



Advocacy Plan

2020 - 2021

Partnership for growth and recovery

25 June 2020

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We are Snowy Valleys

The Snowy Valleys Council (SVC) region, located in the western foothills of the Snowy Mountains and bordered by the Kosciuszko National Park and Murray River, covers 8,960 square kilometres. With a population of 14,395, the Snowy Valleys is home to 5,895 jobs and 1,568 local businesses.

We have a varied landscape and natural resource base, with key industries developing out of timber and agriculture, and emerging industries which capitalise on the quality of the region's natural landscape and its appeal as a 'lifestyle destination'.

The SVC region has a diverse human resource base, a good climate, affordable quality housing, an abundance of water, exceptional community services and facilities, quality physical infrastructure and a supportive business environment.

This means the Snowy Valleys is well-placed to attract prospective investors, businesses and residents looking for a vibrant rural lifestyle with a diversity of working and living opportunities.

The impact of the bushfires in December 2019 and January 2020 was significant and extensive for our community, environment and industry core to our economy.

Over 50% of plantation forest was burnt, horticulture lost 25% of fruit trees and tourism has lost significant assets such as Selwyn snowfields and the iconic Sugar Pine Walk, as well as revenue due to tourist evacuations and ongoing impact on Parks and the natural environment.

Council is committed to working with government and stakeholders to support our communities to recover, enhance and improve social capital, natural and built environments, and to reactivate our economy.

The priorities within this Advocacy Plan have been informed by longer term plans of Council such as the Delivery Program, Asset Renewal list and previous Advocacy Plans.

In addition, it reflects a focus on the delivery of projects and infrastructure that will provide regional benefits and complement the recent successful completion of infrastructure projects.

Importantly, many projects were highlighted as part of Council's interaction and consultation as part of the bushfire recovery outreach program and through the various Recovery Committees.



We are Snowy Valleys

POPULATION



14,532




Median age 45

ABORIGINAL and/or TORRES STRAIGHT ISLANDER PEOPLE

630 | 4.4%
of population

Male  Female 
50.6% 49.4%

Average Household income

\$61,533 

ALL PRIVATE DWELLINGS

6,928

AVERAGE PEOPLE PER HOUSEHOLD

2.3

Children aged

0 - 14 years 

made up
18.1% of the
population

People aged

65+ years 

made up
22.2% of the
population

ANCESTRY

Australian 34.6

English 29.6

Irish 8.9

Scottish 7.2

German 3.5

FAMILIES 3,762

51.3%

Couple families with children

33.5%

Couples families without children

14.2%

One parent families

58.3%

People who
work full time

29.8%

People who
work part time

COUNTRY OF BIRTH

Australia 81.4%

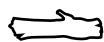


INDUSTRY OF EMPLOYMENT



Agriculture, Forestry, Fishing

15%



Softwoods

17%



Retail

9%



Accommodation & Food

7%



Health Care & Social Assistance

10%

25.3%

People did voluntary work
through an organisation
or group

VISITOR ECONOMY

In 2018 Snowy Valleys had:

419,000 visitors

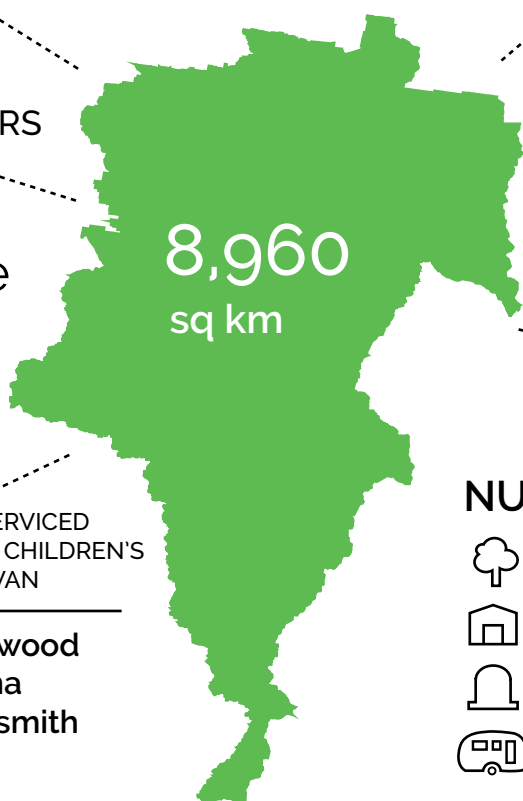

14,532
Residents

 **\$53.6M**
in expenditure (18/19)

5 NUMBER
OF COUNCIL
RUN SWIMMING
POOLS

9 COUNCILLORS

Infrastructure
\$625.5M
in assets




5,898
sq km
non-rateable land





224.7 FTE
Full Time
Equivalent
Employees



VENUES SERVICED
BY MOBILE CHILDREN'S
SERVICES VAN

- Adjungbilly
- Rosewood
- Brungle
- Tooma
- Tarcutta
- Ladysmith

NUMBER OF...

-  Parks **48**
-  Community halls **8**
-  Cemeteries **10**
-  Caravan parks **4**

337,112kms

No. kilometres of community
transport in 2017

5

Council run
childcare services

116

No. children
enrolled in Council
run childcare in 2017

5178

No. Meals on wheels in 2017

2010

No. hours of social
support in 2017

356

No. hours of domestic
assistance in 2017

89983

No. of library visits (all libraries)

70132

No. of borrowings

20938

Computer/Wifi login

3830

Number of active library members



\$236M
Water & sewer
infrastructure



4,952

RUBBISH BINS
COLLECTED WEEKLY



6
LIBRARIES



159
BRIDGES



1,194

KM OF COUNCIL
MANAGED ROADS

Key facts and figures



Economic Statistics

REMPPLAN 2019

Gross Regional Product (GRP)	\$1.064B
GRP per capita	\$73,897
Number of Registered Businesses	1,568
Total economic output	\$2.323B



Industry of Employment

REMPPLAN 2019

Softwoods	17%
Agriculture, Forestry & Fishing	15%
Health Care & Social Assistance	10%
Retail Trade	9%
Accommodation & Food Services	7%



Workforce

REMPPLAN 2019

Population	14,532
Labour Force	7,437
Unemployment	3.6%



Tourism

TRA 2018

Total Annual Visitors	419,000
Visitor Expenditure	\$86M

Our Priorities



Transport



Industry &
Employment



Bushfire
Recovery



Tourism



Community

1.	Brindabella Road Safety Upgrade – reconstruction and realignment between Piccadilly Circus and the Brindabella Valley
2.	Critical safety upgrades to intersections on Snowy Mountains Highway, including the Gocup Road intersection and the Batlow Road intersection
3.	Tumut Aerodrome Improvements
4.	Wondalga Road/Greenhills Road intersection upgrade
5.	Support for the re-establishment of softwood forest
6.	Support for the training and remobilisation of skilled and unskilled workers post bushfire and COVID
7.	Roadside Vegetation Cleanup post bushfire
8.	Recovery of costs for installation of displaced family (bushfire impacted) accommodation at Batlow Caravan Park Stage 1 - six 2-bedroom cabins
9.	Recovery of additional site clean-up costs for the former Batlow Cannery site as a direct result of bushfire in response to impacts on public safety (friable asbestos)
10.	Caravan Park Improvements – Accommodation and associated infrastructure at Batlow Caravan Park for workers and tourists
11.	Regional Trail Masterplan - establish a Walking and Cycling Masterplan for the SVC Region for the development of existing and proposed trails in SVC
12.	Trail Development (Walking and Cycling) - design and construction of world class trails network for Yarrangobilly and Talbingo Mountain as part of the SVC regional trail concept plan
13.	Emergency Evacuation Centre and Tumut Basketball Centre – business case revision, Design & Construct
14.	Upgrade Riverglade Oval



