



2019-20
ANNUAL REPORT

Contents

ACKNOWLEDGMENT OF COUNTRY	3
ABOUT THE ANNUAL REPORT	4
INTEGRATED PLANNING AND REPORTING FRAMEWORK	5
RESILIENCE	6
MAYOR'S WELCOME	10
A MESSAGE FROM OUR CEO	11
SNOWY VALLEYS AT A GLANCE	12
COUNCIL SNAPSHOT 2019-20	13
VISION AND VALUES	14
OUR ORGANISATION	15
OUR WORKFORCE	18
OUR COUNCILLORS	20
OUR VOLUNTEERS	24
FINANCIAL SUMMARY	27
2019-20 YEAR IN REVIEW	32

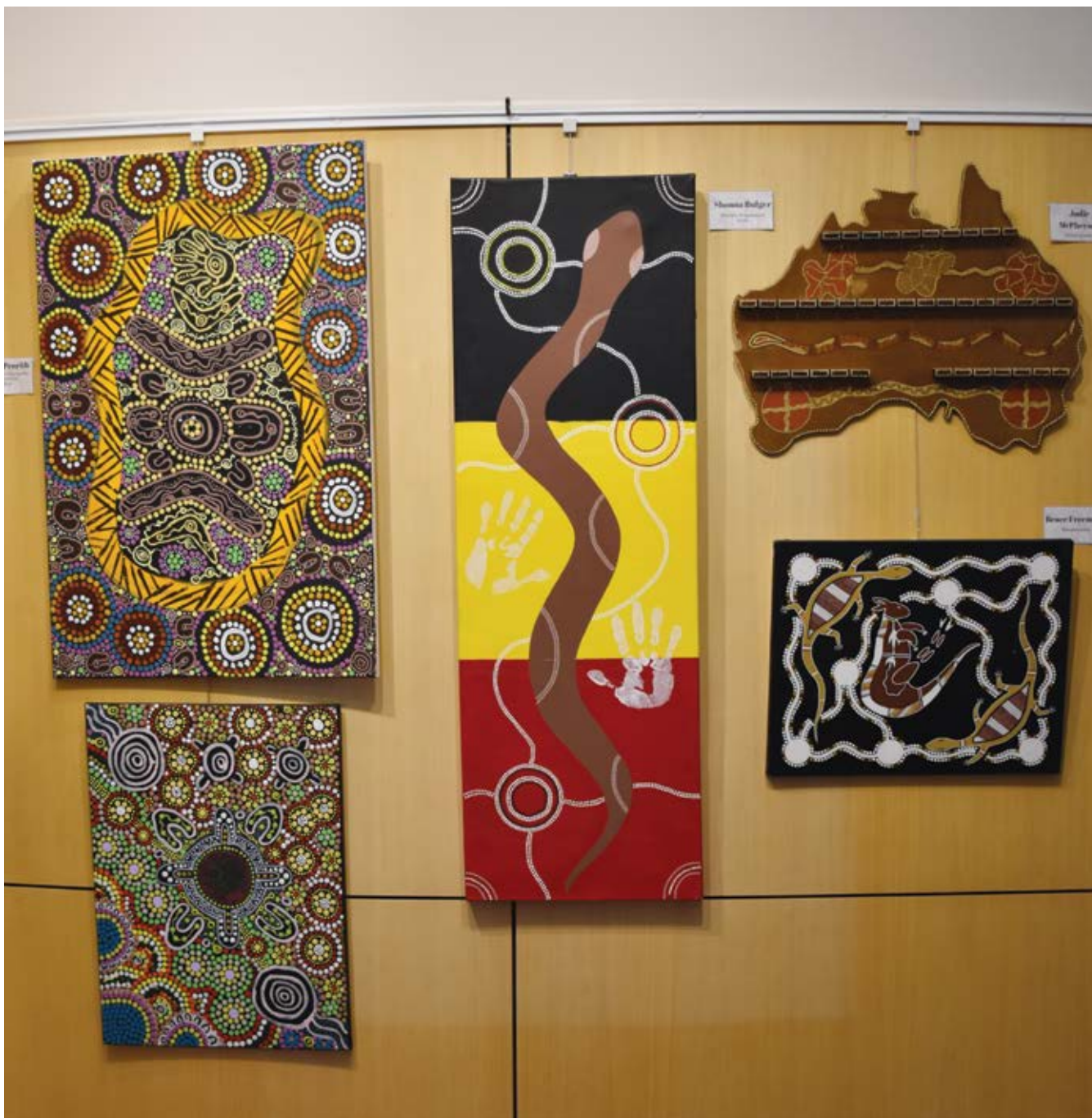
2019-20 OVERVIEW

2019-20 HIGHLIGHTS	34
OUR PERFORMANCE	35
1. TOWNS AND VILLAGES	36
2. GROWTH THROUGH INNOVATION	62
3. OUR NATURAL ENVIRONMENT	71
4. COMMUNICATION AND ENGAGEMENT	77
5. OUR INFRASTRUCTURE	86

STATUTORY INFORMATION

REPORTING	97
FINANCIAL RATES AND CHARGES WRITTEN OFF	97
SPECIAL RATE VARIATION	98
GOVERNANCE AND LEGAL DONATIONS AND CONTRIBUTIONS	101
PLANNING AND REGULATORY	110
INDEX OF STATUTORY REPORTS	112

Front cover – Khancoban Dam with snow capped mountains



Acknowledgement of Country

We acknowledge the traditional custodians of this land and pay respects to Elders past and present.

We recognise Aboriginal people as the original custodians of the lands that comprise the Snowy Valleys Council area.

Together we acknowledge the contributions of Aboriginal Australians to this country we all live in and share together.

Snowy Valleys Council is committed to enhancing the knowledge and understanding of our communities about the history, heritage and cultures of Aboriginal Australians.

2019 NAIDOC Week Art Display at Tumut Library

About the Annual Report

This is the fourth annual report prepared by Snowy Valleys Council. Based on the 2019-20 financial year, it reports on our accomplishments in realising the community's vision for the local government area (LGA).

It outlines our progress against our Community Strategic Plan *Snowy Valleys 2028*, Council's Delivery Program 2018-2021 and Operational Plan 2019-20 and reports on the key strategic themes identified by the community during the development of the Community Strategic Plan *Snowy Valleys 2028*.

The key strategic themes are:

1. Towns and Villages
We celebrate and nurture the unique character of our towns and villages
2. Growth through Innovation
We have economic development activities which provide community longevity, vibrancy and a sustainable future
3. Our Natural Environment
We care and protect to retain the beauty of our natural environment
4. Communication and Engagement
We have engaged communities that actively participate in local decision making
5. Our Infrastructure
We strive to continually improve our local infrastructure

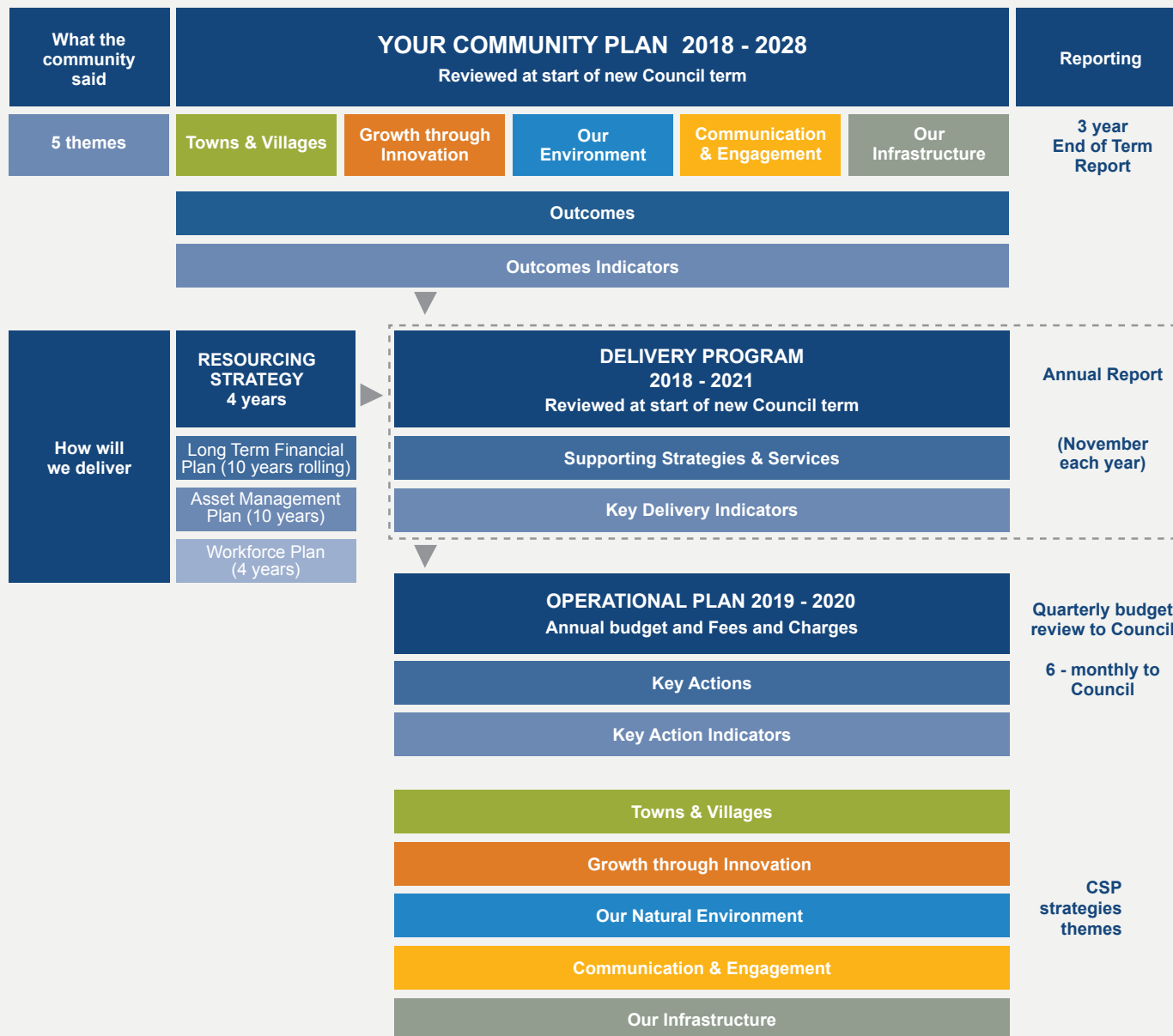
Each of these strategic themes are accompanied by specific goals that further focus our efforts to meet the community's vision.

This Annual Report is an accountability mechanism between the community and Council. It has been prepared in accordance with Section 428 of the Local Government Act 1993 and the Office of Local Government's Integrated Planning and Reporting Guidelines.



Councillors briefing Andrew Colvin from the National Bushfire Recovery Agency

Integrated Planning and Reporting Framework



Resilience

2019-20 Black Summer Fires

The 2019-20 year was a year like no other for the Snowy Valleys community and Council. Compiling a report of Council's activities for the past year requires a reflection on the challenges faced by our community, our response and the recovery journey ahead of us.

The following pages acknowledge the extraordinary impact of bushfires and COVID-19 on our community and Council's response.

Through flood, fire and pandemic, Councillors and Council staff worked extremely hard to ensure community had continuity of services, was represented on state and national stages and received access to the support it required.

Nearly 60% of Council staff were involved in emergency operations at the height of the bushfire crisis across the entire Snowy Valleys region.

After the challenge of the fires, Council focused on steering recovery efforts and staff worked to get back to a more business-as-usual routine before being challenged by the restrictions posed by the COVID-19 pandemic.

At the closure of the 2019-20 year, even with the direct and indirect impacts on Council operations as a result of bushfires and COVID-19, only 18 of the 111 actions within the Operational Plan were identified as being unable to progress or delayed.

December 2019

28/12 Dunns Rd Fire
Green Valley Fire start
31/12 Emergency Warnings issued for Jingellic, Adelong, Kunama, Laurel Hill, Batlow, Tumbarumba, Tooma, Khancoban, Talbingo areas



- Established the Emergency Operations Centre and Local Emergency Management Committee



January 2019

2/1 RFS issues Leave Zones across Batlow, Wondalga, Khancoban, Tooma areas
4/1 Dunns Rd, East Ournie Creek and Green Valley fires merge
4/1 Batlow, Ellerslie, Adelong, Wondalga, Ournie, Talbingo, Rosewood, Tumbarumba and surrounding areas all placed under Emergency Warning which continue over the following ten days

- Adopted Bushfire Recovery Action Plan
- Established Local Recovery Committee and Sub-Committees
- Approved \$1.2M provision for the waiver of fees for bushfire affected residents:
 - Water and Sewerage Charges
 - Waste fees
 - Development application fees
 - Complying development fees
 - Interest charges on water and general rates
- Received \$1M from Federal Government to support immediate recovery efforts
- Facilitates establishment of BlazeAid camp in Adelong
- Established donation centres in Tumut, Batlow and Tumbarumba
- Hands over operation of Tumut donation centre to Tumut charities
- Holds Mobile Bushfire Recovery Community Meetings with government agencies in Tooma, Tumbarumba, Batlow, Maragle, Khancoban
- Approved purchase of additional cabins for Batlow Caravan Park for use as emergency housing in short term
- Logs 15,000 Council staff hours for bushfire response effort

- Regional Recovery Committee established for Snowy Valleys, Bega Valley, Eurobodalla, Shoalhaven, Snowy Monaro and Queanbeyan Palerang Councils
- NSW Premier appoints Recovery Coordinator for the South East area – Dick Adams
- Prime Minister Scott Morrison, Deputy Prime Minister Michael McCormack, NSW Premier Gladys Berejiklian, NSW RFS Commissioner Shane Fitzsimmons visit fire impacted communities in the Snowy Valleys
- Australian Defence Force arrive in Snowy Valleys
- NSW Government announces Laing O'Rourke Australia as successful contractor for the state funded clean up

February 2020

2/2 Dunns Road Fire reaches 'contained' status
15/2 Fires within Snowy Valleys are deemed officially out

- Received further \$275k from Federal Government
- Establishes dedicated Bushfire Recovery Team
- Holds Mobile Bushfire Recovery Community Meetings with government support agencies at Munderoo/Mannus, Adelong, Talbingo, Courabyra, Lower Bago, Tumut, Ournie, Laurel Hill, Wondalga, Ellerslie/Yaven Creek, Gilmore, Goobarragandra/Lacmalac and Rosewood
- 250 impacted residents attend Bushfire Recovery Community Meetings
- Council opens Bushfire Recovery Assistance Points (RAPs) in Batlow, Adelong, Tumbarumba and Talbingo
- Temora Shire Council donates \$34,000 to Snowy Valleys Council to support the relief, recovery and rebuilding efforts in the region which was immediately directed to the Tumut Region Community Foundation for distribution across the LGA



March 2020

- Approved contract variation for the demolition of the Batlow Cannery to include fire impacted materials and friable asbestos at the cost of over \$900,000 to council



- Australian Defence Force depart
- Opens Bushfire Recovery Event Funding program
- Installed six new cabins at Batlow Caravan Park to provide accommodation option in community for displaced fire impacted residents
- Round two of Mobile Community Outreach with COVID Safe restrictions to Courabyra, Taradale, Yaven Creek and Wondalga communities
- Council hosts two community meetings with Laing O'Rourke in Batlow and Tumbarumba
- Recovery Assistance Points (RAPs) close
- Reports \$3.6M in costs incurred by Council as a result of bushfire response and recovery activities and identifies at least \$4.1M in future funding for infrastructure essential for longer term recovery activity

April 2020

- Facilitates webinar with Laing O'Rourke for local contractors
- Emergency accommodation at Batlow Caravan Park welcomes its first displaced residents
- Council's Recovery Team commence outreach case management for impacted residents
- Launches Fencing Debris Clean Up pilot at Jingellic



- Laing O'Rourke contractors begin cleaning up Snowy Valleys properties



May 2020

- Submitted Section 44 claim to Rural Fire Service to the value of \$2M for work undertaken during fire
- Hosts 'Building Resilient Families' online workshop in partnership with Quest for Life
- Adopts 41 advocacy priorities for bushfire recovery projects
- Facilitates Winter Clothing Appeal in Tumbarumba in partnership with Red Cross and Tumbarumba Rotary Club

- Governor General visits Adelong and Batlow



June 2020

- Expended \$6.631 million in bushfire recovery efforts by 1 June
- Partners with Greater Hume Council and Towong Shire Council in Cross Border Outreach Day at Jingellic



Advocacy for Bushfire Impacted Communities

Snowy Valleys Council stood on behalf of our community in the wake of the bushfire to advocate for recovery assistance from the State and Federal Government and other agencies.

Mayor James Hayes said in February that Council's immediate priorities following the bushfire crisis included addressing the impacts on communities and advocating strongly for recovery funding and support.

"Our challenge is to try and secure the best financial and logistical support for our affected communities as rapidly as possible," Cllr Hayes said.

"The impact of the bushfires is being revealed but the full toll on property, businesses and people themselves will take time to measure.

"Sadly, we now find ourselves living in a very different landscape, and the months/years ahead will present a range of challenges.

"For us as Councillors our work includes supporting lead agencies and logistics around community healing and recovery while balancing opportunities around funding for infrastructure, local economies, tourism and the environment."

Advocacy representation

- Prime Minister Scott Morrison, Deputy Prime Minister Michael McCormack, NSW Premier Gladys Berejiklian, NSW RFS Commissioner Shane Fitzsimmons visit fire impacted communities in the Snowy Valleys in January
- Council hosted the Governor-General David Hurley in March who visited the communities of Batlow and Adelong
- Continued advocacy to government though representation on Southern Region Bushfire Recovery Committee
- Mayor met with Deputy Prime Minister, Mike Kelly Member for Eden Monaro and Justin Clancy Member for Albury in February whilst they were in Tumbarumba for Tumbatrek
- Council hosted the NSW Shadow Cabinet meeting in February and presented on bushfire issues
- Council hosted Andrew Colvin, National Coordinator from the National Bushfire Recovery Agency who met with all Councillors and toured the impacted areas in February
- Met with the Australian Local Government and NSW Local Government Association Presidents in Batlow to advocate for support for drought and fire impacted communities
- Supported the Forest and Wood Products Resilience Recovery and Rebuild Workshop in Tumbarumba
- Hosted Major General Hocking from the National Bushfire Recovery Agency in Adelong and Batlow in June

Impact

No. of kilometres of roadside fire impacted vegetation

350km



No. of fire damaged guide posts

4,000

No. of road signs replaced due to the bushfires

66

Council assets

29 damage destroyed assets

\$43,495

Impacted value

15,000

COUNCIL STAFF HRS IN RESPONSE EFFORT

Initial Bushfire Recovery Mobile Community Meetings held

19 locations | 250 attendees



10 Community Recovery Workshops

18 RECOVERY PARTNERS

4 BLAZE AID CAMPS

192 participants



1222 enquiries for assistance through Recovery Assistance Points and Mobile Outreach



RECOVERY COMMITTEE ACTIONS

- 130 actions were identified
- 35 items within Council's direct control actions
- 20 items for advocacy for government funding or attention
- 75 items beyond Council's control referred to other agencies or non-government bodies for action

100% of Council actions complete

RECOVERY

26 bulletins published

450 email subscribers



17 RECOVERY ON THE RADIO segments

515 total fire related tasks logged by the community

- 349 completed
- 166 still ongoing



8 Recovery Committee meetings

9 Community Advisory Group meetings

COVID-19 Pandemic

Quick work to adapt to COVID restriction changes

As the pandemic came to Australia and the Federal and NSW Government implemented public health orders, Council acted quickly as an organisation to respond and react, while continuing to prepare and plan for possible scenarios as the situation continued to unfold.

By the end of March 2020, 27% of Council staff followed Federal advice to work from home, with others remaining dispersed around office buildings. Council's IT team worked in overdrive to ensure staff were able to continue to work efficiently and effectively from home.

Outdoor crews changed the way they approached their day to day tasks and how they travelled to work sites to ensure they were able to safely continue to work while complying with social distancing and increased hygiene.

Front line teams such as Customer Service and Childcare continued to serve the community in stressful and different operating environments.

Just as Council responded to closing open and public spaces to meet public health orders and keep our community free from COVID-19, the teams responded again once restrictions were eased.

As advice changed, many teams had to respond quickly. The outdoor teams quickly put up over 300 new COVID-safe signs and prepared our public spaces for use, Place Activation and Customer Service teams fielded the many questions from customers and visitors about travel and holidaying in our region and the Bushfire Recovery team pivoted to ensure outreach services could continue remotely and members of the community impacted by fire were not left behind.



Mayors Welcome

It is my pleasure to present Snowy Valleys Council's 2019-20 Annual Report.

In the past year our community has faced down drought, bushfires, floods and a pandemic. Despite these difficult setbacks, as a community we have rallied and pushed forward and onwards, re-building, re-focusing and planning for a new future.

As a councillor group, we continue to be committed to advocating for the community, and working closely with Council staff and other partners to improve the liveability and opportunities for our region.

Recovery and Resilience

The impact of the bushfires in December 2019 and January 2020 was significant and extensive for our community, environment and the industries core to our economy. In the aftermath of the fires we believed it was incredibly important for residents to be able to stay local and close to family and friends to contribute to the recovery efforts by being able to maintain their day to day routine. I am proud of Council's swift decision to purchase six new cabins for the Batlow Caravan Park and make them available as a temporary accommodation solution for locals affected by the fires. The Coronavirus Pandemic created new challenges and as a council we rallied again, ensuring the health and safety of our community and, as restrictions eased, advocating for small business and tourism via the promotion of COVID safe travel to the region.

Advocating for our Community

Council committed to working with government and stakeholders to support our communities to recover, enhance and improve the social capital, natural and built environments, and to reactivate our economy. We reviewed and revised our advocacy priorities in response to the social, economic and environmental impacts of the bushfire and pandemic crisis. 14 priority projects were identified that would contribute to ongoing economic and community prosperity through visitation,

amenity, regional attractiveness, education, community recreation, safety and productivity improvement. These are captured in our Advocacy Plan 2020-21.

Recognising our Volunteers

Snowy Valleys Council appreciates the dedication of our community volunteers. This year more than 336 community minded people have volunteered their time to support others. They rallied to support communities affected by the fires and adapted to changing restrictions in light of the pandemic. For example, our volunteers in Meals on Wheels who supplied their own facemasks and implemented protective measures to ensure support for 289 clients with meals and social interaction during the height of the pandemic and our Community Transport volunteers who adapted their practices so that transport to the aged, frail and transport disadvantaged in our community could continue.

Partnering for growth

Council is committed to working and partnering with all levels of the community, business and industry for the betterment of our region and its people, and we continue to work with our Aboriginal Liaison Committee to improve the social and economic outcomes for Aboriginal people living in the Snowy Valleys.

Our Infrastructure

Our Major Projects delivered during this year all contribute positively to the economy, recreational opportunities and community, including the Tumut Pump Track; resurfacing works at the Tumut Bull Paddock, the Tumbarumba Sportsground, the Tumbarumba Showground and the Adelong Showground; the upgrade of the Batlow Caravan Park; extensive post bushfire clean-up works at the Batlow Cannery; the development of the new Talbingo Adventure Playground; improvements to the Khancoban Shopping Precinct; and the delivery of the \$5.7million Tumbarumba to Rosewood Rail Trail.

Economic Growth

Council continues to develop strong relationships with local industry, organisations and government to ensure a sustainable

local economy and opportunities presented from the Snowy 2.0 project.

We are also committed to the ongoing lobbying of State and Federal Governments for improvements to infrastructure, education, health, business, social and recreational facilities for our communities.

In closing I would like to thank my fellow Councillors, the management team and Council staff, and of course, all members of the Snowy Valleys community for their hard work, vision and commitment to the Snowy Valleys region. As a result of the NSW Government's postponement of Council elections due to health and safety concerns caused by the coronavirus pandemic, my role as Mayor will continue until September 2021.

I look forward to another successful and productive year ahead.



Councillor James Hayes OAM
Mayor

A Message from our CEO

It has been a particularly challenging year for Council as we have adapted to the unforeseen circumstances of 2020. As an organisation we have worked hard to support our community through adversity, recovery and resilience while continuing to meet the objectives of our Operational Plan.

Our emphasis has been to prioritise bushfire recovery support, community-based projects and infrastructure. Pleasingly the momentum of our multi-year projects have shown positive outcomes, and the majority of Council's major projects that were planned for delivery in this 12-month period were completed.

Working Together

In the aftermath of the bushfire Council dedicated itself to ensuring our community was heard and supported in their recovery journey.

We worked to ensure individuals had access to the appropriate levels of information and assistance to inform their personal recovery plans whilst navigating unfamiliar systems.

We quickly established a Snowy Valleys Council Recovery Committee that was supported by a range of specialist sub-committees and a Community Advisory Group that had representatives from all areas of our region. The members of the Community Advisory Group played an essential role, acting at a grass-roots level to work among the community to capture specific recovery needs required by our communities for either action locally or escalation to higher levels of government for assistance.

And when the COVID-19 restrictions were imposed we pivoted our resources and outreach in an effort to prevent bushfire survivors from feeling further isolation by using non-traditional methods to reach our community.

Council created effective partnerships with many agencies including Resilience NSW, Cross Border Agency, Community Support agencies, Murrumbidgee Health, Riverina Local Land Services, Canberra Region Joint Organisation and Regional NSW. The support from other local governments was also critical in assisting in fatigue management and expertise that complemented our local knowledge.

It is also important to acknowledge the large portion of the community who worked with us providing feedback and ideas for programs, strategies, projects and development and in particular those who participated in committees, workshops and other events.

Delivering for the community

In addition to Council staff working on the fire fronts, we also worked to secure and coordinate contractors such as arborists and traffic control to meet demand and provided administrative and technical support to the multitude of agencies involved in the response and recovery phases.

Other bushfire recovery activities undertaken included an extensive program of roadside clearing of bushfire affected dangerous tree and debris; demolishing and rebuilding fire damaged and destroyed infrastructure, like the amenities block at Paddy's River Falls; delivery of bulk water and activities to provide safe drinking water post fire event to rural landowners, facilitating the collection and removal of fire destroyed fencing and facilitating the establishment of a number of Blazeaid camps across the region.

The Coronavirus Pandemic brought with it more unexpected tasks needing to be undertaken by our staff including additional public amenities cleaning requirements; closing and then re-opening public spaces in accordance with the Public Health Orders and adapting work processes and customer service delivery to continue to meet community needs in a COVID safe way.

We also implemented working from home policies and procedures for office staff and additional distancing and hygiene guidelines and tools for outdoor teams as per the Health.

The Year in Review

The Budget and Operational Plan outlines what we plan to do each year.

It is with great pride that I am able to say that even after Council pivoted to respond and support our community through bushfire, flood and global pandemic 97% of our projects planned for completion in 2019-20 were delivered or are well underway. Further detail on budget and project delivery is provided later in this report.

This achievement is due to Council staff, who have displayed immense commitment, fortitude and a strong team spirit during the unprecedented conditions this past year has delivered.

Council staff worked incredibly hard during the bushfire response, clocking up over 15,000 hours, and many doing so while their own homes and farms and those of their loved ones were under threat. Our community is so grateful and

appreciative of your personal sacrifices for the overall good.

I am also proud of our team's response to the pandemic restrictions and their willingness to adapt quickly to the continual changes in line with Government guidelines, while continuing to deliver business as usual services on behalf of our community. The ability to adapt and be responsive is our new normal.

Finally, I would like to thank the Mayor and Councillors for their energy and commitment through the challenging but rewarding previous 12 months.

I look forward to the next 12 months, knowing that our staff are willing and able to rise to the challenges that 2020-2021 may bring in order to continue to deliver to the community.




Matthew Hyde
Chief Executive Officer

Snowy Valleys Community at a glance

POPULATION
14,395



Median age **45**

Male **51%** 

Female **49%** 

FAMILIES
3,762



Average Household
weekly income
\$1,120



Day Trip Visitors
236,000
Expenditure
**\$17M
annual**

35.6%
People with
post school
qualifications

58.3%
People who
work full time

ABORIGINAL and/or
TORRES STRAIGHT
ISLANDER PEOPLE
4.4%
of population

Children aged
**0-17
years**
22%



People aged
**70+
years**
12%



Overnight Visitors
187,000 
\$69M
EXPENDITURE
ANNUAL

29.8%
People who
work part time


AVERAGE PEOPLE
PER HOUSEHOLD **2.3**

ALL PRIVATE
DWELLINGS **6,928**

COUNTRY
OF BIRTH
Australia
80.9%

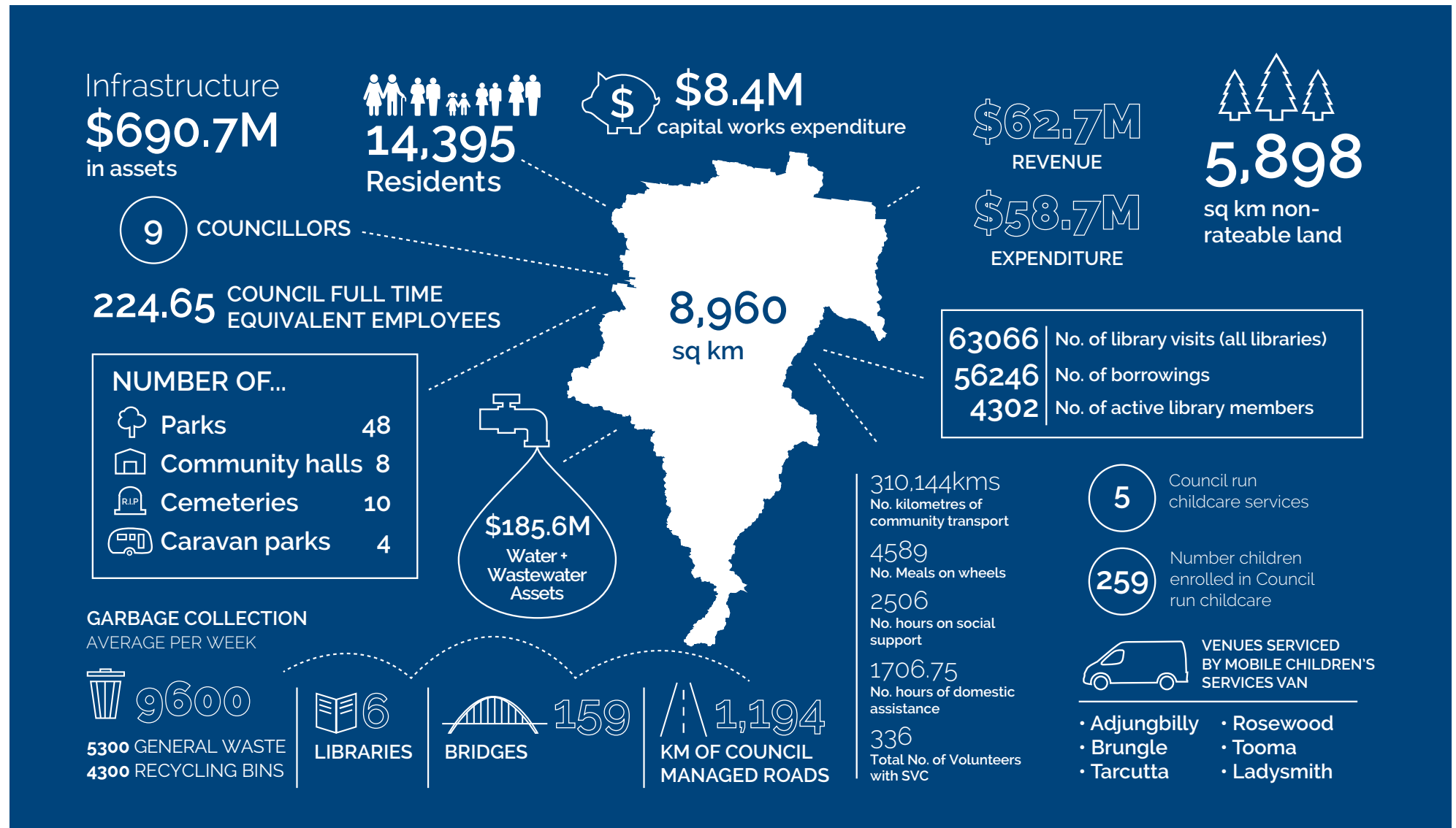


LGA SIZE
8,960
square
kilometres

70.9% 
of households
had at least
one person
access the
internet from
the dwelling

(2016 CENSUS DATA / SVC DATA)

Council Snapshot 2019-20



Vision and values

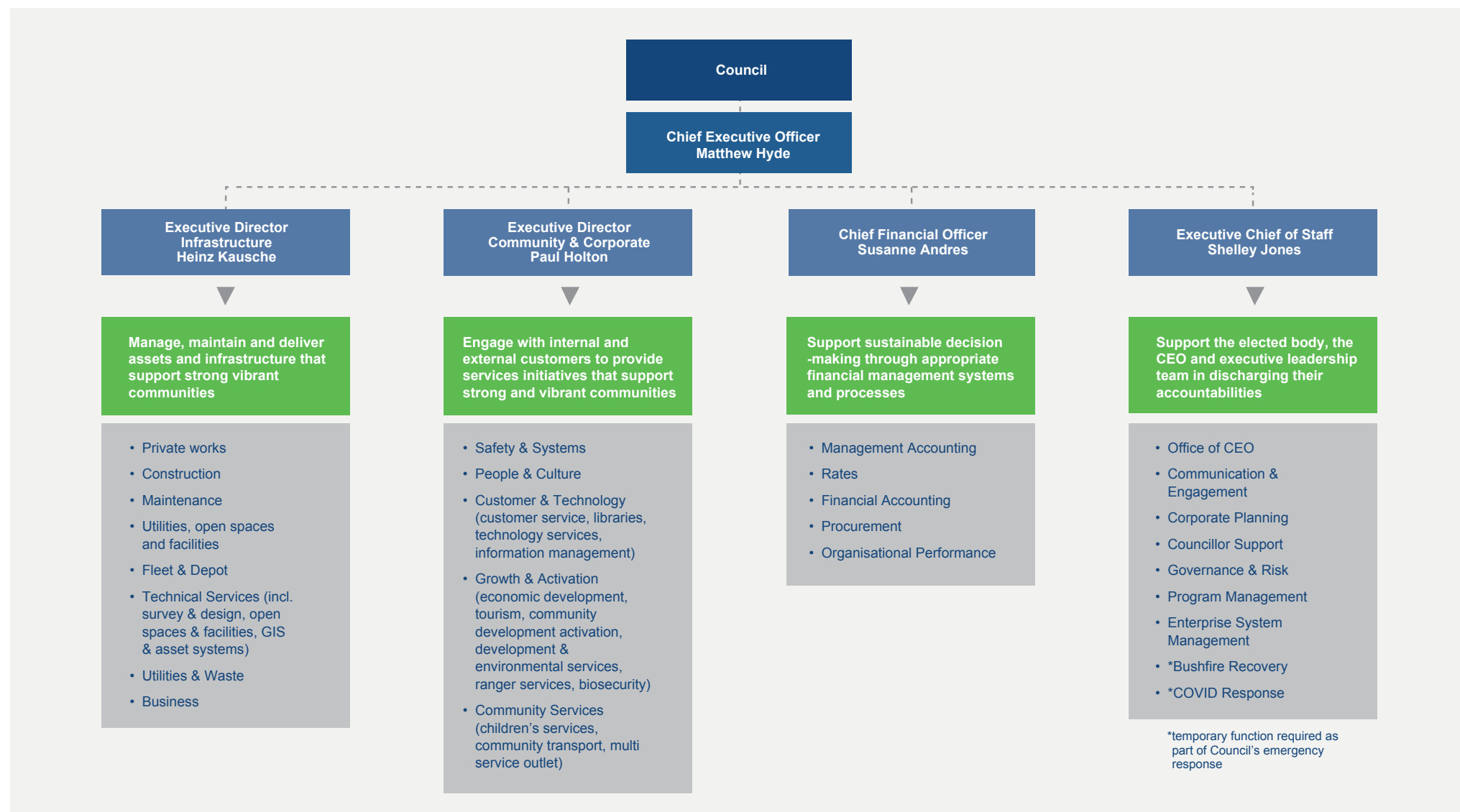
“Leading, engaging and supporting strong and vibrant communities”

Council's Values:

In addition to our Code of Conduct, Council has adopted a set of Values that guide our behaviours both inside the workplace and in our interactions with our customers, community and stakeholders. As an organisation, we strive to reflect these in our everyday work.

Integrity
Respect
Safety

Our Organisation



Statement of the total remuneration comprised in the remuneration package of the Chief Executive Officer.

Local Government (General) Regulation 2005 cl 217 (1)(b)

Total value of the salary component of the package <i>Local Government (General) Regulation 2005 cl 217 (1)(b)(i)</i>	\$266,667
Total amount of any bonus, performance or other payments that do not form part of the salary component <i>Local Government (General) Regulation 2005 cl 217 (1)(b)(ii)</i>	Nil
Total amount payable by way of the employer's contribution or salary sacrifice to any superannuation scheme to which the general manager may be a contributor <i>Local Government (General) Regulation 2005 cl 217 (1)(b)(iii)</i>	\$21,003
Total value of any non-cash benefits for which the general manager may elect under the package <i>Local Government (General) Regulation 2005 cl 217 (1)(b)(iv)</i>	\$10,554
Total amount payable by way of fringe benefits tax for any such noncash benefits <i>Local Government (General) Regulation 2005 cl 217 (1)(b)(v)</i>	\$4932

Statement of the total remuneration comprised in the remuneration packages of all senior staff members, expressed as the total (not of individual members).

