benchmark for the current reporting period.
- The cash expense cover ratio decreased to 7.46 months (2020: 9.92 months) due to increased payments for operating activities.



Infrastructure, property, plant and equipment renewals

The Council renewed \$18.3 million of assets in the 2020-21 financial year, compared to \$11.3 million of assets in the 2019-20 financial year. The increase is primarily due to:

- \$2.1 million more capital work in progress renewals that were in progress at year-end;
- \$1.7 million more direct renewals for plant and equipment; and
- \$1.5 million more direct renewals for roads.

OTHER MATTERS

Impact of new accounting standards

AASB 1059 'Service Concession Arrangements: Grantors'

The Council adopted the new accounting standard AASB 1059 'Service Concession Arrangements: Grantors' for the first time in its 2020–21 financial statements.

AASB 1059 provides guidance for public sector entities (grantors) who enter into service concession arrangements with private sector operators for the delivery of public services.

AASB 1059 applies to arrangements involving an operator providing public services related to a service concession asset on behalf of a public sector grantor for a specified period of time and managing at least some of those services. Common examples include roads, prisons, hospitals, water distribution facilities and energy supply.

When AASB 1059 applies, the grantor recognises the service concession asset at current replacement cost when the grantor obtains control of the asset and recognises a corresponding financial liability or unearned revenue or a combination of both.

The Council does not have any service concession arrangements that fall under AASB 1059.

Legislative compliance

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



Michael Kharzoo
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

cc: Mr Matthew Hyde, General Manager
Mr Steven Walker, Audit, Risk and Improvement Committee Chair
Mr Jim Betts, Secretary of the Department of Planning, Industry and Environment

Snowy Valleys Council

SPECIAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2021



Special Purpose Financial Statements

for the year ended 30 June 2021

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Background

- i. These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- ii. The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.

- iii. For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).

- iv. In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

Snowy Valleys Council

Special Purpose Financial Statements

for the year ended 30 June 2021

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

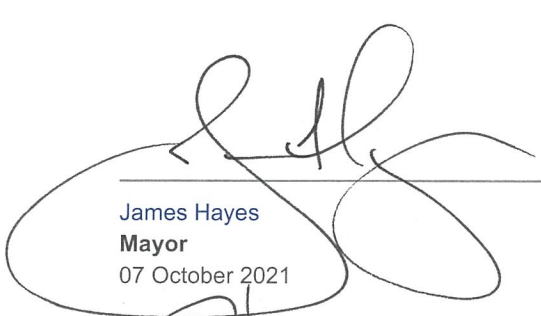
- the NSW Government Policy Statement '*Application of National Competition Policy to Local Government*',
- the Division of Local Government Guidelines '*Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality*',
- the Local Government Code of Accounting Practice and Financial Reporting,
- the NSW Office of Water Best-Practice Management of Water and Sewerage Guidelines.

To the best of our knowledge and belief, these statements:

- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- accord with Council's accounting and other records.
- present overhead reallocation charges to the water and sewerage businesses as fair and reasonable.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 07 October 2021.



James Hayes
Mayor
07 October 2021



Matthew Hyde
General Manager
07 October 2021



John Larter
Councillor
07 October 2021



Susanne Andres
Responsible Accounting Officer
07 October 2021

Snowy Valleys Council

Income Statement of water supply business activity

for the year ended 30 June 2021

\$ '000	2021	2020
Access charges	1,038	1,006
User charges	2,998	2,733
Fees	1	2
Interest	55	96
Grants and contributions provided for non-capital purposes	–	209
Other income	569	–
Total income from continuing operations	4,661	4,046
Expenses from continuing operations		
Employee benefits and on-costs	675	576
Borrowing costs	170	205
Materials and services	2,148	2,431
Depreciation, amortisation and impairment	1,318	1,311
Loss on sale of assets	–	112
Calculated taxation equivalents	18	18
Other expenses	320	382
Total expenses from continuing operations	4,649	5,035
Surplus (deficit) from continuing operations before capital amounts	12	(989)
Grants and contributions provided for capital purposes	365	54
Surplus (deficit) from continuing operations after capital amounts	377	(935)
Surplus (deficit) from all operations before tax	377	(935)
Less: corporate taxation equivalent [based on result before capital]	(3)	–
Surplus (deficit) after tax	374	(935)
Plus accumulated surplus	52,142	53,076
Plus adjustments for amounts unpaid:		
– Taxation equivalent payments	18	18
– Corporate taxation equivalent	3	–
Less:		
– Tax equivalent dividend paid	(18)	–
– Taxation equivalent payments	–	(18)
Closing accumulated surplus	52,519	52,141
Return on capital %	0.4%	(1.6)%
Subsidy from Council	551	1,223
Calculation of dividend payable:		
Surplus (deficit) after tax	374	(935)
Less: capital grants and contributions (excluding developer contributions)	(365)	(54)
Surplus for dividend calculation purposes	9	–
Potential dividend calculated from surplus	4	–