TRANSPORT

Invest in Regional Infrastructure

Brindabella Road Safety Upgrade –
reconstruction and realignment between
Piccadilly Circus and the Brindabella Valley

Critical Safety upgrade to Snowy Mountains
Highway intersections

Tumut Aerodrome Improvements for emergency
services

Wondalga Road/Greenhills Road intersection
upgrade





BRINDABELLA ROAD SAFETY UPGRADE

Time to implement: 18-24 months



PROJECT	Safety upgrade of Brindabella road between Piccadilly Circus and the Brindabella Valley
PROJECT OBJECTIVE	Upgrade, reconstruction and re-alignment of Brindabella Road between Piccadilly Circus and the Brindabella Valley to address safety concerns with the existing road, improve liveability for residents, improve business productivity and enable an uplift in tourism visitation.
OVERALL PROJECT COST	\$17M
FUNDING REQUEST	\$17M
STATUS	<p>Ready for implementation</p> <p>A full survey, design and cost plan have been developed and the project can be delivered should funding be awarded. The project construction estimate has been independently reviewed by a Quantity Surveyor.</p>
RATIONALE	<p>The current standard of road is poor with 40km unsealed, mountainous terrain and isn't suitable for tourism traffic including hire cars, caravans, bicycles and recreational vehicles. Improved alignment will enhance the safety for road users, particularly given the remoteness of the Brindabella Range.</p> <p>Undertaking an upgrade of the section of road between Piccadilly Circus and the Brindabella Valley will address significant safety concerns and maintenance issues associated with the current road.</p> <p>The project will provide significant economic benefit through:</p> <p>Liveability for residents - direct benefits for existing residents and will make the Snowy Valleys and surrounding region more attractive to new residents. This in turn will create demand for new housing and for local goods and services. The jobs that are created as a result of this increased demand will attract more residents with a ripple effect through the regional economy. This will be reflected in investment in businesses, with a multiplier effect.</p> <p>Business productivity improvements - Businesses in the Snowy Valleys region will benefit from more efficient supply chains and delivery times and from access to an expanded labour pool. Productivity will also be enhanced by efficiencies in moving goods and services out of the region - to the Canberra market and beyond, including exports of produce via Canberra Airport. The uplift in business productivity will in turn attract investment in business expansion and opportunity for diversification and new business establishments, again with a multiplier effect.</p>

BRINDABELLA ROAD SAFETY UPGRADE (continued)



RATIONALE (continued)	Visitation (tourism) uplift - There will be an uplift in the numbers of domestic and international visitors staying in and moving through the region. This will increase spending in retail, hospitality and accommodation businesses as well as in businesses providing services directly to visitors. The uplift in visitor spending will in turn attract investment in 'visitor economy' business expansion and new business establishments, again with a multiplier effect.	
ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • NSW 20 Year Plan • NSW Premiers Priorities • Snowy Valleys 2028 CSP • SVC Destination Management Plan 	<ul style="list-style-type: none"> • SVC Regional Economic Development Strategy • Meeting Demand for Snowy 2.0 • SVC Economic Development Strategy
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Economic stimulus • Improving tourism / bringing visitors to the LGA • Improvement of town linkages 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	

CRITICAL SAFETY UPGRADES - SNOWY MOUNTAINS HIGHWAY INTERSECTIONS



PROJECT	Safety upgrades of Snowy Valleys Highway intersections.	
PROJECT OBJECTIVE	Realignment of the Batlow Road / Snowy Mountains Highway and Gocup Road / Snowy Mountains Highway intersections to improve traffic safety.	
FUNDING REQUEST	\$20M	
STATUS	Ready for implementation Concepts have been proposed for the re-alignment of both intersections.	
RATIONALE	<p>The Snowy Mountains Highway and Gocup Road provides a vital link between Tumut and the region it serves with the economic hubs of both Melbourne and Sydney. Due to the increase in both tourist and heavy vehicle traffic that moves through the intersection of these two roads there is an immediate and desperate need for the intersection to be upgraded.</p> <p>There is a strong focus from the community on the need for safety improvements to ensure residential commuters can co-exist with increasing heavy vehicle traffic servicing vital industry.</p> <p>The intersecting of the Gocup Road with the Snowy Mountains Highway forms an angled crossroad with limited sight distances and a poor alignment within the urban area of Tumut. Coupled with the increase in heavy vehicle movements and configurations (longer – heavier vehicles) and the poor geometry of the intersection along with its location within the urban area of Tumut the intersection needs to be realigned to eliminate the crossroad intersection and improve traffic safety.</p> <p>It is proposed that Gocup Road is realigned utilising existing road corridors to intersect with the Snowy Mountains Highway approximately 1km to the west of the existing intersection forming a 'T' intersection with the snows Mountains Highway that has an improved geometry and sight distances creating as safer intersection for both heavy and domestic vehicles.</p> <p>Similarly, Batlow Road links the timber industry to Tumut and the economic hubs of Melbourne and Sydney via the Snowy Mountains Highway. The intersection of Batlow Road with the Snowy Mountains Highway has also experienced a significant increase in both heavy vehicle and tourist traffic and its safety is impeded by both a poor alignment and sight distances. Realignment of the intersection is required to address the poor geometry of the intersection and improve safety for all road users.</p>	
ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • Snowy Valleys 2028 CSP 	<ul style="list-style-type: none"> • Meeting Demand for Snowy 2.0

CRITICAL SAFETY UPGRADES SNOWY MOUNTAINS HIGHWAY (continued)



STRATEGIC ALIGNMENT	<ul style="list-style-type: none">• Economic stimulus• Improving tourism / bringing visitors to the LGA• Improvement of town linkages
VALUE RATING	High
DELIVERY COMPLEXITY	High

TUMUT AERODROME IMPROVEMENTS

Time to implement: 12-24 months



PROJECT	<p>Construction of improvements at the Tumut Aerodrome to improve firefighting capabilities and enable air ambulance aircraft to utilise the facility.</p> <p>The scope of work will include completion of a design masterplan, drainage works, upgrades to the airside fencing, lengthening of runways, lighting and Pilot Activated Lighting (PAL) control systems, Precision Approach Path Indicator (PAPI) and an apron extension for aircraft parking.</p>	
PROJECT OBJECTIVE	<p>The project will provide an upgrade to the existing facilities to increase the capacity of the Aerodrome for fire-fighting operations as well as providing the option for Air Ambulance flights.</p>	
OVERALL PROJECT BUDGET	\$12.5M	
FUNDING REQUESTED	<p>\$1M Detailed masterplan, sealed taxiways, drainage works, airside fencing</p> <p>\$11.5 Upgrade of runway pavements, Lighting, PAL, PAPI, Apron extension</p> <p>\$12.5M Total</p>	
STATUS	<p>Ready for implementation</p> <p>Consultation, options analysis and project costings complete.</p>	
RATIONALE	<p>The Tumut Aerodrome is a primary asset for aerial firefighting in the region to ensure the direct safety of our communities as well as protecting heavily forested areas that are key to job security and the region's economic sustainability.</p> <p>The current facilities at Tumut Aerodrome require upgrades to ensure they meet current demands and serve the community to an acceptable standard. Multiple solutions to the issues raised via the Aerodrome Committee have been designed, costed and evaluated to ensure cost-effectiveness and value for the project.</p> <p>Tumut Airport Runway is not sufficiently weight rated or long enough to allow fully laden 802 SEAT bombers to operate so all loads sent out from the Tumut Airbase to the Dunns Road fire in 2019/20 were reduced.</p> <p>If the airstrip was sufficiently rated and of the correct length, it is estimated that an additional 20% of retardant could have been delivered to the fire ground with the same amount of aircraft trips.</p> <p>The criticality of the Tumut Aerodrome is further emphasised by the fact that it was used in lieu of the Hume Base in Canberra for the Orroral Fire as there was congestion causing considerable turnaround times and delays out of Canberra and a closure of the Canberra Airport.</p>	