Local Government (General) Regulation 2005 cl 217 (1)(c)

REMUNERATION FOR SENIOR STAFF (1 JULY TO 13 AUGUST 2019)	
Total value of the salary components of the packages <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(i)</i>	\$90,552
Total amount of any bonus, performance or other payments that do not form part of the salary component of their packages <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(ii)</i>	Nil
Total amount payable by way of the employer's contribution or salary sacrifice to any superannuation scheme to which any senior staff member may be a contributor <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(iii)</i>	\$25,895
Total value of any non-cash benefits for which senior staff members may elect under the package <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(iv)</i>	\$3,653
Total amount payable by way of fringe benefits tax for any such noncash benefits <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(v)</i>	Nil

REMUNERATION FOR SENIOR STAFF (14 AUGUST TO 19 JANUARY 2020)

Total value of the salary components of the packages <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(i)</i>	\$143,021
Total amount of any bonus, performance or other payments that do not form part of the salary component of their packages <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(ii)</i>	Nil
Total amount payable by way of the employer's contribution or salary sacrifice to any superannuation scheme to which any senior staff member may be a contributor <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(iii)</i>	\$13,317
Total value of any non-cash benefits for which senior staff members may elect under the package <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(iv)</i>	\$8,930
Total amount payable by way of fringe benefits tax for any such noncash benefits <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(v)</i>	Nil

REMUNERATION FOR SENIOR STAFF (20 JANUARY TO 30 JUNE 2020)

Total value of the salary components of the packages <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(i)</i>	\$185,880
Total amount of any bonus, performance or other payments that do not form part of the salary component of their packages <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(ii)</i>	Nil
Total amount payable by way of the employer's contribution or salary sacrifice to any superannuation scheme to which any senior staff member may be a contributor <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(iii)</i>	\$17,480
Total value of any non-cash benefits for which senior staff members may elect under the package <i>Local Government (General) Regulation 2005 cl 217 (1)(c)(iv)</i>	\$9,742
Total amount payable by way of fringe benefits tax for any such noncash benefits <i>Local Government (General) Regulation 2005 cl 217 (1)(a6)</i>	Nil

Total number of senior positions (including the CEO)	June – December 2019	January – June 2020
	4	3

Our Workforce 2019-20

AGE PROFILE





37.9% BABY BOOMERS

32.3% GEN X

24.1% GEN Y

5.6% GEN Z

Male  Female 
135 **135**

Number of new employees 2019/20

29

Directorate



STAFF
Full Time
Equivalent

• Executive Office	8
• Office of the CEO	11.5
• Finance	12.6
• Corporate & Community	68.2
• Infrastructure	124.35

TOTAL **224.65**

Staff Headcount as at 30/06/2020 **270**

198

Full Time

35

Part Time

37

Casual

PATHWAY POSITIONS

5 Apprentices

2 Cadets

10 Trainees

0.069

FTE per thousand residents

staff turnover rate

16.7%

SERVICE PROFILE

25+ Years
25
staff

15+ Years
44
staff

10+ Years
51
staff

\$20.58M
EMPLOYEE COST



Blue Waterhole, Kosciuszko National Park

Our Councillors



	Clr James Hayes Oam Mayor	Clr John Larter Deputy Mayor	Clr Andrianna Benjamin	Clr Cate Cross	Clr Julia Ham
Years of Service	Snowy Valleys Council: 3 Former Tumut Shire: 13	Snowy Valleys Council: 3 Former Tumut Shire: 4	Snowy Valleys Council: 3	Snowy Valleys Council: 3	Snowy Valleys Council: 3
Email	jhayes@svc.nsw.gov.au	jlarter@svc.nsw.gov.au	andriannabenjamin@svc.nsw.gov.au	ccross@svc.nsw.gov.au	jham@svc.nsw.gov.au

Internal Committee Representation

- | | | | | |
|---|--|---|--|--|
| <ul style="list-style-type: none"> • Audit, Risk & Improvement Committee • General Manager Review Committee • Snowy Valleys Community Strengthening Grants Assessment Panel • Snowy Valleys Public Arts Grants Assessment Panel | <ul style="list-style-type: none"> • Camp Hudson Management Committee • Tumut District Community Transport Service • Audit, Risk & Improvement Committee • General Manager Review Committee • Tumut Aerodrome Committee • Tumut Saleyard Committee • Snowy Valleys Community Strengthening Grants Assessment Panel • Snowy Valleys Public Arts Grants Assessment Panel | <ul style="list-style-type: none"> • Christmas in Tumut Committee • Tumut Region Visitors Centre Advisory Committee • Australia Day Committee • General Manager Review Committee • Tumut Region Sports Committee • Youth Council - Tumut and Tumbarumba | <ul style="list-style-type: none"> • Festival of the Falling Leaf • Talbingo Progress & Ratepayers Association • Tumut District Community Transport Service • Adelong Falls Gold Mill Ruins Committee • Audit, Risk & Improvement Committee • Children's Committee • Disability Inclusion Access Reference Group Committee • General Manager Review Committee • Regional Health Services Committee • Youth Council - Tumut and Tumbarumba • Interagency Forum | <ul style="list-style-type: none"> • Glenroy Heritage Reserve Committee • Khancoban United Volunteers Association (KUVA) Committee • Tooma Recreation • Reserve Committee • Tumba Trek Committee • Tumbafest Committee • Tumbarumba Airfield Committee • Tumbarumba Friends of the Library • Tumbarumba Historical Society • Tumbarumba RSL Memorial Hall Management Committee • Children's Committee |
|---|--|---|--|--|

External Committee Representation

- | | | | | |
|--|--|---|---|--|
| <ul style="list-style-type: none"> • Canberra Region Joint Organisation • Community Grants Committee - Tumbarumba Region • Visy Community Consultative Committee • Pratt Foundation Steering Group | <ul style="list-style-type: none"> • Floodplain Risk Management Committee • Local Emergency Management Committee • South West Regional Waste Management Group | <ul style="list-style-type: none"> • Nil | <ul style="list-style-type: none"> • Riverina Regional Library Service Committee | <ul style="list-style-type: none"> • Community Grants Committee - Tumbarumba Region • Riverina Highlands Zone Bush Fire Management Committee |
|--|--|---|---|--|



	Cllr Margaret Isslemann	Cllr Geoff Pritchard	Cllr Cor Smit	Cllr Bruce Wright OAM
Years of Service	Snowy Valleys Council: 3 Former Tumut Shire: 4	Snowy Valleys Council: 3 Former Tumut Shire: 18	Snowy Valleys Council: 3	Snowy Valleys Council: 3
Email	misselmann@svc.nsw.gov.au	gpritchard@svc.nsw.gov.au	csmit@svc.nsw.gov.au	bwright@svc.nsw.gov.au
Internal Committee Representation	<ul style="list-style-type: none"> • Batlow Development League • Festival of the Falling Leaf • Glenroy Heritage Reserve Committee • Talbingo Progress & Ratepayers Association • Tumba Trek Committee • Traffic Committee • Interagency Forum 	<ul style="list-style-type: none"> • Friends of Stockwell Gardens Committee • Tumut Community Gardens Committee • Tumut Region Visitors Centre Advisory Committee • Aboriginal Liaison Committee • Friends of Tumut Wetlands Committee • Tumut Railway Station Precinct Committee 	<ul style="list-style-type: none"> • Batlow Development League • Khancoban United Volunteers Association (KUVA) Committee • Tumbarumba Friends of the Library • Tumbarumba Men's Shed 	<ul style="list-style-type: none"> • Rosewood Community Shed Committee • Tooma Recreation Reserve Committee • Tumba Trek Committee • Tumbafest Committee • Tumbarumba Historical Society • Tumbarumba Men's Shed • Tumbarumba RSL Memorial Hall Management Committee • Australia Day Committee • General Manager Review Committee • Planning Reform Committee • Youth Council - Tumut and Tumbarumba • Tumbarumba Showground Planning Working Group
External Committee Representation	<ul style="list-style-type: none"> • Riverina Regional Library Service Committee • Riverina/Murray Regional Weeds Committee 	<ul style="list-style-type: none"> • Joint Regional Planning Panels Murray Darling Association 	<ul style="list-style-type: none"> • Mannus Correctional Centre Community Consultative Committee • Riverina Highlands Zone Bush Fire Management Committee 	<ul style="list-style-type: none"> • Hyne Community Trust • Mannus Correctional Centre Community Consultative Committee; • RMS Consultative Committee • Softwoods Working Group • Traffic Committee • Tumbarumba Showground Planning Working Group

Mayor and Councillor Expenses and Provision of Facilities

Local Government (General) Regulation 2005 cl 217 (1)(a1)(i)(ii)(iii)(iv)(v)(vi)(vii)(viii)

EXPENSES	\$
Provision of dedicated office equipment	-
Telephone Calls	-
Attendance of Councillors at conferences and seminars	\$5,720
Provision of induction training	n/a
Professional Development	\$22,332
Interstate Visits	-
Overseas Visits	-
Accompanying Persons	\$60
Carer expenses	-
Councillor Fees	\$135,690
Motor Vehicle Reimbursements	\$12,266
Mayor Vehicle (less contribution)	\$10,117
Subscriptions	\$19,028
Other	\$1985
TOTAL	\$207,198

Councillor Attendance at Meetings and Workshops

COUNCILLOR	ORDINARY COUNCIL MEETINGS ATTENDED (%)	ORDINARY POLICY AND STRATEGY COUNCIL MEETINGS ATTENDED (%)	EXTRAORDINARY COUNCIL MEETINGS ATTENDED (%)
No. meetings held	11	1	3
Mayor James Hayes OAM	100%	100%	100%
Dept. Mayor John Larter	91%	100%	67%
Clr. Andrianna Benjamin	73%	100%	67%
Cr. Cate Cross	91%	100%	33%
Clr. Julia Ham	100%	100%	67%
Clr. Margaret Isslemann	73%	0%	67%
Clr. Geoff Pritchard	73%	100%	33%
Clr. Cor Smit	100%	100%	100%
Clr. Bruce Wright OAM	100%	100%	100%

Councillor Professional Development Participation

Local Government (General) Regulation 2005 cl 186

COUNCILLOR - PROFESSIONAL DEVELOPMENT	
Mayor James Hayes OAM	LGNSW Annual Conference (Warwick Farm) 14-16 October 2019
	Snowy Region Construction and Development Conference (Cooma) 18-19 November 2019
	Life After Amalgamation Forum 16-17 September 2019
Dept. Mayor John Larter	LGNSW Annual Conference 14-16 October 2019
Clr. Andrianna Benjamin	Nil
Clr. Cate Cross	Waste 2020 Conference 5-7 May 2020
	LGNSW Annual Conference (Warwick Farm) 14-16 October 2019
Clr. Julia Ham	SEGRA (Sustainable Economic Growth for Regional Australia) Conference 20-22 August 2019
	Country University Centre Best Practice Regional Study Hubs Symposium 14-16 November 2019
	Regions Rising Conference 4 December 2019
Clr. Margaret Isslemann	Snowy Region Construction and Development Conference (Cooma) 18-19 November 2019
Clr. Geoff Pritchard	National Community Engagement Conference – 15-16 August 2019
Clr. Cor Smit	LG NSW Annual Conference (Warwick Farm) 14-16 October 2019
	SEGRA (Sustainable Economic Growth for Regional Australia) Conference 20-22 August 2019
Clr. Bruce Wright OAM	Life After Amalgamation Conference (Terrigal) 16-17 September 2019
	Snowy Region Construction and Development Conference (Cooma) 18-19 November 2019
	Skills & Training Workshop - Forest Industry Council - 6 September 2019

Details and purpose of overseas visits by Councillors, staff or other persons representing Council (including visits sponsored by other organisations)

Local Government (General) Regulation 2005 cl 217(1a)

There were no overseas visits for 2019-20 by staff or Councillors.

Our Volunteers

Council is fortunate enough to work alongside 336 volunteers who perform a broad range of roles for the community. Our Volunteers are an important part of our organisation providing valuable information to improve our work, delivering services to our community and ensuring our amenities are accessible and well utilised.

VOLUNTEER ROLE	NUMBER OF VOLUNTEERS
Community Committees	236
Children Services	5
Libraries	5
Parks Gardens and Cemeteries	14
Community Multi Service Outlet Tumbarumba	30
Tumut District Community Transport	26
Rail Trail - Tumbarumba to Rosewood	20



Bushfire Recovery Committee Planning Meeting

External Body Delegations

Local Government (General) Regulation 2005 cl 217 (1)(a6)

During 2019-20, 21 external bodies exercised functions delegated by Council as Section 355 Committees:

SECTION 355 COMMITTEE	COMMITTEE FUNCTION
Adelong Showground	<ul style="list-style-type: none"> Care, control and management of the public reserve known as the Adelong Showground.
Batlow Development League	<ul style="list-style-type: none"> Provide civic leadership to the Batlow community. Stimulate the ongoing economic community, social and cultural prosperity of the community of Batlow and its environments. <p>With Sub-Committees to run:</p> <ul style="list-style-type: none"> Batlow Apple Blossom Festival Sub-Committee The Batlow Literacy Institute Management Sub-Committee A Youth Recreation (skate park) Sub-Committee A Batlow Youth Advancement League Ciderfest Sub-Committee Sound Shell Working Party <p>Other Sub-Committees as from time to time approved by Council</p>
Camp Hudson Committee	<p>Manage the Camp Hudson facility by;</p> <ul style="list-style-type: none"> Ensure Compliance with the terms and conditions of the Deed of License between Snowy Valleys Council and the Camp Hudson Management Committee. Assist Snowy Valleys Council to comply with the terms and conditions of the License between the National Parks and Wildlife Services and Snowy Valleys Council
Christmas in Tumut Committee	<ul style="list-style-type: none"> Raise the profile of Christmas within the region; Decorate the streets of Tumut in celebration of Christmas; Work with businesses and organisations to make the region more festive
Festival of the Falling Leaf	<ul style="list-style-type: none"> Plan, organise and deliver a quality annual festival event within an approved budget for the whole of the Tumut region that provides a high value festival experience for both the community and visitors to the area
Friends of Stockwell Gardens	<ul style="list-style-type: none"> Assist and advise Council with maintenance and improvement to Stockwell Park
Glenroy Heritage Reserve Committee	<ul style="list-style-type: none"> Care, control and management of the Glenroy Heritage Reserve, including letting, cleaning, maintenance and operations and the purchase of furniture and furnishings. Management of the Pioneer Women's Hut – Sub-Committee of Glenroy Heritage Reserve Committee

SECTION 355 COMMITTEE	COMMITTEE FUNCTION
Khancoban United Volunteers Association Committee	<ul style="list-style-type: none"> Encourage participation in the community for residents and members of all committees. <p>With Sub-Committees to run:</p> <ul style="list-style-type: none"> Khancoban Op Shop Committee; Hall Committee
Rock the Turf Committee	<ul style="list-style-type: none"> Plan, organise and deliver a quality annual festival event within an approved budget for the Snowy Valleys Council Region that provides a high value festival experience for both the community and visitors to the region.
Rosewood Community Shed Committee	<ul style="list-style-type: none"> Manage the facility known as the "old fire shed" for the community of Rosewood. This building is leased by the Council and committee to assist with payment of ongoing costs
Talbingo Progress & Ratepayers Association	<ul style="list-style-type: none"> Provide civic leadership to the Talbingo community Stimulate the ongoing economic community, social and cultural prosperity of the community of Talbingo and its environments
Tooma Recreation Reserve Committee	<ul style="list-style-type: none"> Management of Tooma Reserve and Tooma Gymkhana
Tumbafest Committee	<ul style="list-style-type: none"> Plan, organise and deliver a quality annual festival event that provides a high value festival experience for both the community and visitors to the region
Tumbarumba Airfield Committee	<ul style="list-style-type: none"> Manage the operation of the Tumbarumba Authorised Landing Area
Tumbarumba Friends of the Library	<ul style="list-style-type: none"> Assist and encourage enhancement of the Tumbarumba Library and to raise funds to assist in the development of resources within the library
Tumbarumba Historical Society	<ul style="list-style-type: none"> Preserve Tumbarumba and district's history and the management and running of the Tumbarumba Museum
Tumbarumba Men's Shed	<ul style="list-style-type: none"> Manage the facility known as the Tumbarumba Men's Shed
Tumbarumba RSL Memorial Hall Management Committee	<ul style="list-style-type: none"> Management of the RSL community Hall and facilities
Tumbatrek Committee	<ul style="list-style-type: none"> Plan, organise and deliver a quality annual event that involved politicians, members of organisations and community members to highlight tourism opportunities of the region and facilitate informal discussion across levels of government about local issues
Tumut Community Gardens Committee	<ul style="list-style-type: none"> Form a group of interested gardeners wishing to grow fresh produce, vegetables and flowers in companion planting in a synthetic, pesticide and herbicide free environment.
Tumut Community Transport Service	<ul style="list-style-type: none"> Provides transport for people in our Communities, who are frail aged, people who have a disability, and for their carers

Financial Summary

Snapshot 2019-20

\$62.715M	\$58.684M	\$4.031M
Revenue	Expenditure	Net Result

Infrastructure Spending 2019-20

INFRASTRUCTURE SPENDING 2019-20 TOTAL	AMOUNT
Plant and Equipment	\$1.644M
Building and other structures	\$3.754M
Roads & Bridges	\$8.159M
Footpaths	\$1.463M
Open Space & Recreation	\$2.313M
Other capital investments and work in progress	\$2.611M
Total Infrastructure Spending	\$19.944M

Grants Paid To Council

Snowy Valleys Council received a number of Federal and NSW Government grants in 2019-20, equating to \$11.4M for capital projects and \$13.6M for operational projects.

OPERATIONAL GRANTS	
GENERAL PURPOSE GRANTS	AMOUNT
Financial Assistance	\$5,988,000
Total General Purpose Grants	\$5,988,000
Specific Purpose Grants	
Bushfire and Emergency Services	\$1,567,000
Child Care	\$1,629,000
Community Care	\$926,000
Heritage and Cultural	\$106,000
Library	\$96,000
Noxious Weeds	\$64,000
Transport	\$975,000
Stronger Communities and Implementation	\$2,226,000
Total Specific Purpose Grants	\$7,589,000
Total Grants Recognised	\$13,577,000

Source of Grants	
Commonwealth Funding	\$8,363,000
State Funding	\$2,685,000
Other Funding	\$2,529,000
TOTAL RECEIVED	\$13,577,000

CAPITAL GRANTS	
GENERAL PURPOSE GRANTS	AMOUNT
Total General Purpose Grants	\$-
Specific Purpose Grants	
Bushfire and Emergency Services	\$20,000
Community Care	\$549,000
Economic Development	\$387,000
Heritage and Cultural	\$13,000
Transport	\$3,451,000
Stronger Communities and Implementation	\$6,954,000
Domestic Waste Fund	\$67,000

Grants and Donations Awarded by Council

Total amount contributed or otherwise granted to financially assist others.

Local Government (General) Regulation 2005 – cl 217(1)(a5)

Council provided \$572,561 to the community to support projects and initiatives during 2019-20.

Total Specific Purpose Grants	\$11,441,000
Total Grants Recognised	\$11,441,000
Source of Grants	
Commonwealth Funding	\$549,000
State Funding	\$10,786,000
Other Funding	\$106,000
TOTAL RECEIVED	\$11,441,000

CATEGORY OF GRANT	TOTAL AMOUNT AWARDED
s.356 donations	\$46,977
Heritage Grants	\$13,000
Community Strengthening Grants – Tumut Region	\$60,340
Art and Culture Grants	\$22,959
Donations - other	\$13,676
Sponsorship	\$39,000
Bushfire Recovery Event Program	\$188,525
Charles Sturt University Scholarships	\$10,500
Capital Sports Grant	\$40,000
Tumbarumba Community Small Grants	\$45,984
Adelong Façade Grants	\$91,600
TOTAL	\$572,561

Financial Performance

Council generates income to fund services and assets for the region through rates on property, government grants, development contributions, interest on investments, user charges and Council's own business activities.

These funds are used to maintain and improve our infrastructure while delivering a range of quality services to the community.

Our operating result including capital revenue for 2019-20 was \$4.0M.

Income

Council's main source of income was rates and annual charges, which contributed 27% of our total income for 2019-20, equal to \$17M.

Operating grants and contributions totalled \$11.4M, or 19%, while user fees and charges provided \$15.2M, which was 24% of our income.

Financial Performance Indicators

Performance indicators are set by the Office of Local Government (OLG) and are standard across all NSW councils. These key indicators are used to monitor Council's overall financial condition. Details on how Council performed in 2019-20 against the OLG benchmarks and Group averages (for 2018-2019) are detailed below.

Unrestricted Current Ratio

The unrestricted current ratio measures Council's ability to meet its obligations (current liabilities) using current assets

OLG Group Average Result 2018-2019 4.2

Benchmark >1.5

SVC Result 3.35



Rates Outstanding Percentage

Percentage of rates outstanding.

OLG Group Average Result 2018-2019 6.1%

Benchmark <10%

SVC Result 7.0%%



Operating Performance Ratio

This ratio measures Council's achievement containing operating expenditure within operating revenue. Capital grants and contributions, fair value adjustments and reversal of revaluation decrements are excluded.

OLG Group Average Result 2018-2019 2.0%

Benchmark >0%

SVC Result -11.1%%



Own Source Operating Revenue

This ratio measures fiscal flexibility and the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue.

OLG Group Average Result 2018-2019 35.5%

Benchmark >60%

SVC Result 56.91%



Debt Service Cover Ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

OLG Group Average Result 2018-2019 16.3

Benchmark >2.0

SVC Result 3.4



Cash Expense Cover Ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

OLG Group Average Result 2018-2019 13.5 months

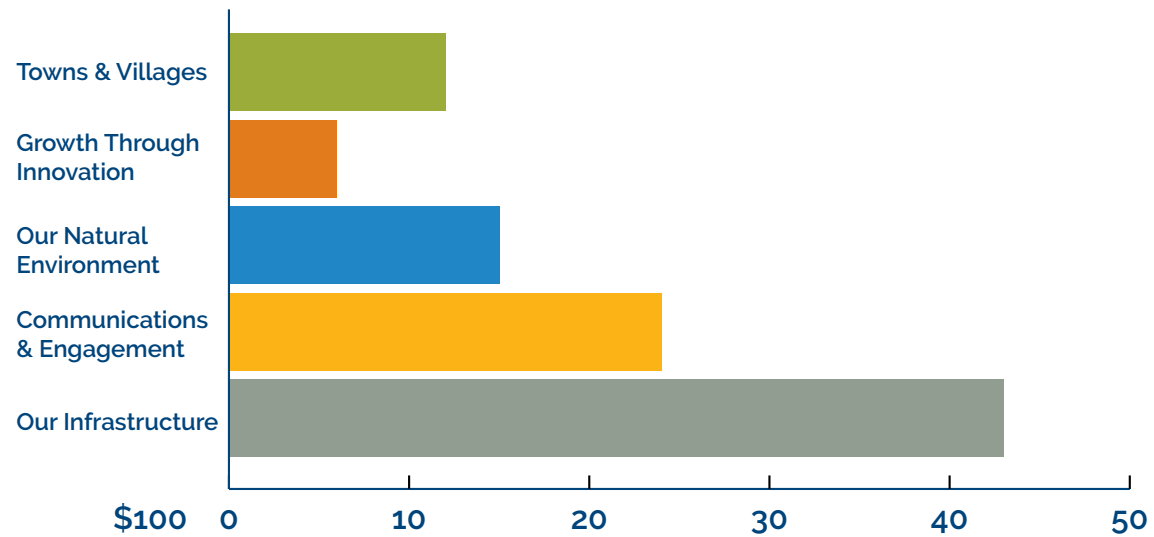
Benchmark >3 months

SVC Result 9.9 months

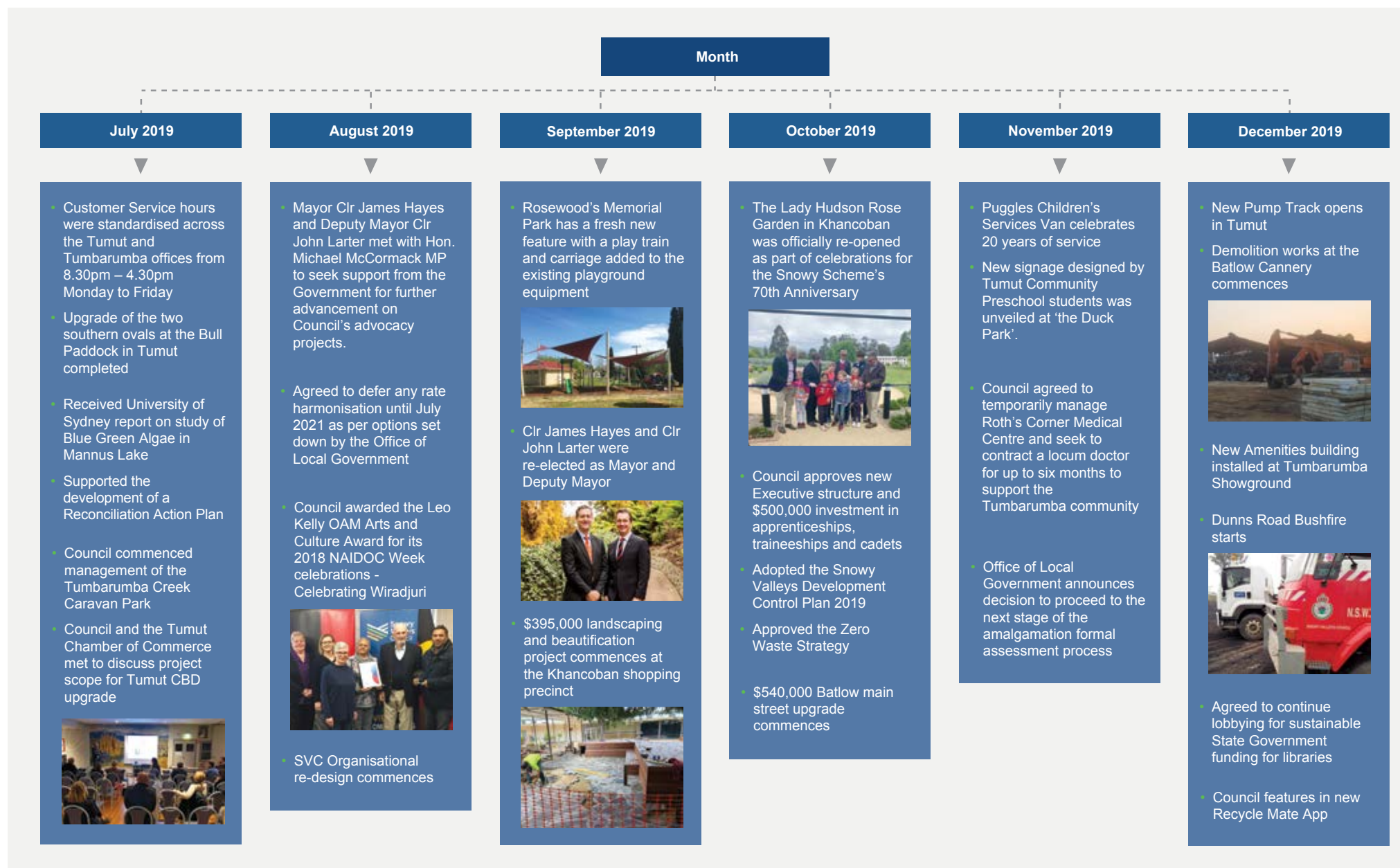


Value For Rates

Council invests rates income in improving our community and enhancing quality of life for Snowy Valleys residents in order to achieve the strategic aspirations expressed through the Community Strategic Plan. For each \$100 Council spent during the year, the following breakdown shows the investment across the strategic pillars of Towns & Villages, Our Natural Environment, Communications and Engagement, Our Infrastructure, Growth Through Innovation.



2019-20 Year In Review



Month

January 2020

- 250 residents attend Council's Bushfire Recovery Outreach sessions across 19 locations
- Council staff mobilised for the Bushfire Response and Recovery effort



- Waived water, sewer, waste and development application fees and charges for residents impacted by the bushfire
- Revised SVC organisational structure takes effect
- The first Bushfire Bulletin is delivered to residents

February 2020

- Bushfire Recovery Assistance Points opened in Batlow, Adelong, Talbingo and Tumbarumba



- Snowy Valleys Bushfire Recovery Committee established with membership of community leaders, business owners and elected officials who are specialists or actively involved in areas seen as key to the region's recovery



- Councillors presented Recovery requirements to the Shadow Cabinet as they met in Tumut

March 2020

- Plans unveiled for \$928,000 upgrade to Tumbarumba Pool
- \$3.6M in Council expenditure as a result of the bushfires
- Agreed to seek additional funding to cover the \$2.3M short fall and advocate for initiatives essential to progressing community recovery
- Agreed to fund the installation of a raw water pipeline at the Twickenham Rugby League Complex in Tumut.
- COVID-19 restrictions close playgrounds, Customer Service, Libraries and require changes in service delivery



April 2020

- Laing O'Rourke commences clean up of bushfire affected properties



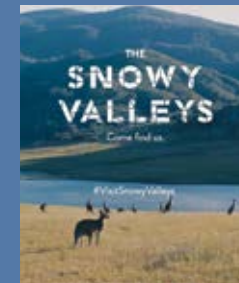
- Tumbarumba to Rosewood Rail Trail Opens
- Crime Prevention Plan adopted
- Waived a range of fees for residents and businesses impacted by COVID-19
- First online Council meeting held in line with COVID-19 restrictions
- New cabins at Batlow Caravan Park made available for emergency accommodation



May 2020

- Draft Volunteer Framework Documents developed in consultation with Snowy Valleys Council volunteers.

- Council has launched 'Come Find Us' social media and print campaign

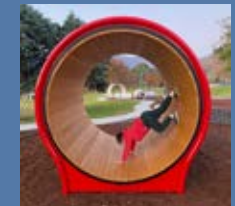


- Service counters and playgrounds re-opened



June 2020

- Talbingo Playground completed



- Clr Bruce Wright receives Order of Australia Medal

- Batlow Caravan Park opens for Visitors



- New town entry signs rolled out across region
- New shade shelter at Adelong Pool completed

2019-20 Highlights

Towns and Villages	Growth Through Innovation	Our Natural Environment	Communication and Engagement	Our Infrastructure
Community Recovery	Tourism Branding	Food Organics Garden Organics (FOGO)	Advocacy	Tumbarumba to Rosewood Rail Trail
				

With a majority of the towns and villages in the Snowy Valleys Region impacted by the Black Summer Bushfires it was imperative council supported its towns and villages “to get back on their feet” as soon as possible. This was done by various means such as clearing of roads, restoring essential services, advocating for better standard of telecommunication systems in the region, increased funding for clean-up and further recovery resources to be allocated to our region by State and Federal Government.

Council received \$50,000 grant for the NSW Government Stronger Community Fund to update our tourism branding for publications and collateral. The new branding has been used across all formats of advertising and publication including road signage, print and social media platforms. The use of solid shapes design was for easy recognition when moving or from a distance to encourage travellers to detour off the main highway via Snowy Valley’s Way to come into contact with our quaint towns and villages. Providing the opportunity to boost the local tourism economy.

After an audit was conducted earlier in the year, it was found that fifty percent of the waste in the red lidded Otto bins was made up of Food Organics or Garden Organics (FOGO). Funding was awarded through NSW Trust and NSW EPA in conjunction with Council to develop and implement the FOGO program. The program aligns with Council waste management strategy to reduce the impact on our environment by reducing landfill, carbon emissions and waste transportation costs.

Many programs in Council’s Advocacy Plan have stemmed from interaction and consultation with the community in general and as part of the Bushfire and COVID recovery process. These advocacy projects look at five major themes: Transport; Industry and Employment; Bushfire Recovery; Tourism and Community. The Advocacy Plan highlights strategies and opportunities to assist in reactivating our local economy, diversifying and upskilling our local industry workers whose jobs have been impacted by the bushfire; support re-establishing industry viability in the region; re-build our tourism economy and upgrading and improving various amenities in our towns and villages.

The Tumbarumba to Rosewood Rail Trail was officially opened on 2 April 2020, nearly a year after construction commenced. The 22km long Rail Trail runs through a non-operational railway corridor between Albury Street, Tumbarumba and McEachern Lane, Rosewood. The multipurpose sealed trail has been designed to be suitable for prams, wheelchairs and mobility scooters with interpretative and informative signage installed along the trail to guide visitors, as well as seating for rest and recovery. Snowy Valleys Council received funding of \$5,700,000 for the project under the State Government’s Restart NSW Regional Tourism Infrastructure fund and Round Two of the NSW Government’s Stronger Communities grants. The recent bushfires, floods and now the COVID-19 restrictions could have been major setbacks for the build; but Council’s construction team, and the Tumbarumba to Rosewood Rail Trail Committee and Historical Society remained dedicated to deliver the trail on time, and on budget. The rail trail will significantly enhance the Snowy Valleys as a cycling destination and complements existing and future mountain bike and roadside cycling developments across the region.



Tumut Pump Track, Tumut Bull Paddock youth precinct

Our Performance

The following section contains a detailed report on Council's progress against the 111 actions and initiatives that detail the delivery of Council's services to the community over the 2019-20 financial year.

During the reporting period, Council provided significant resources to the emergency response and recovery work for the Dunns Road and Green Valley Bushfires. This resulted in Council resources being diverted from business as usual and delivery of specific actions contained within the Operational Plan.

The Australian and NSW Government response to the escalation of the COVID-19 pandemic also impacted this reporting period, with the introduction of social distancing measures and public health orders affecting work scheduled to be delivered right across the organisation but particularly in the areas of economic and community development.

The direct and indirect impact of the bushfires and COVID-19 on our communities, industry, businesses and tourism, along with community infrastructure has implications for a number of key initiatives and actions in the 2019-20 Operational Plan.

In some cases, initiatives and actions were unable to be progressed any further, and in others, they were required to be refocused or re-scoped to suit the COVID operating environment and experienced a delay, causing them to remain in progress at 30 June 2020.

The actions contained within the Operational Plan and following performance report are structured to reflect the strategic priorities identified by the community during the development of the Community Strategic Plan:

- Our towns and villages
- Growth through innovation
- Our natural environment
- Communication and engagement
- Our infrastructure

Towns and Villages



Snowy Ensembles Event at Adelong Falls

Towns & Villages - How we performed

63066

library visits



10739

library click and collect transactions during COVID lockdown

4589
Meals on Wheels delivered

2506
Social Support Hours

1706.75
Domestic Assistance Hours

Youth Council Events

5 EVENTS WITH

194
participants

Children's Services

CARCOOLA

159 children

from families **104**

KHANCOBAN

31 children

from families **29**

PUGGLES

109 children

from families **70**

Youth Development Strategy Actions

Tumut Youth Council:

13 out of 19 actions completed



Tumbarumba Youth Council:

11 out of 17 actions completed

199 Development Applications Received

COMMUNITY TRANSPORT

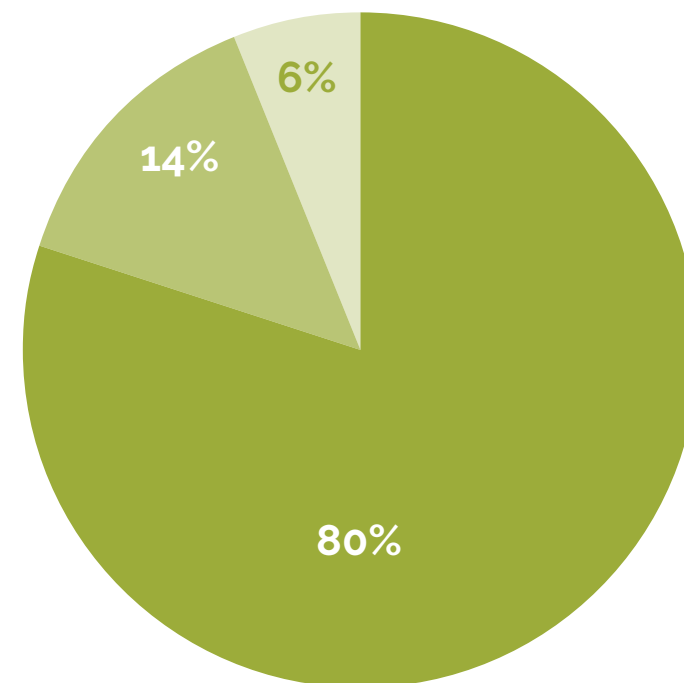
310,144km travelled

8287 trips



COMPANION ANIMALS

2 free microchipping days held
70 pets microchipped



Total initiatives	35	
Actions completed	28	80%
Actions progressing	5	14%
Actions not progressing	2	6%

Key Achievements

Award Winning Libraries in Snowy Valleys

Snowy Valleys Council was awarded the Leo Kelly OAM Arts and Culture for its 2018 NAIDOC Week celebrations - "Celebrating Wiradjuri", at the 2019 NSW Local Government Week Awards.

Our libraries also received a Highly Commended for Innovation in Outreach Services for the same project from the annual awards program organised by the NSW Public Libraries Association.

20 Years of Operation for Puggles Children's Services Van

The Puggles Children's Services Van clocked up 20 years of operation in October 2019 and celebrated with a family Teddy Bear's picnic at the Tumbarumba Sports Hub. In its 20 years of operation the iconic bright yellow van has serviced a number of Snowy Valleys and other neighbouring Council communities including Tooma, Humula, Brungle, Rosewood, Talbingo, Cabramurra, Tarcutta, Adjungbilly, Ladysmith, Talbingo and Ournie. During 2019-20 the Puggles Van brought joy to 109 children from 70 families right across the region.

Disability Inclusion Access Reference Group (DIARG)

DIARG met five times this year and successfully completed five of 24 of its actions scheduled for the 2019-20 year. This included the following achievements:

- Council community grants have been reviewed and now include the consideration of disability and inclusion in the eligibility criteria.
- Accessible transport has been made available to hire for people within a disability to access community events held with the Local Government Area.

- A register has been developed for people with a disability and/or their carers to receive Council information via alternative formats.

Implementation of Snowy Valleys Development Control Plan - A OneSVC initiative

The creation of a single Development Control Plan (DCP) to replace the two former outdated plans was essential to facilitate consistency. The document provides a standard approach to the assessment of development proposals across Council. The Snowy Valleys Development Control Plan was adopted in October 2019 after a public exhibition period of 28 days.

Local Strategic Planning Statements

Council adopted its first Local Strategic Planning Statement (LSPS) after significant community consultation, in accordance with the Environmental Planning and Assessment Act 1979. The LSPS acts a link between strategic regional and district priorities for land use and development and the more detailed, local requirements contained within Council's Local Environment Plan and Development Control Plan.



NAIDOC Week Art Exhibition at Tumut Library

New Library for Batlow

Batlow's new library was installed in June, providing updated facilities and a larger space for the community to utilise the wide variety of services the library has to offer. The new building provides an internal linkage with the Literary Institute and, although a brand new building, was designed to complement the façade of the existing buildings. The library upgrade was made possible with the \$1M received from the NSW Government's Stronger Country Community Funding Grant.

Council Volunteers Recognised at 2019 NSW Volunteer of the Year Awards

Tumut District Community Transport volunteers received certificates of recognition for their contribution to the community at the recent 2019 NSW Volunteer of the Year Awards. Volunteers Anita Killelea, Bruce Oliver, Carol Feige, Kaye Sturt, Sue Post, Michael Olditch, Bob Moffatt, John Dickeson and Jaen Dickeson were all recognised for their outstanding service.

Khancoban's Rose Garden Officially Re-opened as Part of Snowy Scheme's Anniversary

The Lady Hudson Rose Garden in Khancoban was officially re-opened as part of celebrations for the Snowy Scheme's 70th Anniversary. Snowy Valleys Council invested \$385,000 in the redevelopment of the Rose Garden with decomposed granite pathways, new turf and an irrigation system. Approximately 200 of the old rose bushes were replanted into the new garden beds. The celebrations were made more nostalgic as Snowy Valleys Council was joined by Mr. Duncan Taylor, grandson of Sir William and Lady Eileen Hudson, and Mr. Ken Lister, former Chief Operating Officer of Snowy Hydro.

Streetscape Upgrades for Snowy Valleys Towns and Villages

Adelong, Batlow, Khancoban and Tumut Main streets underwent a makeover during 2019-20. Revitalising and refreshing the appearance of main streets across our region to improve accessibility and amenity for the community as well as be more appealing to visitors and tourists to entice them to linger longer. New street furniture and rubbish bin designs and colour schemes subtly link each town with its unique identity and heritage.

17 Adelong businesses were awarded grant funding of up to \$10,000 via the Adelong Façade Grants to improve the street appeal of their properties. This provided businesses with the opportunity to freshen up their shopfront, improving the appearance of the main street, which has positive flow on effects in attracting customers and visitors to the region. Batlow's main street upgrade was completed in consultation with local business owners, to revitalise the retail and business area, and enhance Batlow's street appeal to visitors and locals. This was achieved by the \$540,000 in funding through the NSW Government's Stronger Communities Fund.

The upgrades to Khancoban shopping precinct and Khancoban Rose Garden provide residents and visitors a renewed experience when visiting the town. These improvements to the amenities and streetscape were made possible by \$395,000 funding received from the NSW Government Stronger Communities Fund.

Tumut main street revamp commenced in May 2020 following consultation with Tumut Chamber of Commerce and the community regarding the scope of works and available options. Council received \$1.76 million in funding from the NSW Government's Stronger Communities Infrastructure fund for improvements to Tumut's main business district accessibility and amenity.



Batlow main street upgrade

HIGHLIGHTS

- Tumbarumba's metal horse sculpture was donated by Council to the Tumbarumba Equine Club for installation at the Tumbarumba Racecourse facility
- Council entered into an important lease agreement with the Toomaroomba Kunama Namadgi Indigenous Corporation to allow the group to utilise the building at Wolters Cottage in Tumbarumba
- Council confirmed a OneSVC approach to the coordination of the annual Council Australia Day functions, with consistent categories and processes for nominating and assessment of nominations
- Council was 'gifted' the Khancoban Preschool building by the Khancoban community
- In response to community sentiment, Council resolved not to sell the Roth's Corner Medical Centre in Tumbarumba and commenced recruitment of a General Practitioner to lease the centre
- Endorsed a new lease agreement for dental and pathology services at the Roth's Corner Medical Centre
- Endorsed a Memorandum of Understanding between Council and the Tumbarumba Chamber of Commerce for the restoration of the Khancoban Hall to operational status

Advocating for our Community

- Council supported the establishment of a sustainable state funding model for NSW Public Libraries
- Council delivered a Health Summit for the Snowy Valleys region with key health stakeholders in the sector to discuss important issues such as current medical resources, gaps in medical staffing and the impact on communities and health providers
- The Mayor and Deputy Mayor met with the Deputy Prime Minister in August 2019 to discuss the recruitment and retention of medical professionals for the region.
- Mayor Hayes issues media release confirming Council's commitment to advocating to government in support of the community's concerns over access to doctors throughout the Snowy Valleys region.



Key Policies Adopted to Support Towns and Villages

- Banner Policy
- Crime Prevention Plan
- Volunteers Policy, Induction Procedure, Induction & Safety Handbook
- Local Strategic Planning Statements
- Development Control Plan
- Closed Circuit Television Policy
- Provision of Community Services Policy
- Community Transport Policy

Disability Inclusion Action Plan

Disability Inclusion Act 2014 – Section 13 (1)

Council's Disability Inclusion Action Plan (DIAP) supports the fundamental right of choice for people with disability to choose how they live their lives, to access opportunities and enjoy the benefits of living and working in the Snowy Valleys Council region.

The DIAP supports and guides Council towards meeting its goal of providing accessible services and initiatives which support and contribute to wellbeing across all stages of life.

Council is currently focusing on Year One Actions within the DIAP, commencing all 36 actions and completing 13 actions overall. Progress in the following four of the focus areas of its Disability Inclusion Action Plan is summarised as follows:

Building Positive Attitudes

The organisation has made positive gains in awareness of the plan and responsibility for actions across all functional areas.

Creating liveable communities

The surfacing of the pathway for Adelong Creekscape was changed from the original plans to a surface that would be wide enough and be smooth and level to accommodate mobility devices.

The Rail Trail has been developed with all abilities in mind, enabling access to the outdoors that is safe and provides opportunities for exercise or for exercise and enjoyment. Upgrades to gardens and facilities were undertaken with disability access in mind. Plants that allow sensory function through smell, sight and touch have been planted, disability accessible toilets installed, all abilities play equipment and parking spaces to accommodate vehicles that carry mobility devices created.

Supporting access to meaningful employment

Council renewed Resource Recovery Services Agreement with VALMAR Support Services for recycling services in the Local

Government Area.

Snowy Valleys Council staff who have a disability are employed in meaningful work across the organisation.

Accessible systems, information or processes

A hearing loop was installed at the refurbished Council Customer service counter in Tumut.

The Snowy Valleys Council website has ReadSpeaker installed to help people that suffer from reading difficulties, dyslexia, visual impairment, but also non-native English users and Seniors to access Council website information.

Meeting the needs of people with disability

Council holds monthly meetings of the Disability Inclusion Access Reference Group (DIARG) to ensure continual review on Council's progress in meeting the needs of people with disability. The membership of DIARG is people with disability, carers of people with disability, disability organisations and community members.

The DIARG consults with the wider community and feeds back to the monthly meetings. Council has a Community Welfare group who meet bi-monthly, they feed identified disability issues to the DIARG, who in turn identify solutions or make recommendations to Council.

Besides the 36 actions of the DIAP, other issues for people with disability have been fed back such as off – leash areas for dogs, the need for installation of hand rails in facilities and carpark areas, trip hazards for sight impaired and the elderly and general access issues to businesses and facilities.

Challenges

COVID -19 has brought changes to the way the DIARG interact. Most of the meetings were via ZOOM which inhibited participation for some members.

Future Planning considerations

Council is currently planning for the following actions to contribute to greater outcomes for people with disability:

- Disability access and facilities at the refurbishment of the Tumut Swimming Pool.
- Evaluation and further development of the DIARG for 2021 – 2025.
- Inviting feedback from people with disability on draft plans before proceeding to gain insight into possible issues and what needs to be considered for people with disability.
- Creation of Equal Opportunities plan.

Events

Supporting and promoting community and tourism events and festivals is core to Snowy Valleys Council helping the community to celebrate and nurture the unique character of our towns and villages. Although our events schedule was severely disrupted during 2019-20 due to COVID-19, the region still played host to a number of successful events.

NAIDOC Week 2019	Snowy Ensembles	Tumut Air Show	Talbingo Tattoo	Tumbafest 2020	Fanny Lumsden Concert Tooma Fundraiser
SVC Event	SVC Sponsored Event - \$5,000	SVC Sponsored Event – \$2,700	SVC Sponsored Event – \$2,600	SVC Sponsored Event – \$11,000	SVC Sponsored Event – \$10,000
7th - 14th July 2019	Guitar & Friends - Tumbarumba 28th July 2019 Riverina Brass Group - Batlow - 1st September 2019 Blowin' in the Wind - Adelong - 29th September 2019	2nd - 3rd November 2019	30th November 2019	22nd-23rd February 2020	14th March 2020
					
Snowy Valleys Council hosted a flag raising ceremony in Tumut and Tumbarumba in recognition and celebration of NAIDOC Week.	Snowy Valleys Council hosted three classical music concerts in three different venues across the region. Over 320 attendees were treated to fine music and a delicious menu designed to be unique to each location.	Tumut Aero Club hosted the Tumut Air Show with sponsorship support from Snowy Valleys Council in November. The show was attended by 500 people and featured fly overs from RAAF aircrafts, aerial displays from WWII planes, helicopter and fixed wing simulators, free Hot air tethered balloon rides and a range of displays.	The sixth Talbingo Tattoo was held against the beautiful backdrop of Jounama Dam. Over 200 people enjoyed performances from marching bands, Scottish heritage performers and choirs from Canberra, Leeton, Tumbarumba, Wagga Wagga, Albury and Wangaratta.	Tumbafest was one of the first major events to bring the community and visitors to the region together following the Black Summer Bushfires. Organised by Snowy Valleys Council and the Tumbafest Committee, attractions for the two-day festival included Kate Cebrano, local musicians, local wines, regional food and produce, children's activities and markets.	The Fanny Lumsden Concert was held in March at Tooma with sponsorship from Snowy Valleys Council and Destination Riverina. Over 600 people attended and raised \$12,250 for the Tooma/Maragle community following the Black Summer Bushfires.