Snowy Valleys Council

Income Statement of sewerage business activity

for the year ended 30 June 2021

\$ '000	2021	2020
Access charges	4,280	4,159
User charges	539	238
Liquid trade waste charges	36	25
Interest	81	123
Grants and contributions provided for non-capital purposes	15	21
Other income	191	20
Total income from continuing operations	5,142	4,586
Expenses from continuing operations		
Employee benefits and on-costs	633	465
Borrowing costs	136	155
Materials and services	2,547	2,405
Depreciation, amortisation and impairment	1,643	1,500
Loss on sale of assets	21	29
Calculated taxation equivalents	17	17
Other expenses	192	214
Total expenses from continuing operations	5,189	4,785
Surplus (deficit) from continuing operations before capital amounts	(47)	(199)
Grants and contributions provided for capital purposes	400	32
Surplus (deficit) from continuing operations after capital amounts	353	(167)
Surplus (deficit) from all operations before tax	353	(167)
Surplus (deficit) after tax	353	(167)
Plus accumulated surplus	67,678	67,846
Plus adjustments for amounts unpaid:		
– Taxation equivalent payments	17	17
Less:		
– Tax equivalent dividend paid	(17)	–
– Tax Equivalent payments	–	(17)
Closing accumulated surplus	68,031	67,679
Return on capital %	0.1%	(0.1)%
Subsidy from Council	894	629
Calculation of dividend payable:		
Surplus (deficit) after tax	353	(167)
Less: capital grants and contributions (excluding developer contributions)	(400)	(32)
Surplus for dividend calculation purposes	–	–
Potential dividend calculated from surplus	–	–

Snowy Valleys Council

Statement of Financial Position of water supply business activity

as at 30 June 2021

\$ '000	2021	2020
ASSETS		
Current assets		
Cash and cash equivalents	3,500	2,660
Investments	3,755	3,755
Receivables	241	219
Total current assets	7,496	6,634
Non-current assets		
Infrastructure, property, plant and equipment	49,212	49,838
Total non-current assets	49,212	49,838
Total assets	56,708	56,472
LIABILITIES		
Current liabilities		
Payables	91	63
Borrowings	624	593
Total current liabilities	715	656
Non-current liabilities		
Borrowings	1,649	2,271
Total non-current liabilities	1,649	2,271
Total liabilities	2,364	2,927
Net assets	54,344	53,545
EQUITY		
Accumulated surplus	52,519	52,141
Revaluation reserves	1,825	1,404
Total equity	54,344	53,545

Snowy Valleys Council

Statement of Financial Position of sewerage business activity

as at 30 June 2021

\$ '000	2021	2020
ASSETS		
Current assets		
Cash and cash equivalents	5,043	3,547
Investments	5,367	5,367
Receivables	290	338
Total current assets	10,700	9,252
Non-current assets		
Investments	—	3
Infrastructure, property, plant and equipment	65,974	66,493
Total non-current assets	65,974	66,496
Total assets	76,674	75,748
LIABILITIES		
Current liabilities		
Payables	22	27
Borrowings	322	296
Total current liabilities	344	323
Non-current liabilities		
Borrowings	2,343	2,664
Total non-current liabilities	2,343	2,664
Total liabilities	2,687	2,987
Net assets	73,987	72,761
EQUITY		
Accumulated surplus	68,031	67,679
Revaluation reserves	5,956	5,082
Total equity	73,987	72,761

Note – Significant Accounting Policies

A statement summarising the supplemental accounting policies adopted in the preparation of the special purpose financial statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these special purpose financial statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these special purpose financial statements have been prepared in accordance with the *Local Government Act 1993* (Act), the *Local Government (General) Regulation 2005* (Regulation) and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, fair value of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 NSW Government Policy statement titled 'Application of National Competition Policy to Local Government'. *The Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality* issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, and returns on investments (rate of return and dividends paid).