TUMUT AERODROME IMPROVEMENTS (continued)



RATIONALE (continued)	In addition to fire-fighting, the requirement for Air Ambulance is an ever-growing necessity, especially in regional areas. With the ongoing struggle to attract medical professionals to the Riverina region and issues of under-staffing of medical facilities, transfer of patients to sufficiently staffed and equipped facilities is a very important service to the community.	
ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • NSW 20 Year Plan • NSW Premiers Priorities • Snowy Valleys 2028 CSP • SVC Destination Management Plan 	<ul style="list-style-type: none"> • ALGA Priorities • Federal Government 2019-2020 Budget Priorities • SVC Regional Economic Development Strategy
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Economic stimulus • Resilience • Access to medical facilities 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	

WONDALGA ROAD/GREENHILLS ROAD INTERSECTION UPGRADE

Time to implement: 3 months



PROJECT	Upgrade to Wondalga Road intersection to support increased heavy-vehicle movements resulting from bushfire impact on softwood forests.
PROJECT OBJECTIVE	Improve Forestry Link intersection and safely support the increased heavy-vehicle movements required as a result of bushfire recovery activities and the reestablishment of the forestry industry.
OVERALL PROJECT BUDGET	<p>\$245K Existing Council budget</p> <p>\$500K Proposed Softwoods Working Group contribution</p> <p>\$255K Additional funding required</p> <p>\$1M Total</p>
FUNDING REQUESTED	<p>\$255K</p> <p>Funding is sought in partnership with Council and the Softwoods Working Group to complete improvement works at the Wondalga Road and Forestry Link intersection.</p>
STATUS	<p>Ready for implementation</p> <p>A cost plan and scope of works has been developed. Council has allocated \$245K.</p>
RATIONALE	<p>The intersection is subject to high-volume B-Double usage mixed with domestic users.</p> <p>The intersection has recorded a significant increase in heavy vehicle traffic as a result of forestry bushfire recovery works. Traffic movements are expected to continue to increase as bushfire recovery works continue and timber plantations are reestablished.</p> <p>The condition of the intersection has deteriorated with significant pavement failures causing deformation and shoves of the pavement and wearing surface, increasing the risk of accidents due to the poor condition of the roadway.</p>

WONDALGA ROAD/GREENHILLS ROAD INTERSECTION UPGRADE *(continued)*



ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • Snowy Valleys 2028 CSP • SVC Regional Economic Development Strategy 	
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Economic stimulus • Safety • Transport 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	



INDUSTRY & EMPLOYMENT

Support industry recovery and encourage ongoing workforce transition to maximise benefit from state infrastructure and emerging industry

Support for the re-establishment of softwood forest

Support for the training and remobilisation of skilled and unskilled workers post fire and COVID



SUPPORT FOR THE REESTABLISHMENT OF SOFTWOOD FORESTS

Time to implement: 10 years



PROJECT	Re-establishment of the Softwoods Forestry Industry. Forestry and associated industries are key drivers for the economic stability and growth in the region.
PROJECT OBJECTIVE	The Softwoods Forestry Industry directly employs over 1,300 people in the Snowy Valleys Region, has an annual output of over \$1.2B and is a major generator of local household income. Advocating for all aspects of the industry – from plantation through to harvest, haulage and timber and paper processing – is imperative to ensuring a sustained focus from all levels of government to its re-establishment.
REQUEST	Sustained support from all levels of government – through advocacy, funding commitment and subsidies - for the re-establishment of the softwoods industry.
STATUS	<p>Ready for implementation</p> <p>Industry and industry groups such as the Softwoods Working Group have identified key areas to address and with funding will be able to implement these measures.</p>
RATIONALE	<p>Forestry and wood product manufacturing are considered regional specialisations and have a significant direct and indirect value to the local economy, as well as being key areas of employment.</p> <p>Across the LGA, an estimated 30,000 hectares of state forest and 17,000 of private forest plantations damaged in the 2019-2020 bushfires. This includes plantations at all stages of the growth cycle and other infrastructure. Softwoods plantations can take up to 30 years from plantation to harvest.</p> <p>Re-establishment of the softwoods industry requires funding for:</p> <ul style="list-style-type: none"> • repair and maintenance of damaged industry infrastructure • salvage of burnt timber • forestry replanting • nursery operations • Freight subsidies are required to mitigate the expected financial cost of bringing in timber from non-local plantations so timber processing and manufacturing facilities can meet their contracts and continue to function and employ local people. <p>After the current salvage and process cycle, without continued support for reestablishment, there is a significant possibility of loss of jobs, residents leaving the region and loss of positive value add and multiplier effects on the local economy.</p>

SUPPORT FOR THE REESTABLISHMENT OF SOFTWOOD FOREST (continued)



ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • NSW 20 Year Plan • NSW Premiers Priorities • Snowy Valleys 2028 CSP 	<ul style="list-style-type: none"> • SVC Regional Economic Development Strategy • SVC Regional Economic Development Fire Impact Addendum
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Economic stimulus • Support forestry related industries including haulage and manufacturing • Support redevelopment of key assets and infrastructure • Resident and skills retention • Safety 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	

SUPPORT FOR THE TRAINING AND REMOBILISATION OF SKILLED AND UNSKILLED WORKERS POST FIRE AND COVID

Time to implement: 2 years



PROJECT	Support and services to assist with training, capacity building and new employment opportunities for skilled and unskilled workers whose source of employment has been affected by bushfire and Covid-19
PROJECT OBJECTIVE	Retain local skilled and unskilled workers from industry impacted by bushfire and COVID-19 within the region through increased local opportunities for training and capacity building. Access to resources and training will be essential to developing and retaining a local workforce that is able to be remobilised to other industries or take advantage of opportunities arising from changing workplace conditions.
REQUEST	Snowy Valleys Council is seeking government commitment and support to increasing skills-based training opportunities within the region.
STATUS	Ready for implementation
RATIONALE	<p>Bushfires and COVID-19 have affected all industries across the LGA. Skilled and unskilled workers may be affected by employment shortages, such as in the forestry industry, which is a major regional employer.</p> <p>Some skills and training attainments are non-transferrable and will require workers to undergo further training for them to be able to find employment in other industries.</p> <p>There is a need for federal and state agencies to provide education and training initiatives to support ongoing workforce transitions. This can be delivered locally through skills development and capacity building. It is imperative to ensure that the local workforce is equipped to fully leverage opportunities to remobilise post bushfires and Covid-19.</p> <p>Key areas to be addressed include:</p> <ul style="list-style-type: none"> • Transitioning workforces through evolving skill requirements • Identifying emerging industries and remote working opportunities • Education and training initiatives to support ongoing workforce transition • Remobilisation of workforces between local industries and to infrastructure projects <p>To prevent a significant loss of employment locally, training needs to be made available to assist with the creation of a diverse and mobile local workforce that can adapt and take advantage of changing conditions and specific opportunities, including major infrastructure projects such as Snowy 2.0.</p>