The Snowy Valleys is home to many much loved and well attended events each year. Following the Black Summer Bushfires, events were highlighted as a key way to bring the community together and stimulate the local economy by attracting visitors back to the region.

Unfortunately, the COVID-19 Public Health Restrictions that were enforced from March 2020, required many large and small community events to be cancelled, postponed or re-designed.

We look forward to welcoming the following cancelled events – and more – back bigger than ever during 2021:

- Snowy Valley's Cycle Challenge
- Rock the Turf – Tumut
- Camaro Firebird Nationals Easter Weekend – Tumut
- Festivals of the Small Halls – Brungle
- Festival of the Falling Leaf - Tumut
- Batlow Ciderfest – Batlow
- Tumbarumba – Rosewood Activation Event
- Wagga City Rugby Male Choir Tour
- Cycle Tumbarumba Tourist Challenge
- Jamming at Jingellic
- Jingellic thankyou events for Volunteers
- Dunn's Road Post Fire Get Together

Australia Day Celebrations 2020

Held in the aftermath of the Black Summer Bushfires, Australia Day events in Tumut, Tumbarumba, Batlow, Talbingo and Adelong were coordinated by Snowy Valleys Council and local community groups to celebrate our community.

Community Awards presented on the day are detailed below.



Australia Day Throwdown 2020 – The McMahon Method Tumut

Snowy Valleys Region Citizen Of The Year – Jan Locke

Jan has been coordinating four seniors exercise classes per week in various towns across the Snowy Valleys region and also assists in the coordination of weekly Tai Chi classes. Jan is highly respected by Murrumbidgee Local Health district practitioners, peers and the community for her contributions to seniors health & wellbeing over the last four years. Jan is a devoted community volunteer who volunteers her time to a multitude of organisations and services across the region.

Snowy Valleys Region Young Citizen Of The Year – Rory Phillips

Rory Phillips has been an outstanding young person in his creative pursuits as a young musician and songwriter. At only 12 years of age he has begun to make a significant impact on the music scene in Australia for someone of his age. He has been playing guitar and music since he was very young and only keeps going from strength to strength in his personal development and achievements.

Snowy Valleys Region Service To Community Award – Tumut Takes 2

The annual Tumut Takes 2 Fundraiser has become a staple of the Snowy Valleys Council region community events calendar. The event has run for five years and is organised and run by a group of volunteers, their efforts culminating in a minimum of six months fundraising each calendar year before a highly anticipated show weekend that not only brings together all facets of the community but serves as a celebration of all that is fabulous in Tumut. These shows sell out the Montreal Theatre each night which is approximately 900 tickets over the June long weekend each year.

Snowy Valleys Region Sports Person Of The Year – Megan Castle

2019 was a break out year for Megan who gained unprecedented level of success in Soccer over the last 12 months, including touring Europe with Wanderers Australia and being voted MVP and best and fairest player for the tour, selected in the Wagga Wagga region talented sports program and was selected in NSW Country team and participated in the National Championships in Coffs Harbour.

Snowy Valleys Region Sports Team Of The Year – Tumut Blues Group Nine Premiership Team

The Blues lifted the Group Nine premiership trophy after their emphatic victory over the South City Bulls at McDonalds Park. The Tumut Blues saved their best for when it mattered most, slaying perennial Group Nine powerhouse South City 28-4 in a sublime grand final display at McDonald's Park.



Australia Day Throwdown 2020 – The McMahon Method Tumut

Community Grants

Community grants offer financial support for all sorts of community groups to get new ideas off the ground, or secure a resource they need.

Over recent years, the provision of grant funding by Council has supported organisations to design and deliver popular events, create services and programs to better connect communities, and pay for improvements to local facilities.

In 2019-20, Snowy Valleys Council administered the delivery of 65 individual grants across the region, totalling \$462,408.

**Grants
Awarded** 65

\$462,408
**Grant funding
delivered**

Art and Cultural Development Grants

Snowy Valleys Council in partnership with Snowy Hydro offer an annual Arts and Cultural Development Grant program totaling \$22,959 to support our diverse and culturally rich region through community driven projects, initiatives and events that create opportunities for enriched arts and cultural experiences.

Festival entertainment, local theatre props, a choral concert, nursing home musical entertainment and a garden sculpture competition are just some of the projects receiving funding through Council's 2019 Art & Cultural Development Grants.

Community Group / Community Organisation	Purpose	Description	Funding Awarded (\$)
Artists on Parade	Massed Choirs Choral Concert	Tumbarumba Artists on Parade have engaged two regional choirs to perform at a choral concert in Tumbarumba in August 2019. In addition to the choirs, two local solo artists will also perform.	\$2,500
Festival of the Falling Leaf	Headline Entertainment	To enable the Festival to have high quality, headline and supporting musical acts to entertain festival goers at the annual Festival of the Falling Leaf.	\$4,000
Franklin Public School	Combined Public Schools Mentor Project	Building on the success of combined band workshops in 2019 which were funded through this program we would like to continue and expand the program.	\$4,000
Tumbarumba District Garden Club	Tumbarumba Spring Flower Festival Competition Promotion	To promote the Tumbarumba Spring Flower Festival Sculpture Competition	\$700
Tumut & District Historical Society	Tumut - The Early Years	Barry Bridges is an historian who lectured history at Sydney University. Having ancestors who lived in Tumut he has researched and collected the history of the district for many years. The Museum Committee wish to publish his work.	\$1,000
Tumut Golf Club	Classic on Course	Classics on Course is a music event featuring live classical ensemble provided by the Riverina Conservatorium of Music on the beautiful surrounds of the Tumut Golf Course. This event will be a first for Tumut with a 40+ piece orchestra.	\$5,000
Tumut Performing Arts Society	Costumes and Props for the stage play "Skeleton Crews"	Mike McSweeney, a local playwright and amateur theatre enthusiast, is staging his latest work at the Montreal Theatre during August 2019. Most costuming will be sourced from the Tumut Performing Arts Society wardrobe however, there are additional items required for this four Act play.	\$1,000
Tumut Rock the Turf Committee	Tumut Rock the Turf Music Festival	The Tumut Rock the Turf event showcases local musical talent in the fields of Rock/Pop/Folk musical styles. The event combines our local Snowy Valleys talent with at least three high profile performers. The grant will fund community safety through funding the costs of entry lighting, temporary barriers, signage, fencing and security.	\$4,000
Tumut Valley Country Music Club	Entertaining at Nursing Homes	Entertain at nursing homes and day care once a month. Bupa, Blakeney Lodge, Batlow, Tumbarumba, Gundagai.	\$759
TOTAL			\$22,959

Capital Sports Grants

Snowy Valley Council's Annual Sports Capital Projects grant program totaling \$40,000 supports local sporting organisations improved their facilities, and ultimately their viability, through projects that would ordinarily be funded through fundraising efforts.

Applications are considered by the Tumut Sports Committee, of which more than 20 sporting organisations are members.

Sports Club / Sports Organisation	Purpose	Funding Awarded (\$)
Tumut and Adelong Junior Cricket Associations	Provision for cricket helmets that meet British Standard	\$800
Tumut Rifle Club Inc.	Provision of a secure facility for storing valuable items	\$4,810
Adelong Tennis Club Inc.	Replacement of three tennis court nets and timber lattice	\$1,281
South West Slopes Sporting Field Archers	Installation of a shipping container	\$5,840
Adelong Showground Trust	Replace and realignment the old cricket nets at the Adelong showground	\$22,755
Tumut Basketball Association Inc.	Provision of laptop and four iPads	\$4,514
TOTAL		\$40,000

Tumbarumba Community Small Grants

The annual grants program totaling \$46,000 is administered and funded through partnership of Snowy Valleys Council, the Tumbarumba Bendigo Bank and the Hyne Community Trust.

The grant program provides a single avenue for community organisations in the Tumbarumba region to access funding up to the value of \$5,000 for their projects.

Community Group / Community Organisation	Purpose	Funding Awarded (\$)
Tumbarumba2Kokoda	To replace worn-out equipment; to assist in reducing the costs to parents of student's trekkers and ensuring all trekkers have access to quality equipment.	\$4,255
Tumbarumba Little Athletics Club Inc.	Provision of equipment for use at athletics training.	\$1,317
Khancoban United Volunteers Association	Purchase of table and chairs that can be utilised for special occasions and the purchase of a new small fridge.	\$1,623
Tumbarumba Men's Shed	Purchase of Milling Machine and some tools.	\$4,120
Tumbarumba Historical Society	To produce a book detailing the history of the Tumbarumba to Rosewood railway corridor from rail use to Rail Trail	\$4,000
Tooma Recreation Reserve	A market showcasing local produce and retail goods offered through a host of local artisans and retailers.	\$2,000
Tumbarumba Artists on Parade Inc.	Contribute towards tutor's tuition fees and half of the travel costs for community workshops	\$1,350
Tumbarumba Bridge Club - 2019 Bridge Congress	Provide support to reduce the costs of the 17th Annual Congress held by the Tumbarumba Bridge Club.	\$800
Ngarigo Toomaroombah Kunama Namadgi Indigenous Corp	Funded to purchase of Didgeridoos.	\$1,240
Glenroy Heritage Reserve	Create a space suitable to displaying the Jackie Fox Button collection (which consists of over 200 panels and takes up over 20 linear metres of space).	\$5,000
Radio Upper Murray	To renew some of its furniture and purchase a mobile whiteboard to assist with the programming for the Station.	\$1,900

Community Group / Community Organisation	Purpose	Funding Awarded (\$)
Tumbarumba Pastoral, Agricultural & Horticultural Society	Purchase of fridge and urns.	\$1,284
Carcoola Children's Centre Fundraising Committee	Purchase of fridge.	\$710
Zone 20 Pony Club Camp	To obtain funds to help with the hire of equipment for the duration of the camp.	\$800
Tumbarumba Playgroup	The purchase of foam jungle and stepping stones.	\$1,885
Tumbarumba High School	To assist with the costs of the Tasmania school excursion.	\$2,500
Tumbarumba Turf Club	To install an appropriately sized rainwater tank to provide water to the ablution block to alleviate the limited water flow capacity.	\$4,000
Tumbarumba High school	To purchase scales to support Agriculture and primary Industries students in developing and improving their animal husbandry skills.	\$2,200
Puggles Children's Services Van	Puggles Children's Service Van is celebrating its 20 years of operation and would like to celebrate this milestone through our annual event of the Teddy Bears Picnic.	\$2,000
All Saints Primary School	Purchase of instruments for the school music program.	\$3,000
TOTAL		\$45,984

Community Strengthening Grants - Tumut Region

Snowy Valleys Council allocated \$60,340 of funds for projects that build more vibrant, sustainable and inclusive communities through the Snowy Valleys Council Community Strengthening Grants. These projects include:

Community Group / Community Organisation	Purpose Reason for Grant	Funding Awarded (\$)
Adelong Progress Association	To light up the main street of Adelong with Christmas cheer. To install fairy lights on Herb Feint Bridge and in trees up the main street.	\$5,000
Batlow Apple Tree Learning Centre	To remove the trees in the leased block next to the centre to increase our outdoor play area.	\$5,000
Batlow Women's Bowling Club	Traditional fixed sporting honour boards, framed photographs and other physical records of Batlow Women's Bowling Club activities will be digitised and displayed electronically.	\$700
Lions Club of Tumut	To purchase a shipping container to store Lions Clubs assets e.g. BBQ, tables, gazebos, etc. The container will need a roof, piers, painting and signage.	\$6,000
South West Slopes Sporting Field Archers	The Archery Club is looking at attracting more family units and younger people into the club, therefore, seeks support to purchase two bows and appropriate arrows suitable for the eight to 12-year-old age bracket.	\$1,360
Tumut and District Historical Society	To create interesting storyboards to tell the story of our major significant items. This will enable visitors to enjoy the experience to a greater degree.	\$1,000
Tumut Cycle Classic	The Tumut Cycle Classic commenced in 2015 and has grown in numbers each year. All profits from the event are provided to the Tumut Hospital to purchase equipment. The funding would go towards new signage, rider numbers, website updates, advertising, rest stop consumables and entertainment for kids.	\$10,000
Tumut Regional Chamber of Commerce	The Christmas Family Fun Night has dual benefit - it is a budget friendly family event that brings the community together but it also benefits business in the region by promoting shopping locally. To continue to grow this event and offer the evening at a low cost to all attendees. The grant funding would be invaluable for assisting in hiring entertainment for the children.	\$5,500
Tumut Region Producers and Makers Cooperative	To create a full-time retail space for local producers and makers operating as a cooperative. By working collaboratively producers/makers will receive the benefits of a shop front for the same time and financial outlay as a weekly farmers market. Funds are need for the purchase of refrigeration, equipment and shop display.	\$15,000
Tumut Schools as Communities Centre	Baby/child CPR class for twenty participants. To provide parents and families within the community essential skills and knowledge required to provide emergency first aid and CPR for infant and child related injuries.	\$1,690
Tumut Youth Council	Tumut Colour Explosion Fun Run is less about your running speed and more about having the time of your life. It is a whole community event with the aim to continue to build community support and buy in for Gotcha4Life and Tomorrow Man, whilst creating social awareness around suicide prevention, mental health and reducing associated stigmas.	\$4,090
Brungle Memorial Hall Committee	To restore the main auditorium of the Brungle Hall including replacing damaged ceiling, replacing parts of roof, repairing panelling on interior walls, repairing and refinishing wooden floors.	\$5,000
TOTAL		\$60,340

Local Heritage Grants

The Local Heritage Grants encourages the conservation of heritage items within the Snowy Valleys Council Local Government Area and promotes a positive community attitude to heritage conservation. Applicants could apply for up to \$5,000. Snowy Valleys Council contributed \$7,000 and NSW Office of Environment and heritage contributed \$6,000. There were four successful applications funding restoration and conservation works to local buildings totaling \$13,000 being awarded.

Property Address	Conservation Works	Funding Awarded (\$)
55 Murray Street Tumbarumba	Roof & gutter replacement and further scope of works	\$3,500
Station Masters House	Replace piers to level house	\$4,500
Lacmalac Hall	Roof replacement	\$3,500
Residence 60 Fitzroy St Tumut	Repainting brickwork	\$1,500
TOTAL		\$13,000

Adelong Facade Grants

Snowy Valleys Council received \$100,000 in funding through the NSW Stronger Communities Fund (Round Two), as a one-off funding to preserve the history and heritage of Adelong Main Street. Owners and operators of commercial buildings and businesses in Adelong were invited to apply for up to \$10,000 in funding to assist with improving the street appeal of their properties located in Tumut Street, Adelong.

Property Address	Use of Land	Scope of Works	Funding Awarded (\$)
88 Tumut Street, Adelong 2729	Old Pharmacy Building	Restoration works include the timber repairs to verandah + painting to verandah & awning.	\$8,000
63 Tumut Street, Adelong 2729	Supermarket	Restoration works include render repairs to parapet + repainting in new colour scheme.	\$5,800
89 Tumut Street, Adelong 2729	Panel Repairs	Restoration works include replace damage wall sheets at Garage + repainting in new colour scheme.	\$5,000
72-76 Tumut Street, Adelong 2729	Shops 1&2- Hairdresser, Shop 3 - Ray White, Shop 4 - Farmgate & Twine	Restoration works include replacement of tiles at shopfront + repainting to parapet in new colour scheme.	\$7,000
49 Tumut Street, Adelong 2729	3 Residential Units and Café	Restoration works include the upgrading of upper verandah façade, replacement of windows + repainting to parapet in new colour scheme.	\$10,000
62 Tumut Street	Bendigo Bank	Restoration works include repairs and install new downpipe to verandah and repaint in same colour scheme.	\$1,300
80 Tumut Street	Post Office	Restoration works include replacement of verandah post + remove eave & replace, reinstate finials, new vents to be fitted + replace gutter and repaint in same colour scheme.	\$6,000
51 Tumut Street	Rustic Creations	Restoration works include the upgrading of shopfront with ramp, replacement verandah posts and upper façade on roof upgrade and paint in new colour scheme.	\$8,000
59 Tumut Street	Taxidermy	Restoration works include the replacement of cantilever awning with new verandah.	\$5,000
78 Tumut Street	Bakery - Verandah	Restoration works include the replacement / upgrading of verandah (post, beams, roofing) + repainting in new colour scheme.	\$10,000
65 Tumut Street	Hotel	Restoration works include the upgrading of upper verandah facade, replacement of guttering + repainting to parapet in new colour scheme.	\$8,000
84 Tumut Street	Community Hall	Restoration works include the upgrading and repairs to front facade + repainting in new colour scheme.	\$5,000
82 Tumut Street	Office Frontage (Old NRMA)	Restoration works include the repainting to verandah in new colour scheme.	\$2,500
54 Tumut Street	S&C Club	Restoration works include the repairs to render at front facade, replace 'rusted steel' + repainting in appropriate colour scheme.	\$10,000
TOTAL			\$91,600

There was an additional \$8,400 awarded, however declined by the applicants. These funds were put towards other Adelong based projects.

Bushfire Recovery Event Funding

Council distributed \$188,525 in grant funding across the local community for the development of community events following the bushfires.









Stream	Group / Organisation	Event	Event / Project purpose	Funding Awarded (\$)
Major	Tumbafest	Tumbafest	Funding provided Bus and coach hire from Wagga, Albury and Tumut & extra marketing material	\$25,000
Major	Rotary Club of Tumut	Snowy Valleys Cycle Challenge	Funding was used for extra marketing however the event was cancelled due to COVID	\$5,500
Major	Rock the Turf Committee	Rock the Turf	Funding was approved by NSW Government to be rolled over for 2021	\$25,000
Major	Batlow Development League	Ciderfest	Funding was approved by NSW Government to be rolled over for 2021	\$25,000
Major	Fanny Lumsden	Fanny Lumsden Album Launch	album launch and concert for Fanny Lumsden's 'Fallow' album. Held in Tooma in April.	\$10,000
Major	Tumbarumba-Rosewood Rail Trail Committee	Rail Trail Activation Event	A family fun day to celebrate the Tumbarumba - Rosewood Rail Trail with various activities and markets. Event was postponed following BREP funding being delivered. To be held 2021.	\$10,000
Major	Cycle Tumbarumba	Cycle Tumbarumba Tourist Challenge	A full day cycling festival. Event was postponed following BREP funding being delivered to the group. To be held 2021.	\$10,000
Major	Jingellic Hub	Jamming at Jingellic	Annual music event in Jingellic that brings together locals and visitors. Event was postponed following BREP funding being delivered to the group. To be held 2021.	\$10,000
Major	Tumut River Brewing Co	Tumut River Tap Fest	A two-day festival of craft beer and music	\$7,000
TOTAL				\$127,500

Stream	Group / Organisation	Event	Event / Project purpose	Funding Awarded (\$)
Community	Wagga City Rugby Male Choir	Wagga City Rugby Male Choir Tour	A tour of the region by the Choir with free concerts. Event postponed until late 2020.	\$2,500
Community	Jingellic Hub	Jingellic thankyou event for volunteers	Event was postponed following BREP funding being delivered to the group, being held April 2021	\$2,500
Community	Adelong Progress Association	Adelong Movie Night & BBQ	Movie night and barbecue for the Adelong community	\$2,500
Community	Tumbarumba Polocrosse Club	Welcome to Tumbarumba Polocrosse	An opportunity for community members to watch and participate and learn more about polocrosse.	\$2,500
Community	Tumbarumba Polocrosse Club	Tumbarumba Polocrosse Carnival	Annual polocrosse carnival	\$2,500
Community	Tumut High School	High School Sports Gala Day	Event cancelled	\$2,500
Community	Darlow Fire Shed	Dunns Road Post Fire Get Together	Event being held Nov 28th 2020	\$2,500
Community	Batlow Community members	Community Resilience Workshop	Event Cancelled - funding repurposed for Batlow Community	\$2,500
Community	Tumut Pony Club	Three Day Camp	Pony Club Camp with experienced instructors	\$2,500
Community	Tumbarumba Historical Society	Recycling Rail Book Launch	Online launch of the 'Recycling Rail' book telling the story of the Tumbarumba - Rosewood Railway.	\$1,125
Community	KUVA	Ukulele Festival	You-Khan-Uke Festival in conjunction with the Khancoban Primary School	\$2,500
Community	Friends of Tumbarumba Library	Outdoor Movie Night	An outdoor family friendly movie night.	\$1,100
Community	Friends of Tumbarumba Library	Girls Night In	Social event for local women	\$1,300
Community	KUVA	Community RFS BBQs	Thankyou barbecue for volunteers involved in the fire response and recovery	\$2,500
TOTAL				\$31,025

Stream	Group / Organisation	Event	Event / Project purpose	Funding Awarded (\$)
Business	Jingellic Hub	Upper Murray Beef Producers Dinner	Event was postponed following BREP funding being delivered to the group, being held April 2021	\$5,000
Business	Tri-Nut Conference	Tri-Nut Conference	Event Cancelled - funding repurposed for Batlow Community	\$5,000
Business	Local Leading Ladies	Back to Basics Business Summit	A week of online workshops to assist local businesses	\$5,000
Business	Tumut Regional Chamber of Commerce	Tab Edit Go Workshop	A full day workshop teaching local businesses and groups how to use their phones to create short videos, promotional and marketing material's.	\$5,000
Business	Tumut Pre School	Childcare Conference	A conference for local childcare workers and educators.	\$5,000
Business	Tumbarumba Chamber of Commerce	Tumbarumba Chamber	A series of workshops to assist hospitality businesses	\$5,000
TOTAL				\$30,000

1: Towns and Villages

We celebrate and nurture the unique character of our towns and villages

Status Key:  Complete  Progressing  Not Progressing  Unable to Progress					
Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
1.1.1	Explore funding options to assist in "Activate Tumut CBD" Strategy. The "activation" strategy will consider the greater economic development needs of the area and provide short, medium and long-term direction for the implementation of council led initiatives	Community & Corporate		YES	Consultation with local business were carried out. Footpath beautification was scheduled for commencement January 2020, however this was postponed due to the impact of the Bushfires and COVID-19
1.1.2	Continue the development and delivery of place based plans as a way to integrate town/village developments around long term aspirations, including: delivery of draft plans for Tumut and Tumbarumba, completion of 2019 projects for Adelong, Khancoban and Batlow and the development of a placemaking framework for Snowy Valleys Towns and villages.	Community & Corporate		YES	This project could not progress as it was impacted by the Bushfires and COVID-19. Attention now on recovery and re-building strategies.
1.1.3	Maintain visual appearances of town and village approaches in accordance with the approved service levels	Infrastructure		NO	The maintenance of the visual appearances of our towns and villages is achieved through the delivery of the following services: <ul style="list-style-type: none"> - regular street sweeping - rubbish collection - road maintenance program - vegetation maintenance program - maintenance of street furniture and associated infrastructure - maintenance of parks, public facilities, open space and recreational areas All these services are being delivered as per program.
1.1.4	Deliver a program of skill building workshops for the community	Community & Corporate		YES	The Place Activation Team works closely with organisations to identify resources and strategies to assist building community, individual resilience and changing common stigmas associated with mental health. Through Q3 and Q4 particular focus has been given to building post bushfire resilience and mental well being.






1: Towns and Villages (continued)

We celebrate and nurture the unique character of our towns and villages

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
1.1.5	Investigate opportunities for activating places for young people across the region	Community & Corporate	●	YES	Tumut Pump Track was developed with an activation event held on 13/12/19. Consultation with Tumut and Tumbarumba high Schools, Batlow & Tumbarumba Interact and Khancoban community took place with a focus around activating youth spaces.
1.1.6	Partner in and deliver the Community Grants programs	Office of CEO	●	YES	\$140,000 was allocated for the SVC Grants Program plus an additional \$100,000 for the Adelong Facade Grants. 47 projects were funded across the Adelong Façade, Art and Cultural Development, Community Strengthening, Capital Sports and Heritage Grants. Some projects were impacted by the Dunns Road Bushfire and COVID-19 with extensions being provided for these projects. Snowy Valleys Council also contributed \$20,000 of funds towards 20 projects funded through the Tumbarumba Community Small Grants.
1.2.1	Seek funding for preparation of Children's Services Strategic Plan to be prepared by external provider	Community & Corporate	●	NO	\$40,000 funding has been secured for the Children's Services Strategic Plan. A survey of families using Snowy Valleys Council Children's Services has been conducted with response from 20% of those families. The survey results and developed outcomes and strategies from a workshop with Children's Services Team Leaders will form the Strategic Plan to be written in 2020/2021 financial year, Secured funding will be used to publish the plan.
1.2.2	Seek funding for preparation of Aged Care Strategic Plan to be prepared by an external provider	Community & Corporate	●	YES	Funding has been secured for the preparation of Aged Care Strategic Plan by an external provider. COVID-19 has impacted on the Consultant's ability to travel to Snowy Valleys Council to consult and conduct beginning stages to develop plan. Arrangements are to begin plan in early 2020.
1.2.3	Deliver year 1 of actions under DIAP.	Community & Corporate	●	NO	Snowy Valleys Council Disability Inclusion Action Plan (DIAP) has 36 actions. Of the 36 actions, all have been started and 13 completed. Most are ongoing actions. The DIAP is an evolving document and achievement of the DIAP actions will continue in 2020/2021.






1: Towns and Villages (continued)

We celebrate and nurture the unique character of our towns and villages

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
1.2.4	Maintain National Childcare Quality Standards across Children's Services outlets	Community & Corporate		NO	Snowy Valleys Council Children's Services maintained National Quality Standards for 2019-20 financial year. Four visits by the Regulatory Authority to Snowy Valleys Council Children's Services occurred, with our services meeting the assessment requirements each time. This year has been used to develop a framework for continual improvement on the National Quality Standards in Snowy Valleys Council Children's Services.
1.2.5	Deliver a program of events throughout all libraries	Community & Corporate		YES	SVC Libraries provide a dynamic and responsive service to our communities. This commitment was recognised through the awarding of the Leo Kelly Arts & Culture Award - Division A Winner & Innovation in Outreach Services from the NSW Public Libraries Association for NAIDOC Week 2018, Celebrating Wiradjuri. The Library Service adapted to the changing conditions presented by COVID-19 and were able to continue to delivery borrowing services and outreach programming despite being close for 10 weeks.
1.2.6	Seek funding for preparation of Library Strategic Plan to be prepared by external provider	Community & Corporate		NO	The Library Strategic Plan is progressing. COVID-19 restrictions have unfortunately made it impossible to undertake site visits as part of the delivery, but these are schedule and delivery of the Library Strategic Plan is confirmed for July/August 2020.
1.2.7	Facilitate and deliver a program of youth events and activities	Community & Corporate		YES	Due to bushfires and COVID-19 only two out of the four scheduled programs were held. 11 youth activities held promoted social inclusion and skill development whilst providing young people with opportunities to engage in arts and culture, community strengthening and civic life across the LGA
1.3.1	Implement priority actions in the Adelong Falls Management Plan, Conservation Strategy	Infrastructure		NO	Works completed as per program and budget. Works included the general maintenance of the site along with the installation of interpretative signage and completion of the walkway between the Falls and the township of Adelong.









1: Towns and Villages (continued)

We celebrate and nurture the unique character of our towns and villages

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
1.3.2	Undertake annual Local Heritage Grants Program to be finalised by April 2020	Community & Corporate		NO	Seven applications have been received under the SVC Heritage Grants Program. Four of those applications were successful in receiving funding <ul style="list-style-type: none"> • Two from Tumut • One from Lacmalac • One from Tumbarumba
1.3.3	Work in partnership with the Aboriginal Community	Community & Corporate		NO	A draft Reconciliation Action Plan has been developed and will be submitted to Reconciliation Australia by the end of September 2020. It will be a strategic document that includes practical actions that will drive SVC contribution to reconciliation both internally and in the communities in which it operates.
1.3.4	Apply for Heritage Listing of Pioneer Cemetery	Community & Corporate		NO	With the completion of the Local Strategic Planning Statement, work can now commence on the harmonisation of the two Local Environment Plans that are currently applied across the SVC area. It is anticipated that the heritage listing of the Pioneer Cemetery will be completed as part of that project.
1.4.1	Implement actions from the Cultural Plan	Community & Corporate		NO	Staff have worked closely with Eastern Riverina Arts on opportunities for cultural development in the region and shared information with networks regarding funding opportunities. New event concepts have been developed and connections between live music venues and MusicNSW have been developed and opportunities for artists and venues have emerged.
1.4.2	Facilitate and deliver a program of youth and cultural development opportunities	Community & Corporate		YES	Through the delivery of capacity building workshops, forums, events & youth programs over the course of the financial year, Youth have been provided numerous development opportunities across the LGA.









1: Towns and Villages (continued)

We celebrate and nurture the unique character of our towns and villages

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
1.5.1	Facilitate, deliver and provide support to Council and community events and programs	Community & Corporate		YES	Staff attend event committee meetings and provide support on issues such as traffic and risk management. Planned and delivered series of music & cultural events, SVC region Australia Day awards and the Ambassador dinner. Managed event sponsorship applications and managed Council event funding and in kind works sponsorship for community and major events in the region.
1.6.1	Partner with other agencies to develop Crime Prevention Plan by October 2020	Community & Corporate		NO	Developed through consultation with organisations, community and Snowy Valleys Council staff, the plan was written internally. The plan addresses crime issues within the Local Government area and offers recommendations. Moving forward, recommendations in the plan should be prioritised, have strategies developed and accountable parties identified
1.6.2	Maintain council's legislative requirements under the SERM act including;	Infrastructure		NO	Council has been actively involved in assisting with Emergency Responses during the 2019-20 financial year. This has included activation of the Emergency Operations Centre on multiple occasions over the course of the year. Council also provided assistance through Logistics, GIS, asset damage data collection and recovery.
1.6.3	Implement Council's Companion Animal Plan	Community & Corporate		NO	Council's Companion Animals Management Plan, continues to function successfully with increased compliance across the whole Snowy Valleys Local Government Area (LGA)
1.6.4	Upgrade Tumut Animal Welfare facility	Community & Corporate		NO	Due to other urgent priorities, works did not commence with the upgrade of the Tumut Animal Welfare Facility. This action will continue with completion due in 2020-2021.
1.7.1	Finalise unqualified financial statements by 31 October	Finance		NO	Statements were delivered as per statutory timeframes
1.7.2	Undertake Quarterly Budget Review to include Financial Performance report to council, Budget to Actual figures and recommendation on budget amendments.	Finance		NO	All QBR delivered within statutory timeframes
1.7.3	Ensure long term financial sustainability of Council through forecasting balanced budgets inline with service management plans	Finance		NO	Until finalisation of service management plans the budget will be informed by existing documents and the sustainability plan.

1: Towns and Villages (continued)

We celebrate and nurture the unique character of our towns and villages

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
1.7.4	Undertake GIS Aerial Photography of LGA	Infrastructure		NO	Council awarded the contract for the provision of aerial photography in late 2019. The footage was taken in March and April 2020. The aerial photography has been processed and is now available internally for Council use in identifying assets through the Intramaps platform.
1.7.5	Imaging and storing of all hard copy A1 size plans	Community & Corporate		NO	Printer/Scanners to enable the scanning of A1 plans were procured in March 2020. Scanning of plans will progress during 2020/2021 as staff resources become available.
1.8.1	Undertake sub division in Snow Views Estate Stage 2 as per Council Resolution October 2018	Community & Corporate		NO	Only three allotments remain in Stage Two (2) triggering the commencement of stage 3. Civil works to commence on stage Three (3) in quarter Two (2), 2020-2021.
1.8.2	Prepare business case for Council's consideration regarding the construction of two independent living units in Tumarumba	Community & Corporate		YES	Lack of resources has impacted on development of a robust business case. This action has been carries over to 2020/2021 financial year to be developed.
1.9.1	80% of all Development Applications are assessed and determined within 60 days	Community & Corporate		NO	The Growth and Development Team received 203 Development Applications in the 2019-20 financial year. 82% of these applications were assessed and determined within 40 days.
1.9.2	Develop new draft Local Environment Plan	Community & Corporate		NO	The Local Strategic Planning Statement was adopted by Council in June 2020. This is a prerequisite to enable SVC to commence work on the harmonisation of the two LEP's in operation across the Municipality. Preparation work on the harmonisation of SVC's LEP's commenced in May 2020 the project will be completed as part of the 2020/2021 operational plan.
1.9.3	Prepare and lodge Local Strategic Planning Statement by December 2019	Community & Corporate		NO	The Local Strategic Planning Statement was adopted by Council at its Ordinary Meeting in June 2020. It was lodged and uploaded to the Dept of Planning, Industry and Environment Website following its adoption.
1.9.4	Prepare and lodge Community Consultation (Participation) Plan (as required for Local Strategic Planning Statements) by December 2019	Community & Corporate		NO	The Community Consultation (Participation) Plan was adopted by Council at its ordinary meeting held in April 2020. It was lodged with the Department of Planning Industry and Environment following its adoption.

Growth through Innovation



Batlow Caravan Park

Growth through Innovation - How we performed



187,000

overnight visitors

Average stay 2
nights = \$69M value

236,000

day trips

\$17 MILLION VALUE

Funding secured for

5 more mobile
basestations

131

**New
Businesses**

REGISTERED FOR GST



22/23
Actions
impacted by
COVID19
+ **Bushfire**



100% 
INCREASE IN
Instagram followers

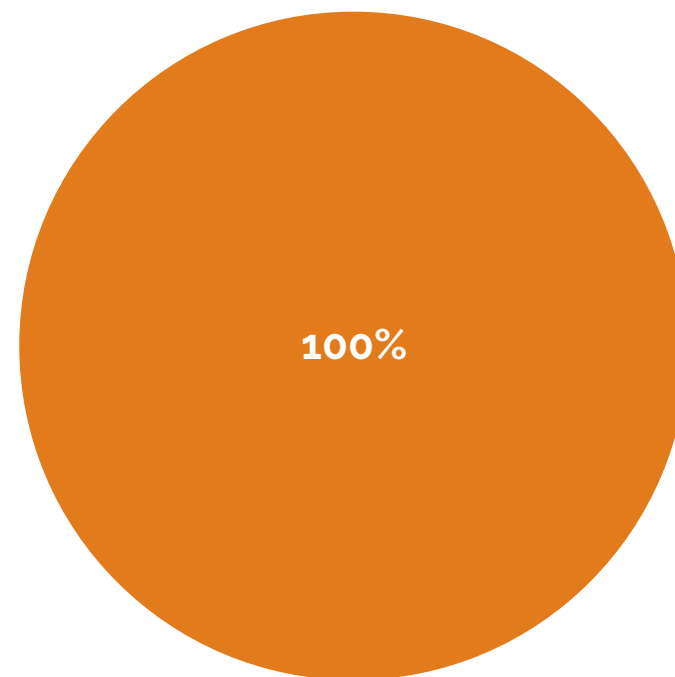
#comefindus

#dreamnowvisitalater

33% 
INCREASE IN
Facebook followers

#emptyesky

#visitsnowyvalleys



Total initiatives 23
● Actions completed 23 | 100%

Key Achievements

Future focus for Snowy Valleys

A key role for Council is bringing together key industry groups, government agencies and regional organisations to identify opportunities for growth and ongoing prosperity in the region. This year, Council has worked closely in partnership with Snowy Hydro, Riverina Development Association, Canberra Region Joint Organisation and the NSW Government to identify and pursue economic and employment opportunities for the region. Council supported a number of community engagement sessions organised by Snowy Hydro in Tumut and Tumbarumba regarding future employment opportunities with Snowy 2.0. Following the bushfires, this also included working with the National Bushfire Recovery Agency and NSW Government to access funding and support local industry and business to navigate available opportunities for assistance.

First Rail Trail for NSW Officially Opened

The 22km Tumbarumba to Rosewood Rail trail officially opened in April. As the public health travel restrictions were in place, the opening was held online, with a strong promotional push for people to plan their visit for the future. Council received \$5.7M under the State Government's Restart NSW Regional Tourism Infrastructure fund and Round Two of the NSW Government's Stronger Communities grants to complete the project. Even with the challenges imposed by COVID-19, over 8,000 people have already explored the Rail Trail.

Contemporary Destination Brand for Snowy Valleys Launched

Council received \$50,000 grant from the NSW Government Stronger Community Fund to create new Visit Snowy Valleys tourism branding. Since launching the brand, Council has rolled it out across signage, print advertising, promotional brochures, and social media platforms including the 2,800 followers of Visit Snowy Valleys Instagram page.

The distinctive brand provides easy recognition for visitors as they move through the region and aims to encourage greater

visitation across multiple locations within the Snowy Valleys providing the opportunity to boost the local tourism economy.

Supporting Snowy Valleys businesses in recovery

Following the bushfires and COVID-19, over \$7M in government funding was distributed to local businesses during 2019-20. During challenging times, the ability for small businesses to be able to access and understand funding opportunities and support initiatives is vital.

Council staff worked to assist local business and tourism operators to navigate the changing landscape through multiple outreach activities, the establishment of a tourism and small business social media group and working closely with the Tumut Region and Tumbarumba Chambers of Commerce.

Batlow Caravan Park ready to welcome visitors

The upgraded Batlow Caravan Park opened in June 2020 for tourists, with nine powered sites suitable for caravans, motorhomes and tents, and over 40 more unpowered sites, a state-of-the-art kitchen facility, individual bathrooms and a laundry for use by campers.

Council received \$723,000 from the NSW Government's Stronger Communities Fund to undertake revitalisation works at the park.

Upgrade works included the clean-up and removal of dilapidated buildings, landscaping and the installation of new buildings including a new office building, new amenities with toilets, showers and laundry, and a new camp kitchen incorporating electric BBQ, sinks, food prep benches and an external eating area.

Roads into and around the park were also improved and a new boundary security fence was installed around the park.

In January 2020, following the bushfires, Council allocated funding for the purchase and installation of six cabins at the Park as temporary accommodation solutions for local residents who were affected by the fires. The first residents moved into the cabins in April 2020.

As the community recovers, the cabins will transition to

servicing accommodation needs for seasonal workers and visitors in the near future.

Council Signs Up for the Easy to Do Business Program

Council agreed to participate in the Easy to Do Business program developed by the NSW Small Business Commissioner and Service NSW in August 2019. The free program is designed to help small business negotiate the range of potential government and regulatory approvals they may need to get started and operational.

The initiative provides the customer with a single point of contact within Service NSW who will help them navigate all required approvals including those of Council.

Snowy Valleys Dream Now, Visit Later Campaign Launched Amidst COVID

Council responded to the COVID-19 travel restrictions by encouraging potential visitors to plan future adventures in the Snowy Valleys via a social media campaign, '#dreamnowvisitlater'.

The 'dream now visit later' campaign used a series of images to show the beauty of the Snowy Valleys region and its offerings to remind people that the Snowy Valleys will be waiting for visitors with open arms when things return to normal.

New Look for Snowy Valleys Way Touring Route

The Snowy Valleys Way is a collaboration with Cootamundra Gundagai Regional Council, Towong Shire Council and Indigo Shire Council, who all have a stake in encouraging tourists to detour off the main highway and use the touring route.

The original Snowy Valleys Way project was developed over a decade ago and this year received funding to achieve a brand re-fresh.

Signage, print and social media were developed and rolled out to provide details of campsites, dump points, fuel stops, and other services important to holiday travellers.

HIGHLIGHTS

- Snowy Valleys section of the Hume and Hovell Track featured in August/September 2019 edition of the Great Walks Magazine
- Council hosts two free workshops for Women in Business as part of the 2019 NSW Small Business Month program in Tumut and Tumbarumba
- Snowy Valleys Council partners with Destination Riverina Murray, Wagga City Council, Cootamundra Gundagai Regional Council, the Canola Trail and Wagga Big 4 Caravan Park in a joint promotional stand at the CCIA Caravan, Camping and Lifestyle Expo in Canberra in November.
- Snowy Valleys Way hosted the Better Homes and Gardens team for a special feature
- The 'Today Show' broadcast their weather segments from Tumbarumba in June 2020
- National media were invited to tour the region, resulting in a range of media coverage, including a double page spread in The Weekend Australian
- A brand new website for Tumbarumba Caravan Park was launched in July 2019 with Snowy Valleys branding and electronic booking facilities

Advocating for our community

- The Mayor and Deputy Mayor met with the Deputy Prime Minister in August 2019 to advocate for support from the federal Government for the prioritisation of transport infrastructure upgrades across the Snowy Valleys and the establishment of a plantation hub in the South West Slopes region
- Snowy Valleys Council and Snowy Monaro Regional Council Mayors confirm their support for the Snowy 2.0 project at a meeting of Mayors in October as a critical lever to deliver regional jobs, economic benefits, and clean renewable energy
- In response to advocacy for improved connectivity across the Snowy Valleys, Council was advised of five new mobile phone base stations for Jingellic, Lankeys Creek, Rosewood, Brindabella and Yarrangobilly Caves to be delivered as part of Round five of the Government's \$380 million Mobile Black Spot Program in April
- Participated in the Regional Connectivity Program consultations in Batlow in November
- Hosted a meet and greet with Regional Development Australia Murray in September
- Hosted NSW Minister for Health in Tumut to discuss the Tumut hospital redevelopment and relocation of the Tumut ambulance station in July

Key Policies Adopted to Support Growth Through Innovation

- Economic Development Assistance Policy



Mayor Hayes and Deputy Mayor Larter advocacy meeting with Deputy Prime Minister Hon. Michael McCormack.





2: Growth through innovation

We have economic development activities which provide community longevity, vibrancy and a sustainable future

Status Key: ● Complete ● Progressing ● Not Progressing ● Unable to Progress					
Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
2.1.01	Partner with Snowy Hydro, RDA, CRJO and State government to identify and pursue economic benefits/impacts expected from Snowy 2.0, including holding regional briefings and workshops to identify issues and opportunities. This should include targeted discussions around employment opportunities, potential works packages for local providers, training and development opportunities and community contribution opportunities.	Community & Corporate	●	YES	Council has developed a strong relationship with key Snowy 2.0 stakeholders and been included in consultation and planning. Key issues such as re mobilisation of workers post bush fires have been identified and Incorporated into the upcoming operation plan.
2.1.02	Pursue funding to complete long term spatial planning for our region. This would include working with regional partners to complete a long term snow valleys region growth strategy that uses a spatial planning approach to identify future requirements around land use, infrastructure, government services, social facilities and environmental preservation.	Community & Corporate	●	YES	Researching of funding opportunities including lobbying to the State Government through DPIE took place in the first half of the financial year. However this project was impacted by Bushfires, which resulted in changed funding opportunities and the need to reassess priorities. Focus is currently on recovery and rebuilding.
2.2.01	Develop and implement a snow valleys investment attraction plan that includes: an investment story for the region, an investment prospectus that can be tailored to each town, an investment hub on our regional website, investment opportunity identification workshops, an invest snow valleys event and development of a concierge service for prospective investors.	Community & Corporate	●	YES	Impacted by COVID-19 and Bushfires. Staff have focused on assisting businesses and identifying opportunities for development, as well as working closely with the NSW Government. Industries continue to assess short and long term affects of the bushfire events. Staff have been working on an increased digital presence and facilitating linking businesses to correct sources of advice and information.
2.2.02	Partner with National Parks to implement a joint action plan for visitor information centres in our region, including targeted experiences, joint campaigns and product promotion.	Community & Corporate	●	YES	Bushfire and COVID-19 has resulted in the joint action plan not progressing past early stages. Staff have maintained a positive working relationship with visitor information centres across the region and SVC will lead a training program for SVC and NPWS Visitor Centre staff in 2020 that focuses on visitor servicing and destination marketing.