Declared business activities

In accordance with Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

a. Snowy Valleys Council Sewerage Service

Comprising the whole of the operations and assets of the sewerage reticulation and treatment system, servicing the towns of Adelong, Batlow, Khancoban, Talbingo, Tumbarumba and Tumut.

b. Snowy Valleys Council Water Supply Service

Comprising the whole of the operations and assets of the water supply system servicing the towns of Adelong, Batlow, Khancoban, Talbingo, Tumbarumba and Tumut.

Category 2

(where gross operating turnover is less than \$2 million)

Nil

Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs.

However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in Special Purpose Financial Statements.

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

Note – Significant Accounting Policies (continued)

Notional rate applied (%)

Corporate income tax rate – **27.5%**

Land tax – the first \$692,000 of combined land values attracts **0%**. For the combined land values in excess of \$692,001 up to \$4,231,000 the rate is **1.6% + \$100**. For the remaining combined land value that exceeds \$4,231,000 a premium marginal rate of **2.0%** applies.

Payroll tax – **5.45%** on the value of taxable salaries and wages in excess of \$850,000.

In accordance with the Department of Industry (DoI) – Water guidelines, a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from water supply and sewerage business activities.

The payment of taxation equivalent charges, referred to in the DoI – Water guidelines as a 'dividend for taxation equivalent', may be applied for any purpose allowed under the *Local Government Act, 1993*.

Achievement of substantial compliance to the DoI – Water guidelines is not a prerequisite for the payment of the tax equivalent charges, however the payment must not exceed \$3 per assessment.

Income tax

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 27.5%.

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the 'owner' of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

The rate applied of 27.5% is not the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

Local government rates and charges

A calculation of the equivalent rates and charges for all Category 1 businesses has been applied to all assets owned, or exclusively used by the business activity.

Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that Council business activities face 'true' commercial borrowing costs in line with private sector competitors. In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

(i) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income Statements of business activities.

(ii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council's business activities on the Income Statement.

The rate of return is calculated as follows:

Note – Significant Accounting Policies (continued)

Operating result before capital income + interest expense

Written down value of I,PP&E as at 30 June

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 1.52% at 30/06/21.

(iii) Dividends

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.

Local government water supply and sewerage businesses are permitted to pay an annual dividend from its water supply or sewerage business surplus.

Each dividend must be calculated and approved in accordance with the Department of Industry – Water guidelines and must not exceed:

- 50% of this surplus in any one year, or
- the number of water supply or sewerage assessments at 30 June 2021 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with the Department of Industry – Water guidelines a Dividend Payment form, Statement of Compliance, Unqualified Independent Financial Audit Report and Compliance Audit Report are required to be submitted to the Department of Industry – Water.



INDEPENDENT AUDITOR'S REPORT

Report on the special purpose financial statements

Snowy Valleys Council

To the Councillors of the Snowy Valleys Council

Opinion

I have audited the accompanying special purpose financial statements (the financial statements) of Snowy Valleys Council's (the Council) Declared Business Activities, which comprise the Statement by Councillors and Management, the Income Statement of each Declared Business Activity for the year ended 30 June 2021, the Statement of Financial Position of each Declared Business Activity as at 30 June 2021 and the Significant accounting policies note.

The Declared Business Activities of the Council are:

- Water Supply
- Sewerage.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2021, and their financial performance for the year then ended, in accordance with the Australian Accounting Standards described in the Significant accounting policies note and the Local Government Code of Accounting Practice and Financial Reporting 2020–21 (LG Code).

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the Significant accounting policies note to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2021 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 'Permissible income for general rates'.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in the Significant accounting policies note to the financial statements, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.

A handwritten signature in black ink, appearing to read 'M. Kharzoo', with a stylized flourish at the end.