SUPPORT FOR THE TRAINING AND REMOBILISATION OF SKILLED AND UNSKILLED WORKERS POST FIRE AND COVID (continued)



ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • NSW 20 Year Plan • NSW Premiers Priorities • Snowy Valleys 2028 CSP • ALGA Priorities 	<ul style="list-style-type: none"> • Federal Government 2019-20 Budget Initiatives • SVC Regional Economic Development Strategy • SVC Regional Economic Development Fire Impact Addendum
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Economic stimulus • Resident retention • Encourages entrepreneurial business opportunities • Support for key industries 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	



BUSHFIRE RECOVERY

Assist with recovery from the impact of bushfires

Roadside Vegetation Cleanup post bushfire

Recovery of costs for installation of displaced family (bushfire impacted) accommodation at Batlow

Recovery of additional site clean-up costs for the former Batlow Cannery site as a direct result of bushfire



ROADSIDE VEGETATION CLEANUP POST BUSHFIRE

Time to implement: 6-12 months



PROJECT	Funding request to remove damaged and dangerous trees from fire impacted roadsides within the Snowy Valleys Council LGA.
PROJECT OBJECTIVE	Clean-up of road corridors and public land impacted by the January bushfires to mitigate risk to private infrastructure from future bushfires and assist community recovery.
FUNDING REQUEST	\$2.0M
STATUS	Ready for implementation Assessment of the fire impacted road corridors completed and scope of works developed. Council is currently sourcing quotations to undertake the clean-up.
RATIONALE	<p>Following the bushfires Council has completed significant works in clearing and making safe dangerous fire impacted trees and vegetation within its road corridors that impact on the safety of the roadway. This work has been restricted to fire impacted trees and vegetation with direct impact on the public roadway and has not extended to the broader clean-up of the road corridor.</p> <p>The work undertaken to date has been delivered in accordance to the funding available through the emergency works arrangements under the Governments Disaster Funding Arrangements (DRFA), which is limited to works impacting on 'essential public Infrastructure'. Advice received from the administrator of the DRFA indicates that the funding does not extend to the broader clean-up of the full width of the road corridor or public land.</p> <p>As the recovery from the bushfires has progressed an immediate need to undertake a broader clean-up of both the State and Local owned road corridors along with public land has been identified. This need includes:</p> <ul style="list-style-type: none"> • The removal/clean-up of fire impacted trees and vegetation located in the road corridor and public land that is impacting on private infrastructure such as driveways and private access roads along with residences and buildings. • The removal/clean-up of dangerous fire impacted trees and vegetation located in the road corridor and public land that is impeding the clean-up of private assets impacted by the bushfire. In some cases the clean-up of fire impacted sheds and residences has not been able to proceed due to the risk imposed by dangerous fire impacted trees located within the road corridor. • The removal/clean-up of fallen and felled fire impacted trees and vegetation laying in the road corridors creating a future maintenance burden for Council and unacceptable future fire and safety risk if not cleaned up as part of the bushfire recovery works. • The masses of dying/dead fire impacted vegetation laying in some of the more heavily vegetated road corridors is also poses a visual eyesore and reminder of the bushfires that is distressing and unacceptable for the fire impacted community. The community is demanding that the fire impacted road corridors and public land must be cleaned-up.

ROADSIDE VEGETATION CLEANUP POST BUSHFIRE (continued)



ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • NSW 20 Year Plan • NSW Premiers Priorities • Snowy Valleys 2028 CSP • SVC Destination Management Plan 	<ul style="list-style-type: none"> • SVC Regional Economic Development Strategy • Meeting Demand for Snowy 2.0 • SVC Destination Management Plan
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Safety • Economic stimulus • Improving tourism / bringing visitors to the LGA 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	

RECOVERY OF COSTS FOR BUSHFIRE DISPLACED FAMILY ACCOMMODATION BATLOW



PROJECT	Funding request for \$700,000 cost to purchase and install cabins at Batlow Caravan Park for emergency accommodation following the Dunns Road Bushfire.	
PROJECT OBJECTIVE	Provision of infrastructure which provides accommodation for families displaced by the recent bushfires in the short term, and itinerant workers for the local industry and tourists in the long term.	
FUNDING REQUEST	\$700,000 Funding of \$700,000 is sought for the cost of purchasing and installing six 2-bedroom cabins at Batlow Caravan Park.	
STATUS	Seeking retrospective funding	
RATIONALE	<p>The township of Batlow was significantly impacted by the Dunns Road bushfire in January 2020, with a significant number of properties destroyed.</p> <p>The loss of homes along with the loss of a 100 bed backpacker hostel and various on-farm accommodation in the town has further highlighted a need for investment in accommodation to meet the immediate gap in supply in order to fulfil the needs of people who are waiting to rebuild or repair destroyed or damaged homes. Prior to Council's investment, accommodation options were only available for impacted residents at a significant distance from their home community, necessitating changes in jobs and schools and increasing the risk that people may not return to the town or region. In the immediate recovery phase, Disaster Welfare and NSW Housing were placing displaced residents in accommodation over an hour away due to current shortage in accommodation stock.</p> <p>In January 2020, Council moved to meet the immediate and potential future need to implement an accommodation solution to be available to service displaced families and support the longer-term recovery of the Batlow community, funding the construction and installation of six 2-bedroom cabins to be located at Batlow Caravan Park.</p> <p>The strategy provided a transition back to a normal operational model for the township by providing accommodation that can be readily transitioned from short term emergency accommodation to accommodation that supports the longer- term demand for tourists and itinerant workers. This will assist local industries, in particular local producers and softwood industry, by providing accommodation for seasonal workers and construction workers required to support the recovery of these industries.</p> <p>The additional cabins complemented \$700,000 of works recently undertaken by Council to upgrade the Caravan Park with new facilities recently installed. This includes the installation and commissioning of a new reception/office building along with a new camp kitchen and amenities building.</p>	
ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • NSW 20 Year Plan • NSW Premiers Priorities • Snowy Valleys 2028 CSP 	<ul style="list-style-type: none"> • SVC Regional Economic Development Strategy • Meeting Demand for Snowy 2.0 • SVC Destination Management Plan

RECOVERY OF COSTS FOR BUSHFIRE DISPLACED FAMILY ACCOMMODATION BATLOW (continued)



STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Provide infrastructure that supports and enables the horticulture and softwood industries • Economic stimulus • Supports redevelopment of key tourism asset • Improve tourism / bring visitors to the LGA
VALUE RATING	High
DELIVERY COMPLEXITY	Low