2: Growth through innovation (continued)

We have economic development activities which provide community longevity, vibrancy and a sustainable future

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
2.2.03	Implement the new Snowy Valleys Tourism Brand and Marketing Strategy through: delivery of the new website, production of new merchandise, update of guides, completion of a new photography library and targeted campaigns.	Community & Corporate		YES	The Visit Snowy Valleys website delivered and social media channels have been successful. A variety of new merchandise is available that celebrates the uniqueness of SVC towns and villages. Come Find Us campaign undertaken post bushfire and in response to easing COVID-19 restrictions and was extremely well received with significant reach and follow through.
2.2.04	<p>"Continue development of Snowy Valleys as a Cycling destination through:</p> <ul style="list-style-type: none"> • pursuing funding, completing land tenure agreements and ground proofing for the MTB Masterplan • delivering a campaign to promote the Tumbarumba to Rosewood rail trail opening • hosting a track and trail forum in partnership with local councils and regional authorities • delivery of cycling specific marketing tools and trackside tools (branded fixed pumps and repair kits) • identification of add on services (like bike hire) and investor opportunities • identification and facilitation of cycling event growth opportunities in partnership with local cycling advocacy groups." 	Community & Corporate		YES	A successful year for cycling initiatives with the opening of the Rail trail. It has been incorporated into marketing activities and cycling maps have been developed. There is building momentum around the future of cycling in the region, with funding being sought for targeted projects and advocacy ongoing for a regional tracks and trails master plan.
2.2.05	Work with regional agencies to identify opportunities to develop new accommodation products to support peak periods and major events, including: an analysis of opportunities and an accommodation investment opportunity summary that is reflected in the regional investment story.	Community & Corporate		YES	Opportunities to expand accommodation for the community at Batlow Caravan Park, on-arm and boutique accommodation options were identified and scoped. In the wake of COVID-19 Council worked to assist local accommodation providers to access grants and government assistance.
2.2.06	Provide ongoing management of visitor facilities, services and products, including social media channels, visitor centres and related business support.	Community & Corporate		YES	A key feature of Delivery Program strategy 2.2 Encourage sustainable tourism initiatives which create employment and boost the local economy. Visitation to visitor centres (when operating as normal) has been strong and social media following continues to grow (23% year on year growth). Capacity building workshops and fact sheets and newsletters are regularly distributed to provide business support.

2: Growth through innovation (continued)

We have economic development activities which provide community longevity, vibrancy and a sustainable future

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
2.2.07	Work with local industry and other councils to promote and support the development of the region as a food destination that includes a number of agritourism experiences. This includes working with the CBRJO and Canberra Airport to showcase the region, highlighting attractions through visitor guides and supporting the development of food and beverage business opportunities in targeted meetings.	Community & Corporate		YES	Staff have been supportive of agritourism initiatives including the Local at Learmont project. A beverage trail brochure was released and staff continue to source local products to be promoted. Bushfire have affected the current supply of local produce.
2.2.08	Work with local businesses to identify potential winter events that can support increased visitation in winter months, including a workshop to discuss options, development of a targeted event list and engagement of benchmark councils around the costs and benefits of similar events in their region.	Community & Corporate		YES	While progress has been impeded by bushfire and COVID-19, Place Activation staff have successfully sourced grant funding for a series of winter events in 2021
2.2.09	Deliver tourism focused projects promoting individual towns, including app development, targeted information guides, static information facilities and signage improvements.	Community & Corporate		YES	Individual town projects completed include unique merchandise for each town and new informative signage. The tourism app is ready to be launched once COVID-19 restrictions ease.
2.2.10	Partner with local councils to support attracting more drive tourists to travel through our region, including repositioning of Snowy Valleys Way, supporting Upper Murray 2030 projects and collaborating on marketing of regional events.	Community & Corporate		YES	SVC has taken the lead on promoting drive tourism, with the Snowy Valleys Way ready to be relaunched as a key driving route. Partnerships continue with Wagga City Council, Thrive Riverina, Upper Murray Inc and Destination networks to promote the region and events.
2.2.11	Work with other Councils and Crown Lands to build attraction to the Hume and Hovell Trail through a marketing program including social media, advertising and activation through events.	Community & Corporate		YES	Staff have a positive working relationship with Crown Land and other stakeholder councils. Bushfire damage has resulted in a need to re-imagine planned promotional campaigns and events, however work continues on creating content that will be able to be released in 2020/21






2: Growth through innovation (continued)

We have economic development activities which provide community longevity, vibrancy and a sustainable future

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
2.2.12	Actively pursue opportunities to promote the region through editorial features, targeted advertising, family tours, award nominations, leveraging regional campaigns and conference/summit presentations.	Community & Corporate	●	YES	Staff have leveraged buy in campaigns to promote the region through televisions and print media. Social media has been successful. Snowy Valleys was represented at the Canberra Handmade markets and staff present at the LGNSW Tourism Conference in March.
2.3.1	Define and deliver a business support program that includes facilitation of the easy to do business program, business planning support and working with the chambers of commerce on targeted initiatives.	Community & Corporate	●	YES	Staff have established positive relationships with the local Chambers of Commerce and other industry bodies and are in regular contact. Pre bushfire a key initiative being undertaken was networking events and Small Business Month 2019 was extremely successful with six events being facilitated. Post bushfire the focus has changed to business support and sharing of information and grants.
2.4.1	Support the SVC advocacy plan in advocating for better telecommunications coverage, including pursuing funding for an analysis of potential connectivity improvements/blackspot reduction and development of an in-house discussion paper around potential solutions.	Community & Corporate	●	YES	Staff have mapped coverage areas and made representations to Telstra and other providers for consideration in Federal Black Spot funding programs and the NSW Governments Regional Digital Connectivity Program. Post bushfires this issue is being pursued as a matter of high importance.
2.5.1	Support the SVC advocacy plan priorities including development of a country university centre and a softwoods centre of excellence. Do this through targeted meetings, investment opportunity summaries and options analysis.	Community & Corporate	●	YES	Whilst the South West Slopes Regional Plantation Hub has strategic goals that replace those of a proposed Softwoods Centre of Excellence, this project continues to be included in council's advocacy plan and staff continue to research and pursue opportunities.
2.5.2	Work with local business leaders, regional agencies, chambers of commerce and education providers to analyse local skills gaps, knowledge and talent retention challenges and a set of agreed actions to collectively address it. This includes informing and supporting the development of a Business Centre of Excellence/Country University Centre and identifying ways to enhance of add value to our primary industries.	Community & Corporate	●	YES	A Country University Centre Business Case was developed and council have participate in regional skills gap analysis. Post bushfire work has focused on the remobilisation of workers who will be impacted by anticipated downturns in production as well as exploring new opportunists.

2: Growth through innovation (continued)

We have economic development activities which provide community longevity, vibrancy and a sustainable future

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
2.6.1	Progress investigations into emerging industries and technologies through establishment of a Business Innovators Group, identification of investment options and an agreed action plan. This discussion should include a range of opportunities, including renewable energy options, value adding to agriculture/timber industries, recycling opportunities and supporting new knowledge based industries.	Community & Corporate		YES	Action is linked to Delivery Program Strategy 2.6 Explore new and innovative approaches to economic development to enhance skills and provide broader employment opportunities for future generations. Prior to Bushfires and COVID-19 staff were undertaking discussions with industry. Recovery packages are focused on sector development and staff have been assisting businesses and industry to identify projects that may result in innovation and diversification.
2.6.2	Complete a Program Business Case for the Batlow Cannery site that tests investment options and identifies a preferred mix of development steps to be delivered over a 5-10 year period.	Community & Corporate		YES	In mid December 2019 a preferred consultant was identified for the Business case. The site was significantly impacted by bushfire and the project was unable to proceed. Council has leased part of the site to a business involved in the forestry supply chain, which will assist the Softwoods recovery efforts.
2.6.3	Develop improved economic analysis tools for use in outlining issues and opportunities for locals and investors, including upgrading of software and including data in the regional investment attraction story.	Community & Corporate		NO	Council has subscribed to .id economic profiling software and staff training has been held. This data is now made available to all interested parties and is used by Place Activation staff for economic modelling, grant applications and information gathering and sharing.
2.6.4	Work with the softwoods working group to advocate for a softwoods centre of excellence in addition to identifying skills gaps, land supply and innovation opportunities to support the local timber industry.	Community & Corporate		YES	Action to achieve Delivery Program Strategy 2.6 Explore new and innovative approaches to economic development to enhance skills and provide broader employment opportunities for future generations. The Softwoods Centre of Excellence continues to be part of Council Advocacy. Staff advocate strongly for the local timber industry and identification of ways to assist with staff remobilisation.
2.6.5	Deliver a program of regional attraction initiatives to encourage more people to live in the region, including: facilitating the country change program, investigating holding a country change expo, refreshing the snowy valleys up close films and supporting marketing.	Community & Corporate		YES	Action linked to Delivery Program Strategy 2.6 Explore new and innovative approaches to economic development to enhance skills and provide broader employment opportunities for future generations. The destination marketing rebranding project are completed and enhances the regional investment attraction narrative. Council continues to be a part of the Country Change program and has received numerous enquiries due to their participation.



Adelong pool with new pool blanket, which, in conjunction with new solar panels is regulating water temperature without reliance on non-renewable energy.

Our Natural Environment - How we performed

Weed Action Plan

- 61** Actions achieved
- 58** Actions progressing
- 42** Targets met
- 7** Targets exceeded
- 11** Targets not met

100 NEW TREES
planted in the LGA
BY COUNCIL



5483
tonnes of
waste
received at
SVC waste
centres.

2410
tonnes of
waste
recycled

75 STUDENTS
attended
Waste
Warriors

350
students
participated in
waste recycling
workshops




5,300 general waste bins collected weekly
4,300 recycling bins collected weekly

**Biosecurity and
Weed inspections
completed**



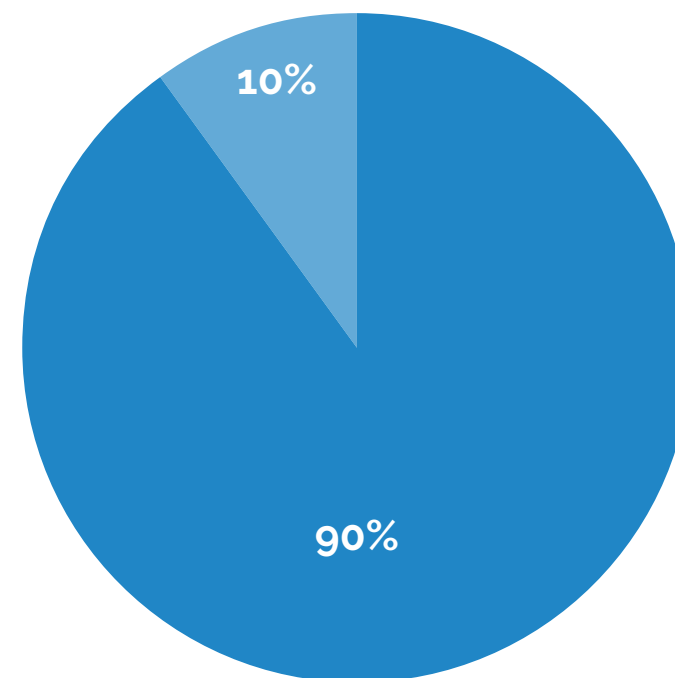
PRIVATE PROPERTY **155**
PUBLIC LAND **189**

\$13,617
SAVINGS
from energy
initiatives across
council's assets

Waste
Weekends
973 tonnes of
material processed
3892 users

44% of material received at
waste transfer stations
was recycled

16 **Garage Sale Trail
participants**



Total initiatives 10

- Actions completed 9 | 90%
- Actions progressing 1 | 100%

Key Achievements

Silage Wrap Recycling in Snowy Valleys

Council trialled a silage wrap collection project for Tooma residents in November 2019. 48 cubic metres of farm plastic (equivalent to four garbage trucks) was collected and transferred to the Tumut Waste Transfer facility for processing. The collected plastic was sent onto a facility for recycling into products such as stock crush panelling and flooring, worm farms and compost bins.

Funding Secured for Feasibility Studies for Khancoban Water and Sewage Treatment facility upgrades

In December 2019, Council was successful in obtaining \$90,000 in NSW Government funding for the water and wastewater studies crucial to determining the way forward for upgrading and modernising Khancoban's water and wastewater plants. Council has matched the funds to complete the studies during 2020-2021.

Zero Waste new target for Snowy Valleys

Council adopted its Zero Waste Strategy in October 2019, in pursuit of achieving the goal of zero waste to landfill and the creation of a resilient community where resources are processed and utilised rather than disposed of as waste. Essentially, the Strategy outlines Council's path to eliminate residual waste, decrease total waste and achieve 100% recycling rates for other material. The Zero Waste Strategy establishes that business as usual for waste disposal and collection is no longer viable financially, socially, technologically, environmentally or from a regulatory perspective. With the Strategy, Council is looking to the future to build the region's ability to manage waste locally, generate employment and align the Council with state and national policy targets.

The Strategy consists of five themes and 62 actions, developed to:

- Deliver waste education and advocate for behavioural change
- Maximise resource recovery
- Improve innovation & create a circular waste economy
- Improve data capture for decision making
- Upgrade service and infrastructure.

Food Organics, Garden Organic Project Approved

In January 2020, Council's goal to significantly reduce landfill, carbon emissions, and transportation costs associated with processing food and organic waste received a major boost. Council accepted grant funding from the NSW Environmental Trust Waste Less, Recycle More program totaling \$1.3M to implement a Food Organics, Garden Organics (FOGO) Collection Service and construct a local processing facility. To complete the project, Council will contribute \$1.9M from the Waste Reserve.

With funding secured, Council adopted the FOGO project management plan in April, and the project moved to procurement and construction phase.

The FOGO project will see a major step forward in how waste is processed across the Snowy Valleys region, with the introduction of a third bin for the kerbside collection of food and organic material. The ability to process organic material locally reduces Council's reliance on external facilities and associated transportation costs, while providing an end product that can be utilised locally to benefit the community.

Council Invests in Blue Green Algae Management for Mannus Lake

To provide insight into ongoing management of Mannus Lake water quality, Council engaged the University of Technology Sydney to undertake a 12 month research study of the algae

bloom in Mannus Lake in 2018. The interim report was received by Council in July 2019, and discussed with local community at a community meeting in August 2019. It recommended mechanical mixing as the most effective and rapid method to mitigate algal blooms. In October 2019, Council allocated \$45,000 and received a further \$225,000 in funding from NSW Department of Primary Industries to construct and install a mechanical mixer in the Lake in December 2019. The adoption of the Mannus Lake Blue-Green Algae Management Policy in February 2020 guides Council's management and response to blue green algae blooms in the Lake to reduce the risk to public health. Although early days for the mixer, assessment of its effectiveness is ongoing. Council continues to monitor and test the water quality, and issue appropriate warnings to affected landholders as required.



Collection from the first trial of the Silage Wrap Recycling program

HIGHLIGHTS

- Council hosts the Garage Sale Trail 2019 with 16 local sites participating
- Council is featured in new Recycle Mate app launched by NSW Government and Australian Council of Recycling launched in December
- Transitioned from the REROC Regional Waste Group to the Canberra Regional Joint Organisation Waste and Resource Recovery Working Group
- Council installed solar panels and pool blankets to regulate water temperature at Tumut and Adelong pools and reduce reliance on non-renewable energy
- Expansion of accepted recycling products at Council Waste Transfer Stations to include Fruit Tree netting and silage wrap

Advocating for our Community

- Snowy Valleys Council endorsed the Local Government NSW's sector-wide Save our Recycling campaign in November and wrote to the State Government advocating for the reinvestment of the Waste Levy in recycling initiatives.













New Adelong pool shelter with solar panels installed on the roof

Key Policies Adopted to Support Our Natural Environment

- Mannus Lake Blue Green Algae Management Policy
- Zero Waste Strategy
- Drinking Water Quality Policy
- Disposal of Waste at Waste Recycling Centers Policy
- Home Dialysis Rebate Policy





3: Our Natural Environment

We care and protect our natural environment to ensure future generations can experience and enjoy its beauty

Status Key:  Complete  Progressing  Not Progressing  Unable to Progress					
Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
3.1.1	Continued focus on the utilisation of clean energy usage with Council	Infrastructure		NO	Council has also committed to the upgrading of street lights to lower energy consumption LEDs under the regional Southern Lights Scheme. The upgrade is scheduled for delivery in the 2020/21 financial year and will provide more that 50% saving in street light energy consumption
3.1.2	Use the updated climate change risk assessments and forum feedback to develop an achievable climate change action plan.	Community & Corporate		NO	Council have worked with the NSW Government on this and Statewide Mutual. Staff attend workshops and information sessions. The Adaptation Plan was developed as a means to inform decision making of operational actions. A Climate Change Committee will be formed to assist with this and communications.
3.2.1	Facilitate waste recycling program	Infrastructure		NO	Council provided four waste free weekends for the year. Provision for improved recycling services and funding for the delivery of a new FOGO collection service and processing facility.
3.2.2	Continue to pursue funding to deliver targeted climate change projects that can address the areas of highest risk.	Community & Corporate		YES	A Climate Change Risk Assessment and Adaptation Planning program was undertaken. State government funding programs were put on hiatus due to bushfire and COVID-19. Staff have been involved in workshops and information gathering facilitated by the DPIE Net Zero Emissions and Climate Resilience team.
3.2.3	Mannus Lake Assessment Deliver on actions of report	Infrastructure		NO	Council was successful in grant funding for the installation of a Mixer in Mannus Lake to manage the stratification of the water layers within the lake. The success of this is difficult to understand as the blue green algae had bloomed in the season, prior to installation of the Mixer. Council continues to monitor the BGA levels and the impact of the mixer on the lake and potential BGA blooms.
3.3.1	Develop and implement a Waste and Recycling Strategy	Infrastructure		NO	Development of the Waste and Recycling Strategy is completed and approved. This follows an extensive community consultation process. The strategy, which is a long term plan (2019 -2030) sets out key objectives for the management of waste including the delivery of a FOGO collection service and processing plant. The delivery of this key objective is underway.

3: Our Natural Environment (continued)

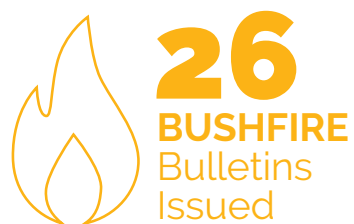
We care and protect our natural environment to ensure future generations can experience and enjoy its beauty

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
3.3.2	Develop an environmental risk profile for landfill sites	Infrastructure		NO	Completed site assessments and environmental risk profiles for current and known closed landfill sites. This information will inform the development of management plans for each of the sites. The management plans will be finalised in the 2020/21 financial year.
3.3.3	Maintain active membership in Regional Waste Forums (REROC and South West Regional Waste Management Group)	Infrastructure		NO	Councils membership with the REROC regional waste group has been transitioned to the Canberra Regional Joint Organisation. Councils waste team have been actively working with the Canberra Regional Joint Organisation on joint waste initiatives that benefit the region.
3.4.1	Collect samples and test public water supply as required by legislation	Infrastructure		NO	The Bushfire Recovery Plan was successfully implemented in coordination with DPIE Water and NSW Health for the Tumbarumba, Batlow, Adelong and Talbingo water supply systems during the Bushfire of January to Mid-February 2020. All towns were successfully returned to normal operation and compliant with the DWMS and Australian Drinking Water Guidelines.
3.5.1	Continued focus on Weed eradication within the LGA	Community & Corporate		NO	Snowy Valleys Council successfully completed a Local and State Weed Action Plan Grant, however the overall management of weeds was heavily impacted by the Bush Fires and COVID-19 restrictions. Council continues to meet requirements on High Risk and priority Weed Management.



Communication and Engagement

Communication and Engagement - How we performed



Lost Time Injury

Frequency rate **+16%**
Severity Rate **-38%**
Incidence Rate **+14%**



24 **MAYOR + CEO**
Sounds of the Mountain
Radio Interviews

28 **DOCUMENTS ON**
Public Exhibition



21 **Committees**

MEETING COUNCILLORS

4 **'Cuppa with a Councillor'**
sessions held in Khancoban

1 **'Cuppa with a Councillor'**
sessions held in Jingellic

13 **'Sit down with the Mayor'**
sessions held in Tumbarumba

Facebook
followers

4,965 **+176%**

Facebook Posts

928

General Business

422

Bushfire

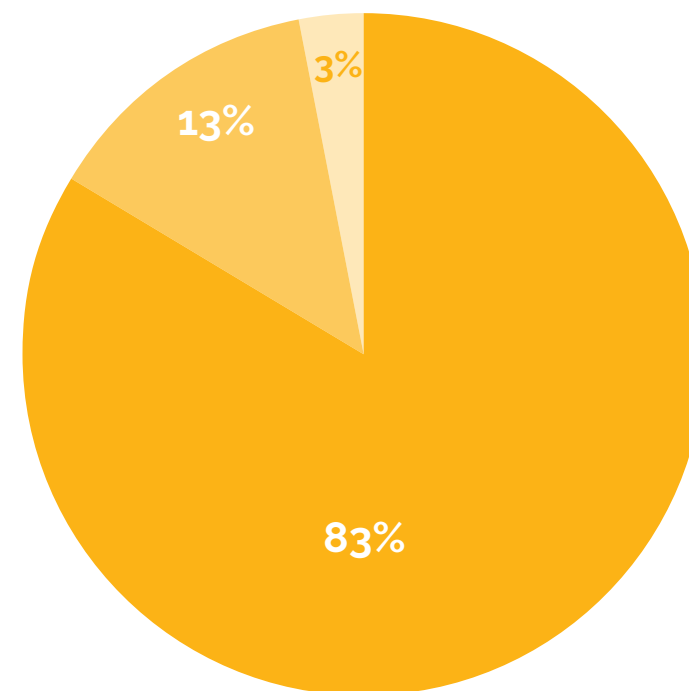
378

COVID-19

123

WEBSITE VISITS
51,216

Have Your Say
ENGAGEMENTS **10,100**



Total initiatives 30

	Actions completed	25	83%
	Actions progressing	4	13%
	Actions not progressing	1	3%

Key Achievements

Council invests in pathway positions

In October 2019 Council approved a \$500,000 investment, offset against the savings from organisational redesign, for the creation of up to 13 apprentice, cadet or traineeship positions within Council over the next two years.

The pathway positions positively reflect Council's role as a major employer in our community and our commitment to offering a range of career opportunities, including for our local youth.

Volunteers front and centre at Snowy Valleys Council

336 generous and skilled community members chose to contribute countless hours to the community through volunteering during 2019-20.

To support their work, Council drafted Volunteer Framework Documents in consultation with many volunteers to better define their role within Council, assist volunteers and committees to better deliver their role and ensure legislative guidelines are being met. The Framework was adopted by Council in June 2020.

Council partners with Snowy 2.0

Council's CEO was invited to be a member of the State Coordination group for Snowy 2.0. As a member, the CEO works with senior staff from a range of State agencies to proactively plan for major works required within the region as a result of the Snowy 2.0 project.

Council Focuses on Risk

In January 2020 an Internal Audit was conducted on Snowy Valleys Council's risk management arrangements, resulting in a review of the Enterprise Risk Management Framework. By adopting a risk management framework Council is better able to protect its employees, its assets, maximise its opportunities and minimise negative outcomes or losses. The Framework, including the Risk Management Policy and the Terms of Reference for the Safety, Risk & Quality Committee

were reviewed with the findings and recommendations presented to the Audit, Risk and Improvement Committee in May and Council in June 2020.

Rate Options Study Endorsed for Engagement with Community

Council endorsed a range of community consultation activities to review options for rates harmonisation and Council's long term financial sustainability in February 2020.

The rates harmonisation process requires Council to develop a new formula and a new rating structure for Snowy Valleys Council across previously existing boundaries, replacing rates systems that existed under the previous structures.

The roll out of the consultation activities was delayed until Q1 2020-21 as a result of COVID-19 and the deferral of Council elections to 2021.

Advocacy Priorities Confirmed

In response to the social, economic and environmental impacts of bushfire and the pandemic crisis, Council revised and adopted its Advocacy Priorities in June 2020.

The Priorities were developed as a result of Council's recovery work in fire impacted communities, feedback from the Local Recovery Committees, as well as referencing existing plans such as the Community Strategic Plan, Regional Economic Development Strategy and Asset renewal list.

14 projects, out of the 41 in total, were highlighted based on their ability to provide short and long term economic stimulus and support for the re-establishment of those heavily impacted key industries of forestry, agriculture and tourism, considered to be the economic engines for the Snowy Valleys.

Emphasis was placed on projects that were ready to implement should funding be made available. Importance was also placed on projects able to add value across the whole the community by creating jobs, using local people and businesses and investing locally so the money turns over in our local economy as quickly as possible.

Customer Service Hours Aligned – a OneSVC initiative

From 1 July Snowy Valleys Council's Tumbarumba Customer Service office hours changed to 8.30pm – 4.30pm Monday to Friday, standardising Customer Service office hours across Council and ensuring end-of-day processing can take place within business hours.

Less than 5% of customer interactions were found to occur between 4.30pm and 5pm, meaning Council could implement a 30 minute earlier closing time and reduce the need for staff to work overtime and after-hours, creating cost savings with minimal impact on service.

Councillor Bruce Wright awarded the Medal of the Order of Australia

Councillor Bruce Wright was awarded the Medal of the Order of Australia as part of the 2020 Queens Birthday Honours list. Cllr Wright was recognised for his tireless work for the Tumbarumba and Snowy Valleys community through his 30 year membership of the Rotary Club of Tumbarumba, as founder and co-organiser of the Tumbarumba2Kokoda project and a Snowy Valleys Councillor since 2017.



Cllr Bruce Wright OAM being awarded his medal at an Investiture Ceremony at Government House in Canberra

Additional Advocacy

- Hosted the NSW Minister for Local Government in Tumbarumba in October
- Presented to the NSW Grants Commission on funding allocation inequity for the Federal Assistance Grants in Tumut in November
- Presented to the NSW Ministerial Advisory Group on advocacy priorities in February
- Participated in the ministerial meetings sessions coordinated by the Canberra Region Joint Organisation in August and October
- Hosted NSW Shadow Cabinet Meeting

HIGHLIGHTS

- Opted to defer rates harmonisation until 2021
- Deferral of Council elections until September 2021 due to COVID-19
- Adopted revised organisational structure, including 13 pathway positions
- Appointed Melissa Tooke as independent ARIC member
- Endorsed participation in a Regional Community Strategic Plan project with the CRJO councils
- Launch of new e-procurement platform for local businesses to connect with Council for quotations and tenders

Key Policies Adopted to Support Our Natural Environment

- Pandemic Plan
- Information Guide
- Community Participation Plan
- Work Health Safety Policy
- Legislative Compliance Policy
- Audit Risk and Improvement Committee Terms of Reference
- Advocacy Plan and Priorities for 2020-2021
- Risk Management Policy
- Enterprise Risk Management Framework
- Customer Service Charter
- Records Management Policy
- Volunteer Management Policy
- Volunteer Management Handbook
- Access to Information Policy
- Councillor and Employee Interaction Policy
- Councillor Induction and Professional Development Policy
- Internal Audit Charter
- GIPA Processing Procedures
- Caretaker Period Policy
- Arrangements to Settle Accounts Policy
- Debt Recovery Policy
- Rates Hardship Policy
- Disposal of Assets Policy
- Borrowing Policy

Advocacy Plan

Many programs in Council's Advocacy Plan have stemmed from interaction and consultation with the community in general and as part of the Bushfire and COVID recovery process. These advocacy projects look at five major themes: Transport; Industry and Employment; Bushfire Recovery; Tourism and Community. The Advocacy Plan highlights strategies and opportunities to assist in reactivating our local economy, diversifying and

upskilling our local industry workers whose jobs have been impacted by the bushfire; support re-establishing industry viability in the region; re-build our tourism economy and upgrading and improving various amenities in our towns and villages.








4: Communication and Engagement

We have engaged communities that actively participate in local decision making

Status Key: ● Complete ● Progressing ● Not Progressing ● Unable to Progress					
Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
4.1.1	Continue strategic engagement activities that ensure visibility and coherence between council and the community, including delivery of dynamic reference groups and a feedback summary, plus targeted Councillor Roadshow sessions.	Office of CEO	●	YES	During 2019-20, over 30 policy, strategy or planning documents were issued for public comment via Council's website. Planned community engagement activities for Q3 and Q4 were heavily impacted by the bushfire and then COVID-19 19. Council staff conducted Bushfire Recovery engagement activities including community meetings, one-on-one meetings and mobile outreach. Councillors were actively involved in Bushfire Recovery sub-committees creating community-led recovery action plans.
4.1.2	Facilitate Mayoral Summit	Office of CEO	●	YES	Despite COVID-19 restrictions and public health orders, the Mayor was able to host a successful meeting of the Canberra Region Joint Organisation in December where visiting Mayors and General Managers from the member councils stayed in the Snowy Valleys Region and participated in a tour of the LGA. The Mayor was active involved in visiting fire impacted communities during and in the aftermath of the 2019-20 bushfires and has established and led the Community Advisory Group for bushfire Recovery
4.2.1	Implement the corporate communications strategy	Office of CEO	●	YES	The finalisation of the Communication Strategy in Q2 provided a framework for increased focus on reporting across all Council's communication channels. Communication activities and output in Q3 and Q4 significantly increased in support of the community's need for information in response to bushfire and COVID-19 19, taking priority over planned implementation of other activities within the Communication Strategy. Facebook followers doubled during 2019-20, reaching 5000.
4.3.01	Maintain Councils communication infrastructure	Community & Corporate	●	NO	IT have worked towards completing all outstanding amalgamation projects. SVC now has a completely new and refreshed server set up, DR site and improved connectivity for the organisation across the LGA. All IT Amalgamation projects should be finalised by September 2020.
4.3.02	Provide support for Councils corporate systems and IT infrastructure to maintain business continuity	Community & Corporate	●	NO	SVC TechOne platform will transition to SaaS platform in late 2020. This will provide cloud access to council core business system. New TPG fibre has been installed at both Tumut and Tumbarumba, improving network connectivity for all sites. A review of all Council business systems is being undertaken as part of the desktop refresh project and will enable efficiency gains.







4: Communication and Engagement (continued)

We have engaged communities that actively participate in local decision making

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
4.3.03	Foster relationships with educational institutions through initiatives including: scholarships, awards, work placements, career talks	Community & Corporate		YES	Council has delivered the annual CSU scholarship program as well as launching the entry level program within this period. The entry level program has involved considerable communication and collaboration with educational institutions across the LGA. The establishment of this program within this financial year establishes the platform for rolling out our entry level programs in the upcoming year including a work experience program and a mixture of apprenticeships, traineeships and cadetships.
4.3.04	Promote and implement safety and well-being initiatives in accordance with Councils Resourcing Strategy and Safety Plans	Community & Corporate		YES	The double impact of the bush fires and COVID-19 put a strain on the WHS resources. Key safety management strategies as listed in the action reporting above were still achieved within this environment.
4.3.05	Convene meetings for the Safety, Risk and Quality committee quarterly	Community & Corporate		NO	A key outcome of the work of this committee was to review and determine a new Terms of Reference that aligns with and supports the implementation of the updated Enterprise Risk Management Framework. This committee oversees implementation of the Enterprise Risk Management Framework, including Work Health and Safety Strategies, and the completion of the Audit Matrix actions. The work of this committee will assist with developing the safety and risk culture of SVC into the future.
4.3.06	Implement workforce actions from Councils Resourcing Strategy	Community & Corporate		YES	The reviewed workforce actions within the Resourcing Strategy planned for delivery in 2019-20 were delivered within the operational plan period. Actions that were prioritised into future operational plan periods will be updated with revised completion dates in the review of the Resourcing Strategy.
4.3.07	Implement the internal communications framework	Office of CEO		YES	The Internal communications framework was incorporated into the Communications strategy and implementation plan. Although delivery of framework actions were impacted by the communication resourcing requirements directed to the bushfire and COVID-19 19, heightened staff communication via email, online meetings and video were a key focus as Council moved to respond to public health orders for staff to work remotely where possible.
4.3.08	Work Improvement Teams convened to improve efficiencies and culture of Snowy Valleys Council	CEO		NO	The Work Improvement Team project initiative was not commenced in the 19-20 financial year as the organisational redesign became the focus and priority.
4.3.09	Executive Team Mentoring Program initiated	CEO		NO	Ongoing leadership development is essential for the organisation to succeed. Aside from the individual benefits from this program, the broader organisational benefits include a working model for the executive team to amplify to their own direct reports, stronger connection to the council and community goals and greater productivity.








4: Communication and Engagement (continued)

We have engaged communities that actively participate in local decision making

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
4.4.1	Implementation of Customer Service Framework including adoption of Customer Service Charter outlying Service Deliverables and Customer Service Policy.	Community & Corporate		NO	All components of the Customer Service Framework have now been finalised and adopted.
4.4.2	Source new telephone system for council which will incorporate software to capture telephone call data i.e. Duration of Calls, Abandonment rates, number of calls	Community & Corporate		NO	At the end of June 2020 this project is 95% complete, with all new hardware, network cabling and fibre having been delivered. To finalise the project the call centre package is to be finalised with Customer Experience and new numbers cutover by Telstra in July 2020.
4.4.3	Conduct the annual Community Satisfaction Survey	Office of CEO		YES	Whilst scheduled for completion in this financial year, the burden of the bushfires and the COVID-19 situation on local communities along with the deferment of the council elections until next year has necessitated the rescheduling of this project.
4.5.1	Implement business continuity plan	Office of CEO		YES	The Business Continuity Plan (BCP) has been developed during the past 12 months where it has been subjected to consultation and testing in response to multiple business continuity incidents including loss of communications, bush fire crisis and COVID-19 pandemic. The Business Impact Assessment has been completed and revised in response to the COVID-19 lessons learnt. The BCP can now be finalised to align with Councils Enterprise Risk Management Framework that has recently been adopted.
4.5.2	Implement an Enterprise Risk Management Framework	Office of CEO		NO	The Enterprise Risk Management Framework was developed in consultation with the Safety Risk and Quality Committee and recommendations from the Internal Auditor. The framework was adopted during the 18 June 2020 Council meeting. The Pulse Risk Register has been updated to support Council in implementing the framework across the organisation. Training will be provided during 2020-2021.
4.5.3	Provide support to volunteer groups and section 355 committees to manage risk.	Office of CEO		YES	The Volunteer Framework was developed and initial stages have been undertaken to implement the new framework across the organisation. The Council Committee Framework has been developed and is due to be implemented during 2020-2021. These frameworks assist the Council in providing support to both volunteer groups and section 355 committees to manage risk.




4: Communication and Engagement (continued)

We have engaged communities that actively participate in local decision making

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
4.5.4	Undertake three internal audits annually	Office of CEO		YES	During Q2 the Audit, Risk and Improvement Committee resolved to reduce the number of internal audits from three to two per financial year. The Audit, Risk and Improvement Committee resolved to cancel the second internal audit for 2020-2021 due to the impacts of the COVID-19 restrictions. Therefore only one internal audit was undertaken during 2019-20 being the Enterprise Risk Management Framework.
4.5.5	Coordinate Policy Harmonisation project	Office of CEO		NO	The Policy Framework has been developed and implemented across the organisation. Policy harmonisation is now considered business as usual rather than a dedicated project. Suites of key documents that were completed during the project include, children's services policies, community services policies, HR policies, finance policies, volunteer framework, committee framework, records management framework, enterprise risk management framework and a number of critical governance policies and plans.
4.5.6	Develop and Implement a Councillor Induction and Professional Development Guidelines	Office of CEO		YES	The Minister for Local Government deferred council elections to September 2021 and as such, the work on Councillor Induction has been rolled forward to the next FY for implementation. The Councillor Induction and Professional Development Policy came into effect on 28 December 2019 and will guide this work.
4.5.7	Prepare and coordinate requirements for 2020 council elections	Office of CEO		YES	The Minister for Local Government has deferred council elections until September 2021, and this action will be rolled forward to the next FY.
4.5.8	Complete Policy Harmonisation for Assets and Infrastructure	Infrastructure		NO	The harmonisation of the key policies for the management of assets and infrastructure have been completed, noting that the review and updating of policies is an ongoing process as legislation and services change. Some of the key policies completed in the forth quarter include the Asset Management Policy, Aerodrome Access Policy and the Disposal of Waste Recycling Centres Policy,
4.5.9	Complete Policy Harmonisation for Strategy and Place	Community & Corporate		NO	Policy Harmonisation for Strategy and Place was completed at 37.5%. Strategy and Place will continue to work on Policy Harmonisation in 2020-2021
4.5.10	Complete Policy Harmonisation for Community Services	Community & Corporate		NO	Policy harmonisation for Community Services has been achieved with the guidance from the Policy Team. Overall in excess of two hundred policies and three handbooks have been either developed, or reviewed and updated across Children's Services, Multi Service Outlet, Aged Care and Community Transport. Systems to maintain the cycle of policy development, review and updating have been set up in each of the Community Services areas.

4: Communication and Engagement (continued)

We have engaged communities that actively participate in local decision making

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
4.5.11	Complete Policy Harmonisation for Infrastructure Works	Infrastructure		NO	Harmonisation of the key policies for infrastructure works has been completed. This includes completion of the Road Management Policy, Tree Management policy, Footpath and Road Verge Management Policy.
4.5.12	Complete Policy Harmonisation for Finance and IT	Community & Corporate		NO	All IT policies have been reviewed and are pending approval from Executive Leadership Team.
4.6.01	Undertake advocacy initiatives in accordance with the priorities as adopted in the Advocacy plan	CEO		YES	Many Advocacy Opportunities were formalised throughout the year. Our main advocacy occurred on a regional basis as part of the Canberra Joint Organisation with both NSW and Federal Ministers, in response to the Bushfire Crisis and with the Eden-Monaro By-election. The formation of a succinct Advocacy Plan has provided great assistance in having Snowy Valleys Issues recognised and considered for funding as opportunities arise.
4.6.02	Maintain an active membership to the Canberra Region Joint Organisation	CEO		NO	Obtaining full membership of the Canberra Region Joint Organisation has been a fundamental platform for delivering regional outcomes and having the collective power of a number of local governments in the SE Region of the State has provided good outcomes in projects and advocacy for the Snowy Valleys Council.
4.6.03	Partner with stakeholders to ensure sustainable outcomes for the region as a result of Snowy 2.0	CEO		NO	The CEO has attended the Regional and State Co-ordination Group meetings and advocated for issues associated with Snowy 2.0 in the Snowy Valleys. Council has also participated in Consultancies with the NSW Government looking at attracting and retaining population, jobs and economic growth, regional connectivity and social cohesion.

Our Infrastructure



Tumut Pump Track, Tumut Bull Paddock youth precinct

Our Infrastructure - How we performed

\$ 8.4M

Capital Works Program

4

**Playground
upgrades**



3

**CARAVAN
PARK
Upgrades**

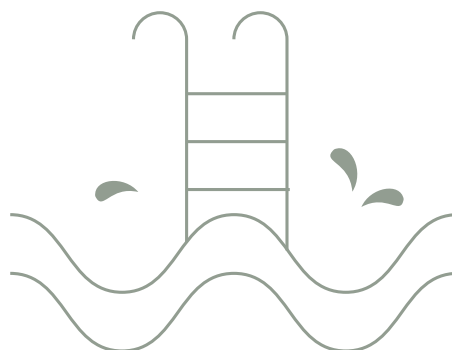


2

**OVALS
resurfaced**

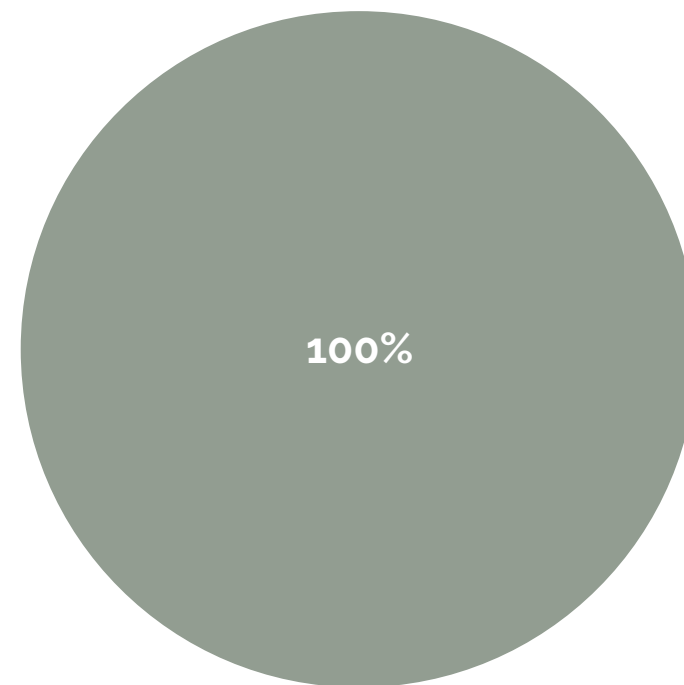
**SWIMMING
POOL VISITS**

41,774



**Rail
Trail
Users**

8034



Total initiatives	12
● Actions completed	12 100%

Key Achievements

Brindabella Road High on Council's Agenda

To provide continued support to Council's advocacy efforts in relation to the Brindabella Road Upgrade, Council completed a detailed project management plan to assist with funding bids as opportunities arose.

In addition, a detailed design and cost plan were completed for the upgrade of the 10km section of roadway between Brindabella Valley and Piccadilly Circus to address significant safety concerns.

Good Progress with Maintenance and Construction

During the first half of 2019-20, Council made good progress balancing with delivery of maintenance and construction works, with only 21% of capital works projects yet to start by Christmas 2020.

In response to the bushfire, Council reprioritised the maintenance and construction program in order to respond to new areas of identified community need. Works completed included the upgrade of Wee Jasper Road, Grahamstown Road, Brindabella Road, Ferguson Road Bridge, Lacamalac / Bombowlee Road Intersection and Alex Henkel Drive.