Michael Kharzoo
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

12 October 2021
SYDNEY

Snowy Valleys Council

SPECIAL SCHEDULES
for the year ended 30 June 2021



Snowy Valleys Council

Special Schedules

for the year ended 30 June 2021

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Snowy Valleys Council

Permissible income for general rates

\$ '000	Notes	2020/21 Tumut Shire Council	2020/21 Tumbarumba Shire Council	2020/21 Snowy Valleys Council	2021/22 Snowy Valleys Council
Notional general income calculation ¹					
Last year notional general income yield	a	6,825	2,584	9,409	9,038
Plus or minus adjustments ²	b	8	2	10	32
Notional general income	c = a + b	6,833	2,586	9,419	9,070
Permissible income calculation					
Or rate peg percentage	e	2.60%	2.60%		2.00%
Less expiring special variation amount	g	(637)	–	(637)	–
Or plus rate peg amount	i = e x (c + g)	161	67	228	181
Sub-total	k = (c + g + h + i + j)	6,357	2,653	9,010	9,251
Plus (or minus) last year's carry forward total	l	19	–	19	(9)
Sub-total	n = (l + m)	19	–	19	(9)
Total permissible income	o = k + n	6,376	2,653	9,029	9,242
Less notional general income yield	p	6,385	2,653	9,038	9,244
Catch-up or (excess) result	q = o – p	(9)	–	(9)	(2)
Carry forward to next year ³	t = q + r + s	(9)	–	(9)	(2)

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the Valuation of Land Act 1916.
- (3) Carry forward amounts which are in excess (an amount that exceeds the permissible income) require ministerial approval by order published in the NSW Government Gazette in accordance with section 512 of the Local Government Act 1993. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.



INDEPENDENT AUDITOR'S REPORT

Special Schedule – Permissible income for general rates

Snowy Valleys Council

To the Councillors of Snowy Valleys Council

Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Snowy Valleys Council (the Council) for the year ending 30 June 2022.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting 2020–21 (LG Code) and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2021 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and Special Schedule 'Report on infrastructure assets' as at 30 June 2021.

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.

A handwritten signature in black ink, appearing to read 'M. Kharzoo', with a stylized flourish at the end.

Michael Kharzoo
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

12 October 2021
SYDNEY

Snowy Valleys Council

Report on infrastructure assets as at 30 June 2021

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2020/21 Required maintenance ^a	2020/21 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
Buildings	Council Offices/Administration	—	—	200	200	7,918	13,622	35.8%	49.5%	9.6%	5.0%	0.0%
	Council Public Halls	—	—	37	37	1,674	4,571	3.5%	31.1%	56.7%	8.7%	0.0%
	Council Works Depot	—	—	186	186	2,452	4,501	38.5%	36.4%	25.1%	0.0%	0.0%
	Cultural Facilities	—	—	98	98	4,559	9,124	22.6%	31.4%	44.5%	1.5%	0.0%
	Libraries	—	—	794	794	2,313	3,302	57.1%	36.4%	6.5%	0.0%	0.0%
	Other Buildings	—	—	1,362	1,362	9,254	14,713	54.3%	33.3%	12.4%	0.0%	0.0%
	Specialised Buildings	—	—	1,482	1,482	11,787	18,351	56.9%	17.3%	25.1%	0.7%	0.0%
	Sub-total	—	—	4,159	4,159	39,957	68,184	42.8%	32.2%	23.1%	2.0%	0.0%
Other structures	Other structures	—	—	266	266	7,686	12,513	54.1%	13.8%	24.3%	7.8%	0.0%
	Sub-total	—	—	266	266	7,686	12,513	54.1%	13.8%	24.3%	7.8%	0.0%
Roads	Unsealed roads	—	—	812	812	18,472	23,798	64.1%	30.0%	5.3%	0.6%	0.0%
	Bridges	1,047	1,047	3	3	44,018	67,724	85.4%	10.3%	2.7%	1.6%	0.0%
	Footpaths	—	—	56	56	10,627	14,141	63.6%	28.0%	8.4%	0.0%	0.0%
	Other road assets	—	—	73	73	5,241	6,714	99.2%	0.0%	0.0%	0.8%	0.0%
	Bulk earthworks	—	—	—	—	202,903	202,903	100.0%	0.0%	0.0%	0.0%	0.0%
	Cycleways	—	—	13	13	2,475	2,713	86.6%	13.1%	0.0%	0.3%	0.0%
	Kerb & Gutter	—	—	10	10	20,730	29,451	29.5%	40.0%	29.6%	0.9%	0.0%
	Road Culverts	—	—	61	61	19,253	30,615	56.5%	43.0%	0.5%	0.0%	0.0%
	Sealed Road Surface	—	—	957	957	17,558	29,159	58.0%	38.9%	3.0%	0.1%	0.0%
	Sealed Road Structure	—	—	602	602	69,354	92,058	44.1%	51.2%	4.6%	0.1%	0.0%
	Sub-total	1,047	1,047	2,587	2,587	410,631	499,276	75.6%	20.4%	3.6%	0.3%	0.0%
Water supply network	Other	—	—	177	177	429	696	55.9%	26.7%	17.4%	0.0%	0.0%
	Pumping Stations	—	—	222	222	1,581	4,044	13.1%	52.6%	16.3%	18.0%	0.0%
	Reservoirs	—	—	41	41	5,949	10,748	37.0%	39.4%	14.7%	8.8%	0.0%
	Treatment	—	—	1,976	1,976	14,889	27,456	45.3%	33.3%	17.9%	3.5%	0.0%
	Mains	—	—	244	244	23,729	35,974	61.4%	34.8%	3.8%	0.1%	0.0%
	Sub-total	—	—	2,660	2,660	46,577	78,918	49.9%	35.7%	11.0%	3.4%	0.0%