RECOVERY OF ADDITIONAL SITE CLEAN-UP COSTS FOR THE FORMER BATLOW CANNERY SITE AS A DIRECT RESULT OF BUSHFIRES



PROJECT	Funding request for additional \$1.3M cost associated with the clean up of Batlow Cannery site as a result of bushfire.
PROJECT OBJECTIVE	The lack of funding support to recover the cost to make the Batlow Cannery site safe following the Dunns Road Fires has had a significant impact on Council's financial position contributing to a deficit budget and its ability to meet its service obligations across the Local Government area.
FUNDING REQUEST	\$1.3M
STATUS	<p>Ready for implementation</p> <p>Due to the high public safety risk posed by the friable asbestos present at the Batlow Cannery site as a result of the bushfire, mitigation works were completed by Council in February 2020 with a significant impact on Council's budget.</p>
RATIONALE	<p>The purchase and demolition of the Batlow cannery site by Council was funded under round 1 of the NSW Government Stronger Communities Funding Program (SCF-1).</p> <p>Council awarded the demolition to contract within budget, due to salvage values and the presence of non-friable (bonded) asbestos and work was underway when the site was directly and significantly impacted by the Dunns Road Fires. The bushfire resulted in all salvageable material being lost and the site being contaminated with ash and debris impacted with friable asbestos.</p> <p>The Cannery site is located in the centre of the Batlow township and the presence of friable asbestos across the site was considered a significant risk requiring mitigation at the earliest opportunity, Council funded the completion of the demolition and clean up of the site at an additional cost of \$1.3M.</p> <p>Initial advice received from the NSW Government indicated the additional cost incurred by Council to clean-up the site and make it safe following the fires is not recoverable through the Government led post fire clean-up arrangements. The main criteria used for that initial assessment was whether the asset could be considered as being an 'essential public asset'.</p> <p>The structures were not covered by Council's insurance as the structures contained on the site were in the process of being demolished.</p> <p>The unfunded impact on Council's budget has contributed to a large budget deficit and will have a significant impact on Council's ability to fund and deliver future projects and services to the community.</p>

RECOVERY OF ADDITIONAL SITE CLEAN-UP COSTS FOR THE FORMER BATLOW CANNERY SITE AS A DIRECT RESULT OF BUSHFIRES (continued)



ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • Snowy Valleys 2028 CSP • SVC Regional Economic Development Strategy 	
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Safety • Improving tourism / bringing visitors to the LGA 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	



TOURISM

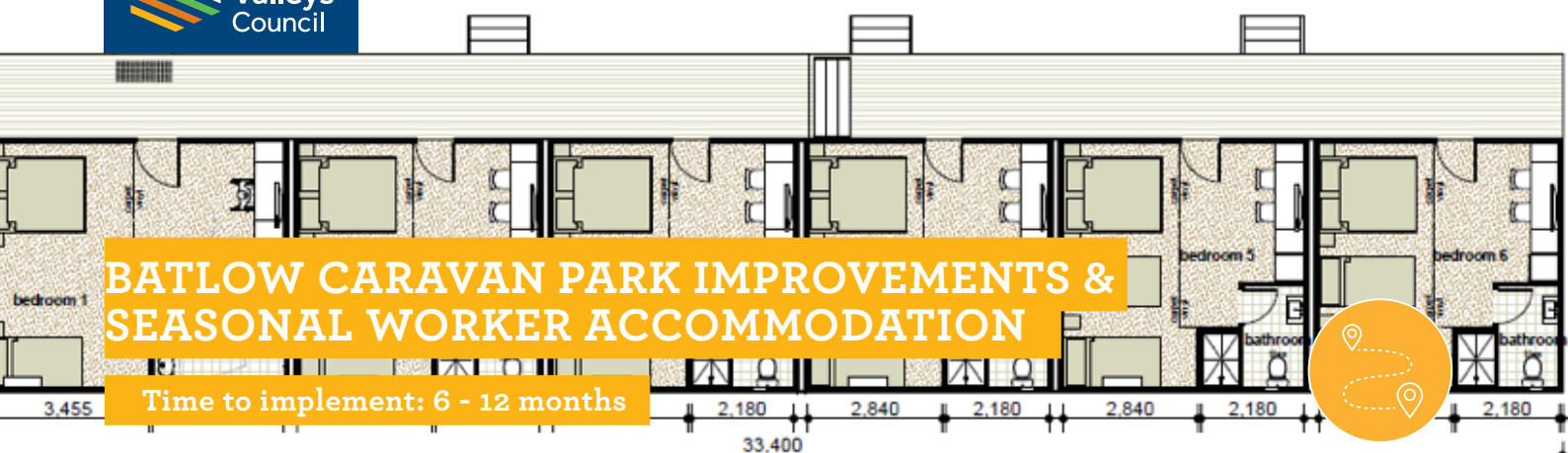
Continue to develop and grow the tourism sector to diversify the Region's economy

Batlow Caravan Park Improvements

Regional Trail Masterplan – establish a Walking and Cycling Masterplan for the development of existing and proposed trails for the SVC Region

Trail Development (Walking and Cycling) - design and construction of world class trails network for Yarrangobilly and Talbingo Mountain





PROJECT	Delivery of accommodation for seasonal workers and tourists to support local industry and enable increased tourism.
PROJECT OBJECTIVE	<p>Provision of infrastructure that supports the immediate and ongoing demand for the accommodation of tourists and itinerant workers in Batlow.</p> <p>Providing dorm-style accommodation will assist local industries by providing accommodation for seasonal and construction workers supporting the recovery of the region.</p>
FUNDING REQUEST	<p>\$5.0M</p> <p>Funding is requested to deliver:</p> <ul style="list-style-type: none"> • 6x2 bedroom cabins, • 4x1 bedroom cabins • Dorm-style accommodation of 60 beds • Camp kitchen to service accommodation
STATUS	<p>Ready for implementation</p> <p>Council owns the site and has completed a business case and cost plan, based on recent improvements at the same location.</p>
RATIONALE	<p>Much of the accommodation options for seasonal workers, including a 100-bed backpacker establishment was destroyed by the Dunns Road Bushfire.</p> <p>Seasonal workers are essential to supporting the local horticultural and forest industries of Batlow</p> <p>SVC is in the fortunate position of having sufficient space available at the Batlow Caravan Park to house an increased number of permanent accommodation options. The site is located a short walk from the centre of Batlow. Additionally, Council has recently undertaken significant works to upgrade the park with new facilities, including a new reception/office building along with a new camp kitchen and amenities building.</p>

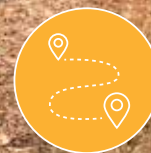
BATLOW CARAVAN PARK IMPROVEMENTS *(continued)*



ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • NSW 20 Year Plan • NSW Premiers Priorities • Snowy Valleys 2028 CSP 	<ul style="list-style-type: none"> • SVC Regional Economic Development Strategy • Meeting Demand for Snowy 2.0 • SVC Destination Management Plan
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Provide infrastructure that supports and enables the horticulture industry • Economic stimulus • Supports redevelopment of key tourism asset • Improve tourism / bring visitors to the LGA 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	