Sport Facility Upgrades

Council completed a number of upgrades to sporting facilities across the region during 2019-20, improving user experience as well as assisting in the attraction of regional competitions and events. Upgrades included:

- New playing surface, irrigation, new amenities building, including female change room facilities and installation of lighting for Tumbarumba Showground oval
- Installation of water pipeline to Batlow Memorial Park and Twickenham Rugby League Complex for irrigation to maintain higher standards of playing surface
- Upgrade of dining and kitchen area at Adelong Showground

New Pump Track for Tumut

The Tumut Pump Track is the newest addition to the Fitzroy Park Youth Precinct and was officially opened December 2019 with BMX World Champion Des'ree Barnes headlining the celebrations.

Talbingo Playground set to attract attention

Talbingo's new playground was completed in June 2020 and is proving to be a popular gathering spot for local families and day trippers. The space is perfectly positioned on the sloping green space adjacent to Talbingo Shopping Centre and takes advantage of the views across Jounama Pondage. Playgrounds at Adelong, Batlow and Rosewood are also complete and keeping local and visiting children busy!

Local Roads and Community Infrastructure Program

To assist local communities recover from the impacts of COVID-19, the Federal Government announced additional funding as part of the Local Roads and Community Infrastructure Program. Council was able to put forward projects that were ready to commence and meet funding guidelines and was successful in receiving \$871,816 for the following projects:

- Withers Creek Bridge Replacement
- Contribution to the Wondalga and Greenhills Roads intersection upgrade
- Jingellic public toilets
- Rifle Range Road upgrade

Batlow Cannery Demolition Completed

The project to demolish and remove the derelict structures and above ground infrastructure on the Batlow Cannery site was part of a broader objective to meet community desire to enable appropriate future development of the site.

Council engaged a demolition contractor December 2019, however partway through the demolition works, the site was directly and severely impacted by the Dunns Road Fires during a firestorm that hit the township of Batlow on 4 January 2020. The fire destroyed many of the structures that were in the process of being systematically demolished. Additionally, much of the material that was to be recovered for recycling and resale was unrecoverable after the fire due to the impacts of heat and ash.

Due to the significant and immediate health risk associated with friable asbestos contamination on the site after the fires, Council renegotiated the additional works required to demolish and make the site safe and allocated additional funding in excess of \$980,000 to complete the work.

Work was finalised in April, with the site certified as being cleared of asbestos and other hazardous materials.



New amenities building at Tumbarumba Showground

HIGHLIGHTS

- Council partnered with the Rural Fire Service to receive a Federal Government grant under the Regional Airports Program to fund Stage One improvements at the Tumut Aerodrome to the value of \$459,000
- Mayor hosts two community meetings to deliver important updates on the status of major projects in the Adelong and Batlow communities in October
- Council resolved to extend pool hours during the Summer 2019-20 school holidays by one hour in the evenings if the temperature in the town or village is over 40 degrees
- New facility signage was rolled out across Snowy Valleys
- Shared pathway at Talbingo completed

Advocating for our community

- Support for the Softwoods Working Group application for critical haulage route upgrades under the NSW Government Growing Local Economies program
- Brindabella Road Economic Link Group representation
- The Mayor and Deputy Mayor met with the Deputy Prime Minister in August to advocate for better government collaboration for the upgrading of Brindabella Road, and essential upgrades for key freight and haulage routes
- Met with representatives from Roads and Maritime Services to discuss Gocup Road intersection and demand a safer solution
- Attended the launch of the South West Slopes Forestry Hub in December



Memorial Park Adelong playground upgrade

Key Policies Adopted to Support Our Infrastructure

- Tree Management Policy
- Roadside Verge Management Policy
- Sports Field and Facilities Policy
- Tumut Aerodrome Operations, Maintenance & Emergency Policy
- Footpath, Kerb and Road Verge Management Policy
- Aerodrome Access Policy

Major Project Progress

The multi-year, \$19.3M Major Project Program has required Council to deliver projects at a scale not seen before in our region. Significant progress was made across the 58 major projects during 2019-20, with an additional seven projects being completed bringing the total of complete projects to 23. However the bushfires and COVID-19 did impact on delivery progress in the second half of the financial year, with 35 still in progress.

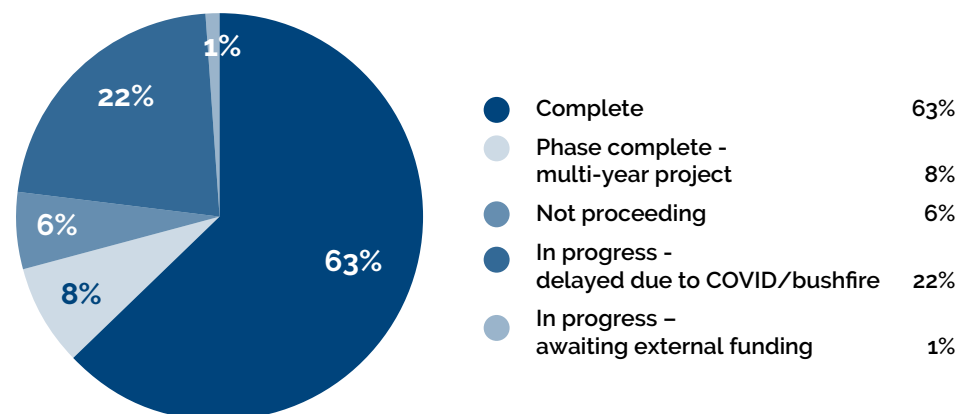
Major Projects completed during 2019-20

LOCATION	PROJECT	FUNDING
Batlow	Cannery - demolition	\$500,000
Batlow	Batlow Caravan Park Upgrade	\$723,000
Snowy Valleys	Implementation of new SVC Destination Brand and Marketing Strategy	\$100,000
Talbingo	Playground at Talbingo shopping precinct	\$225,000
Tumbarumba	Tourism App	\$20,000
Tumbarumba	Showground - Improvements to the playing surface, irrigation, and development of amenities and change rooms.	\$1,000,000
Tumbarumba	Tennis Club Upgrade	\$64,103

Capital Works

71% of the \$8.4M Capital Works program has been successfully delivered in 2019-20.

18 projects were impacted by the public health orders on travel and movement restrictions and were delayed due to the contractors and suppliers booked to deliver specialist services within the Capital Works Program no longer able to travel to site. These projects will be delivered during 2020-21.



Capital Works 2019-20

DESCRIPTION		\$ AMOUNT	
TRANSPORT			
Killimicat Bridge Earthworks	Bridges	30,000	Complete
Yaven Corbetts Earthworks	Bridges	20,000	Complete
Culvert Replacement Program	Culverts	280,000	Complete
Rural Road Culvert Replacement Program	Culverts	100,000	Complete
Brungle Ck Road (ch 2.0)	Culverts	20,000	Complete
Fitzroy Street (Sydney to Broughton)	Footpath	25,000	Phase complete
Cycleway - Boundary Street	Footpath	120,000	In progress - delayed due to COVID/bushfire
Mayday Road (Bonza - Ash)	Footpath	50,000	Phase complete
Independent Living Units	Footpath	30,000	Complete
River Street	Footpath	20,000	Phase complete
East Blowering Road	Heavy Patch	100,000	Complete
Tintaldra Road	Heavy Patch	80,000	Complete
Indi North Road (Pavement)	Heavy Patch	78,000	In progress - delayed due to COVID/bushfire
Alpine Way	Heavy Patch	80,000	In progress - delayed due to COVID/bushfire
Richmond Street	Heavy Patch	150,000	Complete
Tooma Road - Segment 90	Heavy Patch	70,000	Complete
Ash Street (end)	Kerb	25,000	Not proceeding in 2019-20
Tooma Road - Spring Creek Bridge	Rehabilitation	25,000	Complete
Grahamstown Road	Rehabilitation	450,000	Complete
King Street (Bridge & Selwyn)	Rehabilitation	200,000	Complete
Simpson Street (Sydney to Broughton)	Rehabilitation	200,000	Complete
Courabyra Road	Rehabilitation	725,000	Not proceeding in 2019-20
Wondalga Road	Rehabilitation	240,000	In progress - awaiting external funding

DESCRIPTION		\$ AMOUNT	
Wee Jasper Road (4.5 - 5.1)	Rehabilitation	250,000	Complete
Reseal Program	Reseal	900,000	In progress - delayed due to COVID/bushfire
Khancoban Reseals	Reseal	80,000	Complete
Grahamstown Road (un-safe curve)	Reseal	60,000	Complete
Mate Street	Reseal	45,000	Complete
Taradale Road	Reseal	30,000	In progress - delayed due to COVID/bushfire
Indi Road	Reseal	30,000	In progress - delayed due to COVID/bushfire
River Road	Reseal	30,000	In progress - delayed due to COVID/bushfire
Tintaldra Road	Reseal	30,000	In progress - delayed due to COVID/bushfire
Gilmore - East Gilmore Road	Reseal	30,000	Complete
Wondalga - Wondalga Road	Reseal	30,000	Complete
Yaven - Yaven Ck Road	Reseal	30,000	Complete
Blowering - East Blowering Road	Reseal	30,000	In progress - delayed due to COVID/bushfire
Gocup farms - Gocup Farms Road	Reseal	30,000	Complete
Byatt Street	Reseal	20,000	Complete
Sharps Ck - Sharps Ck Road	Reseal	20,000	In progress - delayed due to COVID/bushfire
Talbingo Shopping Centre	Reseal	20,000	
Harrow and Hume Streets	Reseal	15,000	In progress - delayed due to COVID/bushfire
Tumut Cemetery	Reseal	15,000	In progress - delayed due to COVID/bushfire
Talbingo - Ware Street	Reseal	15,000	Complete
Tumut - Richmond Street	Reseal	10,000	In progress - delayed due to COVID/bushfire
Blowering - East Blowering Road	Reseal	10,000	Complete
Wondalga Road (2 275 - 3 063 (bridge))	Reseal	135,000	Complete
Tooma Road	Reseal	40,000	Complete
Resheet Program	Resheet	130,000	In progress - delayed due to COVID/bushfire
Willow Springs Road	Resheet	80,000	Complete

DESCRIPTION		\$ AMOUNT	
Welaregang Road	Resheet	60,000	Complete
Brungle Ck Road	Resheet	60,000	Complete
Gadara - Gadara Lane	Resheet	53,000	In progress - delayed due to COVID/bushfire
Meadow Creek Road (2.0 - 3.6)	Resheet	40,000	Complete
Ellerslie Road (3.0 - 4.0)	Resheet	30,000	Complete
Adelong - Showground	Resheet	30,000	In progress - delayed due to COVID/bushfire
Pearces Road (Sandy Gully Rd - 01.0)	Resheet	25,000	Not proceeding in 2019-20
Honeysuckle Lane (Old Tumba Rd - 0.64)	Resheet	20,000	Complete
Gilbert Lane (Selwyn - York)	Resheet	18,000	Complete
Adelong Lane (Snowy Hwy - gate)	Resheet	15,000	In progress - delayed due to COVID/bushfire
Quarry Road	Resheet	15,000	Complete
Wee Jasper Road (14.8 - 16.1)	Resheet	110,000	Complete
		5,739,000	
DRAINAGE			
Kent Street	Replacement	125,000	Complete
Adelong/Batlow	Replacement	30,725	Phase complete
Pioneer/Selwyn Street	Replacement	30,000	Phase complete
Sydney Street	Replacement	15,000	Complete
		200,725	
BUILDINGS			
Hockey Fields Tumut	Replacement	25,000	Complete
Repairs to the Neighbourhood Center Tumut	Replacement	50,000	Complete
Basketball Stadium Tumba	Replacement	15,000	Complete
		90,000	
OPEN SPACE			
Adelong Falls	Replacement	20,000	Complete

DESCRIPTION		\$ AMOUNT	
Golden Gully	Replacement	30,000	Complete
HV Smith Park	Replacement	30,000	Complete
Fitzroy Street	Replacement	10,000	Complete
Tumut Bull Paddock	Replacement	70,000	Complete
Bollards	Replacement	50,000	Complete
Khan Tennis Courts	Replacement	7,000	Complete
		217,000	
IWD			
RTS	Hardware	55,000	Complete
Plant	Replacement	1,605,500	Complete
		1,660,500	
WASTE			
Tumut WTS	Expansion	50,000	Not proceeding in 2019-20
Adelong WTS	Expansion	4,000	Not proceeding in 2019-20
Tumba RTS	Rebuild	150,000	Phase complete
		204,000	
DISCRETIONARY - EXPANSION OR UPGRADE WORKS			
Mt Ikes	Upgrade	30,000	Complete
Booth Street Depot - Tumbarumba	Expansion	82,000	In progress - delayed due to COVID/bushfire
Kerb Forest Street (Simpson and Lambie (No Kerb)	Upgrade	222,351	Complete
		334,351	
Total	TOTAL	8,445,576	
19-20 Capital Projects			








5: Our Infrastructure

We strive to continually improve our local infrastructure

Status Key: ● Complete ● Progressing ● Not Progressing ● Unable to Progress					
Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
5.1.1	Develop a project management plan for the Brindabella Road Upgrade to support advocacy efforts to fund \$800,000 to undertake site assessments and prepare detailed concept plans.	CEO	●	NO	A Project Management Plan for the upgrade of Brindabella Road to undertake site assessments and prepare detailed concept plans for the section between Brindabella Valley and Tumut has been completed. This will assist in ensuring that Council is well prepared to respond to opportunities for funding the upgrade of Brindabella Road as they arise. Detailed designs and cost plan have been completed for the upgrade of the 10km section of roadway between Brindabella Valley and Piccadilly Circus.
5.1.2	Complete the 2019-20 infrastructure maintenance and construction program	Infrastructure	●	NO	The delivery of the 2019-20 infrastructure maintenance and construction program was completed for the year, noting that some works were reprioritised in response to the fires. Works undertaken this year include the upgrade of Wee Jasper Road, Grahamstown Road, Brindabella Road, Ferguson Road Bridge, Lacamalac/Bombowlee Road Intersection and Alex Henkel Drive.
5.2.1	Deliver Capital works program	Infrastructure	●	NO	The capital works program was largely delivered for the year, noting that some projects were reprioritised due to the impacts of the bushfires. Some of the capital projects completed this year included the upgrade of the Batlow, Adelong and Tumbarumba Caravan Parks, Tumbarumba Showgrounds, Tumbarumba to Rosewood Rail Trail, Tumut Bike Pump Track, Khancoban Streetscape and the construction of a new playground in Talbingo.
5.2.2	Develop and Implement Operational and Maintenance Plans for Open Space, Pools, Facilities and Street Trees.	Infrastructure	●	NO	Preparation of Operational and Maintenance Plans has been undertaken by staff. This has been prepared and reviewed against Community needs and expectations together with the available maintenance and capital budgets available to Council.
5.2.3	Manage Swimming Pools in accordance with NSW Government Practice Note 15 and Royal Lifesaving Society of Australia Guidelines.	Infrastructure	●	NO	Council has continued to service the five pools in its towns and villages over the warmer months with lifeguards. This has been undertaken in accordance with the NSW Government Practice Note 15 and the guidelines put out by the Royal Lifesaving Society of Australia. Staff were employed by Council to ensure continuity in this area and that Council was not exposed to any undue risk.

5: Our Infrastructure (continued)

We strive to continually improve our local infrastructure

Action #	Operational Plan Action	Directorate	Status	Impacted	Annual Comment
5.2.4	Maintain and improve public facilities, buildings, amenities within budget	Infrastructure		NO	Maintenance of public facilities, buildings and amenities has been undertaken in accordance with adopted service levels and within adopted budgets. Successful completion of upgrades to the Rosewood, Talbingo, Batlow and Adelong playgrounds as well as significant improvements delivered through the upgrades of the Batlow Caravan Park, Tooma Amenities, Tumbarumba Showground Amenities, Khancoban Pool and Tumbarumba Caravan Park.
5.3.1	Work with CBRJO partners, SEATS and transport agencies to progress Brindabella Road, support haulage route upgrades, identify funding opportunities for installing EV charging facilities, advocate and investigate potential funding for improved regional bus/rail links and cycling facilities.	Community & Corporate		YES	Action to implement Delivery Program Strategy 5.3 Provide and partner with other agencies to deliver an effective, safe local transport network. These all remain priority issues and staff advocate for them in discussions with State and Federal agencies and aim to progress them to 'shovel ready' status. Funding has been sourced to further cycling initiatives, including MTB in Talbingo.
5.4.1	Develop Management Plans for all public parks, gardens and reserves. Plan to include; 1. Annual budget for maintenance, renewal of assets etc. 2. Register of all parks, gardens and reserves owned by council, crown land. 3. Maintenance and renewal program	Infrastructure		NO	Council has developed service management plans that take into account the current asset base, including all assets on Councils register and what is needed in the future for the life cycle of the asset. New assets being built under grant funding are being capitalised and added to the register, impacting on the longer term budget management of assets.
5.5.1	Complete the planning and delivery of cycling infrastructure, including. * Tumbarumba to Rosewood Rail Trail. * The Mountain bike connection between the Hume and Hovell Trail and Tumbarumba. * Tumut Pump Track	Infrastructure		NO	Cycle infrastructure planning and delivery has been developed significantly in the region over the past 12 months. The Tumbarumba to Rosewood Rail Trail was opened in April 2020 and has received significant utilisation in the months following, despite the impact of COVID-19. The Tumut Pump Track was constructed and opened prior to Christmas. The Mountain Bike Connectivity project is nearing completion.
5.6.1	Develop service level agreements for open spaces	Infrastructure		NO	Service management plans for the management of open spaces have been completed. This includes consultation with the community to establish appropriate levels of service.
5.6.2	Undertake assessment of all council managed Crown Lands and investigate transfer of ownership to Council where deemed appropriate	Infrastructure		NO	Development of an up to date land asset register, ready for the 20/21 revaluation completed. Existing land classifications have been confirmed and work is underway on developing the updated plans of management, noting that the updated plans are scheduled for completion in June 2021.
5.6.3	Seek funding opportunities to enhance active and passive recreation opportunities	Infrastructure		NO	Funding for shared pathways was obtained and work completed on the Boundary Street section of the 5km loop around Tumbarumba. Finalisation of the 5km route around Tumbarumba underway as per the agreed program.

Statutory Information

The following Statutory reports are required under the Local Government Act 1993, Local Government (General) Regulation 2005, and other NSW legislation. The relevant legislative provision is highlighted within each item below.

Reporting

Local Government Act 1993 – Section 428

Local Government Act 1993 – Section 428(1)

An overview of some of the achievements from 1 July 2019 through to 30 June 2020 is included in this report. A detailed report was presented to Council at the Ordinary Meeting held in August 2020 that outlined the achievements against each item in the Operational Plan as of the end of the fourth quarter.

Local Government Act 1993 – Section 428(2)

The Council election set down for September 2020 was deferred under a directive from the Minister of Local Government in response to the COVID-19 pandemic.

Council elections are scheduled for September 2021, and as such, council's achievements and progress against Snowy Valleys 2028 Community Strategic Plan will be reported in the 2020-2021 annual report in accordance with the Act.

Local Government Act 1993 – Section 428(3)

The annual report has been prepared in accordance with IP&R Guidelines.

Local Government Act 1993 – Section 428(4)(a)

Audited financial statements will be presented to Council as an attachment to the report.

Local Government Act 1993 – Section 428(4)(b)

All required information has been included in this annual report.

Local Government Act 1993 – Section 428(5)

A copy of the Snowy Valleys Council Annual Report will be made available under 'plans and reports' on Council's website:

<https://www.snowyvalleys.nsw.gov.au/Council/Planning-and-Reporting#section-8>

Local Government Act 1993 – Section 428A

A State of the Environment report will be prepared in conjunction with the 2021-22 annual report, with council elections being deferred under Ministerial directive due to COVID-19 pandemic until September 2021.

Statutory Information - Financial Rates and Charges Written Off

Local Government (General) Regulation 2005 cl 132

Postponed Rates and Charges <i>Local Government Act 1993 – Section 595</i>	\$0
On authority of CEO <i>Local Government (General) Regulation 2005 cl 131 (6)</i>	\$57
Rateable properties now exempt from Rates <i>Local Government Act 1993 – Section 555-558</i>	\$14,264
Pensioner Rate Reductions <i>Local Government Act 1993 – Section 575(2)</i>	\$511,374 (Council Portion written off \$230,118)
Concealed Leak Applications <i>Local Government (General) Regulation 2005 cl 132</i>	\$0

Special Rate Variation

Special Rates Variation Guidelines - 7.1

CATEGORY	PROJECT	EXPENDITURE
Stormwater Drainage	D022 Martin PI Drainage	\$10,097
	D023 Sydney St Kerb & Gutter	\$13,765
	RR048 Sealed Culvert Replacement Program	\$66,349
	RR060 Lacmalac Bombowlee Intersection	\$36,007
		\$126,218
Roads	RR038 East Gilmore Rd (1.4 - 2.1)	\$65,342
	RR060 Lacmalac Bombowlee Intersection	\$66,146
	RR096 Brungle Creek Rd Resheet	\$209,766
	RU033 Alex Henkel Dr Rehabilitation (0 - 160)	\$15,759
	RU034 Miles Franklin Dr (1.9 - 3.5)	\$94,862
	RU035 Talbingo Shopping Centre	\$14,924
	RU061 Boundary St HP (250 - 330)	\$34,584
	RU067 Richmond Russell St Intersection	\$23,051
	RU075 Capper St (Clarke - Carey St)	\$119,428
		\$643,862
Kerb & Gutter	D023 Sydney St Kerb & Gutter	\$6,801
	RR060 Lacmalac Bombowlee Intersection	\$38,184
	RU021 Forest St Kerb & Gutter	\$28,380
	RU033 Alex Henkel Dr Rehabilitation (0 - 160)	\$67,154
	RU058 Simpson St Rehabilitation (Sydney – Broughton St)	\$122,496
	RU067 Richmond Russell St Intersection	\$64,838
	RU075 Capper St (Clarke - Carey St)	\$34,289
		\$362,141

CATEGORY	PROJECT	EXPENDITURE
Parks and Recreation	18191920 P126 Bollard Replacement Batlow	\$55,439
	F029 Tumut Hockey Amenities & Bollards	\$22,514
	P024 Talbingo New Playground Equipment	\$43,033
	P025 Fitzroy St Park Edging	\$7,034
		\$128,020
	TOTAL	\$1,260,242

Contracts

Local Government (General) Regulation 2005 cl 217 (1)(a2)

Below are the contracts awarded by Snowy Valleys Council during the 2019-20 financial year as a result of tender or otherwise.

This list does not include:

- employment contracts (that is contracts of service but not contracts for services)
- contracts for less than \$150,000 (including the name of the contractor and the nature of the goods or services supplied by the contractor and the total amount payable to the contractor under the contract).

CONTRACTOR	DETAILS	VALUE (EX. GST)
Murray Valley Piling Pty Ltd (RFT 2019/03)	Reconstruction of Fergusons Road Bridge at Mt Horeb	\$264,550
Timber Restoration Systems (RFT 2019/05)	Design and Construction of Four Timber Bridges on the Tumbarumba to Rosewood Rail Trail	\$1,319,859
Renjem Pty Ltd (RFT 2019/06)	Talbingo Improvements to Public Areas	\$149,906
	Improvements to Khancoban Streetscape	\$329,588
Uniplan Group (RFT 2019/07)	Design Construction & Installation of Multiple Prefabricated Buildings - Batlow Caravan Park (Office, Amenities, Camp Kitchen), Tumbarumba Caravan Park (Residence/Office), Tumbarumba Showground Amenities, Adelong Caravan Park Amenities	\$1,249,036
ATCO Structures & Logistics P/L (RFT 2019/07)	Design Construction & Installation of Multiple Prefabricated Buildings - Tumut Swimming Pool Amenities	\$795,323
Uniplan Group (RTF 2019/11)	Design Construction & Installation of New Batlow Library Building	\$742,733
Common ground Trails Pty Ltd (RFT 2019/02)	Design and construction of a bike pump track located in Tumut's Fitzroy Street Park	\$270,000
Brema Group Pty Ltd (RFT 2019/13)	Batlow Cannery Demolition	\$881,590
Muligan Geotechnical Pty Ltd (RFT 2019/18)	Transport for NSW - Slope 11977 Remediation on Alpine Way Geotectical Services	\$577,851
Urbanstone Pty Ltd (RFT 2019/20)	Tumut Main Street Redevelopment Project (Pavers)	\$386,880
Irwin Fencing Pty Ltd (Emergency approval)	Supply & Install Guardrail (RMCC Dunns Road Fire Guardrail Repairs)	\$302,184
	Supply & Install Guardrail (MR85)	
Fulton Hogan Industries Pty Ltd (RFT TBC)	MR 677 Alpine Way Seg 370 Reseal	\$153,119

Stormwater Management Services

Local Government (General) Regulation 2005 cl 217(1)(e)

PROJECT DESCRIPTION	APPROVED BUDGET	ACTUALS EOY20
Kent Street Stormwater	\$304,455	\$190,570
Martin Pl Drainage	\$20,000	\$10,097
SRV Drainage Adelong and Batlow	\$120,575	To be carried over
Tumbarumba Caravan Park Drainage	\$10,000	To be carried over
TOTAL	\$455,030	\$200,667

Statutory Information – Governance and Legal

Donations and Contributions

Local Government Act 1993 – Section 428 (4)(b)
Local Government (General) Regulation 2005 – cl 217(1)(a5)

COMMUNITY - RATES AND CHARGES WAIVED	(\$ VALUE)
Batlow Rescue Squad	\$1,733
Batlow Literary Institute	\$3,010
Batlow Museum	\$1,233
Brungle Memorial Hall	\$765
Gilmore Hall	\$881
Adelong Scouts	\$1,193
Tumut Museum	\$2,317
Tumut Boys Club Hall	\$693
Adelonia Theatre	\$1,193
Tumut Town Band	\$3,945
Tumut Guides	\$2,666
Montreal Theatre	\$4,402
Tumut Scouts	\$1,333
Tumut Rescue Squad	\$2,467
Brungle Hall/Park	\$140
Tumut Clay Target Club	\$603
South West Slopes Sporting Field Archers	\$801
Tumut Art Society	\$633
Batlow Apple Tree Learning Centre	\$553
Tumut Community Preschool	\$553

Adelong Preschool	\$553
Landcare - Tumut	\$4,400
Jehovah's Witness - Tumut	\$375
Church of St Paul - Talbingo	\$375
St Vincent De Paul - Tumut	\$375
Church of England - Tumut	\$375
The Presbyterian Church - Tumut	\$375
Uniting Church Australia - Tumut	\$750
Country Women's Association - Batlow	\$375
Australasian Conference Association - Tumut	\$375
CWA Tumut	\$375
Tumut Netball Association	\$375
Tumut Turf Club	\$3,125
Tumut Rugby League Football Club	\$1,661
Tumut Showground Trustees	\$2,000
TOTAL	\$46,978

DONATIONS	(\$ VALUE)
Batlow Museum	\$1,000
Adelong Museum	\$1,000
Tumut Museum	\$1,000
Jingellic Showground	\$1,506
Anne Tempest	\$200
Tumbarumba Pipes and Drums	\$3,000
Adelonia Theatre	\$3,000
Adelong Progress Association	\$1,650
TOTAL	\$12,356

BOOK AWARDS	(\$ VALUE)
Adelong Public School	\$50
All Saints Primary School Tumbarumba	\$50
Batlow Technology School High School	\$75
Batlow Technology School Infants/Primary	\$50
Brungle Public School	\$50
Cabramurra Public School	\$50
Franklin Public School Tumut	\$50
Snowy Valleys School Tumut	\$50
Khancoban Public School	\$50

McAuley Catholic School High School Tumut	\$75
McAuley Catholic School Infants/Primary Tumut	\$50
Rosewood Public School	\$50
St Joseph's School Adelong	\$50
St Mary's School Batlow	\$50
Talbingo Public School	\$50
Tumbarumba High School	\$75
Tumbarumba Public School	\$50
Tumut High School	\$175
Tumut Public School	\$50
TAFE	\$170
TOTAL	\$1,320

CHARLES STURT UNIVERSITY SCHOLARSHIPS	(\$ VALUE)
Scholarships	\$10,500
TOTAL	\$10,500

Controlling Interest

Snowy Valleys Council does not currently have a controlling interest in any companies, shares in the Southern Phone company were sold in November 2019.

Participated on Corporations, Partnerships, Joint Ventures or Other Bodies

During 2019-20, Council has membership in the following organisations:

ORGANISATION NAME	PURPOSE
Riverina Regional Library Service	Snowy Valleys Council has a joint library arrangement with the Riverina Regional Library Service, whereby the service undertakes to provide library services to the residents of the Snowy Valleys Council area. This service is provided by static libraries located in the townships of Adelong, Batlow, Talbingo, Tumbarumba and Tumut, and mobile library services in Khancoban, Jingellic, Rosewood and Tooma.
Statewide Municipal Liability Scheme	This Scheme provides for pooling of Council's Public Liability and Professional Indemnity, Insurance and property premiums, together with those premiums payable by other Councils who have elected to participate. The Scheme deals with all Public Liability and Professional Indemnity and Property Claims received by Councils in the Scheme, and settlements, where appropriate up to a predetermined limit, are made from the pool of funds. Claims in excess of this limit are covered through re-insurance arrangements with insurance companies.
Office of Environment and Heritage	Snowy Valleys Council is a partner with the Department of Environment and Conservation for the provision of the Tumut Region Visitor Information Centre. Council contributes toward operations. The Centre is responsible to a joint Committee of Management.
South West Waste Management Group	The South West Waste Management Group is a special multi-Council Committee established under Section 355 of the Local Government Act 1993.
StateCover	Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity. StateCover is a company providing workers compensation insurance cover to the NSW Local Government industry and specifically Council.
Canberra Joint Organisation	The Canberra Region Joint Organisation provides a forum for councils, state agencies and other stakeholders to work together at a regional level to identify shared priorities. This assists in delivering important regional projects, delivering better outcomes for our community.

Equal Employment Opportunity Management Plan

Local Government (General) Regulation 2005 cl 217 (1)(a9)

Snowy Valleys Council is committed to ensuring current and future employees of Council are treated on the basis of their true abilities and merit and are provided with a safe work environment free of discrimination, harassment and bullying.

During the last 12 months Council has continued working through the process of incorporating Equal Employment Opportunity (EEO) principles into Council systems, processes and decisions.

Our vision is that whilst EEO initiatives will remain within our strategic plans, objectives and actions the principles will also be built in to the 'way we do things' on a day to day basis.

Council's values of Respect, Safety and Integrity reinforce EEO principles and are incorporated into onboarding and recruitment processes to not only ensure equal opportunity within the process but to also recruit new employees who align with these values.

Council has continued to be involved in driving initiatives around access and inclusion as well as improving employment opportunities for EEO target groups not just within Council but within the local government area.

The Snowy Valleys Council entry level program is designed to provide employment opportunities for local people within Council and this program will also include provision for identified positions to support opportunity as well as continuing to increase the diversity of the Snowy Valleys Council workforce.

Legal Proceedings

Local Government (General) Regulation 2005 cl 217 (1)(a3)

MATTER	STATUS	TOTAL COSTS TO DATE	COSTS RECOVERED
1	Ongoing – Hearings set to occur in 2021	Nil to date	Nil to date
2	Finalised	\$19,481	Nil to date

TOTAL LEGAL EXPENSES	\$247,487
Amount expended undertaking litigation	Nil
Amount paid in settlements of cost claims	\$8,680

Land and Environment Court

Council's planning determinations may be the subject of an appeal to the Land and Environment Court. Planning appeals may arise from a refusal (or deemed refusal) of consent by Council for a desired use or works at premises. They may also be an appeal against conditions imposed on applicants as part of a development approval.

Appeals

During 2019-20, there were no planning appeals were lodged in the Land and Environment Court against Council.

Public Interest Disclosures

Public Interest Disclosures Act 1994 – Section 31

Public Interest Disclosures Regulation 2011 cl 4

Protected Disclosures

The Protected Disclosures Act 1994 provides protection for people who come forward with information about the following serious matters concerning the way agencies operate:

- Corrupt conduct
- Maladministration
- Serious and substantial waste of public money.

For more information on the Protected Disclosures Act 1994, visit the NSW Ombudsman's website: www.ombo.nsw.gov.au/complaints/protectdisclosure.

There were no disclosures made during the 2019-20 year as per report submitted to the Ombudsman on 30 July 2020

	MADE BY PUBLIC OFFICIALS PERFORMING THEIR DAY TO DAY FUNCTION	UNDER A STATUTORY OR OTHER LEGAL OBLIGATION	ALL OTHER PIDS
No of public officials who made public interest disclosures to your public authority	0	0	0
No of public interest disclosure received by your public authority	0	0	1

Of public interest disclosures received, how many were primarily about:

Corrupt conduct	0	0	1
Maladministration	0	0	0
Serious and substantial waste	0	0	0
Government information contravention	0	0	0
Local government pecuniary interest contravention	0	0	0

No of public interest disclosures (received since 1 Jan 2012) that have been finalised in this reporting period	2
Have you established an internal reporting policy?	Yes
Has the head of your public authority taken action to meet their staff awareness obligations?	No

Government Information (Public Access)

Government Information (Public Access) Act 2009 – Section 125(1)

Government Information (Public Access) Regulation 2018 cl 8, Schedule 2

Clause 7A: Details of the review carried out by the agency under section 7(3) of the Act during the reporting year and the details of any information made publicly available by the agency as a result of the review

Schedule 2: Statistical Information about Access Applications

Table A: Number of Applications by type of application and outcome*

	ACCESS GRANTED IN FULL	ACCESS GRANTED IN PART	ACCESS REFUSED IN FULL	INFORMATION NOT HELD	INFORMATION ALREADY AVAILABLE	REFUSE TO DEAL WITH APPLICATION	REFUSE TO CONFIRM/ DENY WHETHER INFORMATION IS HELD	APPLICATION WITHDRAWN	TOTAL	% TOTAL
Media	0	0	0	0	0	0	0	0	0	0%
Members of Parliament	0	0	0	0	0	0	0	0	0	0%
Private sector business	0	0	0	0	0	0	0	0	0	0%
Not for Profit organisations or community groups	1	0	0	0	0	0	0	0	1	14%
Members of the public (application by legal representative)	1	0	0	0	0	0	0	0	1	14%
Members of the public (other)	5	0	1	0	0	0	0	0	5	71%
TOTAL	7	0	1	0	0	0	0	0	7	100%
% TOTAL	100%	0%	6%	0%	0%	0%	0%	0%		

*More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

Table B: Number of Applications by type of application and outcome*

	ACCESS GRANTED IN FULL	ACCESS GRANTED IN PART	ACCESS REFUSED IN FULL	INFORMATION NOT HELD	INFORMATION ALREADY AVAILABLE	REFUSE TO DEAL WITH APPLICATION	REFUSE TO CONFIRM/ DENY WHETHER INFORMATION IS HELD	APPLICATION WITHDRAWN	TOTAL	% TOTAL
Personal information applications*	0	0	0	0	0	0	0	0	0	0%
Access applications (other than personal information applications)	6	0	0	0	0	0	0	0	6	86%
Access applications that are partly personal information	1	0	0	0	0	0	0	0	1	14%
TOTAL	7	0	0	0	0	0	0	0	7	100%
% OF TOTAL	100%	0%	0%	0%	0%	0%	0%	0%		
* A personal information application is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).										

Table C: Invalid Applications

REASON FOR INVALIDITY	NO. OF APPLICATIONS
Application does not comply with formal requirements (section 41 of the Act)	1
Application is for excluded information of the agency (section 43 of the Act)	0
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	1
Invalid applications that subsequently became valid applications	1

Table D: Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 of the Act*

	NO. OF TIMES CONSIDERATION USED
Overriding secrecy laws	0
Cabinet information	0
Executive Council information	0
Contempt	0
Legal professional privilege	0
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0
* More than one public interest consideration may apply in relation to a particular access application and, if so, each such consideration is recorded (but only once per application). This also applies in relation to Table N.	

Table E: Other public interest considerations against disclosure: matters listed in table to section 14 of the Act

	NO. OF TIMES CONSIDERATION USED
Responsible and effective government	0
Law enforcement and security	0
Individual rights, judicial processes and natural justice	0
Business interests of agencies and other persons	0
Environmental, culture, economy and general matters	0
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0
TOTAL	0

Table F: Timelines

	DECISION VARIED	% OF TOTAL
Decided within the statutory timeframe (20 days plus any extensions)	6	100%
Decided after 35 days (by agreement with the applicant)	0	0%
Not decided within timeframe (deemed refusal)	0	0%
TOTAL	6	0

Table G: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)

	DECISION VARIED	DECISION UPHELD	TOTAL
Internal review	0	0	0
Review by Information Commissioner*	1	0	1
Internal review following recommendation under section 93 of Act	0	0	0
Review by NCAT	0	0	0
TOTAL	1	0	1
*The Information Commissioner does not have the authority to vary decisions but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.			

Table H: Applications for review under Part 5 of the Act (by type of applicant)

	NO. OF APPLICATIONS FOR REVIEW
Applications by access applicants	1
Applications by persons to whom information the subject of access applications relates (see section 54 of the Act)	0
TOTAL	1

Table I: Applications transferred to other agencies

	NO. OF APPLICATIONS TRANSFERRED
Agency-Initiated Transfers	0
Applicant-Initiated Transfers	0
TOTAL	0

Statutory Information – Planning and Regulatory

Planning Agreements

Environmental Planning and Assessment Act 1979 – Section 93G(5)

No planning agreements were entered into during this reporting period.

Environmental Agreements

Local Government Act 1993 – Section 54D and 54P(1)

Snowy Valleys Council has not entered into any environmental upgrade agreements under Section 54P (1) of the Act

Companion Animal Management

Local Government (General) Regulation 2005 cl 217 (1)(f) Companion Animals Guidelines

Lodgement of pound data collection returns with the Office of Local Government (Survey of Council seizures of cats and dogs).

DOGS	2017-18	2018-19	2019-20
Dogs impounded	93	98	174
Dogs in deposit box	94	160	59
Released to owner	62	75	45
Dogs found on the street and returned to owner	109	47	87
Dogs released to rescue	119	172	123
Euthanised	8	5	2
Euthanasia percentage	2.7%	4.5%	1.1%
Escaped	0	0	0
DOG ATTACKS	2017-18	2018-19	2019-20
Reported	59	38	32
CATS	2017-18	2018-19	2019-20
Cats impounded	54	23	184
Cats in deposit box	228	134	175
Cats found on street and returned to owner	11	6	7

Subsidised Private Works

Local Government (General) Regulation 2005 cl 217 (1)(a4)

Local Government Act 1993 – Section 67, 67(2)(b)

Council did not wholly or partially subsidise any private works.

Coastal Protection

Local Government (General) Regulation 2005 cl 217(1)(e1)

Not applicable.

Feral	71	17	16
Cats released to rescue	200	129	156
Euthanised	71	17	17
Euthanasia percentage	25.2%	11.03%	9.09%
Escaped	0	0	0
STRAY STOCK	2017-18	2018-19	2019-20
During work hours	43	128	41
After hours	40	101	57
INFRINGEMENT NOTICES	2017-18	2018-19	2019-20
Companion Animals	90	150	59
Parking	5	1	0
Other	1	43	7
Value of penalty infringement notice	\$36,090	\$94,835	\$32,165

Lodgement of data about dog attacks with the Office of Local Government.

The number of dog attacks continues to decrease from previous years. There were 31 reported dog attacks of which 21 were substantiated. This is down from 36 last year and 59 the year before. Much of this has to do with the community awareness campaigns.

Amount of funding spent on companion animal management and activities.

COMPANION ANIMALS	
Income	
Animal Registration	\$7,581
Fees	-\$8,819
Fees - Dog Impounding	-\$5,659
Fines Received	-\$31,878
Other Income	-\$189
Grants	-\$4,000
TOTAL	-\$42,965
Expenditure	
Salaries	\$149,801
Pound Supplies and Vet expenses	\$11,340
Legal Expenses	\$19,481
Communication	\$127
Internal Charges and on costs	\$97,989
Other expenses	\$3,876
TOTAL	\$282,614
Surplus / (Loss)	-\$239,649

Community education programs carried out and strategies the council has in place to promote and assist the desexing of dogs and cats.

A community education program on desexing, registration, and changes to the Companion Animals Act has been running effectively for the last three years. Council conducted two free microchipping days in 2019-20 with a total of 70 dogs and cats being microchipped.

Strategies in place for complying with the requirement under s64 of the CA Act to seek alternatives to euthanasia for unclaimed animals.

Snowy Valleys Council has an extremely active rescue program which saw the rescue of 279 out of 358 with a rehoming rate of 77.9%. The positive effects of rehoming animals are that they are de-sexed prior to rehoming and thus reduce uncontrolled breeding in the community and through many rehoming organisations across the country. The euthanasia rates for both cats and dogs continue to drop to 1.1% for dogs and 9% for cats.

Off leash areas provided in the council area

Bila Park, Tumut is the off-leash area dedicated in the Snowy Valley's Local Government Area.

Recovery and Threat Abatement

Fisheries Management Act 1994 – Section s220ZT (2)

Not applicable to Snowy Valleys Council.

Private Swimming Pools Inspections

Swimming Pools Act 1992 – Section 22F(2)

Swimming Pools Regulation 2018 cl 23

Number of inspections of tourist and visitor accommodation	0
Number of inspections of premises with more than two dwellings	0
Number of inspections that result in issuance a certificate of compliance under s22D of the SP Act	12
Number of inspections that resulted in issuance a certificate of noncompliance under cl21 of the SP Reg	4

Services to Carers

Carers Recognition Act 2010 - Section 8(2)

Council is not considered to be a 'human service agency' under the Carer's Recognition Act.