Snowy Valleys Council

Report on infrastructure assets as at 30 June 2021 (continued)

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2020/21 Required maintenance ^a	2020/21 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
Sewerage network	Mains	—	—	468	468	37,142	56,581	31.2%	48.6%	19.4%	0.6%	0.2%
	Other	—	—	26	26	774	1,048	92.0%	7.2%	0.8%	0.0%	0.0%
	Pumping Stations	—	—	179	179	2,698	5,561	24.0%	43.7%	28.7%	3.6%	0.0%
	Treatment	188	188	1,951	1,951	23,305	36,333	65.4%	19.9%	7.5%	7.2%	0.0%
	Sub-total	188	188	2,624	2,624	63,919	99,523	43.9%	37.4%	15.4%	3.2%	0.1%
Stormwater drainage	Head Walls	—	—	—	—	495	851	7.5%	52.8%	37.6%	1.7%	0.4%
	Inlet and Junction Pits	—	—	—	—	5,186	7,974	28.5%	41.8%	29.6%	0.2%	0.0%
	Stormwater Conduits	—	—	34	34	26,547	38,777	31.0%	59.8%	9.1%	0.0%	0.0%
	Stormwater Converters	—	—	—	—	3	3	100.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	—	—	34	34	32,231	47,605	30.2%	56.7%	13.1%	0.1%	0.0%
Open space / recreational assets	Other Open Space/Recreation	—	—	1,288	1,288	14,296	15,573	96.3%	1.4%	1.0%	1.3%	0.0%
	Swimming pools	—	—	755	755	3,332	5,939	38.3%	26.6%	33.5%	1.6%	0.0%
	Sub-total	—	—	2,043	2,043	17,628	21,512	80.3%	8.4%	9.9%	1.4%	0.0%
Total – all assets		1,235	1,235	14,373	14,373	618,629	827,531	63.8%	26.6%	8.4%	1.2%	0.0%

(a) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

#	Condition	Integrated planning and reporting (IP&R) description
1	Excellent/very good	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Satisfactory	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required

Snowy Valleys Council

Report on infrastructure assets as at 30 June 2021

Infrastructure asset performance indicators (consolidated) *

\$ '000	Amounts 2021	Indicator 2021	Indicators 20202019		Benchmark
Buildings and infrastructure renewals ratio					
Asset renewals ¹	18,347	198.02%	126.22%	135.24%	>= 100.00%
Depreciation, amortisation and impairment	9,265				
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	1,235	0.21%	0.23%	0.05%	< 2.00%
Net carrying amount of infrastructure assets	597,905				
Asset maintenance ratio					
Actual asset maintenance	14,373	100.00%	100.00%	100.00%	> 100.00%
Required asset maintenance	14,373				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	1,235	0.15%	0.16%	0.04%	
Gross replacement cost	827,531				