REGIONAL TRAIL MASTERPLAN

Time to implement: 6 - 12 months



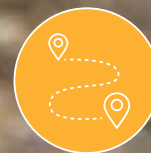
PROJECT	Establish a walking and cycling Masterplan for the development of trails to increase tourism and economic stimulus for the SVC region.
PROJECT OBJECTIVE	<p>Development of a Masterplan that provides the central planning reference for shaping the scope and connectivity of existing and proposed cycling and walking trails across the Snowy Valleys region.</p> <p>The Masterplan process will allow for community input into trail prioritisation and the ability for project scoping and feasibility reviews of existing and future trails to be undertaken and form the basis for future funding requests that accurately outline community support, projects cost and regional benefits.</p>
OVERALL PROJECT COST	\$250,000
FUNDING REQUEST	<p>\$250,000</p> <p>With the recent growing popularity of cycling in the region, Snowy Valleys is well positioned to establish itself as the premier cycling destination in NSW.</p> <p>The region has existing road cycling strengths and is geographically ideal for positioning itself as a competitor in the Mountain Biking space.</p> <p>Key to establishing cycling and walking tourism in the region will be securing investment for the development of a Regional Walking and Cycling Masterplan for the SVC region that captures existing and new opportunities and establishes a framework and criteria for prioritising the development of proposed new, and any significant upgrades of existing, tracks and trails.</p>
STATUS	<p>Ready for implementation</p> <p>Council completed the Tumbarumba to Rosewood Rail Trail in conjunction with the NSW Government as a pilot project for NSW. SVC's Destination Plan supports the development of studies and masterplans for future trails in rail corridors.</p>
RATIONALE	<p>As identified in the Snowy Valleys Destination Management Plan, the region boasts excellent prerequisites for cycle tourism development. These include:</p> <ul style="list-style-type: none"> • Road Cycling - quiet roads and hill climbs to target the recreational cyclist • Rail Trails – Disused railway lines traverse the region through highly scenic landscapes and with the potential to link villages. A pilot trail has been developed which links Tumbarumba to Rosewood and there is an opportunity to capitalise on the 'first adopter' principle. • Mountain Biking – There is a large amount of public forest in close proximity to townships and a growing mountain bike scene in Tumut and Tumbarumba, and the surrounding region. Further investment is needed to realise this sector. • The Hume and Hovell Track presents an opportunity for walking and cycling through the region.



RATIONALE (continued)	<p>A Masterplan is required to:</p> <ul style="list-style-type: none"> establish criteria for funding requests for the development of proposed new tracks, upgrading existing tracks and informing future investment by stakeholders develop an aspirational regional network of tracks and trails for walking and cycling, including localised track networks and connecting/linking routes identify (based upon the criteria) high priority projects and undertake further investigation and scoping of those tracks, including initial planning and feasibility studies, environmental and cultural assessments, broad costings for development and maintenance of the tracks and associated infrastructure (whole of life costs) develop an extensive knowledge base of existing authorised and unauthorised cycling and walking tracks and trails across the SVC develop an assessment criteria for determining suitability for multi-use or single use only bike and walking trails. <p>The Masterplan will take into consideration the following key drivers:</p> <ul style="list-style-type: none"> increase participation in physical activity and visitation through the development, maintenance and management of quality and integrated infrastructure suitable for walking, cycling and, where appropriate equestrian use provide connections to places that people want to get to including towns and villages, community and visitor destinations and natural assets identify opportunities for investment in path and trail facilities within SVC to provide a comprehensive and linked network and determine a hierarchy for prioritisation identify opportunities to connect to neighbouring Councils and greater strategic recreational paths make walking and cycling safe forms of transport for residents of, and visitors to SVC. 	
ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> NSW 20 Year Plan NSW Premiers Priorities Snowy Valleys 2028 CSP SVC Destination Management Plan 	<ul style="list-style-type: none"> SVC Regional Economic Development Strategy Meeting Demand for Snowy 2.0
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> Economic stimulus Supports redevelopment of key tourism asset Improving tourism / bringing visitors to the LGA 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	

TRAIL DEVELOPMENT (WALKING & CYCLING)

Time to implement: 3 months (MP)
/ Construction 24-26 months



PROJECT	Construction of a trails network between Talbingo and Yarrangobilly which accommodates all skill levels and maximise the opportunities from the rapidly expanding E-mountain bike market.	
PROJECT OBJECTIVE	To construct a world class trail network in the Talbingo Mountain and Yarrangobilly areas which will provide a significant benefit to provide short term relief to a region badly affected by fires along with providing a long-term economic driver to ensure the viability and sustainability of the area. This network would form part of the broader regional trail concept plan that will be developed as part of the broader Regional Trail Masterplan.	
OVERALL PROJECT COST	\$9.05M	
FUNDING REQUEST	\$9.05M	
	Funding for the development of a masterplan and economic business case for the Talbingo Mountain and Yarrangobilly Trail Networks.	
	Funding is requested for the completion of the economic business case, completion of design, site investigations along with the construction of the Talbingo and Yarrangobilly trails network.	
	\$0.25M	Masterplan and Economic Business Case
	\$6.4M	Construction of Talbingo Mountain Trails Network
	\$2.4M	Construction of the Yarrangobilly Trails Network
	\$9.05M	Total
STATUS	Ready for implementation A concept design and construction budget has been developed with the next step being to deliver a Masterplan for the Talbingo Mountain (Stage 1) and Yarrangobilly (Stage 2) Trail Networks along with a regional trail concept plan detailing the linkages to towns and other trails and facilities in the Snowy Valleys Council LGA. Construction budgets have been developed for the Talbingo Mountain / Yarrangobilly Trails networks and have been benchmarked against similar recently constructed facilities.	
RATIONALE	There is a unique opportunity to develop a world class trail network in the Talbingo Mountain and Yarrangobilly areas which will provide a significant benefit to provide short term relief to a region badly affected by fires along with providing a long-term economic driver to ensure the viability and sustainability of the area. This network would form part of the Regional Trails Masterplan.	

TRAIL DEVELOPMENT (WALKING & CYCLING) (continued)



RATIONALE (continued)	<p>The Jindabyne trail network has been investigated as an appropriate case study which provides positive growth information. The usage of the Jindabyne trails network has seen 30% year on year growth for the last five years along with an increased number of visitors to the area.</p> <p>The topographical features of the area are ideally suited to the development of a trail network which will boost the largest vertical descent in Australia. The trails will be suitable for all cycling skill levels and will be beneficial in promoting health and wellbeing through sustainable development. Furthermore, the network would be developed to maximise the opportunities from the rapidly expanding E-mountain bike market.</p> <p>The trails would showcase the outstanding natural beauty in the area as can be viewed using the following link: https://youtu.be/lcJ55igdb_I</p> <p>Investigations have identified the following employment and economic benefits as a result of the project:</p> <ul style="list-style-type: none"> • 13 to 17 direct construction jobs <ul style="list-style-type: none"> • Skilled trail builders – 3-4 jobs • Local labour – 6-8 jobs • Structures – 3-4 jobs • Maintenance – 2-3 jobs (trail stewardship) • 2-3 jobs for MTB services (MTB shop, shuttles, etc.) • Machinery hire and the supply of materials • Tourism and catering business to service tourists to the area • Direct revenue from charging stations, shuttles, etc. • Machine / materials – machine hire, fuel / repairs, material supply / delivery, helicopter services • Creation of cycle, tourism, accommodation, catering based businesses • Increased occupancy of holiday accommodation • Direct Revenue • Use of town and remote located e-bike charging stations to support ongoing maintenance 	
ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • NSW 20 Year Plan • NSW Premiers Priorities • Snowy Valleys 2028 CSP 	<ul style="list-style-type: none"> • SVC Regional Economic Development Strategy • SVC Destination Management Plan
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Economic stimulus • Supports redevelopment of key tourism asset • Improving tourism / bringing visitors to the LGA 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	