Index of Statutory Reports

TABLE	RELEVANT LEGISLATION	PAGE
CEO remuneration	<i>Local Government (General) Regulation 2005 cl 217 (1)(b)(i)(ii)(iii)(iv)(v)</i>	16
Senior staff remuneration (1 July to 13 August)	<i>Local Government (General) Regulation 2005 cl 217 (1)(c)(i)(ii)(iii)(iv)(v)</i>	16
Senior staff remuneration (14 August to 19 January)	<i>Local Government (General) Regulation 2005 cl 217 (1)(c)(i)(ii)(iii)(iv)(v)</i>	17
Senior staff remuneration (20 January to 30 June)	<i>Local Government (General) Regulation 2005 cl 217 (1)(c)(i)(ii)(iii)(iv)(v)</i>	17
Mayor and Councillor expenses and provision of facilities	<i>Local Government (General) Regulation 2005 cl 217 (1)(a1)(i)(ii)(iii)(iv)(v)(vi)(vii)(viii)</i>	22
Councillor Professional Development	<i>Local Government (General) Regulation 2005 cl 186</i>	23
Details and purpose of overseas visits by Councillors, staff or other persons representing Council (including visits sponsored by other organisations)	<i>Local Government (General) Regulation 2005 cl 217(1a)</i>	23
External body delegations	<i>Local Government (General) Regulation 2005 cl 217 (1)(a6)</i>	25
Grants Awarded by Council	<i>Local Government (General) Regulation 2005 – cl 217(1)(a5)</i>	29
Disability Inclusion Action Plan	<i>Disability Inclusion Act 2014 – Section 13 (1)</i>	41
Reporting	<i>Local Government Act 1993 – Section 428 (1)(2)(3)(4a)(4b)(5) Section 428A</i>	97
Statutory Information – Financial Rates and Charges Written off	<i>Local Government (General) Regulation 2005 cl 132</i>	97
Postponed Rates and Charges	<i>Local Government Act 1993 – Section 595</i>	97
On authority of CEO	<i>Local Government (General) Regulation 2005 cl 131 (6)</i>	97
Rateable properties now exempt from Rates	<i>Local Government Act 1993 – Section 555-558</i>	97
Pension Rate Reductions	<i>Local Government Act 1993 – Section 575(2)</i>	97
Concealed Leak Applications	<i>Local Government (General) Regulation 2005 cl 132</i>	97
Special Rate Variation	<i>Special Rates Variation Guidelines - 7.1</i>	98

TABLE	RELEVANT LEGISLATION	PAGE
Contracts	<i>Local Government (General) Regulation 2005 cl 217 (1)(a2)</i>	99
Stormwater Management Services	<i>Local Government (General) Regulation 2005 cl 217(1)(e)</i>	100
Donations and Contributions	<i>Local Government Act 1993 – Section 428 (4)(b)</i> <i>Local Government (General) Regulation 2005 – cl 217(1)(a5)</i>	101
Equal Employment Opportunity Management Plan	<i>Local Government (General) Regulation 2005 cl 217 (1)(a9)</i>	104
Legal Proceedings	<i>Local Government (General) Regulation 2005 cl 217 (1)(a3)</i>	104
Public Interest Disclosures	<i>Public Interest Disclosures Act 1994 – Section 31</i> <i>Public Interest Disclosures Regulation 2011 cl 4</i>	105
Government Information (Public Access)	<i>Government Information (Public Access) Act 2009 – Section 125(1)</i> <i>Government Information (Public Access) Regulation 2018 cl 8, Schedule 2</i>	106
Planning Agreements	<i>Environmental Planning and Assessment Act 1979 – Section 93G(5)</i>	110
Environmental Agreements	<i>Local Government Act 1993 – Section 54D and 54P(1)</i>	110
Companion Animal Management	<i>Local Government (General) Regulation 2005 cl 217 (1)(f)</i> <i>Companion Animals Guidelines</i>	110
Subsidised Private Works	<i>Local Government (General) Regulation 2005 cl 217 (1)(a4)</i> <i>Local Government Act 1993 – Section 67, 67(2)(b)</i>	110
Coastal Protection	<i>Local Government (General) Regulation 2005 cl 217(1)(e1)</i>	110
Services to Carers	<i>Carers Recognition Act 2010 - Section 8(2)</i>	111
Recovery and Threat Abatement	<i>Fisheries Management Act 1994 – Section s220ZT (2)</i>	111
Private Swimming Pools	<i>Swimming Pools Act 1992 – Section 22F(2)</i> <i>Swimming Pools Regulation 2018 cl 23</i>	111



2019-20
ANNUAL REPORT

Snowy Valleys Council

ANNUAL FINANCIAL STATEMENTS
for the year ended 30 June 2020



Snowy Valleys Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2020



General Purpose Financial Statements

for the year ended 30 June 2020

Contents	Page
1. Statement by Councillors & Management	3
2. Primary Financial Statements:	
Income Statement	4
Statement of Comprehensive Income	5
Statement of Financial Position	6
Statement of Changes in Equity	7
Statement of Cash Flows	8
3. Notes to the Financial Statements	9
4. Independent Auditor's Reports:	
On the Financial Statements (Sect 417 [2])	81
On the Financial Statements (Sect 417 [3])	84

Overview

Snowy Valleys Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

76 Capper St, Tumut
Winton St, Tumbarumba

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note 2(b).

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.svc.nsw.gov.au.

General Purpose Financial Statements

for the year ended 30 June 2020

Statement by Councillors and Management made pursuant to Section 413(2)(c) of the Local Government Act 1993 (NSW) (as amended)

The attached General Purpose Financial Statements have been prepared in accordance with:

- the *Local Government Act 1993* (NSW) (as amended) and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the *Local Government Code of Accounting Practice and Financial Reporting*.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 19 November 2020.



James Hayes
Mayor
19 November 2020



Matthew Hyde
General Manager
19 November 2020



John Larter
Councillor
19 November 2020



Susanne Andres
Responsible Accounting Officer
19 November 2020

Income Statement

for the year ended 30 June 2020

Original unaudited budget 2020	\$ '000	Notes	Actual 2020	Actual 2019 ¹
Income from continuing operations				
17,840	Rates and annual charges	3a	17,045	16,714
8,796	User charges and fees	3b	15,201	15,068
1,152	Other revenues	3c	1,822	1,186
10,282	Grants and contributions provided for operating purposes	3d,3e	15,300	17,385
5,377	Grants and contributions provided for capital purposes	3d,3e	11,724	4,794
865	Interest and investment income	4	515	1,640
–	Rental income	14	1,108	–
44,312	Total income from continuing operations		62,715	56,787
Expenses from continuing operations				
15,589	Employee benefits and on-costs	5a	20,580	18,209
500	Borrowing costs	5b	503	508
9,742	Materials and contracts	5c	18,377	15,852
11,047	Depreciation and amortisation	5d	11,704	11,603
3,832	Other expenses	5e	5,492	4,865
–	Net losses from the disposal of assets	6	2,028	2,541
40,710	Total expenses from continuing operations		58,684	53,578
3,602	Operating result from continuing operations		4,031	3,209
3,602	Net operating result for the year		4,031	3,209
3,602	Net operating result attributable to council		4,031	3,209
(1,775)	Net operating result for the year before grants and contributions provided for capital purposes		(7,693)	(1,585)

(1) The Council has not restated comparatives when initially applying AASB 9 *Financial Instruments*. The comparative information has been prepared under AASB 139 *Financial Instruments: Recognition and Measurement*.

The Council has not restated comparatives when initially applying AASB 1058 *Income of Not-for-Profit Entities*, AASB 15 *Revenue from Contracts with Customers* and AASB 16 *Leases*. The comparative information has been prepared under AASB 111 *Construction Contracts*, AASB 118 *Revenue*, AASB 1004 *Contributions*, AASB 117 *Leases* and related Accounting Interpretations.

The above Income Statement should be read in conjunction with the accompanying notes.

Statement of Comprehensive Income

for the year ended 30 June 2020

\$ '000	Notes	2020	2019 ¹
Net operating result for the year (as per Income Statement)		4,031	3,209
Other comprehensive income:			
Amounts which will not be reclassified subsequently to the operating result			
Gain on revaluation of IPP&E	10(a)	60,595	2,918
Total items which will not be reclassified subsequently to the operating result		60,595	2,918
Total other comprehensive income for the period		60,595	2,918
Total comprehensive income for the year		64,626	6,127
 Total comprehensive income attributable to Council		 64,626	 6,127

(1) The Council has not restated comparatives when initially applying AASB 9 *Financial Instruments*. The comparative information has been prepared under AASB 139 *Financial Instruments: Recognition and Measurement*.

The Council has not restated comparatives when initially applying AASB 1058 *Income of Not-for-Profit Entities*, AASB 15 *Revenue from Contracts with Customers* and AASB 16 *Leases*. The comparative information has been prepared under AASB 111 *Construction Contracts*, AASB 118 *Revenue*, AASB 1004 *Contributions*, AASB 117 *Leases* and related Accounting Interpretations.

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2020

\$ '000	Notes	2020	2019 ¹
ASSETS			
Current assets			
Cash and cash equivalents	7(a)	9,238	10,619
Investments	7(b)	32,619	38,734
Receivables	8	7,810	8,350
Inventories	9a	136	188
Other	9b	9	52
Total current assets		49,812	57,943
Non-current assets			
Receivables	8	11	11
Inventories	9a	147	147
Infrastructure, property, plant and equipment	10(a)	639,830	573,668
Investment property	11	340	340
Intangible Assets	12	606	764
Total non-current assets		640,934	574,930
Total assets		690,746	632,873
LIABILITIES			
Current liabilities			
Payables	15	2,382	2,610
Income received in advance	15	—	429
Contract liabilities	13	9,212	—
Borrowings	15	1,418	1,367
Provisions	16	6,384	5,826
Total current liabilities		19,396	10,232
Non-current liabilities			
Borrowings	15	6,837	7,791
Provisions	16	398	167
Total non-current liabilities		7,235	7,958
Total liabilities		26,631	18,190
Net assets		664,115	614,683
EQUITY			
Accumulated surplus	17	593,324	604,487
Revaluation reserves	17	70,791	10,196
Council equity interest		664,115	614,683
Total equity		664,115	614,683

(1) The Council has not restated comparatives when initially applying AASB 9 *Financial Instruments*. The comparative information has been prepared under AASB 139 *Financial Instruments: Recognition and Measurement*.

The Council has not restated comparatives when initially applying AASB 1058 *Income of Not-for-Profit Entities*, AASB 15 *Revenue from Contracts with Customers* and AASB 16 *Leases*. The comparative information has been prepared under AASB 111 *Construction Contracts*, AASB 118 *Revenue*, AASB 1004 *Contributions*, AASB 117 *Leases* and related Accounting Interpretations.

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2020

\$ '000	Notes	as at 30/06/20			as at 30/06/19 ¹		
		Accumulated surplus	IPP&E revaluation reserve	Total equity	Accumulated surplus	IPP&E revaluation reserve	Total equity
Opening balance		604,487	10,196	614,683	601,278	7,278	608,556
Changes due to AASB 1058 and AASB 15 adoption	17	(15,194)	–	(15,194)	–	–	–
Changes due to AASB 16 adoption		–	–	–	–	–	–
Net operating result for the year		4,031	–	4,031	3,209	–	3,209
Restated net operating result for the period		4,031	–	4,031	3,209	–	3,209
Other comprehensive income							
– Gain on revaluation of IPP&E	10(a)	–	60,595	60,595	–	2,918	2,918
Other comprehensive income		–	60,595	60,595	–	2,918	2,918
Total comprehensive income		4,031	60,595	64,626	3,209	2,918	6,127
Equity – balance at end of the reporting period		593,324	70,791	664,115	604,487	10,196	614,683

(1) The Council has not restated comparatives when initially applying AASB 9 *Financial Instruments*. The comparative information has been prepared under AASB 139 *Financial Instruments: Recognition and Measurement*.

The Council has not restated comparatives when initially applying AASB 1058 *Income of Not-for-Profit Entities*, AASB 15 *Revenue from Contracts with Customers* and AASB 16 *Leases*. The comparative information has been prepared under AASB 111 *Construction Contracts*, AASB 118 *Revenue*, AASB 1004 *Contributions*, AASB 117 *Leases* and related Accounting Interpretations.

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2020

Original unaudited budget 2020	\$ '000	Notes	Actual 2020	Actual 2019
Cash flows from operating activities				
Receipts:				
17,840	Rates and annual charges		17,351	16,504
8,796	User charges and fees		15,749	14,500
865	Investment and interest revenue received		654	1,588
11,554	Grants and contributions		20,264	23,041
5,257	Other		7,710	3,241
Payments:				
(15,389)	Employee benefits and on-costs		(21,249)	(18,013)
(9,742)	Materials and contracts		(18,413)	(17,448)
–	Borrowing costs		(509)	(507)
–	Bonds, deposits and retention amounts refunded		(34)	(62)
(3,832)	Other		(9,039)	(5,489)
15,349	Net cash provided (or used in) operating activities	18b	12,484	17,355
Cash flows from investing activities				
Receipts:				
–	Sale of investment securities		79,462	15,925
–	Sale of real estate assets		4	172
–	Sale of infrastructure, property, plant and equipment		866	680
Payments:				
–	Purchase of investment securities		(73,347)	(19,696)
–	Purchase of investment property		–	(340)
(24,223)	Purchase of infrastructure, property, plant and equipment		(19,946)	(14,890)
–	Purchase of real estate assets		(1)	–
(24,223)	Net cash provided (or used in) investing activities		(12,962)	(18,149)
Cash flows from financing activities				
Receipts:				
–	Proceeds from borrowings and advances		500	–
Payments:				
(1,817)	Repayment of borrowings and advances		(1,403)	(1,261)
(1,817)	Net cash flow provided (used in) financing activities		(903)	(1,261)
(10,691)	Net increase/(decrease) in cash and cash equivalents		(1,381)	(2,055)
–	Plus: cash and cash equivalents – beginning of year	18a	10,619	12,674
(10,691)	Cash and cash equivalents – end of the year	18a	9,238	10,619
–	plus: Investments on hand – end of year	7(b)	32,619	38,734
(10,691)	Total cash, cash equivalents and investments		41,857	49,353

The Council has not restated comparatives when initially applying AASB 1058 *Income of Not-for-Profit Entities*, AASB 15 *Revenue from Contracts with Customers* and AASB 16 *Leases*. The comparative information has been prepared under AASB 111 *Construction Contracts*, AASB 118 *Revenue*, AASB 1004 *Contributions*, AASB 117 *Leases* and related Accounting Interpretations.

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Notes to the Financial Statements

for the year ended 30 June 2020

Contents of the Notes accompanying the General Purpose Financial Statements

Note	Details	Page
1	Basis of preparation	10
2(a)	Council functions/activities – financial information	14
2(b)	Council functions/activities – component descriptions	15
3	Revenue from continuing operations	16
4	Interest and investment income	22
5	Expenses from continuing operations	24
6	Gain or loss from disposal of assets	28
7(a)	Cash and cash equivalents	28
7(b)	Investments	29
7(c)	Restricted cash, cash equivalents and investments	30
8	Receivables	32
9	Inventories and other assets	34
10(a)	Infrastructure, property, plant and equipment	36
10(b)	Externally restricted infrastructure, property, plant and equipment	41
11	Investment properties	41
12	Intangible assets	43
13	Contract assets and liabilities	43
14	Leases	45
15	Payables and borrowings	46
16	Provisions	48
17	Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors	51
18	Statement of cash flow information	55
19	Interests in other entities	55
20	Commitments	56
21	Contingencies	57
22	Financial risk management	60
23	Material budget variations	64
24	Fair Value Measurement	66
25	Related party disclosures	74
26	Statement of developer contributions	75
27	Result by fund	76
28(a)	Statement of performance measures – consolidated results	78
28(b)	Statement of performance measures – by fund	79
	Additional Council disclosures (unaudited)	
29	Council information and contact details	80

Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Basis of preparation

These financial statements were authorised for issue by Council on 19 November 2020. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (NSW)* and Regulations, and the Local Government Code of Accounting Practice and Financial Reporting.

Council is a not for-profit entity.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Going Concern

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting except where the Council will be dissolved or amalgamated by an Act of Parliament, or otherwise cease operations.

(a) Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of infrastructure, property, plant and equipment and investment property.

(b) Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) estimated fair values of investment properties – refer Note 11
- (ii) estimated fair values of infrastructure, property, plant and equipment – refer Note 10
- (iii) estimated landfill and quarry remediation provisions – refer Note 16
- (iv) employee benefit provisions – refer Note 16

Monies and other assets received by Council

(a) The Consolidated Fund

In accordance with the provisions of Section 409(1) of the *Local Government Act 1993 (NSW)*, all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General purpose operations
- Water service
- Sewerage service
- Domestic Waste Management

Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Basis of preparation (continued)

Due to their immaterial value and nature the following Committees, Entities and Operations have been excluded from consolidation:

- Batlow Development League
- Batlow Ciderfest
- Batlow Apple Blossom
- Talbingo Progress Association
- Festival of the Falling Leaf
- Rock the Turf
- Tumut District Community Transport
- Camp Hudson
- Tumut Community Gardens
- Christmas in Tumut
- Glenroy and Pioneers Women Hut
- Khancoban United Volunteers Association
- Tumbarumba Men's Shed
- Tumbafest
- Tumbarumba Friends of the Library
- Tooma Recreation Reserve
- Tumbarumba Historical Society

Total income from continuing operations \$886,913

Total expenses from continuing operations \$586,629

Total net assets held (i.e. equity) \$605,173

(b) The Trust Fund

In accordance with the provisions of Section 411 of the *Local Government Act 1993 (NSW)* (as amended), a separate and distinct Trust Fund is maintained to account for all money and property received by the council in trust which must be applied only for the purposes of, or in accordance with, the trusts relating to those monies. Trust monies and property subject to Council's control have been included in these reports.

A separate statement of monies held in the Trust Fund is available for inspection at the council office by any person free of charge

COVID 19 Impacts

COVID 19 has caused a disruption to Council's operations with a number of staff working remotely from home or at other Council facilities away from the main administration building. Whilst this has caused some challenges for staff, it has not resulted in any significant additional costs to Council. There has however been a slight increase in some costs due to the purchase of additional PPE (ie gloves, sanitiser etc) which has increased during the COVID period. Cleaning of Council premises and Council facilities has also increased slightly.

Council has also due to COVID, provided rental relief to the Wagga Family Dentists who are a visiting dental service providing services to the Tumbarumba community via Council owned premises of Roth's Medical Centre, and also for the Tumut Caravan park for lease collection. Both of these measures were introduced to compensate for loss of income due to the compulsory lockdowns, and both of these measures are considered to only have a marginal impact on our results.

Overall, Council does not see any major effect which are considered significant on its financial position due to COVID, and we do not expect this to have any increase in future years.

Prolonged drought and recent bushfires in our Council area have effected our community, and Council is trying to continue to offer assistance to all rate payers during this COVID period.

Council is of the opinion that physical non-current assets will not experience any substantial declines in value due to Covid. Fair value for the majority of Council's non-current assets is determined by replacement cost where there is no anticipated material change in value due to Covid.

For assets where fair value is determined by market value, Council has no evidence of any material changes to these values.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Basis of preparation (continued)

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority are presented as operating cash flows.

Volunteer services

Council has recognised volunteer services which is included in the financial statements based on the average salary and on costs Council would be required to pay if the services had not been donated.

New accounting standards and interpretations issued not yet effective

Certain new accounting standards and interpretations (ie. pronouncements) have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2020 reporting period.

Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

Council's assessment of these new standards and interpretations (where they have been deemed as having a material impact on Council's future financial performance, financial position and cash flows) are set out below:

AASB 1059 Service Concession Arrangements: Grantors

AASB 2018-5 Amendments to Australian Accounting Standards - Deferral of AASB 1059

AASB 2019-2 Amendments to Australian Accounting Standards – Implementation of AASB 1059

This standard provides guidance for public sector entities (grantors) who have entered into service concession arrangements with private sector operators.

AASB 1059 requires grantors to recognise a service concession asset and, in most cases, a corresponding liability on the balance sheet.

A control approach is used to assess the service concession arrangements in place.

On initial recognition the asset is measured at current replacement cost based on AASB 13 Fair Value Measurement and existing assets of the grantors are reclassified at the date of transition.

After initial recognition, the grantor accounts for the assets under either AASB 116 Property, Plant and Equipment or AASB 138 Intangible Assets.

The nature of the consideration given to the operator will affect whether the grantor applies either the 'financial liability' or the 'grant of right' model for the recognition of the liability.

AASB 2019-2 makes amendments to the recognition and measurement of the asset and liability where the modified retrospective approach to transition is being used and provides a practical expedient due to the different effective dates of AASB 16 and AASB 1059.

Council does not expect any material impact to future financial statements as we do not generally enter into service concession arrangements.

This standard has an effective date for the 30 June 2021 reporting period.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 1. Basis of preparation (continued)

New accounting standards adopted during the year

During the year Council adopted the following accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective from 1 July 2019:

- AASB 16 Leases
- AASB 15 Revenue from contracts with customers and associated amending standards
- AASB 1058 Income of Not-for-profit entities

Further information on the newly adopted standards which had a material impact on Council's reported financial position, financial performance and/or associated financial statement disclosures can be found at Note 17.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 2(a). Council functions/activities – financial information

Income, expenses and assets have been directly attributed to the following functions or activities.
Details of those functions or activities are provided in Note 2(b).

\$ '000	Income from continuing operations		Expenses from continuing operations		Operating result from continuing operations		Grants included in income from continuing operations		Carrying amount of assets	
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
Functions or activities										
Towns and Villages	5,296	4,344	7,172	6,482	(1,876)	(2,138)	2,123	2,862	20,569	18,683
Growth Through Innovation	2,240	861	3,747	3,203	(1,507)	(2,342)	938	27	11,525	9,612
Our Natural Environment	12,838	13,126	8,886	12,502	3,952	624	1,094	85	115,067	124,841
Communications and Engagement	24,758	22,860	14,068	8,285	10,690	14,575	13,914	12,583	73,432	60,522
Our Infrastructure	17,583	15,596	24,811	23,106	(7,228)	(7,510)	6,949	4,551	470,153	419,215
Total functions and activities	62,715	56,787	58,684	53,578	4,031	3,209	25,018	20,108	690,746	632,873

Notes to the Financial Statements

for the year ended 30 June 2020

Note 2(b). Council functions/activities - component descriptions

Details relating to the Council's functions/activities as reported in Note 2(a) are as follows:

- **Towns and Villages**

A sense of community and belonging, where people are friendly and support each other
Retention of the local identity for each town and village
Fair resource allocation across the Snowy Valleys region
Services which support wellbeing for local people such as libraries, childcare and aged care
Preservation and celebration of local history and heritage
Promotion and support of arts and cultural activities
Events which bring people together and promote the offerings of the region

- **Growth Through Innovation**

Support for existing industries, as well as initiatives to attract new employment opportunities across the region
Tourism initiatives to attract more people to the area and in turn boost the local economy
Initiatives to attract young families to the area to create a more diverse demography
Sustainable tourism initiatives which boost the economy and promote sustainable living
Support for small business and a reduction in red tape when dealing with government agencies
Improved telecommunication services including mobile phone reception and high speed internet access

- **Our Natural Environment**

To protect the natural environment and promote its beauty to locals and visitors
Opportunities to make use of the natural environment for sustainable recreation activities
To ensure the cleanliness of local waterways, lakes and streams

- **Communications and Engagement**

Councillors, the Council executive and staff to be accessible and open to listening
To be communicated to in a timely manner on all Council decisions
Additional communication in the context of the recent merger and as the new Council becomes established
Opportunities to be actively involved in engagement activities which inform Council decision making
Opportunities to be involved in committees which provide direct advice to Council on local issues

- **Our Infrastructure**

Improved roads, amenities, infrastructure and facilities which meet community needs
Reliable waste and sewage services
Continuation of resource allocation towards sports grounds and facilities to enable recreation activities
Improvements to sustainable transport infrastructure including walking tracks and cycleways
Initiatives to encourage sustainable transport options for locals including public transport
Continued access to local swimming pools

Notes to the Financial Statements

for the year ended 30 June 2020

Note 3. Revenue from continuing operations

\$ '000	AASB	2020	2019
(a) Rates and annual charges			
Ordinary rates			
Residential	1058 (1)	4,266	4,160
Farmland	1058 (1)	4,036	3,927
Business	1058 (1)	969	958
Less: pensioner rebates (mandatory)	1058 (1)	(221)	(235)
Rates levied to ratepayers		9,050	8,810
Pensioner rate subsidies received	1058 (1)	122	129
Total ordinary rates		9,172	8,939
Annual charges			
(pursuant to s.496, s.496A, s.496B, s.501 & s.611)			
Domestic waste management services	1058 (1)	2,326	1,843
Stormwater management services	1058 (1)	41	41
Water supply services	1058 (1)	969	1,261
Sewerage services	1058 (1)	4,011	4,256
Waste management services (non-domestic)	1058 (1)	665	512
Annual charges levied		8,012	7,913
Pensioner subsidies received:			
– Water	1058 (1)	55	55
– Sewerage	1058 (1)	51	52
– Domestic waste management	1058 (1)	64	57
Less: Pensioner Rebates	1058 (1)	(309)	(302)
Total annual charges		7,873	7,775
TOTAL RATES AND ANNUAL CHARGES		17,045	16,714

The **AASB** notation (above) identifies the revenue recognition pattern for material items of Council revenue:

15 (1) indicates income recognised under AASB 15 “at a point in time”,

15 (2) indicates income recognised under AASB 15 “over time”,

1058 (1) indicates income recognised under AASB 1058 “at a point in time”, while

1058 (2) indicates income recognised under AASB 1058 “over time”.

Council has used 2016 year valuations provided by the NSW Valuer General in calculating its rates.

Accounting policy for rates and charges

Rates and annual charges are recognised as revenue when the Council obtains control over the assets comprising these receipts.

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

2019 accounting policy

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 3. Revenue from continuing operations (continued)

\$ '000	AASB	2020	2019
(b) User charges and fees			
Specific user charges			
(per s.502 - specific 'actual use' charges)			
Domestic waste management services	15 (1)	–	10
Water supply services	15 (1)	2,486	3,144
Sewerage services	15 (1)	179	490
Trade waste services	15 (1)	20	26
Total specific user charges		2,685	3,670
Other user charges and fees			
(i) Fees and charges – statutory and regulatory functions (per s.608)			
Planning and building regulation	15 (1)	357	315
Private works – section 67	15 (1)	3,984	1,382
Section 10.7 certificates (EP&A Act)	15 (1)	26	65
Section 603 certificates	15 (1)	31	36
Total fees and charges – statutory/regulatory		4,398	1,798
(ii) Fees and charges – other (incl. general user charges (per s.608))			
Cemeteries	15 (1)	215	223
Library and art gallery	15 (1)	9	14
Refuse and effluent disposal	15 (1)	12	–
RMS (formerly RTA) charges (state roads not controlled by Council)	15 (1)	6,781	8,105
Swimming centres	15 (1)	50	68
Aged related services	15 (1)	121	126
Gravel sales	15 (1)	57	108
Sporting facilities fees	15 (1)	26	49
Waste transfer station fees	15 (1)	22	15
Caravan park lease	15 (1)	–	186
Childrens services fees	15 (1)	353	407
Tumbafest ticket sales and charges	15 (1)	–	53
Community transport	15 (1)	71	100
Medical services	15 (1)	166	–
Other	15 (1)	235	146
Total fees and charges – other		8,118	9,600
TOTAL USER CHARGES AND FEES		15,201	15,068

The **AASB** notation (above) identifies the revenue recognition pattern for material items of Council revenue:

15 (1) indicates income recognised under AASB 15 “at a point in time”,

15 (2) indicates income recognised under AASB 15 “over time”,

1058 (1) indicates income recognised under AASB 1058 “at a point in time”, while

1058 (2) indicates income recognised under AASB 1058 “over time”.

Accounting policy for user charges and fees

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases such as caravan parks, the customer is required to pay on arrival. There is no material obligation for Council in relation to refunds or returns.

2019 accounting policy

User charges and fees are recognised as revenue when the service has been provided.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 3. Revenue from continuing operations (continued)

\$ '000	AASB	2020	2019
(c) Other revenues			
Rental income – other council properties (2019 only)		–	448
Fines	15 (1)	32	63
Legal fees recovery – rates and charges (extra charges)	15 (1)	24	34
Insurance claims recoveries	1058 (1)	43	–
Sales – general	15 (1)	383	505
Other	15 (1)	240	136
Workers compensation rebate	1058 (1)	84	–
Southern phone dividend received	1058 (1)	20	–
Sale of Southern Phones Shares	15 (1)	786	–
Assets first time recognition	1058 (1)	210	–
<u>TOTAL OTHER REVENUE</u>		<u>1,822</u>	<u>1,186</u>

The **AASB** notation (above) identifies the revenue recognition pattern for material items of Council revenue:

15 (1) indicates income recognised under AASB 15 “at a point in time”,

15 (2) indicates income recognised under AASB 15 “over time”,

1058 (1) indicates income recognised under AASB 1058 “at a point in time”, while

1058 (2) indicates income recognised under AASB 1058 “over time”.

Accounting policy for other revenue

Where the revenue relates to a contract with customer, the revenue is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods/services being provided.

Where the revenue relates to a contract which is not enforceable or does not contain sufficiently specific performance obligations then revenue is recognised when an unconditional right to a receivable arises or the cash is received, which is earlier.

2019 accounting policy:

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the Council and specific criteria have been met for each of the Council's activities as described below. Council bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Parking fees and fines are recognised as revenue when the fine has been paid.

Rental income is accounted for on a straight-line basis over the lease term.

Miscellaneous sales are recognised when physical possession has transferred to the customer which is deemed to be the point of transfer of risks and rewards.

Other income is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 3. Revenue from continuing operations (continued)

\$ '000	AASB	Operating 2020	Operating 2019	Capital 2020	Capital 2019
(d) Grants					
General purpose (untied)					
Current year allocation					
Financial assistance – general component	1058 (1)	2,201	2,144	–	–
Financial assistance – local roads component	1058 (1)	706	687	–	–
Payment in advance - future year allocation					
Financial assistance	1058 (1)	3,081	2,935	–	–
Total general purpose		5,988	5,766	–	–
Specific purpose					
Bushfire and emergency services	1058 (1)	1,567	44	20	–
Child care	1058 (1)	1,629	–	–	–
Community care	1058 (1)	926	4,151	549	3,636
Economic development	1058 (1)	–	–	387	–
Heritage and cultural	1058 (1)	106	1,928	13	96
Library	1058 (1)	96	–	–	–
Noxious weeds	1058 (2)	64	–	–	–
Recreation and culture	1058 (1)	–	28	–	25
Street lighting	1058 (1)	–	46	–	–
Transport (roads to recovery)	1058 (1)	872	1,817	–	–
Transport (other roads and bridges funding)	15 (1)	103	1,778	3,451	793
Stronger Communities and Implementation Funding	1058 (1)	2,226	–	6,954	–
Domestic Waste Fund Grant	1058 (1)	–	–	67	–
Total specific purpose		7,589	9,792	11,441	4,550
Total grants		13,577	15,558	11,441	4,550
Grant revenue is attributable to:					
– Commonwealth funding		8,363	8,852	549	–
– State funding		2,685	6,355	10,786	–
– Other funding		2,529	351	106	4,550
		13,577	15,558	11,441	4,550

The **AASB** notation (above) identifies the revenue recognition pattern for material items of Council revenue:

15 (1) indicates income recognised under AASB 15 “at a point in time”,

15 (2) indicates income recognised under AASB 15 “over time”,

1058 (1) indicates income recognised under AASB 1058 “at a point in time”, while

1058 (2) indicates income recognised under AASB 1058 “over time”.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 3. Revenue from continuing operations (continued)

\$ '000	Notes	AASB	Operating 2020	Operating 2019	Capital 2020	Capital 2019
(e) Contributions						
Developer contributions: (s7.4 & s7.11 - EP&A Act, s64 of the LGA):						
Cash contributions						
S 7.4 – contributions using planning agreements		1058 (1)	–	–	6	–
S 64 – water supply contributions		1058 (1)	–	–	55	38
S 64 – sewerage service contributions		1058 (1)	–	–	32	65
Total developer contributions – cash			–	–	93	103
Total developer contributions	26		–	–	93	103
Other contributions:						
Cash contributions						
Recreation and culture		1058 (1)	–	22	50	–
RMS contributions (regional roads, block grant)		1058 (1)	1,209	1,167	–	–
Other		1058 (2)	69	378	140	141
Insurance rebate		1058 (1)	104	–	–	–
Rural fire service (zone HQ)		1058 (1)	251	142	–	–
Vehicle usage contribution		1058 (1)	–	118	–	–
Diesel rebate		1058 (1)	90	–	–	–
Total other contributions – cash			1,723	1,827	190	141
Total other contributions			1,723	1,827	190	141
Total contributions			1,723	1,827	283	244
TOTAL GRANTS AND CONTRIBUTIONS			15,300	17,385	11,724	4,794

The **AASB** notation (above) identifies the revenue recognition pattern for material items of Council revenue:

- 15 (1)** indicates income recognised under AASB 15 “at a point in time”,
15 (2) indicates income recognised under AASB 15 “over time”,
1058 (1) indicates income recognised under AASB 1058 “at a point in time”, while
1058 (2) indicates income recognised under AASB 1058 “over time”.

Accounting policy for grants and contributions**Accounting policy from 1 July 2019****Grant income under AASB 15**

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligations is satisfied.

The performance obligations are varied based on the agreement but include performance obligations within AASB 15 grants such as completion of milestones. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 3. Revenue from continuing operations (continued)

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Grant income

Assets arising from grants in the scope of AASB 1058 is recognised at the assets fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received

Capital grants

Capital grants received to enable Council to acquire or construct an item of infrastructure, property, plant and equipment to identified specifications which will be under Council's control and which is enforceable are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979*.

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but the Council may apply contributions according to the priorities established in work schedules.

Accounting policy prior to 1 July 2019

Control over grants and contributions is normally obtained upon their receipt (or acquittal) and revenue is recognised as this time and is valued at the fair value of the granted or contributed asset at the date of transfer.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner, or used over a particular period, and those conditions were un-discharged at reporting date, the unused grant or contribution is disclosed below.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at the reporting date.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 3. Revenue from continuing operations (continued)

\$ '000	2020	2019
(f) Unspent grants and contributions – external restrictions		
Certain grants and contributions are obtained by Council on condition that they be spent in a specified manner due to externally imposed restrictions.		
Operating grants		
Unexpended at the close of the previous reporting period	2,158	1,796
Add: operating grants recognised as income in the current period but not yet spent (2019 only)	–	3,666
Add: operating grants received for the provision of goods and services in a future period	1,478	–
Less: operating grants recognised in a previous reporting period now spent (2019 only)	–	(3,304)
Less: operating grants received in a previous reporting period now spent and recognised as income	(1,537)	–
Unexpended and held as externally restricted assets (operating grants)	2,099	2,158
Capital grants		
Unexpended at the close of the previous reporting period	13,571	12,464
Add: capital grants recognised as income in the current period but not yet spent (2019 only)	–	2,640
Add: capital grants received for the provision of goods and services in a future period	546	–
Less: capital grants recognised in a previous reporting period now spent (2019 only)	–	(1,533)
Less: capital grants received in a previous reporting period now spent and recognised as income	(7,201)	–
Unexpended and held as externally restricted assets (capital grants)	6,916	13,571
Contributions		
Unexpended at the close of the previous reporting period	3,496	3,223
Add: contributions recognised as income in the current period but not yet spent	144	–
Add: contributions received for the provision of goods and services in a future period	–	277
Less: contributions recognised in a previous reporting period now spent	–	(4)
Unexpended and held as externally restricted assets (contributions)	3,640	3,496

Note 4. Interest and investment income

\$ '000	2020	2019
Interest on financial assets measured at amortised cost		
– Overdue rates and annual charges (incl. special purpose rates)	83	80
– Cash and investments	432	1,560
Total Interest and investment income	515	1,640
Interest revenue is attributable to:		
Unrestricted investments/financial assets:		
Overdue rates and annual charges (general fund)	35	80
General Council cash and investments	151	1,025
Restricted investments/funds – external:		
Development contributions		
– Section 7.11	5	7
– Section 64	50	74

Notes to the Financial Statements

for the year ended 30 June 2020

Note 4. Interest and investment income (continued)

\$ '000	2020	2019
Water fund operations	96	161
Sewerage fund operations	123	221
Domestic waste management operations	44	55
Tumbarumba Retirement Village	11	17
Total interest and investment revenue	515	1,640

Accounting policy for interest and investment revenue

Interest income is recognised using the effective interest rate at the date that interest is earned.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 5. Expenses from continuing operations

\$ '000	2020	2019
(a) Employee benefits and on-costs		
Salaries and wages	16,530	15,286
Employee termination costs	489	13
Travel expenses	6	51
Employee leave entitlements (ELE)	1,860	1,913
Superannuation	1,762	1,684
Workers' compensation insurance	325	303
Fringe benefit tax (FBT)	86	81
Payroll tax	49	49
Training costs (other than salaries and wages)	139	228
Protective clothing	9	—
Other	372	154
Total employee costs	21,627	19,762
Less: capitalised costs	(1,047)	(1,553)
TOTAL EMPLOYEE COSTS EXPENSED	20,580	18,209
Number of 'full-time equivalent' employees (FTE) at year end	209	213

Accounting policy for employee benefits and on-costs

Employee benefit expenses are recorded when the service has been provided by the employee.

Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note 21 for more information.

\$ '000	2020	2019
(b) Borrowing costs		
(i) Interest bearing liability costs		
Interest on loans	503	508
Total interest bearing liability costs	503	508
Total interest bearing liability costs expensed	503	508
TOTAL BORROWING COSTS EXPENSED	503	508

Accounting policy for borrowing costs

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed as incurred.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 5. Expenses from continuing operations (continued)

\$ '000	2020	2019
(c) Materials and contracts		
Raw materials and consumables	14,922	13,551
– Sealing contract	1,938	851
– Implementation fund consultancies	677	667
– Stronger Country Community Fund and Stronger Community Fund consultancies	478	406
Auditors remuneration ²	115	198
Legal expenses:		
– Legal expenses: debt recovery	157	–
– Legal expenses: other	90	75
Operating leases expense (2019 only):		
– Operating lease rentals: minimum lease payments ¹	–	104
Total materials and contracts	18,377	15,852
TOTAL MATERIALS AND CONTRACTS	18,377	15,852

Accounting policy for materials and contracts

Expenses are recorded on an accruals basis as the council receives the goods or services.

1. Operating lease payments are attributable to:

IT Equipment	–	104
	–	104

2. Auditor remuneration

During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms

Auditors of the Council - NSW Auditor-General:**(i) Audit and other assurance services**

Audit and review of financial statements	98	103
Remuneration for audit and other assurance services	98	103

Total Auditor-General remuneration

98	103
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Non NSW Auditor-General audit firms**(i) Audit and other assurance services**

Other audit and assurance services	17	95
Remuneration for audit and other assurance services	17	95

Total remuneration of non NSW Auditor-General audit firms

17	95
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Total Auditor remuneration

115	198
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Notes to the Financial Statements

for the year ended 30 June 2020

Note 5. Expenses from continuing operations (continued)

\$ '000	Notes	2020	2019
(d) Depreciation, amortisation and impairment of non-financial assets			
Depreciation and amortisation			
Plant and equipment		1,658	1,587
Office equipment		35	19
Furniture and fittings		4	23
Other Assets - Library Collection		1	1
Other Assets		–	21
Infrastructure:	10(a)		
– Buildings – non-specialised		952	957
– Buildings – specialised		368	382
– Other structures		332	362
– Roads		3,715	3,746
– Bridges		503	505
– Footpaths		217	208
– Other road assets		364	363
– Stormwater drainage		309	307
– Water supply network		1,239	1,203
– Sewerage network		1,432	1,376
– Other open space/recreational assets		311	331
Other assets		1	–
Reinstatement, rehabilitation and restoration assets:			
– Tip assets	16,10(a)	52	12
– Quarry assets	16,10(a)	53	43
Intangible assets	12	158	157
Total gross depreciation and amortisation costs		11,704	11,603
Total depreciation and amortisation costs		11,704	11,603
<u>TOTAL DEPRECIATION, AMORTISATION AND IMPAIRMENT FOR NON-FINANCIAL ASSETS</u>		<u>11,704</u>	<u>11,603</u>

Accounting policy for depreciation, amortisation and impairment expenses of non-financial assets**Depreciation and amortisation**

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note 10 for IPP&E assets and Note 12 for intangible assets.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are no longer required to be tested for impairment under AASB 136. This is because these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Intangible assets that have an indefinite useful life, or are not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 5. Expenses from continuing operations (continued)

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

\$ '000	2020	2019
(e) Other expenses		
Advertising	294	288
Travel expenses	37	–
Bank charges	40	72
Contributions/levies to other levels of government		
– Emergency services levy (includes FRNSW, SES, and RFS levies)	528	428
– Tumut Visitor Centre	178	167
– Other contributions/levies	299	27
Councillors' expenses (incl. mayor) – other (excluding fees above)	232	257
Donations, contributions and assistance to other organisations	50	35
Electricity and heating	1,166	1,044
Insurance	820	759
Postage	56	51
Printing and stationery	166	184
Street lighting	23	21
Subscriptions and publications	170	526
Telephone and communications	309	270
Valuation fees	69	69
Stronger communities grants expenditure	–	90
Council Grant Programs	232	178
Other	823	399
Total other expenses	5,492	4,865
TOTAL OTHER EXPENSES	5,492	4,865

Accounting policy for other expenses

Other expenses are recorded on an accruals basis as the Council receives the goods or services.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 6. Gain or loss from disposal of assets

\$ '000	Notes	2020	2019
Plant and equipment	10(a)		
Proceeds from disposal – plant and equipment		692	680
Less: carrying amount of plant and equipment assets sold/written off		(1,007)	(653)
Net gain/(loss) on disposal		(315)	27
Infrastructure	10(a)		
Proceeds from disposal – infrastructure		174	–
Less: carrying amount of infrastructure assets sold/written off		(1,826)	(2,680)
Net gain/(loss) on disposal		(1,652)	(2,680)
Real estate assets held for sale	9		
Proceeds from disposal – real estate assets		4	172
Less: carrying amount of real estate assets sold/written off		(65)	(60)
Net gain/(loss) on disposal		(61)	112
Investments	7(b)		
Proceeds from disposal/redemptions/maturities – investments		39,731	15,925
Less: carrying amount of investments sold/redeemed/matured		(39,731)	(15,925)
Net gain/(loss) on disposal		–	–
NET GAIN/(LOSS) ON DISPOSAL OF ASSETS		(2,028)	(2,541)

Accounting policy for disposal of assets

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Income Statement.