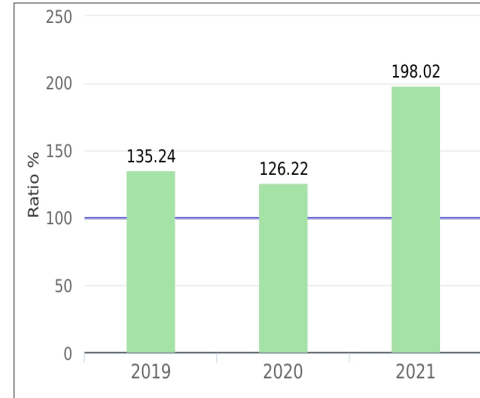
(*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Snowy Valleys Council

Report on infrastructure assets as at 30 June 2021

Buildings and infrastructure renewals ratio



Buildings and infrastructure renewals ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

Commentary on result	
20/21 ratio	198.02%
Council renews assets as required. The infrastructure renewal has increased from 2020 indicating Council's achievement to renewing assets at a higher rate than they are depreciating.	

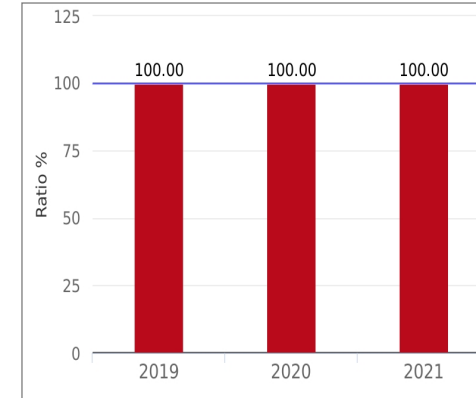
Benchmark: — $\geq 100.00\%$

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

Asset maintenance ratio



Asset maintenance ratio

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.

Commentary on result	
20/21 ratio	100.00%
Council's commitment to maintain assets remains steady. Council continues to maintain its assets at a rate required to avoid creating an asset maintenance backlog.	

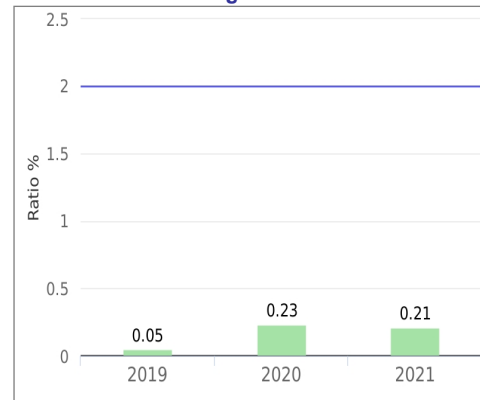
Benchmark: — $> 100.00\%$

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

Infrastructure backlog ratio



Infrastructure backlog ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

Commentary on result	
20/21 ratio	0.21%
Assets are maintained at agreed levels with only a minor amount of backlog. Council aims to keep backlog to a minimum.	

Benchmark: — $< 2.00\%$

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

Cost to bring assets to agreed service level



Cost to bring assets to agreed service level

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.

Commentary on result	
20/21 ratio	0.15%
Council has maintained a low ratio. Council currently maintains its assets at the level requested by the community. This year remains similar to the past year and reflects Council's commitment to carry out works to reduce backlog to agreed service levels.	

Snowy Valleys Council

Report on infrastructure assets as at 30 June 2021

Infrastructure asset performance indicators (by fund)

	General fund		Water fund		Sewer fund		Benchmark
\$ '000	2021	2020	2021	2020	2021	2020	
Buildings and infrastructure renewals ratio							
Asset renewals ¹							
Depreciation, amortisation and impairment	282.12%	171.38%	0.00%	7.75%	11.00%	5.73%	>= 100.00%
Infrastructure backlog ratio							
Estimated cost to bring assets to a satisfactory standard							
Net carrying amount of infrastructure assets	0.21%	0.24%	0.00%	0.00%	0.29%	0.29%	< 2.00%
Asset maintenance ratio							
Actual asset maintenance							
Required asset maintenance	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	> 100.00%
Cost to bring assets to agreed service level							
Estimated cost to bring assets to an agreed service level set by Council							
Gross replacement cost	0.16%	0.18%	0.00%	0.00%	0.19%	0.19%	

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.