COMMUNITY

Invest in community infrastructure

Emergency Evacuation Centre and Tumut
Basketball Centre

Upgrade Riverglade Oval



EMERGENCY EVACUATION AND BASKETBALL CENTRE

Time to implement: 12-24 months



PROJECT	Design and Construction of a combined emergency evacuation and indoor basketball facility.
PROJECT OBJECTIVE	The project will provide the region with an indoor two court basketball facility which can be utilised as an emergency evacuation centre. The building would be designed so that it could be expanded upon to provide additional facilities identified within Council's existing multipurpose centre concept should further funding be available in the future.
OVERALL PROJECT COST	\$20M
FUNDING REQUEST	<p>\$0.2M Design, Business Case, and development of D&C tender documentation</p> <p>\$5.0M Construction</p> <p>\$5.2M Total</p>
STATUS	<p>Ready for implementation</p> <p>The concept and feasibility report for a multipurpose facility, integrated with existing outdoor sporting fields and netball courts has been completed. A scope of works relating to the delivery of the emergency evacuation and basketball centre element has been completed to progress as a priority.</p>
RATIONALE	<p>As highlighted by the recent bushfires, there is currently a lack of emergency evacuation facilities in the region to serve the community. It has been identified that this function can be fulfilled by developing the proposed combined emergency evacuation and basketball facility.</p> <p>The project will provide a community facility which can be utilised for conventions, conferences, school and community events and attract regional and state sporting fixtures to the region.</p> <p>The building would be designed so that it is fully functional as a stand-alone facility as well as being able to be expanded upon in the future in line with Council's existing Multipurpose Centre concept, providing flexibility for additional services should further funding be available in the future.</p> <p>A market analysis of similar projects has identified that the construction budget for the facility is \$4-6M.</p>

BASKETBALL AND EMERGENCY EVACUATION CENTRE (continued)



ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • NSW 20 Year Plan • NSW Premiers Priorities • Snowy Valleys 2028 CSP • SVC Regional Economic Development Strategy 	<ul style="list-style-type: none"> • ALGA Priorities • Economic Development Strategy • Meeting Demand for Snowy 2.0
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Economic stimulus • Resilience • Health and Wellbeing • Visitation 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	

UPGRADE RIVERGLADE OVAL

Time to implement: 3-6 months

RIVERGLADE
OVAL



PROJECT	Upgrade Riverglade Oval in Tumut to provide additional playing fields for multiple local sporting competitions, improve participation and attract regional sporting events.	
PROJECT OBJECTIVE	To accommodate growth in local sporting user groups, increase the utilisation of an existing open space asset through the delivery of improved playing surface and upgraded amenities. An additional facility in the Snowy Valleys LGA suitable for regional competition will allow the area to further capitalise on its ability to attract overnight visitors to the region for organised sporting events.	
OVERALL PROJECT COST	\$1.2M	
FUNDING REQUEST	\$0.60M	Upgrade Amenities
	\$0.50M	Upgrade playing surface
	\$0.07M	Upgrade Fencing
	\$0.02	Upgrade Landscaping
	\$1.2M	Total
STATUS	Ready for implementation A construction budget has been developed and has been benchmarked against similar recently constructed facilities in the LGA.	
RATIONALE	<p>The current facility is an underutilised asset due to poor playing surface and non-compliant amenities, placing strain on other local facilities, limiting the expansion of sporting groups and participation in sport.</p> <p>Lifting the standard of sporting assets provides increased opportunities for attracting regional competition. Organised sporting events act as an economic driver across the region increasing overnight visitor length of stay and spend.</p> <p>The upgrade is consistent with the aims of the Destination Management Plans for SVC and Riverina Murray.</p> <p>Consultation conducted with industry during the development of the SVC Destination Management Plan identified the importance of events in driving visitation, showcasing the region to new markets and encouraging intra-regional travel.</p> <p><i>Riverina Murray Destination Management Plan Theme 6: Sport and Recreation - Unlock the strong sporting culture and infrastructure of the region to develop recreational experiences and attract major sporting events and carnivals.</i></p>	

UPGRADE RIVERGLADE OVAL (continued)



ALIGNMENT WITH SVC ADVOCACY PLAN / CSP	<ul style="list-style-type: none"> • NSW 20 Year Plan • NSW Premiers Priorities • Snowy Valleys 2028 CSP • Riverina Murray Destination Management Plan 	<ul style="list-style-type: none"> • ALGA Priorities • Economic Development Strategy • SVC Regional Economic Development Strategy
STRATEGIC ALIGNMENT	<ul style="list-style-type: none"> • Economic stimulus • Tourism • Health and Wellbeing 	
VALUE RATING	High	
DELIVERY COMPLEXITY	Low	

COMPLETE ADVOCACY LIST



2020-2021 Advocacy Projects

Timeframe

Short - < 12 months
Medium - 12 - 24 months
Long - >24 months

	Project Description	Scale of investment	Estimated Project Value	Timeframe for completion	Source
Transport	Brindabella Road Safety Upgrade – reconstruction and realignment between Piccadilly Circus and the Brindabella Valley	\$10m - \$50m	\$17m	Medium	SVC Advocacy Plan Priority Advocacy Project
Transport	Critical safety upgrades to intersections on Snowy Mountains Highway, including the Gocup Road intersection and the Batlow Road intersection	\$10m - \$50m	\$20m	Long	SVC Advocacy Plan
Transport	Tumut Aerodrome Improvements – Improved facilities emergency response	\$10m - \$50m	\$12.5m	Medium	Bushfire Recovery Advocacy Priority Advocacy Project
Transport	Wondalga Road/Greenhills Road intersection upgrade – forest industry/safety improvement	<\$1m	\$970k	Short	SVC Advocacy Plan - Haulage and Freight Routes
Transport	Brindabella Road Survey & Design (Brindabella Valley to Tumut section)	\$1m - \$10m	\$1m	Short	SVC Advocacy Plan Priority Advocacy Project
Transport	Elliott Way improvement (Snowy 2.0, Transgrid, forest industry enabler, tourism)	\$10m - \$50m	\$16m	Medium	Bushfire Recovery Advocacy
Transport	Realignment of Jackson Bridge Tumbarumba	\$10m - \$50m	\$12m	Long	SVC Advocacy Plan - Haulage and Freight Routes CRJO Roads and Bridges Prospectus/Register 2018
Transport	Road Widening and Pavement Strengthening at Courabyra Road Tumbarumba	\$1m - \$10m	\$6m	Medium	SVC Advocacy Plan - Haulage and Freight Routes CRJO Roads and Bridges Prospectus/Register 2018
Transport	SMH Overtaking Lanes	\$10m - \$50m	\$45m	Long	CRJO Roads and Bridges Register/Prospectus 2019
Transport	Byatt St/Murrays Crossing Road improvement (Snowy 2.0)	<\$1m	\$500k	Medium	Asset Renewal List
Transport	Rifle Range Road – industrial area access improvement	<\$1m	\$600k	Short	Asset Renewal List
Transport	Courabyra Road safety improvements	<\$1m	\$725k	Medium	SVC Advocacy Plan - Haulage and Freight Routes CRJO Roads and Bridges Prospectus/Register 2018
Transport	Strategic Assessment Tumbarumba Heavy Vehicle Bypass	<\$1m	\$850k	Medium	CRJO Roads and Bridges Register/Prospectus 2020