The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

Note 7(a). Cash and cash equivalents

\$ '000	2020	2019
Cash and cash equivalents		
Cash on hand and at bank	1,038	749
Cash-equivalent assets		
– Deposits at call	8,200	9,870
Total cash and cash equivalents	9,238	10,619

Accounting policy for cash and cash equivalents

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 7(b). Investments

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
Investments				
a. 'Financial assets at fair value through profit and loss'				
– 'Held for trading'	–	–	9,617	–
b. 'Financial assets at amortised cost'	32,619	–	29,117	–
Total Investments	32,619	–	38,734	–
TOTAL CASH ASSETS, CASH EQUIVALENTS AND INVESTMENTS	41,857	–	49,353	–
Financial assets at fair value through the profit and loss				
Investments in Treasury Corporation	–	–	9,617	–
Total	–	–	9,617	–
Financial assets at amortised cost				
Long term deposits	32,619	–	29,117	–
Total	32,619	–	29,117	–

Accounting policy for investments

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument. On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

Amortised cost

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows, and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 7(c). Restricted cash, cash equivalents and investments

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
Total cash, cash equivalents and investments	41,857	–	49,353	–
attributable to:				
External restrictions	27,324	–	31,829	–
Internal restrictions	12,578	–	15,917	–
Unrestricted	1,955	–	1,607	–
	41,857	–	49,353	–

\$ '000	2020	2019
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Details of restrictions

External restrictions – included in liabilities

Specific purpose unexpended grants – general fund (2020 only)	9,015	–
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External restrictions – included in liabilities	9,015	–
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External restrictions – other

Developer contributions – general	356	348
Developer contributions – water fund	1,009	939
Developer contributions – sewer fund	2,275	2,208
Specific purpose unexpended grants (recognised as revenue) – general fund	–	15,729
Water supplies	5,406	4,677
Sewerage services	6,642	5,669
Domestic waste management	1,798	1,389
Retirement village	670	717
Specific purpose contributions	49	49
Urban stormwater	104	104

External restrictions – other	18,309	31,829
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Total external restrictions	27,324	31,829
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Internal restrictions

Aboriginal brungle reserve PW	45	45
Adelong showground reserve	10	10
Aerodrome obstacle lighting	60	60
Airfield	18	62
Airfield reseals	60	60
Asset renewals reserve	88	88
Batlow literary institute	51	56
Camp hudson	99	90
Caravan park	80	80
Carry over works	4,302	6,726
Community services	253	275
Community Transport	875	826
Contingencies	500	500
Employees leave entitlement	1,682	2,152
Hazard reduction	–	52
Insurance (risk management)	98	124
IT	102	102
Legal	50	105
Life long learner	2	2

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Notes to the Financial Statements

for the year ended 30 June 2020

Note 7(c). Restricted cash, cash equivalents and investments (continued)

\$ '000	2020	2019
Other waste management	—	5
Plant and vehicle replacement	1,929	2,748
Project development	884	98
Quarry rehab and capital works	946	945
Real estate asset management	8	37
Saleyards	37	37
Scholarship	6	6
Security deposits	9	9
Swimming pools	147	312
Talbingo reserve	118	123
Telecentre	26	26
Television translator/radio	32	32
Third age group	3	3
Tumbafest	—	60
Tumut boys club	44	44
Xmas festivities	6	8
Youth council	8	9
Total internal restrictions	12,578	15,917
TOTAL RESTRICTIONS	39,902	47,746

Notes to the Financial Statements

for the year ended 30 June 2020

Note 8. Receivables

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
Purpose				
Rates and annual charges	1,122	11	657	11
Interest and extra charges	123	–	74	–
User charges and fees	4,080	–	3,085	–
Accrued revenues				
– Interest on investments	224	–	412	–
– Other income accruals	2,292	–	3,953	–
Net GST receivable	–	–	169	–
Total	7,841	11	8,350	11
Less: provision of impairment				
Other debtors	(31)	–	–	–
Total provision for impairment – receivables	(31)	–	–	–
<u>TOTAL NET RECEIVABLES</u>	<u>7,810</u>	<u>11</u>	<u>8,350</u>	<u>11</u>
Externally restricted receivables				
Water supply				
– Other	219	–	1,349	–
Sewerage services				
– Rates and availability charges	321	–	310	–
– Other	17	–	207	–
Domestic waste management	195	–	166	–
Total external restrictions	752	–	2,032	–
Unrestricted receivables	7,058	11	6,318	11
<u>TOTAL NET RECEIVABLES</u>	<u>7,810</u>	<u>11</u>	<u>8,350</u>	<u>11</u>

Accounting policy for receivables

Recognition and measurement

Receivables are included in current assets, except for those with maturities greater than 12 months after the reporting date which are classified as non-current assets.

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 8. Receivables (continued)

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Council uses the presentation that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Council in full, without recourse by the Council to actions such as realising security (if any is held) or
- the financial assets (for non-rates debtors) are more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Rates and annual charges outstanding are secured against the property.

COVID 19

Council has not experienced any major impact on its rate and user charges collections during the COVID 19 period, when compared to previous years financial information. Accordingly, no adjustments have been made to councils impairment provision.

In the 2020/2021 period, we do however expect some effect on our cashflow and interest income due to State Government legislation that rate instalments can be deferred until 30th September, with no interest being charged for the 1st 6 months. This effect is only considered minor, and at this stage is unable to be measured.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 9. Inventories and other assets

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
(a) Inventories				
(i) Inventories at cost				
Real estate for resale	67	147	131	147
Stores and materials	69	–	57	–
Total inventories at cost	136	147	188	147
TOTAL INVENTORIES	136	147	188	147

(b) Other assets

Prepayments	9	–	52	–
TOTAL OTHER ASSETS	9	–	52	–

(i) Other disclosures

\$ '000	Notes	2020 Current	2020 Non-current	2019 Current	2019 Non-current
(a) Details for real estate development					
Residential		67	147	131	147
Total real estate for resale		67	147	131	147

(Valued at the lower of cost and net realisable value)

Represented by:

Acquisition costs	24	147	51	147
Development costs	43	–	80	–
Total costs	67	147	131	147
Total real estate for resale	67	147	131	147

Movements:

Real estate assets at beginning of the year	131	147	192	147
– Purchases and other costs	(66)	67	(1)	–
– WDV of sales (expense)	2	(67)	(60)	–
Total real estate for resale	67	147	131	147

(b) Current assets not anticipated to be settled within the next 12 months

The following inventories and other assets, even though classified as current are not expected to be recovered in the next 12 months;

\$ '000	2020	2019
Real estate for resale	–	74
	–	74

Notes to the Financial Statements

for the year ended 30 June 2020

Note 9. Inventories and other assets (continued)

Accounting policy for inventories and other assets

Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land held for resale/capitalisation of borrowing costs

Land held for resale is stated at the lower of cost and net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, and development and borrowing costs during development. When development is completed, borrowing costs and other holding charges are expensed as incurred.

Borrowing costs included in the cost of land held for resale are those costs that would have been avoided if the expenditure on the acquisition and development of the land had not been made. Borrowing costs incurred while active development is interrupted for extended periods are recognised as expenses.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 10(a). Infrastructure, property, plant and equipment

	as at 30/06/19			Asset movements during the reporting period								as at 30/06/20		
	Gross carrying amount	Accumulated depreciation	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation-decrements to equity (ARR)	Revaluation-increments to equity (ARR)	Gross carrying amount	Accumulated depreciation	Net carrying amount
\$ '000														
Capital work in progress	1,511	–	1,511	1,733	–	–	–	(1,511)	–	–	–	1,733	–	1,733
Plant and equipment	20,466	(8,669)	11,797	1,365	259	(784)	(1,658)	–	45	–	–	20,411	(9,387)	11,024
Office equipment	871	(804)	67	20	–	(4)	(35)	–	89	–	–	1,089	(952)	137
Furniture and fittings	1,061	(785)	276	–	–	(219)	(4)	–	1	–	–	484	(430)	54
Land:														
– Operational land	6,832	–	6,832	–	–	–	–	–	1,133	–	–	7,965	–	7,965
– Community land	14,474	–	14,474	–	–	–	–	–	(1,132)	–	–	13,342	–	13,342
Land improvements – non-depreciable	375	–	375	–	–	–	–	–	(375)	–	–	–	–	–
Infrastructure:														
– Buildings – non-specialised	47,049	(20,137)	26,912	1,209	588	(391)	(952)	–	420	(42)	–	48,418	(20,674)	27,744
– Buildings – specialised	17,751	(6,533)	11,218	563	801	(259)	(368)	–	(1,075)	(26)	–	17,368	(6,514)	10,854
– Other structures	11,629	(4,534)	7,095	433	160	(72)	(332)	–	(864)	–	–	11,099	(4,679)	6,420
– Roads	254,795	(78,278)	176,517	2,377	894	(536)	(3,715)	1,511	(82,999)	–	37,015	181,959	(50,895)	131,064
– Bridges	56,264	(24,629)	31,635	423	1,662	(16)	(503)	–	–	–	11,223	67,546	(23,122)	44,424
– Footpaths	14,482	(5,539)	8,943	273	1,190	(132)	(217)	–	45	–	1,986	15,772	(3,684)	12,088
– Kerb and gutter	28,020	(12,576)	15,444	265	5	(3)	(364)	–	1	–	5,568	29,451	(8,535)	20,916
– Bulk earthworks (non-depreciable)	111,096	–	111,096	621	1,527	–	–	–	84,570	–	3,822	201,636	–	201,636
– Stormwater drainage	36,628	(15,560)	21,068	376	9	(9)	(309)	–	(15)	–	–	36,984	(15,864)	21,120
– Water supply network	76,744	(29,031)	47,713	96	40	(118)	(1,239)	–	139	–	442	77,596	(30,523)	47,073
– Sewerage network	97,374	(32,137)	65,237	82	–	(29)	(1,432)	–	153	–	607	98,414	(33,796)	64,618
– Other open space/recreational assets	18,221	(3,500)	14,721	1,460	853	(261)	(311)	–	(49)	–	–	20,198	(3,785)	16,413
Other assets:														
– Library books	25	(22)	3	–	–	–	(1)	–	–	–	–	25	(23)	2
– Other	107	(21)	86	–	–	–	–	–	(86)	–	–	–	–	–
Reinstatement, rehabilitation and restoration assets (refer Note 16):														
– Tip assets	220	(62)	158	–	568	–	(52)	–	–	–	–	764	(90)	674
– Quarry assets	577	(87)	490	–	92	–	(53)	–	–	–	–	668	(139)	529
Total Infrastructure, property, plant and equipment	816,572	(242,904)	573,668	11,296	8,648	(2,833)	(11,545)	–	1	(68)	60,663	852,922	(213,092)	639,830

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

Notes to the Financial Statements

for the year ended 30 June 2020

Note 10(a). Infrastructure, property, plant and equipment (continued)

	as at 30/06/18			Asset movements during the reporting period									as at 30/06/19		
	Gross carrying amount	Accumulated depreciation	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Tfrs from/(to) investment properties	Revaluation-on decrements to equity (ARR)	Revaluation-on increments to equity (ARR)	Gross carrying amount	Accumulated depreciation	Net carrying amount
\$ '000															
Capital work in progress	133	–	133	1,511	–	–	–	(133)	–	–	–	–	1,511	–	1,511
Plant and equipment	19,955	(8,442)	11,513	2,605	124	(858)	(1,587)	–	–	–	–	–	20,466	(8,669)	11,797
Office equipment	1,438	(1,024)	414	–	–	(328)	(19)	–	–	–	–	–	871	(804)	67
Furniture and fittings	1,195	(824)	371	–	–	(72)	(23)	–	–	–	–	–	1,061	(785)	276
Land:															
– Operational land	6,609	–	6,609	–	280	(57)	–	–	–	–	–	–	6,832	–	6,832
– Community land	14,655	–	14,655	–	–	(181)	–	5	(5)	–	–	–	14,474	–	14,474
Land improvements – non-depreciable	222	–	222	153	–	–	–	–	–	–	–	–	375	–	375
Land improvements – depreciable	65	(2)	63	–	–	–	–	–	(63)	–	–	–	–	–	–
Infrastructure:															
– Buildings – non-specialised	46,581	(19,611)	26,970	1,097	–	(414)	(957)	–	107	(340)	–	449	47,049	(20,137)	26,912
– Buildings – specialised	16,752	(6,152)	10,600	554	484	–	(382)	–	(61)	–	–	23	17,751	(6,533)	11,218
– Other structures	13,665	(4,724)	8,941	208	41	(996)	(362)	–	(737)	–	–	–	11,629	(4,534)	7,095
– Roads	251,301	(74,991)	176,310	4,005	–	(357)	(3,746)	12	(118)	–	–	411	254,795	(78,278)	176,517
– Bridges	55,711	(24,000)	31,711	–	–	–	(505)	–	429	–	–	–	56,264	(24,629)	31,635
– Footpaths	14,746	(5,401)	9,345	135	50	–	(208)	–	(379)	–	–	–	14,482	(5,539)	8,943
– Bulk earthworks (non-depreciable)	108,842	–	108,842	1,352	–	–	–	–	902	–	–	–	111,096	–	111,096
– Stormwater drainage	36,491	(15,251)	21,240	96	–	–	(307)	–	27	–	–	12	36,628	(15,560)	21,068
– Water supply network	75,302	(27,466)	47,836	297	4	(58)	(1,203)	–	–	–	–	837	76,744	(29,031)	47,713
– Sewerage network	95,264	(30,274)	64,990	338	8	(12)	(1,376)	–	–	–	–	1,289	97,374	(32,137)	65,237
– Other open space/recreational assets	17,221	(3,265)	13,956	635	569	–	(331)	116	(224)	–	–	–	18,221	(3,500)	14,721
– Other infrastructure	5	–	5	–	–	–	–	–	(5)	–	–	–	–	–	–
– Kerb and gutter	27,700	(12,213)	15,487	187	–	–	(363)	–	134	–	–	–	28,020	(12,576)	15,444
Other assets:															
– Heritage collections	172	(18)	154	–	–	–	–	–	–	–	(154)	–	–	–	–
– Library books	25	(21)	4	–	–	–	(1)	–	–	–	–	–	25	(22)	3
– Other	114	–	114	–	–	–	(21)	–	(7)	–	–	–	107	(21)	86
Other Assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Reinstatement, rehabilitation and restoration assets (refer Note 17):															
– Tip assets	238	(119)	119	–	–	–	(12)	–	–	–	–	51	220	(62)	158
– Quarry assets	76	(43)	33	–	500	–	(43)	–	–	–	–	–	577	(87)	490
Total Infrastructure, property, plant and equipment	804,478	(233,841)	570,637	13,173	2,060	(3,333)	(11,446)	–	–	(340)	(154)	3,072	816,572	(242,904)	573,668

Notes to the Financial Statements
for the year ended 30 June 2020

Note 10(a). Infrastructure, property, plant and equipment (continued)

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

Notes to the Financial Statements

for the year ended 30 June 2020

Note 10(a). Infrastructure, property, plant and equipment (continued)

Accounting policy for infrastructure, property, plant and equipment

Infrastructure, property, plant and equipment are held at fair value. Independent comprehensive valuations are performed at least every five years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Department of Industry (DoI) – Water.

Increases in the carrying amounts arising on revaluation are credited to the revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

When infrastructure, property, plant and equipment are acquired by Council for nil or nominal consideration, the assets are initially recognised at their fair value at acquisition date.

Land is not depreciated. The property, plant and equipment acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that the Council will obtain ownership at the end of the lease term. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years	Other equipment	Years
Office equipment	5 to 10	Playground equipment	5 to 20
Office furniture	10 to 20	Benches, seats etc.	10 to 20
Computer equipment	4		
Vehicles	5 to 8	Buildings	
Heavy plant/road making equipment	5 to 8	Buildings: masonry	50 to 100
Other plant and equipment	5 to 15	Buildings: other	20 to 40
Water and sewer assets		Stormwater assets	
Dams and reservoirs	40 to 100	Drains	50 to 110
Bores	20 to 40	Culverts	50 to 110
Reticulation pipes: PVC	70 to 80	Flood control structures	80 to 100
Reticulation pipes: other	45 to 75		
Pumps and telemetry	15 to 205		
Transportation assets		Other infrastructure assets	
Sealed roads: surface	2 to 60	Bulk earthworks	Infinite
Sealed roads: structure	60	Swimming pools	50
Unsealed roads	7 to 30	Unsealed roads	20
Bridge: concrete	100	Other open space/recreational assets	20
Bridge: other	40 to 80	Other infrastructure	20
Road subbase	200		
Kerb, gutter and footpaths	90		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 10(a). Infrastructure, property, plant and equipment (continued)

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with *AASB 1051 Land Under Roads*.

Land under roads acquired after 1 July 2008 is recognised in accordance with *AASB 116 Property, Plant and Equipment*.

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Rural Fire Service assets

Under Section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all firefighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the firefighting equipment has been purchased or constructed".

These assets are under the control of RFS to enable that service to comply with the Service Delivery contract with Council and have not been recognised in these statements.

Until such time as discussions on this matter have concluded and the legislation changed, Council will not recognise rural fire service assets including land, buildings, plant and vehicles.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 10(b). Externally restricted infrastructure, property, plant and equipment

\$ '000	as at 30/06/20			as at 30/06/19		
	Gross carrying amount	Accumulated depn. and impairment	Net carrying amount	Gross carrying amount	Accumulated depn. and impairment	Net carrying amount
Water supply						
Plant and equipment	539	88	451	539	61	478
Land						
– Operational land	866	–	866	866	–	866
– Community land	260	–	260	260	–	260
– Improvements – non-depreciable	16	–	16	16	–	16
Other Structures	114	61	53	114	59	55
Buildings	2,021	906	1,115	2,021	863	1,158
Infrastructure	77,595	30,523	47,072	76,744	29,030	47,714
Total water supply	81,411	31,578	49,833	80,560	30,013	50,547
Sewerage services						
Plant and equipment	586	122	464	587	87	500
Land						
– Operational land	226	–	226	226	–	226
– Community land	135	–	135	135	–	135
– Improvements – non-depreciable	125	–	125	125	–	125
Other Structures	136	50	86	147	49	98
Buildings	1,220	382	838	1,220	353	867
Infrastructure	98,414	33,795	64,619	97,374	32,136	65,238
Total sewerage services	100,842	34,349	66,493	99,814	32,625	67,189
Domestic waste management						
Plant and equipment	18	4	14	18	2	16
Land						
– Operational land	436	–	436	436	–	436
– Improvements – non-depreciable	112	–	112	76	–	76
Buildings	1,379	303	1,076	1,431	304	1,127
Other structures	307	156	151	254	111	143
Other assets	1,116	137	979	468	99	369
Total DWM	3,368	600	2,768	2,683	516	2,167
TOTAL RESTRICTED IPP&E	185,621	66,527	119,094	183,057	63,154	119,903

Note 11. Investment properties

\$ '000	2020	2019
Owned investment property		
Investment property on hand at fair value	340	340
Total owned investment property	340	340

Notes to the Financial Statements

for the year ended 30 June 2020

Note 11. Investment properties (continued)

\$ '000	2020	2019
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(a) Reconciliation – owned investment property

Reconciliation of annual movement:

Opening balance	340	–
– Transfers from/(to) owner occupied (Note 10)	–	340
CLOSING BALANCE – OWNED INVESTMENT PROPERTY	340	340

(b) Valuation basis (2019 only)

The basis of valuation of investment properties is fair value, being the amounts for which the properties could be exchanged between willing parties in arms length transaction, based on current prices in an active market for similar properties in the same location and condition and subject to similar leases.

The 2019 revaluations are not based on an independent assessment and valuation, however using market rental of \$340 per week, we have based Fair Market value on \$100 per \$100,000, thus \$340,000.

\$ '000	2020	2019
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(c) Leasing arrangements – Council as lessor (2019 only)

The investment properties are leased to tenants under long-term operating leases with rentals payable monthly.

Future minimum lease payments receivable under non-cancellable investment property operating leases not recognised in the financial statements are receivable as follows:

Within 1 year	14	11
Total minimum lease payments receivable	14	11

Residential Tenancy Agreement commenced 5/4/2019 and is for a term of 12 months (ending 4/4/2020). Rent amount of \$340 per week is payable in advance (started 5/4/2019). A bond has also been paid of \$1360 on this property.

\$ '000	2020	2019
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(d) Investment property income and expenditure – summary (2019 only)

Direct operating expenses on investment property:

– that generated rental income	2	9
Net revenue contribution from investment property	2	9
Total income attributable to investment property	2	9

Accounting policy for investment property

Investment property, principally comprising freehold office buildings, is held for long-term rental yields and is not occupied by the Council. Changes in fair values are recorded in the Income Statement as a separate line item.

Properties that are under construction for future use as investment properties are regarded as investment property. These are also carried at fair value unless the fair value cannot yet be reliably determined. Where that is the case, the property will be accounted for at cost until either the fair value becomes reliably determinable or construction is complete.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 12. Intangible assets

Intangible assets are as follows:

\$ '000	2020	2019
Software		
Opening values at 1 July		
Gross book value	1,579	1,579
Accumulated amortisation	(746)	(588)
Accumulated impairment	(69)	(69)
Net book value – opening balance	764	922
Movements for the year		
– Other movements	–	(1)
– Amortisation charges	(158)	(157)
Closing values at 30 June		
Gross book value	1,579	1,579
Accumulated amortisation	(904)	(746)
Accumulated impairment	(69)	(69)
Total software – net book value	606	764
TOTAL INTANGIBLE ASSETS – NET BOOK VALUE	606	764

Accounting policy for intangible assets

IT development and software

Costs incurred in developing products or systems and costs incurred in acquiring software and licenses that will contribute to future period financial benefits through revenue generation and/or cost reduction are capitalised to software and systems.

Costs capitalised include external direct costs of materials and service, direct payroll, and payroll related costs of employees' time spent on the project. Amortisation is calculated on a straight line basis over periods generally ranging from three to five years. IT development costs include only those costs directly attributable to the development phase and are only recognised following completion of technical feasibility, and where Council has an intention and ability to use the asset.

Note 13. Contract assets and liabilities

\$ '000	Notes	2020 Current	2020 Non-current
Contract liabilities			
Grants and contributions received in advance:			
Unexpended capital grants (to construct Council controlled assets)	(i)	6,843	–
Unexpended operating grants (received prior to performance obligation being satisfied)	(ii)	1,591	–
Total grants received in advance		8,434	–

User fees and charges received in advance:

continued on next page ...

Notes to the Financial Statements

for the year ended 30 June 2020

Note 13. Contract assets and liabilities (continued)

\$ '000	Notes	2020 Current	2020 Non-current
Private Works Fees in advance		778	—
Total user fees and charges received in advance		778	—
Total contract liabilities		9,212	—

Notes

(i) Council has received funding to construct assets and infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. The revenue is expected to be recognised in the next 12 months.

(ii) The contract liability relates to grants received prior to the revenue recognition criteria in AASB 15 being satisfied since the performance obligations are ongoing.

\$ '000	2020 Current	2020 Non-current
(i) Contract liabilities relating to restricted assets		
Externally restricted assets		
Unspent grants held as contract liabilities (excl. Water & Sewer)	9,149	—
Contract liabilities relating to externally restricted assets	9,149	—
Total contract liabilities relating to restricted assets	9,149	—
Total contract liabilities relating to unrestricted assets	63	—
Total contract liabilities	9,212	—

\$ '000	2020
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(ii) Revenue recognised (during the financial year) from opening contract liability balances**Grants and contributions received in advance:**

Capital grants (to construct Council controlled assets)	6,933
Operating grants (received prior to performance obligation being satisfied)	2,368

Total Revenue recognised during the financial year that was included in the contract liability balance at the beginning of the period	9,301
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Significant changes in contract assets and liabilities

The contract liabilities have arisen on adoption of AASB 15 and AASB 1058. Previously income received in advance was recognised for reciprocal contracts. The increase in a contract liability is primarily due to grants in the scope of AASB 15 and capital grants received by Council to acquire or construct assets which will be under Council's control. Previously, revenue was recognised on receipt of the funds.

Accounting policy for contract assets and liabilities

Where the amounts billed to customers are based on the achievement of various milestones established in the contract, the amounts recognised as revenue in a given period do not necessarily coincide with the amounts billed to or certified by the customer.

When a performance obligation is satisfied by transferring a promised good or service to the customer before the customer pays consideration or before the payment is due, Council presents the work in progress as a contract asset, unless the rights to that amount of consideration are unconditional, in which case Council recognises a receivable.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 13. Contract assets and liabilities (continued)

When an amount of consideration is received from a customer / fund provider prior to Council transferring a good or service to the customer, Council presents the funds which exceed revenue recognised as a contract liability.

Note 14. Leases

(ii) Council as a lessor

Operating leases

Council leases out a number of properties and /or plant and equipment to community groups; these leases have been classified as operating leases for financial reporting purposes and the assets are included as investment property (refer note 11) and IPP&E in the Statement of Financial Position.

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below:

\$ '000	2020
(i) Operating lease income	
Operating Lease Income	983
Leaseback fees - council vehicles	125
Total income relating to operating leases	1,108

(ii) Operating lease expenses

Investment properties

Direct operating expenses that generated rental income	2
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Accounting policy

When Council is a lessor, the lease is classified as either an operating or finance lease at inception date, based on whether substantially all of the risks and rewards incidental to ownership of the asset have been transferred to the lessee. If the risks and rewards have been transferred then the lease is classified as a finance lease, otherwise it is an operating lease.

When Council has a sub-lease over an asset and is the intermediate lessor then the head lease and sub-lease are accounted for separately. The classification of the sub-lease is based on the right-of-use asset which arises from the head lease rather than the useful life of the underlying asset.

If the lease contains lease and non-lease components then the non-lease components are accounted for in accordance with AASB 15 *Revenue from Contracts with Customers*.

The lease income is recognised on a straight-line basis over the lease term.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 15. Payables and borrowings

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
Payables				
Prepaid rates	771	—	—	—
Goods and services – operating expenditure	—	—	24	—
Accrued expenses:				
– Borrowings	68	—	77	—
– Salaries and wages	—	—	299	—
– Other expenditure accruals	973	—	1,673	—
Security bonds, deposits and retentions	495	—	529	—
ATO – net GST payable	75	—	—	—
Employee deductions	—	—	1	—
Other	—	—	7	—
Total payables	2,382	—	2,610	—
Income received in advance (2019 only)				
Payments received in advance	—	—	429	—
Total income received in advance	—	—	429	—
Borrowings				
Loans – secured ¹	1,418	6,837	1,367	7,791
Total borrowings	1,418	6,837	1,367	7,791
<u>TOTAL PAYABLES AND BORROWINGS</u>	<u>3,800</u>	<u>6,837</u>	<u>4,406</u>	<u>7,791</u>

(1) Loans are secured over the general rating income of Council.

Disclosures on liability interest rate risk exposures and security can be found in Note 20 or Note 22.

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
(a) Payables and borrowings relating to restricted assets				
Externally restricted assets				
Water	656	2,271	612	2,860
Sewer	323	2,664	292	2,970
Payables and borrowings relating to externally restricted assets	979	4,935	904	5,830
Total payables and borrowings relating to restricted assets	979	4,935	904	5,830
Total payables and borrowings relating to unrestricted assets	2,821	1,902	3,502	1,961
<u>TOTAL PAYABLES AND BORROWINGS</u>	<u>3,800</u>	<u>6,837</u>	<u>4,406</u>	<u>7,791</u>

Notes to the Financial Statements

for the year ended 30 June 2020

Note 15. Payables and borrowings (continued)

(b) Changes in liabilities arising from financing activities

	as at 30/06/19		Non-cash changes	as at 30/06/20
	Opening Balance	Cash flows	Acquisition due to change in accounting policy	Closing balance
\$ '000				
Loans – secured	9,158	(903)	–	8,255
TOTAL	9,158	(903)	–	8,255

	as at 30/06/18		as at 30/06/19
	Opening Balance	Cash flows	Closing balance
\$ '000			
Loans – secured	10,419	(1,261)	9,158
TOTAL	10,419	(1,261)	9,158

\$ '000	2020	2019
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(c) Financing arrangements

(i) Unrestricted access was available at balance date to the following lines of credit:

Credit cards/purchase cards	50	49
Total financing arrangements	50	49

Drawn facilities as at balance date:

– Credit cards/purchase cards	1	13
Total drawn financing arrangements	1	13

Undrawn facilities as at balance date:

– Credit cards/purchase cards	49	36
Total undrawn financing arrangements	49	36

Accounting policy for payables and borrowings

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Council comprise trade payables, bank and other loans and finance lease liabilities.

Payables

These amounts represent liabilities for goods and services provided to the council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 15. Payables and borrowings (continued)

Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Income Statement over the period of the borrowings using the effective-interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the drawdown occurs. To the extent that there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or finance cost.

Borrowings are classified as current liabilities unless Council has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Note 16. Provisions

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
Provisions				
Employee benefits				
Annual leave	1,598	–	1,638	–
Long service leave	2,663	398	3,178	167
Other leave – TOIL	157	–	203	–
Sub-total – aggregate employee benefits	4,418	398	5,019	167
Asset remediation/restoration:				
Asset remediation/restoration (future works)	1,966	–	807	–
Sub-total – asset remediation/restoration	1,966	–	807	–
<u>TOTAL PROVISIONS</u>	<u>6,384</u>	<u>398</u>	<u>5,826</u>	<u>167</u>

(a) Provisions relating to restricted assets

There is an internally restricted reserve for employee liabilities of \$2.182M.

\$ '000	2020	2019
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(b) Current provisions not anticipated to be settled within the next twelve months

The following provisions, even though classified as current, are not expected to be settled in the next 12 months.

Provisions – employees benefits	2,776	3,052
	<u>2,776</u>	<u>3,052</u>

Notes to the Financial Statements

for the year ended 30 June 2020

Note 16. Provisions (continued)

(c) Description of and movements in provisions

\$ '000	ELE provisions			Total
	Annual leave	Long service leave	Other employee benefits	
2020				
At beginning of year	1,638	3,345	203	5,186
Additional provisions	1,044	282	427	1,753
Amounts used (payments)	(1,084)	(566)	(473)	(2,123)
Total ELE provisions at end of year	1,598	3,061	157	4,816
2019				
At beginning of year	1,655	3,181	135	4,971
Additional provisions	1,187	627	496	2,310
Amounts used (payments)	(1,204)	(463)	(428)	(2,095)
Total ELE provisions at end of year	1,638	3,345	203	5,186

\$ '000	Other provisions	
	Asset remediation	Total
2020		
At beginning of year	807	807
Unwinding of discount	3	3
Revised cost recognised as remediation assets in IPP&E	660	660
Revised costs recognised in income statement	496	496
Total other provisions at end of year	1,966	1,966
2019		
At beginning of year	332	332
Unwinding of discount	10	10
Other	465	465
Revised cost recognised as remediation assets in IPP&E	—	—
Revised costs recognised in income statement	—	—
Total other provisions at end of year	807	807

Nature and purpose of non-employee benefit provisions

Asset remediation

Council has a legal/public obligation to make, restore, rehabilitate and reinstate the council tip and quarry.

Accounting policy for provisions

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 16. Provisions (continued)

Employee benefits

Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the Statement of Financial Position if the Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

Provisions for close-down and restoration, and environmental clean-up costs – tips and quarries

Restoration

Close-down and restoration costs include the dismantling and demolition of infrastructure, and the removal of residual materials and remediation of disturbed areas. Estimated close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs.

Provisions for close-down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, e.g. updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

Rehabilitation

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each reporting date, and the cost is charged to the Income Statement.

Provision is made for the estimated present value of the costs of environmental clean-up obligations outstanding at the reporting date. These costs are charged to the Income Statement. Movements in the environmental clean-up provisions are presented as an operating cost, except for the unwinding of the discount which is shown as a borrowing cost.

Remediation procedures generally commence soon after the time the damage, remediation process, and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors, including changes to the relevant legal requirements, the emergence of new restoration techniques, or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result, there could be significant adjustments to the provision for close down and restoration and environmental clean-up, which would affect future financial results.

Other movements in the provisions for close-down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations, and revisions to discount rates, are capitalised within property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Close-down and restoration costs are a normal consequence of tip and quarry operations, and the majority of close-down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 17. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors

(a) Nature and purpose of reserves

Infrastructure, property, plant and equipment revaluation reserve

The infrastructure, property, plant and equipment revaluation reserve is used to record increments / decrements of non-current asset values due to their revaluation.

(b) Changes in accounting policies due to adoption of new accounting standards (not-retrospective)

During the year ended 30 June 2020, the Council has adopted AASB 15 *Revenue from Contracts with Customers*, AASB 1058 *Income of Not-for-profit Entities* and AASB 16 *Leases* using the modified retrospective (cumulative catch-up) method and therefore the comparative information for the year ended 30 June 2019 has not been restated and continues to comply with AASB 111 *Construction Contracts*, AASB 117 *Leases*, AASB 118 *Revenue*, AASB 1004 *Contributions* and associated Accounting Interpretations.

All adjustments on adoption of AASB 15 and AASB 1058 have been taken to retained earnings at 1 July 2019.

The impacts of adopting these standards and associated transition disclosures are provided below:

Adjustments to the current year figures for the year ended 30 June 2020

Statement of Financial Position

(ii) AASB 15 and AASB 1058

The following approach has been applied on transition to AASB 15 and AASB 1058:

- Council has not adopted the completed contract expedient and therefore has not excluded revenue which was fully recognised in previous years in accordance with the former accounting standards and pronouncements
- Council has retrospectively restated contracts for modifications that occurred before 1 July 2019 unless such contract modification were minor.

Costs incurred in fulfilling customer contracts

Prior to adopting AASB 15 Council would recognise direct costs associated with fulfilling customer contracts as expenses when incurred, as they did not qualify for recognition as assets under any other accounting standards. Under AASB 15, as these costs relate directly to the contracts, generate resources used in satisfying the contracts, and are expected to be recovered, they are capitalised as 'costs to fulfil a contract' assets and released through profit and loss on the same basis as the revenue is recognised.

Transfer of control to a customer – over time or at a point in time

AASB 15 has specific criteria regarding whether control is transferred over time or at a point in time. The entity has reviewed its contracts and concluded that the criteria for recognition over time is not met in some circumstances. In such cases, revenue and related production costs will be recognised at the delivery of each separate performance obligation instead of over the contract using a single margin.

Principal v agent

Prior to adoption of AASB 15, the Council had assessed that they were a principal in transactions where another party was involved in providing the goods or services including pass-through grants.

Under AASB 15, the indicators of a principal have changed and there are now a number of performance obligations within grant agreements where the Council is acting as an agent since the only obligation is to transfer the funds to a third party. The result is that Council can only recognise the "commission" to which they are entitled rather than the gross revenue and expenses. There is no change to reported profit.

Licences

Council has reviewed the licences it grants and considers that all licences are either short-term or low value and elects to recognise all revenue from licences up-front rather than spreading them over the life of the licence.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 17. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors (continued)**Prepaid rates**

Under AASB 1004, rates were recorded as revenue at the earliest of receipt of the funds from the ratepayer and the beginning of the rating period. Under AASB 1058, prepaid rates are recognised as a financial liability until the beginning of the rating period.

Grants – operating

Under AASB 1004, most grant income was recognised as revenue on receipt. Under AASB 15, where an agreement is enforceable and contains sufficiently specific performance obligations, the revenue is either recognised over time as the work is performed, or recognised at the point in time that the control of the services passes to the customer.

Grants – capital

Under AASB 1004, most grant monies were recorded as revenue on receipt. Under AASB 1058, where Council has received assets (including cash) to acquire or construct a non-financial asset, the asset is to be controlled by Council and the contract is enforceable, then the asset is recognised as a contract liability on receipt and recorded as revenue as the performance obligation to acquire or construct the asset is completed.

Volunteer Services

Council has chosen to disclose income recognised during the period recognising volunteer services. Volunteer services are services received from individuals or other entities without charge or for consideration significantly less than the fair value of those services. The fair value of these services have been measured and would have been purchased if they had not been donated.

	Balance at 1 July 2019
\$ '000	
Opening contract balances at 1 July 2019	
Contract liabilities	
– Under AASB 15	11,272
– Under AASB 1058	3,922
Total Contract liabilities	15,194

Comparison of financial statement line items under AASB 15 compared to previous standards for the current year

The following tables show the impact of adopting AASB 15 and AASB 1058 on the Council's financial statements for the year ended 30 June 2020.

Statement of Financial Position

	Carrying amount per Statement of Financial Position under AASB 15 and AASB 1058	Reclassific- ation	Remeasur- ement	Carrying amount under previous revenue standards	Notes
\$ '000					
Current assets					
Cash and cash equivalents	9,238	–	–	9,238	
Investments	32,619	–	–	32,619	
Receivables	7,810	–	–	7,810	
Inventories	136	–	–	136	
Other	9	–	–	9	
Total current assets	49,812	–	–	49,812	
Current liabilities					

Notes to the Financial Statements

for the year ended 30 June 2020

Note 17. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors (continued)

\$ '000	Carrying amount per Statement of Financial Position under AASB 15 and AASB 1058	Reclassification	Remeasurement	Carrying amount under previous revenue standards	Notes
Payables	2,382	778	–	3,160	
Contract liabilities	9,212	(778)	(8,434)	–	
Borrowings	1,418	–	–	1,418	
Provisions	6,384	–	–	6,384	
Total current liabilities	19,396	–	(8,434)	10,962	
Non-current assets					
Receivables	11	–	–	11	
Inventories	147	–	–	147	
Infrastructure, property, plant and equipment	639,830	–	–	639,830	
Investment property	340	–	–	340	
Intangible assets	606	–	–	606	
Total non-current assets	640,934	–	–	640,934	
Non-current liabilities					
Borrowings	6,837	–	–	6,837	
Provisions	398	–	–	398	
Total Non-current liabilities	7,235	–	–	7,235	
Net assets	664,115	–	8,434	672,549	
Equity					
Accumulated surplus	593,324	–	8,434	601,758	
Revaluation reserves	70,791	–	–	70,791	
Council equity interest	664,115	–	8,434	672,549	
Total equity	664,115	–	8,434	672,549	

Funds under AASB 15 and 1058 which have been received prior to meeting the performance obligations.

Income Statement

\$ '000	Income Statement and comprehensive income under AASB 15 and AASB 1058	Reclassification	Remeasurement	Income Statement and comprehensive income under previous revenue standards	Notes
<u>Income from continuing operations</u>					
Rates and annual charges	17,045	–	–	17,045	
User charges and fees	15,201	–	–	15,201	
Other revenues	1,822	–	–	1,822	
Grants and contributions provided for operating purposes	15,300	–	(2,331)	12,969	

Notes to the Financial Statements

for the year ended 30 June 2020

Note 17. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors (continued)

\$ '000	Income Statement and comprehensive income under AASB 15 and AASB 1058	Reclassification	Remeasurement	Income Statement and comprehensive income under previous revenue standards	Notes
Grants and contributions provided for capital purposes	11,724	—	(4,429)	7,295	
Interest and investment income	515	—	—	515	
Rental income	1,108	—	—	1,108	
Total Income from continuing operations	62,715	—	(6,760)	55,955	
<u>Expenses from continuing operations</u>					
Employee benefits and on-costs	20,580	—	—	20,580	
Borrowing costs	503	—	—	503	
Materials and contracts	18,377	—	—	18,377	
Depreciation and amortisation	11,704	—	—	11,704	
Other expenses	5,492	—	—	5,492	
Net losses from the disposal of assets	2,028	—	—	2,028	
Total Expenses from continuing operations	58,684	—	—	58,684	
Total Operating result from continuing operations	4,031	—	(6,760)	(2,729)	
Net operating result for the year	4,031	—	(6,760)	(2,729)	
Total comprehensive income	64,626	—	—	64,626	

Outline of the difference between recognition under the previous accounting standards by on receipt and adoption of the new accounting standards when the performance obligations are met.

Adjustments to the current year figures for the year ended 30 June 2020

Statement of Financial Position

\$ '000	Original Balance 1 July, 2019	Impact Increase/ (decrease)	Restated Balance 1 July, 2019
Total assets	632,873	—	632,873
Contract liabilities	—	15,194	15,194
Total liabilities	18,190	15,194	33,384
Accumulated surplus	604,487	(15,194)	589,293
Total equity	614,683	(15,194)	599,489

Notes to the Financial Statements

for the year ended 30 June 2020

Note 18. Statement of cash flow information

\$ '000	Notes	2020	2019
(a) Reconciliation of cash and cash equivalents			
Total cash and cash equivalents per Statement of Financial Position	7(a)	9,238	10,619
Balance as per the Statement of Cash Flows		9,238	10,619
(b) Reconciliation of net operating result to cash provided from operating activities			
Net operating result from Income Statement		4,031	3,209
Adjust for non-cash items:			
Depreciation and amortisation		11,704	11,603
Net losses/(gains) on disposal of assets		2,028	2,541
Adoption of AASB 15/1058		(15,194)	—
Unwinding of discount rates on reinstatement provisions		3	10
+/- Movement in operating assets and liabilities and other cash items:			
Decrease/(increase) in receivables		509	(1,524)
Increase/(decrease) in provision for impairment of receivables		31	—
Decrease/(increase) in inventories		(12)	25
Decrease/(increase) in other current assets		43	121
Increase/(decrease) in payables		(24)	(36)
Increase/(decrease) in accrued interest payable		(9)	(9)
Increase/(decrease) in other accrued expenses payable		(999)	371
Increase/(decrease) in other liabilities		375	364
Increase/(decrease) in contract liabilities		9,212	—
Increase/(decrease) in provision for employee benefits		(370)	215
Increase/(decrease) in other provisions		1,156	465
Net cash provided from/(used in) operating activities from the Statement of Cash Flows		12,484	17,355

Note 19. Interests in other entities

Subsidiaries, joint arrangements and associates not recognised

The following subsidiaries, joint arrangements and associates have not been recognised in this financial report.

Name of entity/operation	Principal Activity/Type of entity	2020 Net Profit	2020 Net Assets
Riverina Regional Library	Provision of Library Services to member local government areas	\$122K	\$4.675M

Reasons for non-recognition

Council holds 10.36% equity share in Riverina Library and has assessed this as not material, hence not recognised.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 20. Commitments

\$ '000	2020	2019
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(a) Capital commitments (exclusive of GST)

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Property, plant and equipment

Plant and equipment	522	142
Open Space	160	720
Other Structures	2,284	480
Total commitments	2,966	1,342

These expenditures are payable as follows:

Within the next year	2,966	1,342
Total payable	2,966	1,342

Sources for funding of capital commitments:

Externally restricted reserve	2,444	1,200
Internally restricted reserves	522	142
Total sources of funding	2,966	1,342

Details of capital commitments**Plant & Equipment**

- 2 Isuzu Water Carts
- Hino Medium Tipper

Open Space

- Tumut Skate Park extension

Other Structures

- Tumut Pool amenities building
- Batlow Library project
- Tumbarumba Pool capital works

\$ '000	2020	2019
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(b) Non-cancellable operating lease commitments (2019 only)

a. Commitments under non-cancellable operating leases at the reporting date, but not recognised as liabilities are payable:

Within the next year	–	1,342
Total non-cancellable operating lease commitments	–	1,342

b. Non-cancellable operating leases include the following assets:

IT Equipment including Servers, Laptops and PC's

Conditions relating to finance and operating leases:

- All finance agreements are secured only against the leased asset.
- No lease agreements impose any financial restrictions on Council regarding future debt etc.

Refer to Note 14 for information relating to leases for 2020.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 21. Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled employers are required to pay standard employer contributions and additional lump sum contributions to the fund.

The standard employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rates are:

Division B	1.9 times member contributions for non-180 Point Members. Nil for 180 Point Members
Division C	2.5% salaries
Division D	1.64 times member contributions

For 180 point members, Employers are required to contribute 7% of salaries to these members accumulation accounts, which are paid in addition to members defined benefits.