	Project Description	Scale of investment	Estimated Project Value	Timeframe for completion	Source
Transport	Upgrade the Grahamstown Road – horticultural/agricultural industry enabler/freight productivity	\$1m - \$10m	\$6.4m	Medium	SVC Advocacy Plan - Haulage and Freight Routes
Transport	Upgrade Tooma Road for increased Freight Vehicle Mass limits for HPV	\$10m - \$50m	\$22m	Medium	SVC Advocacy Plan - Haulage and Freight Routes CRJO Roads and Bridges Prospectus/Register 2018
Transport	Old Tumbarumba Road bridge upgrade – horticultural industry/freight productivity route	\$1m - \$10m	\$3m	Medium	SVC Advocacy Plan - Haulage and Freight Routes
Transport	Old Tumbarumba Road safety and productivity upgrade – horticultural industry/freight productivity route	\$1m - \$10m	\$2.5m	Medium	SVC Advocacy Plan - Haulage and Freight Routes
Transport	Upgrade Bombowlee Creek Road Blue Cut Bridge - forest industry productivity /safety improvements	\$1m - \$10m	\$2.5m	Medium	SVC Advocacy Plan - Haulage and Freight Routes
Transport	Widening and alignment Improvements – Brungle	<\$1m	\$800k		SVC Advocacy Plan - Haulage and Freight Routes CRJO Roads and Bridges Prospectus/Register 2018
Transport	Design of Safety upgrade Batlow Road – Climbing Lanes and turnouts	<\$1m	\$200k	Short	SVC Advocacy Plan - Haulage and Freight Routes CRJO Roads and Bridges Prospectus/Register 2018
Transport	Yellowin Access Road Upgrade	\$10m - \$50m	\$15m	Long	CRJO Roads and Bridges Register/Prospectus 2018
Transport	Lower Bago Road improvements	<\$1m	\$500k	Short	SVC Advocacy Plan - Haulage and Freight Routes
Industry & Employment	Support for the reestablishment of softwood forest	\$100m +		Long	Bushfire Recovery Advocacy
Industry & Employment	Support for the training and remobilisation of skilled and unskilled workers post fire and COVID			Medium	Bushfire Recovery Advocacy
Industry & Employment	Country University and Innovation Hub	\$1m - \$10m	\$2.15m	Medium	SVC Advocacy Plan Priority Advocacy Project
Industry & Employment	Support for the attraction and retention of health professionals to improve level of health care in community – specialised professionals	<\$1m		Medium	SVC Advocacy Plan Bushfire Recovery Advocacy

	Project Description	Scale of investment	Estimated Project Value	Timeframe for completion	Source
Industry & Employment	Support for the establishment of value adding agricultural industry	\$50m - \$100m		Long	Bushfire Recovery Advocacy
Industry & Employment	Support to enable the diversification of agricultural production	\$50m - \$100m		Long	Bushfire Recovery Advocacy
Industry & Employment	Tumut Industrial Estate business case, design and approvals	<\$1m	\$650k	Short	SVC Advocacy Plan Bushfire Recovery Advocacy Priority Advocacy Project
Industry & Employment	Residential Land and Housing Development demand and options analysis	<\$1m	\$150k	Short	Priority Advocacy Project
Industry & Employment	Aged Care Business Case	<\$1m	\$150k	Short	Bushfire Recovery Advocacy
Industry & Employment	Support for establishment of forestry related manufacturing			Long	Bushfire Recovery Advocacy
Industry & Employment	Support to continue to encourage emerging industry			Long	Bushfire Recovery Advocacy
Industry & Employment	Softwood Centre of Excellence and Hub – scoping study and cost designs	<\$1m	\$150k	Short	SVC Advocacy Plan Bushfire Recovery Advocacy
Bushfire Recovery	Roadside Vegetation Cleanup - post fire	\$1m - \$10m	\$2m	Short	Bushfire Recovery Advocacy
Bushfire Recovery	Recovery of costs for Bushfire displaced family accommodation Batlow Stage 1 - six 2-bedroom cabins (inc. 2x DDA compliant)	<\$1m	\$700k	Short	Bushfire Recovery Advocacy Priority Advocacy Project
Bushfire Recovery	Recovery of additional site clean-up costs for the former Batlow Cannery site as a direct result of bushfire in response to impacts on public safety (friable asbestos)	\$1m - \$10m	\$1.3m	Short	Bushfire Recovery Advocacy
Bushfire Recovery	Communication and digital connectivity – disaster resilience – mobile, UHF, radio, TV	\$1m - \$10m		Medium	SVC Advocacy Plan Bushfire Recovery Advocacy
Tourism	Regional Trail Masterplan – development of a Walking and Cycling Masterplan for the SVC Region	<\$1m	\$250k	Short	Bushfire Recovery Advocacy Priority Advocacy Project
Tourism	Caravan Park Improvements – Accommodation and associated infrastructure at Batlow Caravan Park Seasonal worker accommodation and tourism	\$1m - \$10m	\$5m	Short	SVC Advocacy Plan Bushfire Recovery Advocacy Priority Advocacy Project

	Project Description	Scale of investment	Estimated Project Value	Timeframe for completion	Source
Tourism	Trail Development (Walking and Cycling) - design and construction of world class trails network for Yarrangobilly and Talbingo Mountain as part of the SVC regional trail concept plan.	\$1m - \$10m	\$9.05m	Medium	Bushfire Recovery Advocacy Priority Advocacy Project
Tourism	Support to reestablish regional tourism	\$50m - \$100m		Long	Bushfire Recovery Advocacy
Tourism	Lobby for the continued support of tourism industry development			Long	Bushfire recovery
Tourism	Amenities upgrade Tumbarumba Caravan Park	<\$1m	\$300k	Short	SVC Advocacy Plan - Caravan Park Improvements Priority Advocacy Project
Community	Emergency Evacuation Centre and Tumut Basketball Centre – business case revision, Design & Construct	\$10m - \$50m	\$20m	Medium	SVC Advocacy Plan Priority Advocacy Project
Community	Upgrade Riverglade Oval	\$1m - \$10m	\$1.2m	Short	SCCF3 - unsuccessful
Community	Implement next stage of Batlow CBD masterplan	\$1m - \$10m	\$1m	Medium	Batlow CBD Masterplan
Community	Upgrade the Batlow Skate park (Batlow youth precinct)	<\$1m	\$300k	Short	Community Strategic Plan - Community Consultation
Community	Amenities for Tumut's Pioneer Park	<\$1m	\$250k	Medium	Community Strategic Plan - Community Consultation
Community	Tumut town centre upgrade - completion of project - stage 2 Russell and Fitzroy Streets and parking	\$1m - \$10m	\$2.7m	Short	Bushfire Recovery Advocacy
Community	Upgrade the Adelong CBD including drainage improvement	\$1m - \$10m	\$2m	Medium	Asset Renewal List
Community	Tumbarumba Raw Water Supply Security for drought mitigation	\$10m - \$50m	\$10m	Long	CRJO WWW Prospectus 2018
Community	Upgrade toddler/Learn to Swim area at Tumut pool	\$1m - \$10m	\$1m	Short	Community Strategic Plan - Community Consultation
Community	Khancoban Waste Water Treatment Plant Upgrade	\$1m - \$10m	\$8m	Long	CRJO WWW Prospectus 2018
Community	Khancoban Water Treatment Plant Upgrade	\$1m - \$10m	\$3.5m	Long	CRJO WWW Prospectus 2018