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$40.0 million for 1 July 2019 to 30 June 2021, apportioned accordingly to each employer's share of the accrued liabilities as at 30 June 2019. These past services contributions are used to maintain the adequacy of the funding position for the accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 21. Contingencies (continued)

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2020 was \$279,946.56.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2020 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	1,695.2	
Past Service Liabilities	1,773.2	95.6%
Vested Benefits	1,757.5	96.5%

* excluding member accounts and reserves in both assets and liabilities.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	5.75% per annum
Salary inflation *	3.5% per annum
Increase in CPI	2.5% per annum

* Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Please note that the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by the Funds Actuary, the final end of year review will be completed around November/December 2020.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

(iv) Other guarantees

Council has provided no other guarantees other than those listed above.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 21. Contingencies (continued)

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

ASSETS NOT RECOGNISED

(i) Land under roads

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30/6/08.

(ii) Infringement notices/fines

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 22. Financial risk management

Risk management

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

\$ '000	Carrying value 2020	Carrying value 2019	Fair value 2020	Fair value 2019
Financial assets				
Measured at amortised cost				
Cash and cash equivalents	9,238	10,619	9,238	10,619
Receivables	7,821	8,361	7,821	8,361
Investments				
– 'Financial assets at amortised cost'	32,619	29,117	32,619	29,117
Fair value through profit and loss				
Investments				
– 'Held for trading'	–	9,617	–	9,617
Total financial assets	49,678	57,714	49,678	57,714
Financial liabilities				
Payables	2,382	2,610	2,382	2,610
Borrowings	8,255	9,158	8,255	9,158
Total financial liabilities	10,637	11,768	10,637	11,768

Fair value is determined as follows:

- **Cash and cash equivalents, receivables, payables** – are estimated to be the carrying value that approximates market value.
- **Borrowings and held-to-maturity investments** – are based upon estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.
- Financial assets classified (i) **'at fair value through profit and loss'** or (ii) **'available-for-sale'** – are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the *Local Government Act 1993* and Minister's investment order 625. This policy is regularly reviewed by Council and its staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 22. Financial risk management (continued)

The risks associated with the instruments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
- **Liquidity risk** – the risk that Council will not be able to pay its debts as and when they fall due.
- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

(a) Market risk – price risk and interest rate risk

The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.

\$ '000	Increase of values/rates		Decrease of values/rates	
	Profit	Equity	Profit	Equity
2020				
Possible impact of a 1% movement in interest rates	419	419	(419)	(419)
2019				
Possible impact of a 10% movement in market values	962	962	(962)	(962)
Possible impact of a 1% movement in interest rates	397	397	(397)	(397)

Notes to the Financial Statements

for the year ended 30 June 2020

Note 22. Financial risk management (continued)

(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages the payment of debt.

It may be worth noting, that recent bush fires throughout our council area, together with the effects of COVID19 may have an effect moving forward in the 2020/2021 financial period.

\$ '000	Not yet overdue	< 1 year overdue	1 - 2 years overdue	2 - 5 years overdue	> 5 years overdue	Total
2020						
Gross carrying amount	1	711	220	132	69	1,133
2019						
Gross carrying amount	11	367	158	112	20	668

Receivables - non-rates and annual charges

Council applies the simplified approach for non-rates and annual charges debtors to provide for expected credit losses prescribed by AASB 9, which permits the use of the lifetime expected loss provision. To measure the expected credit losses, non-rates and annual charges debtors have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision as at 30 June 2020 is determined as follows. The expected credit losses incorporate forward-looking information.

\$ '000	Not yet overdue	0 - 30 days overdue	31 - 60 days overdue	61 - 90 days overdue	> 91 days overdue	Total
2020						
Gross carrying amount	2,965	3,556	72	28	98	6,719
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	31.63%	0.46%
ECL provision	—	—	—	—	31	31
2019						
Gross carrying amount	5,053	1,646	918	21	55	7,693
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
ECL provision	—	—	—	—	—	—

Notes to the Financial Statements

for the year ended 30 June 2020

Note 22. Financial risk management (continued)

(c) Liquidity risk

Payables and borrowings are both subject to liquidity risk – the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

Payment terms can (in extenuating circumstances) also be extended and overdraft facilities utilised as required.

Borrowings are also subject to interest rate risk – the risk that movements in interest rates could adversely affect funding costs and debt servicing requirements. Council manages this risk through diversification of borrowing types, maturities and interest rate structures. The finance team reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows and therefore the balances in the table may not equal the balances in the statement of financial position due to the effect of discounting.

\$ '000	Weighted average interest rate	Subject to no maturity	≤ 1 Year	payable in:		Total cash outflows	Actual carrying values
				1 - 5 Years	> 5 Years		
2020							
Trade/other payables	0.00%	495	1,116	–	–	1,611	1,611
Loans and advances	5.93%	–	1,418	5,671	1,166	8,255	8,255
Total financial liabilities		495	2,534	5,671	1,166	9,866	9,866
2019							
Trade/other payables	0.00%	529	2,081	–	–	2,610	2,610
Loans and advances	6.23%	–	1,840	5,334	5,093	12,267	9,158
Total financial liabilities		529	3,921	5,334	5,093	14,877	11,768

Notes to the Financial Statements

for the year ended 30 June 2020

Note 23. Material budget variations

Council's original financial budget for 19/20 was adopted by the Council on 13 June 2019 and is unaudited.

While the Income Statement included in this General Purpose Financial Statements must disclose the original budget adopted by Council, the Local Government Act 1993 requires Council to review its financial budget on a quarterly basis, so that it is able to manage the various variations between actuals versus budget that invariably occur throughout the year.

This note sets out the details of **material variations** between Council's original budget and its actual results for the year as per the Income Statement – even though such variations may have been adjusted for during each quarterly budget review.

Material variations represent those variances between the original budget figure and the actual result that amount to **10%** or more.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2020 Budget	2020 Actual	2020 ----- Variance -----	
REVENUES				
Rates and annual charges	17,840	17,045	(795)	(4)% U
User charges and fees	8,796	15,201	6,405	73% F
Private works, road maintenance services, caravan park greater than expected. Additional emergency works income.				
Other revenues	1,152	1,822	670	58% F
Other revenue is higher due to the sales proceeds from Southern Phones being accounted for as other revenue.				
Operating grants and contributions	10,282	15,300	5,018	49% F
Additional grant funding was received for bushfire crisis management and infrastructure funding.				
Capital grants and contributions	5,377	11,724	6,347	118% F
The reported capital grants revenue has been impacted by the change of accounting standards AASB 15 and AASB 1058, see note 17. Additional grant funding received for infrastructure projects.				
Interest and investment revenue	865	515	(350)	(40)% U
Interest and investment revenue is lower than expected due to the declining economic environment, general reduction in available interest rates and market volatility.				
Rental income	–	1,108	1,108	∞ F
The budget for rental income was included in other revenue.				

Notes to the Financial Statements

for the year ended 30 June 2020

Note 23. Material budget variations

\$ '000	2020 Budget	2020 Actual	2020 ----- Variance -----	
EXPENSES				
Employee benefits and on-costs	15,589	20,580	(4,991)	(32)% U
Impact from employee termination costs, a reduction in capitalisation of wages due to staff being engaged in other duties, higher than expected private works above budget expectations as well as budget corrections to allow for delivery of services at previous levels. In addition, the bushfire crisis resulted in additional employee costs due to extra duties and overtime required.				
Borrowing costs	500	503	(3)	(1)% U
Additional loan taken out during the year.				
Materials and contracts	9,742	18,377	(8,635)	(89)% U
Budget adjustments to allow for delivery of services at previous levels. Additional costs incurred for additional private works and during the bushfire crisis.				
Depreciation and amortisation	11,047	11,704	(657)	(6)% U
Other expenses	3,832	5,492	(1,660)	(43)% U
Overspends in insurance, printing, marketing and postage. Grant expenditure not budgeted for.				
Net losses from disposal of assets	—	2,028	(2,028)	∞ U
Disposal of assets are not budgeted unless in operational plan.				

STATEMENT OF CASH FLOWS

Cash flows from operating activities	15,349	12,484	(2,865)	(19)% U
Additional revenue from private works and grants were offset by increased employee benefits and materials and contracts for private works and bushfire recovery.				
Cash flows from investing activities	(24,223)	(12,962)	11,261	(46)% F
Redemption of managed funds and sale of Southern Phone shares. Lower than expected outflow for purchase of IPP&E.				
Cash flows from financing activities	(1,817)	(903)	914	(50)% F
Incorrect budget allocation and drawdown of new loan for Tumbarumba Caravan Park.				

Notes to the Financial Statements

for the year ended 30 June 2020

Note 24. Fair Value Measurement

Council measures the following asset and liability classes at fair value on a recurring basis:

- Infrastructure, property, plant and equipment
- Financial assets and liabilities

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

(1) Assets and liabilities that have been measured and recognised at fair values

2020	Date of latest valuation	Fair value measurement hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
Recurring fair value measurements					
Infrastructure, property, plant and equipment					
Plant and equipment	30/06/18	—	—	11,024	11,024
Office equipment	13/05/16	—	—	137	137
Furniture and fittings	13/05/16	—	—	54	54
Operational land	13/05/16	—	—	7,965	7,965
Community land	13/05/16	—	—	13,342	13,342
Land improvements non-depreciable	13/05/16	—	—	—	—
Land improvements – depreciable	30/06/18	—	—	—	—
Buildings – non-specialised	30/06/18	—	—	27,744	27,744
Buildings – specialised	30/06/18	—	—	10,854	10,854
Other structures	30/06/18	—	—	6,420	6,420
Roads	30/06/20	—	—	131,064	131,064
Bridges	30/06/20	—	—	44,424	44,424
Footpaths	30/06/20	—	—	12,088	12,088
Kerb and gutter	30/06/20	—	—	20,916	20,916
Bulk earthworks	30/06/20	—	—	201,636	201,636
Stormwater drainage	13/05/16	—	—	21,120	21,120
Water supply network	30/06/18	—	—	47,073	47,073
Sewerage network	30/06/18	—	—	64,618	64,618
Other open space/recreational assets	30/06/18	—	—	16,413	16,413
Other assets	30/06/18	—	—	2	2
Tips and quarries	30/06/20	—	—	1,203	1,203
Total infrastructure, property, plant and equipment		—	—	638,097	638,097

Notes to the Financial Statements

for the year ended 30 June 2020

Note 24. Fair Value Measurement (continued)

2019	Date of latest valuation	Fair value measurement hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
Recurring fair value measurements					
Infrastructure, property, plant and equipment					
Plant and equipment	30/06/18	—	—	11,797	11,797
Office equipment	13/05/16	—	—	67	67
Furniture and fittings	13/05/16	—	—	276	276
Operational land	13/05/16	—	—	6,832	6,832
Community land	13/05/16	—	—	14,474	14,474
Land improvements non-depreciable	13/05/16	—	—	375	375
Land improvements – depreciable	30/06/18	—	—	—	—
Buildings – non-specialised	30/06/18	—	—	26,912	26,912
Buildings – specialised	30/06/18	—	—	11,218	11,218
Other structures	30/06/18	—	—	7,095	7,095
Roads	13/05/16	—	—	176,517	176,517
Bridges	13/05/16	—	—	31,635	31,635
Footpaths	13/05/16	—	—	8,943	8,943
Kerb and gutter	13/05/16	—	—	15,444	15,444
Bulk earthworks	13/05/16	—	—	111,096	111,096
Stormwater drainage	13/05/16	—	—	21,068	21,068
Water supply network	30/06/18	—	—	47,713	47,713
Sewerage network	30/06/18	—	—	65,237	65,237
Other open space/recreational assets	13/05/16	—	—	14,721	14,721
Other assets	13/05/16	—	—	89	89
Tips and quarries	30/06/19	—	—	648	648
Total infrastructure, property, plant and equipment		—	—	572,157	572,157

Note that capital WIP is not included above since it is carried at cost.

(2) Transfers between level 1 and level 2 fair value hierarchies

During the year, there were no transfers between level 1 and level 2 fair value hierarchies for recurring fair value measurements.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 24. Fair Value Measurement (continued)

(3) Valuation techniques used to derive level 2 and level 3 fair values

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Infrastructure, property, plant and equipment (IPP&E)

Plant and equipment, office equipment and furniture and fittings

Plant and equipment, office equipment and furniture and fittings are valued at cost but are disclosed at fair value in the notes. The carrying amount of these assets is assumed to approximate fair value due to the nature of the items (being readily sourced and replaceable). Typical assets within these classes include, plant/equipment - trucks, cars, mowers, graders, rollers, loaders, office equipment – computers, printers, furniture/fittings – work desks/chairs.

The key unobservable inputs to the valuation are the remaining useful life and remaining value. Council reviews these assets against replacement costs of similar assets. There has been no change to the valuation process during the reporting period.

Stormwater drainage assets

Stormwater drainage assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include pipes/conduits, pits, headwalls located in urban areas.

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs are compiled 'in house' by experienced engineers and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs.

Stormwater assets were brought into the merged Council at fair value on 13 May 2016. Council applied indexation at 30 June 2020 based on a report by independent external valuers. The index movement since bringing the assets on is 8.48%. The valuation applied as at 13 May 2016 remained unchanged due to the immaterial movement in current replacement costs to 30 June 2020.

A comprehensive valuation of Council's stormwater assets is scheduled for the 2020/21 financial year.

Other structure assets

Other structure assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include retaining walls, shelters, swimming pools. Where possible larger assets such as swimming pools are componentised into significant parts.

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs are compiled 'in house' by experienced engineers and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs.

A valuation of other structure assets was undertaken by independent external valuers using Level 3 inputs effective 30 June 2018. Council applied indexation at 30 June 2020 based on a report by independent external valuers. The index movement since the last revaluation is 5.47%. The valuation applied as at 30 June 2018 remained unchanged due to the immaterial movement in current replacement costs to 30 June 2020.

A comprehensive valuation of Council's other structure assets is scheduled for the 2022/23 financial year.

Land improvement depreciable assets

These assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include playing fields, playground equipment, tables /seats. Council reclassified its non-depreciable land improvement assets during the 2019/20 financial year and moved these to the bulk earthworks asset class.

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs are compiled 'in house' by experienced engineers and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs.

A valuation of land improvement assets was undertaken by independent external valuers using Level 3 inputs effective 30 June 2018. Council applied indexation at 30 June 2020 based on a report by independent external valuers. The index movement

Notes to the Financial Statements

for the year ended 30 June 2020

Note 24. Fair Value Measurement (continued)

since the last revaluation is 4.24%. The valuation applied as at 30 June 2018 remained unchanged due to the immaterial movement in current replacement costs to 30 June 2020.

A comprehensive valuation of Council's land improvement assets is scheduled for the 2022/23 financial year.

Operational and Community land assets

These assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include saleable Operational Land such as land associated with works depot, offices and non-saleable Community Land associated with town commons, parks.

A land valuation was undertaken by the NSW Valuer General effective 1 July 2017. A further land valuation was undertaken by the Valuer General during 2019/20 which comes into effect on 1 July 2020. Council aligns its revaluation with the Valuer General cycle and the most recent land valuation will be applied in the 2020/21 financial year.

Buildings – non-specialised and specialised assets

These assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include Council offices (non-specialised) and water/sewer treatment plant buildings (specialised).

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs are compiled 'in house' by experienced engineers and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs. Alternatively, quotations can be sourced from qualified professionals. Buildings are componentised into significant parts to assist in applying appropriate useful lives and replacement costs.

A valuation of building assets was undertaken by independent external valuers effective 30 June 2018. Council applied indexation at 30 June 2020 based on a report by independent external valuers. The index movement since the last revaluation is 5.47%. The valuation applied as at 30 June 2018 remained unchanged due to the immaterial movement in current replacement costs to 30 June 2020.

A comprehensive valuation of Council's land assets is scheduled for the 2022/23 financial year.

Road, bridge and footpath network (Transport assets)

Transport assets are valued using the cost approach but are disclosed at fair value in the notes. Road assets typically include sealed/unsealed pavements, surfaces (bituminous seals, asphaltic concrete), kerb and gutter, safety barriers, culverts. Footpath assets are typically constructed using concrete, gravel, pavers. Bridge assets typically include concrete/steel bridges. Although some timber bridges are still in use, they are being progressively phased out.

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs are compiled 'in house' by experienced engineers and are calculated by either applying recent actual project costs or by sourcing supplier component costs and then estimating project costs. Where applicable contract rates are applied. Transport assets are segmented into manageable lengths and uniform specifications.

A comprehensive valuation of transport assets' fair values was determined by independent, external registered valuers as at 30 June 2020 using Level 3 inputs under the cost approach. The cost approach requires a number of inputs in order to determine Fair Value. There are also various techniques recommended (such as componentisation) that provide a more accurate assessment.

The componentisation and segmentation reconciliation was completed internally by componentising former Tumbarumba Shire transport network assets based on the external valuer's segments and the reconciling the existing former Tumut Shire asset segments to the valuer's report. The total fair value for transport network assets increased by \$21,535,823, consisting of a change in written down value to road assets by -\$76,749,040, earthwork assets by \$87,297,953, bridge assets by \$9,739,815, footpaths assets by \$85,747 and kerb assets by \$1,161,349. Road formation assets were previously accounted for as pavement assets and were subsequently re-classified to earthworks which resulted in the large reduction in road assets and increase in earthwork assets.

Water supply and Sewerage network assets

Water supply and Sewerage network assets are valued using the cost approach but are disclosed at fair value in the notes. These assets typically include mains/conduits, pumping stations, reservoirs.

The key unobservable inputs to the valuation are the remaining useful life, condition and remaining value. Replacement costs were last compiled by Australis Advisory Group and are calculated by either applying recent actual project costs or by sourcing

Notes to the Financial Statements

for the year ended 30 June 2020

Note 24. Fair Value Measurement (continued)

supplier component costs and then estimating project costs. The key reference industry document used is 2017 Australis Asset Advisory Group Valuation Report and data.

Mains are segmented into manageable lengths and uniform specifications.

Water supply and Sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Crown Lands and Water. There has been no change to the valuation process during the reporting period.

A comprehensive valuation of Council's water and sewer assets is scheduled for the 2021/22 financial year.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 24. Fair Value Measurement (continued)

(4) Fair value measurements using significant unobservable inputs (level 3)

a. The following tables present the changes in level 3 fair value asset classes.

\$ '000	Plant and equipment	Office equipment	Furniture and fittings	Operational land	Community Land
2019					
Opening balance	11,513	414	371	6,609	14,655
Purchases (GBV)	2,729	–	–	280	5
Disposals (WDV)	(858)	(328)	(72)	(57)	(181)
Depreciation and impairment	(1,587)	(19)	(23)	–	(5)
Closing balance	11,797	67	276	6,832	14,474

2020					
Opening balance	11,797	67	276	6,832	14,474
Transfers from/(to) another asset class	45	89	1	1,133	(1,132)
Purchases (GBV)	1,624	20	–	–	–
Disposals (WDV)	(784)	(4)	(219)	–	–
Depreciation and impairment	(1,658)	(35)	(4)	–	–
Closing balance	11,024	137	54	7,965	13,342

\$ '000	Land improve-ments	Buildings and other structures	Roads, bridges and footpaths	Bulk earthworks	Stormwater drainage
2019					
Opening balance	285	46,511	232,853	108,842	21,240
Transfers from/(to) another asset class	(63)	(691)	66	902	27
Purchases (GBV)	153	2,384	4,389	1,352	96
Disposals (WDV)	–	(1,410)	(357)	–	–
Depreciation and impairment	–	(1,701)	(4,809)	–	(307)
Revaluation increment to equity	–	132	411	–	12
Closing balance	375	45,225	232,553	111,096	21,068

2020					
Opening balance	375	45,225	232,553	111,096	21,068
Transfers from/(to) another asset class	(375)	(1,520)	571	1,046	(15)
Purchases (GBV)	–	3,754	8,586	2,148	385
Disposals (WDV)	–	(722)	(687)	–	(9)
Depreciation and impairment	–	(1,651)	(4,799)	–	(309)
Revaluation decrement to income statement	–	(68)	–	–	–
Revaluation increment to equity	–	–	(27,732)	87,346	–
Closing balance	–	45,018	208,492	201,636	21,120

Notes to the Financial Statements

for the year ended 30 June 2020

Note 24. Fair Value Measurement (continued)

\$ '000	Water supply network	Sewerage network	Other assets	Tips and quarries	Heritage collection
2019					
Opening balance	47,836	64,990	14,075	152	154
Transfers from/(to) another asset class	—	—	(231)	—	—
Purchases (GBV)	301	346	1,320	500	—
Disposals (WDV)	(58)	(12)	—	—	—
Depreciation and impairment	(1,203)	(1,376)	(357)	(55)	—
Revaluation decrement to income statement	—	—	—	—	(24)
Revaluation increment to equity	837	1,289	—	51	(130)
Closing balance	47,713	65,237	14,807	648	—

2020					
Opening balance	47,713	65,237	14,807	648	—
Transfers from/(to) another asset class	139	153	(135)	—	—
Purchases (GBV)	136	82	2,313	—	—
Disposals (WDV)	(118)	(29)	(261)	—	—
Depreciation and impairment	(1,239)	(1,432)	(311)	(105)	—
Revaluation increment to equity	442	607	—	660	—
Closing balance	47,073	64,618	16,413	1,203	—

\$ '000	Library books	Total
2019		
Opening balance	4	570,504
Transfers from/(to) another asset class	—	10
Purchases (GBV)	—	13,855
Disposals (WDV)	—	(3,333)
Depreciation and impairment	(1)	(11,443)
Revaluation decrement to income statement	—	(24)
Revaluation increment to equity	—	2,602
Closing balance	3	572,171
2020		
Opening balance	3	572,171
Purchases (GBV)	—	19,048
Disposals (WDV)	—	(2,833)
Depreciation and impairment	(1)	(11,544)
Revaluation decrement to income statement	—	(68)
Revaluation increment to equity	—	61,323
Closing balance	2	638,097

Notes to the Financial Statements

for the year ended 30 June 2020

Note 24. Fair Value Measurement (continued)

c. Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value.

The following table summarises the quantitative information relating to the significant unobservable inputs used in deriving the various level 3 asset class fair values.

	Valuation technique/s	Unobservable inputs
I,PP&E		
Operational Land	Land values	Cost per sq meter, Valuer General's (VG) Valuation
Community Land	Land values	Cost per sq meter, VG's Valuation
Building and other Structures	Gross replacement cost	Cost per unit, pattern of consumption, useful life, asset condition
Road, bridges and footpaths	Gross replacement cost	Cost per sq metre, dimensions and specification, pattern of consumption, components, useful life, residual value, asset condition
Bulk earthworks	Gross replacement cost	Cost per cubic metre
Stormwater Drainage	Gross replacement cost	Cost per unit per metre, pattern of consumption
Water supply network	Gross replacement cost	Unit rates, pattern of consumption, components, useful life, residual value, asset condition
Sewerage network	Gross replacement cost	Unit rates, pattern of consumption, components, useful life, residual value, asset condition
Plant and equipment	Cost	Useful life, residual value
Office equipment	Cost	Useful life, residual value
Furniture and fittings	Cost	Useful life, residual value
Other structure assets	Gross replacement cost	Useful life, condition, residual value
Tips and quarries	Obligation to make good, restore, rehabilitate and reinstate	Useful life, condition

d. The valuation process for level 3 fair value measurements

Council assesses the expertise required for the valuation of all assets classes in determining who will undertake the valuations. A qualified external valuer is used where required. Operational and Community Land is valued using the Valuer General's valuation.

Management reviews valuation reports for consistency and accuracy and to ensure all valuation movements are fully explained.

(5) Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 25. Related party disclosures

(a) Key management personnel

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly. Specifically, KMP of Council are the:

- Mayor;
- Councillors;
- General Manager;
- Directors;
- Public Officer.
- Responsible Accounting Officer

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2020	2019 ¹
Compensation:		
Short-term benefits	1,089	1,068
Post-employment benefits	72	75
Other long-term benefits	14	23
Termination benefits	390	—
Total	1,565	1,166

(1) Comparative figures have been adjusted to only included those positions listed in Council's policy.

(b) Other transactions with KMP and their related parties

There were no material transactions with KMP and their related parties during the financial year. All transactions were conducted at normal arm's length terms.

(c) Other related party transactions

Nil

Notes to the Financial Statements

for the year ended 30 June 2020

Note 26. Statement of developer contributions

Under the *Environmental Planning and Assessment Act 1979*, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas.

It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

Summary of contributions and levies

\$ '000	as at 30/06/19	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	as at 30/06/20
	Opening Balance	Cash	Non-cash				Held as restricted asset
Roads	129	—	—	—	—	—	129
Other	4	4	—	5	—	—	13
Recreational Space	214	—	—	—	—	—	214
S7.11 contributions – under a plan	347	4	—	5	—	—	356
Total S7.11 and S7.12 revenue under plans	347	4	—	5	—	—	356
S64 contributions	3,148	86	—	50	—	—	3,284
Total contributions	3,495	90	—	55	—	—	3,640

S7.11 Contributions – under a plan

CONTRIBUTION PLAN NUMBER (former Tumut)

Roads	129	—	—	—	—	—	129
Recreational Space	214	—	—	—	—	—	214
Other	4	4	—	5	—	—	13
Total	347	4	—	5	—	—	356

Notes to the Financial Statements

for the year ended 30 June 2020

Note 27. Result by fund

\$ '000	General ¹ 2020	Water 2020	Sewer 2020
Income Statement by fund			
Income from continuing operations			
Rates and annual charges	11,880	1,006	4,159
User charges and fees	12,203	2,735	263
Interest and investment revenue	296	96	123
Other revenues	1,802	–	20
Grants and contributions provided for operating purposes	15,070	209	21
Grants and contributions provided for capital purposes	11,638	54	32
Rental income	1,108	–	–
Total income from continuing operations	53,997	4,100	4,618
Expenses from continuing operations			
Employee benefits and on-costs	19,539	576	465
Borrowing costs	143	205	155
Materials and contracts	13,541	2,431	2,405
Depreciation and amortisation	8,893	1,311	1,500
Other expenses	4,896	382	214
Net losses from the disposal of assets	1,887	112	29
Total expenses from continuing operations	48,899	5,017	4,768
Operating result from continuing operations	5,098	(917)	(150)
Net operating result for the year	5,098	(917)	(150)
Net operating result attributable to each council fund	5,098	(917)	(150)
Net operating result for the year before grants and contributions provided for capital purposes	(6,540)	(971)	(182)

NB. All amounts disclosed above are gross – that is, they include internal charges and recoveries made between the funds.

(1) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 27. Result by fund (continued)

\$ '000	General ¹ 2020	Water 2020	Sewer 2020
Statement of Financial Position by fund			
ASSETS			
Current assets			
Cash and cash equivalents	3,031	2,660	3,547
Investments	23,497	3,755	5,367
Receivables	7,253	219	338
Inventories	136	–	–
Other	9	–	–
Total current assets	33,926	6,634	9,252
Non-current assets			
Investments	(3)	–	3
Receivables	11	–	–
Inventories	147	–	–
Infrastructure, property, plant and equipment	523,499	49,838	66,493
Investment property	340	–	–
Intangible assets	606	–	–
Total non-current assets	524,600	49,838	66,496
TOTAL ASSETS	558,526	56,472	75,748
LIABILITIES			
Current liabilities			
Payables	2,292	63	27
Contract liabilities	9,212	–	–
Borrowings	529	593	296
Provisions	6,384	–	–
Total current liabilities	18,417	656	323
Non-current liabilities			
Borrowings	1,902	2,271	2,664
Provisions	398	–	–
Total non-current liabilities	2,300	2,271	2,664
TOTAL LIABILITIES	20,717	2,927	2,987
Net assets	537,809	53,545	72,761
EQUITY			
Accumulated surplus	473,504	52,141	67,679
Revaluation reserves	64,305	1,404	5,082
Council equity interest	537,809	53,545	72,761
Total equity	537,809	53,545	72,761

NB. All amounts disclosed above are gross – that is, they include internal charges and recoveries made between the funds. Assets and liabilities shown in the water and sewer columns are restricted for use for these activities.

(1) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 28(a). Statement of performance measures – consolidated results

\$ '000	Amounts 2020	Indicator 2020	Prior periods 20192018		Benchmark
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2}	(5,665)	(11.11)%	1.84%	(7.95)%	>0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	50,991				
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions ¹	35,691	56.91%	60.94%	66.81%	>60.00%
Total continuing operating revenue ¹	62,715				
3. Unrestricted current ratio					
Current assets less all external restrictions	21,736	3.35x	3.83x	5.75x	>1.50x
Current liabilities less specific purpose liabilities	6,492				
4. Debt service cover ratio					
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	6,542	3.43x	7.39x	4.12x	>2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	1,906				
5. Rates, annual charges, interest and extra charges outstanding percentage					
Rates, annual and extra charges outstanding	1,256	7.02%	4.27%	3.18%	<10.00%
Rates, annual and extra charges collectible	17,894				
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	41,857	9.92 mths	13.84 mths	13.59 mths	>3.00 mths
Monthly payments from cash flow of operating and financing activities	4,221				

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

Notes to the Financial Statements

for the year ended 30 June 2020

Note 28(b). Statement of performance measures – by fund

\$ '000	General Indicators ³		Water Indicators		Sewer Indicators		Benchmark
	2020	2019	2020	2019	2020	2019	
1. Operating performance ratio							
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2}	(10.98)%	1.25%	(21.23)%	2.44%	(3.36)%	5.94%	>0.00%
Total continuing operating revenue excluding capital grants and contributions ¹							
2. Own source operating revenue ratio							
Total continuing operating revenue excluding capital grants and contributions ¹	50.54%	52.60%	93.59%	98.68%	98.85%	98.78%	>60.00%
Total continuing operating revenue ¹							
3. Unrestricted current ratio							
Current assets less all external restrictions	3.35x	3.83x	3.54x	11.38x	10.63x	28.75x	>1.50x
Current liabilities less specific purpose liabilities							
4. Debt service cover ratio							
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	2.86x	6.88x	3.12x	6.96x	9.58x	13.02x	>2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)							
5. Rates, annual charges, interest and extra charges outstanding percentage							
Rates, annual and extra charges outstanding	6.83%	3.06%	6.96%	5.89%	7.62%	6.93%	<10.00%
Rates, annual and extra charges collectible							
6. Cash expense cover ratio							
Current year's cash and cash equivalents plus all term deposits	7.28	11.97	21.02	19.82	32.83	27.52	>3.00
Payments from cash flow of operating and financing activities	mths	mths	mths	mths	mths	mths	mths

(1) - (2) Refer to Notes at Note 31a above.

(3) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

Notes to the Financial Statements

for the year ended 30 June 2020

Note 29. Council information and contact details

Principal place of business:

76 Capper St Tumut NSW 2720 and Winton St Tumbarumba NSW 2653

Contact details

Mailing Address:

76 Capper St TUMUT NSW 2720
PO Box 61 TUMBARUMBA NSW 2653

Opening hours:

8:30am - 4:30pm
Monday to Friday

Telephone: 1300 ASK SVC (1300 275 782)

Internet: www.svc.nsw.gv.au

Email: info@svc.nsw.gv.au

Officers

General Manager

Matthew Hyde

Responsible Accounting Officer

Susanne Andres

Public Officer

Shelley Jones

Auditors

NSW Audit Office
Level 15, 1 Margaret St
Sydney NSW 2000

Elected members

Mayor

James Hayes

Councillors

John Larter (Deputy Mayor)
Andrianna Benjamin
Cate Cross
Julia Ham
Margaret Isselman
Geoff Pritchard
Cor Smit
Bruce Wright

Other information

ABN: 53 558 891 887



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Snowy Valleys Council

To the Councillors of Snowy Valleys Council

Opinion

I have audited the accompanying financial statements of Snowy Valleys Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2020, the Statement of Financial Position as at 30 June 2020, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended and notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2020, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

The Council's annual report for the year ended 30 June 2020 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

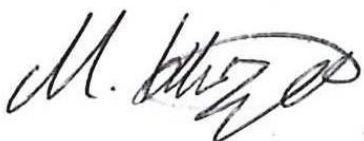
Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements.

Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note 23 Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Michael Kharzoo
Delegate of the Auditor-General for New South Wales

19 November 2020
SYDNEY



Cr James Hayes
Mayor
Snowy Valleys Council
76 Capper Street
TUMUT NSW 2720

Contact: Michael Kharzoo
Phone no: (02) 9275 7188
Our ref: D2025201/1788

19 November 2020

Dear Mayor

**Report on the Conduct of the Audit
for the year ended 30 June 2020
Snowy Valleys Council**





I have audited the general purpose financial statements (GPFS) of the Snowy Valleys Council (the Council) for the year ended 30 June 2020 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2020 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

INCOME STATEMENT

Operating result

	2020 \$m	2019 \$m	Variance %
Rates and annual charges revenue	17.0	16.7	 1.8
Grants and contributions revenue	27.0	22.2	 21.6
Operating result from continuing operations	4.0	3.2	 25.0
Net operating result before capital grants and contributions	(7.7)	(1.6)	 381.3

The Council's operating result from continuing operations (\$4.0 million including depreciation and amortisation expense of \$11.7 million) was \$0.8 million higher than the 2018–19 result. This movement was mainly due to an increase in grants and contributions income of \$4.8 million and other revenues of \$0.6 million, which was partially offset by increases in material and contracts expenses of \$2.5 million and employee benefits and on-costs of \$2.4 million.

The net operating result before capital grants and contributions of \$7.7 million deficit was \$6.1 million lower than the 2018–19 result. This movement was mainly due to the increases in materials and contracts expenses and employee benefits as well as an increase in other expenses of \$0.6 million.

Rates and annual charges revenue (\$17.0 million) increased by \$0.3 million (1.8 per cent) in 2019–20 due to Council's pegged rate, which increased general rates revenue by 2.7 per cent in 2019–20 and a decrease in the number of rateable properties.

Grants and contributions revenue (\$27.0 million) increased by \$4.8 million (21.6 per cent) in 2019–20 mainly due to \$7.0 million of Stronger Communities and Implementation capital funding received during the year.

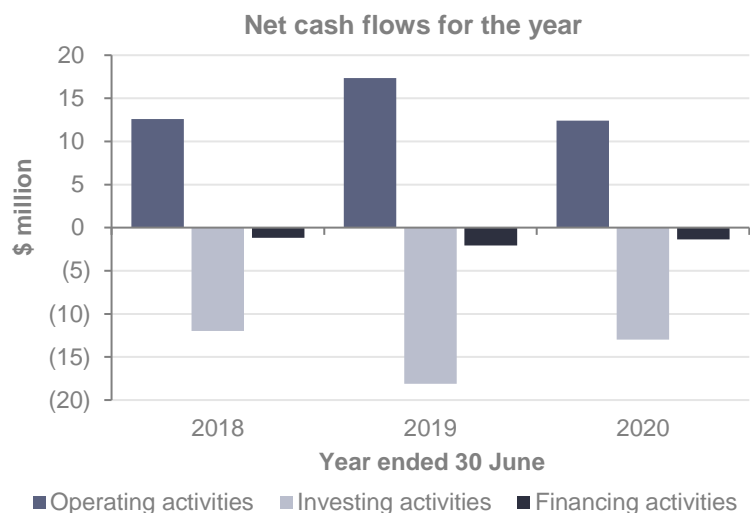
STATEMENT OF CASH FLOWS

Council's cash and cash equivalents was \$9.2 million (\$10.6 million for the year ended 30 June 2019). There was a net decrease in cash and cash equivalents of \$1.4 million for the year ended 30 June 2020.

Net cash provided by operating activities has decreased by \$4.9 million. This is mainly due to the \$3.2 million increase in employee benefits and on-costs and \$1.0 million increase in materials and contracts expenses.

Net cash used in investing activities decreased by \$5.2 million. This is mainly due to the \$9.8 million increase in the net receipts from the sale and purchase of investment securities which is partially offset by the increase in the purchase of infrastructure, property, plant and equipment of \$5.1 million.

Net cash flows used in financing activities decreased by \$0.4 million due to the \$0.5 million increase in proceeds from borrowings and advances.



FINANCIAL POSITION

Cash and investments

Cash and investments	2020	2019	Commentary
	\$m	\$m	
External restrictions	27.3	31.8	<ul style="list-style-type: none"> Externally restricted cash and investments are restricted in their use by externally imposed requirements. The decrease of \$4.5 million is primarily due to the \$6.7 million decrease in specific purpose unexpended grants. Internally restricted cash and investments have been restricted in their use by resolution or policy of Council to reflect identified programs of works and any forward plans identified by Council. The decrease of \$3.3 million is primarily due to the \$2.4 million decrease in carry over works. Unrestricted cash and investments were \$2.0 million, which is available to provide liquidity for day-to-day operations of the Council. There was a \$0.4 million increase in the unrestricted cash and investments balance.
Internal restrictions	12.6	15.9	
Unrestricted	2.0	1.6	
Cash and investments	41.9	49.4	

Debt

Council has \$8.3 million of external borrowings (2019: \$9.2 million) which is secured over the revenue of Council. Council repaid \$1.4 million of external borrowings and entered into a new loan for \$0.5 million for the Tumarumba Caravan Park project.

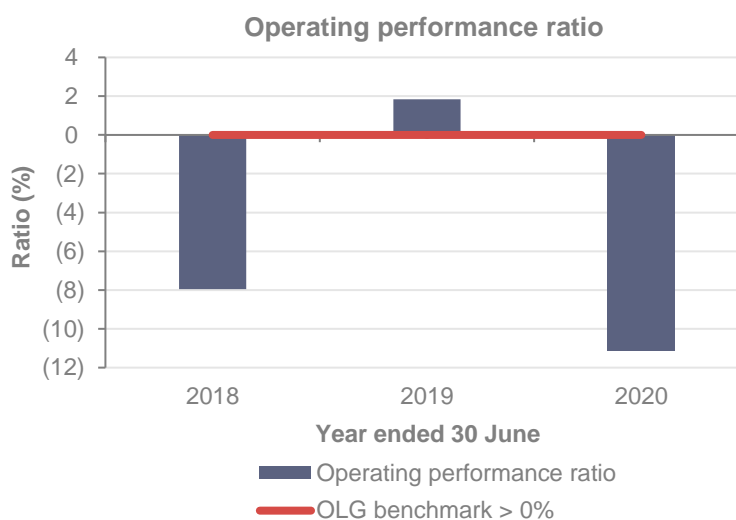
PERFORMANCE

Performance measures

The following section provides an overview of the Council's performance against the performance measures and performance benchmarks set by the Office of Local Government (OLG) within the Department of Planning, Industry and Environment.

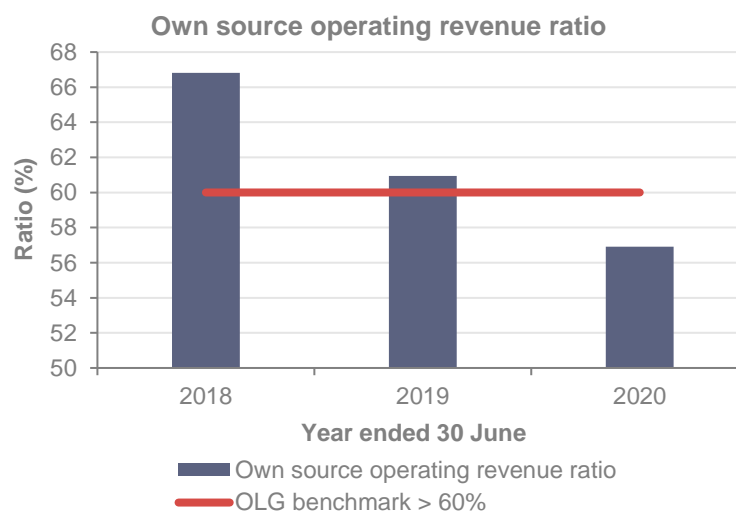
Operating performance ratio

- The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by OLG is greater than zero per cent.
- The operating performance ratio of -11.11 per cent is below the industry benchmark of greater than 0 per cent.
- The decrease in the operating performance ratio is mainly due to the increase in employee benefits and on-costs and materials and contracts expenses.



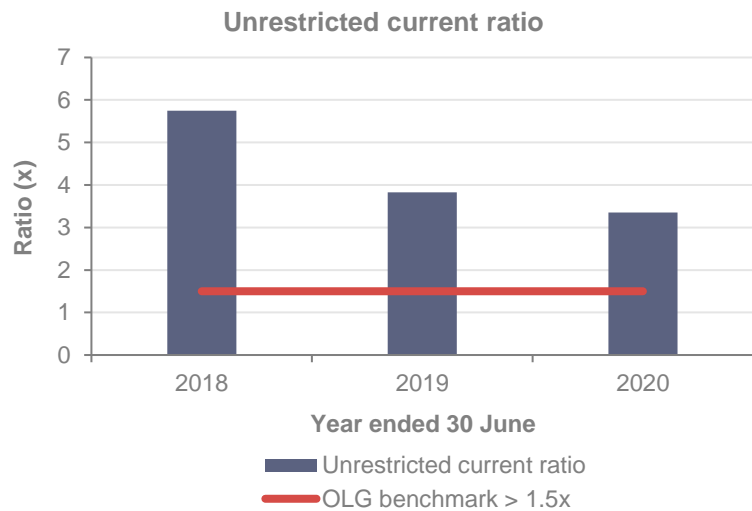
Own source operating revenue ratio

- The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.
- The Council's own source operating revenue ratio of 56.91 per cent is below the industry benchmark of 60 per cent. This indicates that the Council is more reliant on external funding sources, such as grants and contributions.
- The decrease in the own source operating revenue ratio is mainly due to the increase in grants and contributions.



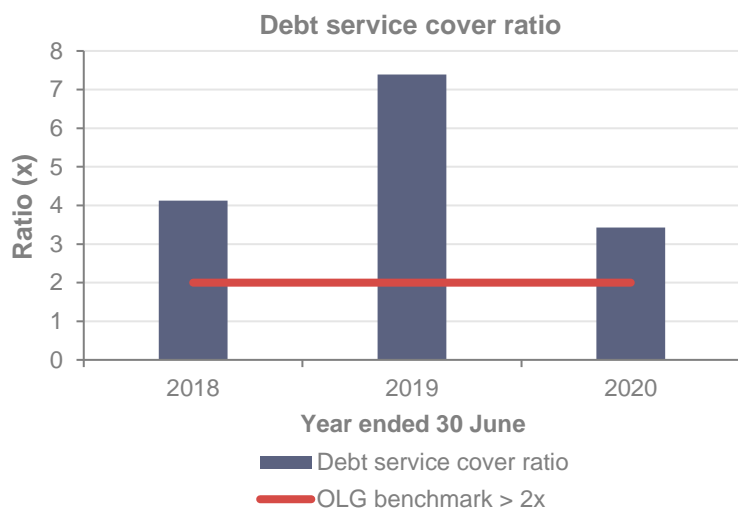
Unrestricted current ratio

- The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.
- The Council's liquidity ratio of 3.35 times is greater than the industry benchmark minimum of greater than 1.5 times. This indicates that the Council has sufficient liquidity to meet its current liabilities as and when they fall due.
- The Council's unrestricted current ratio is consistent with 2019.



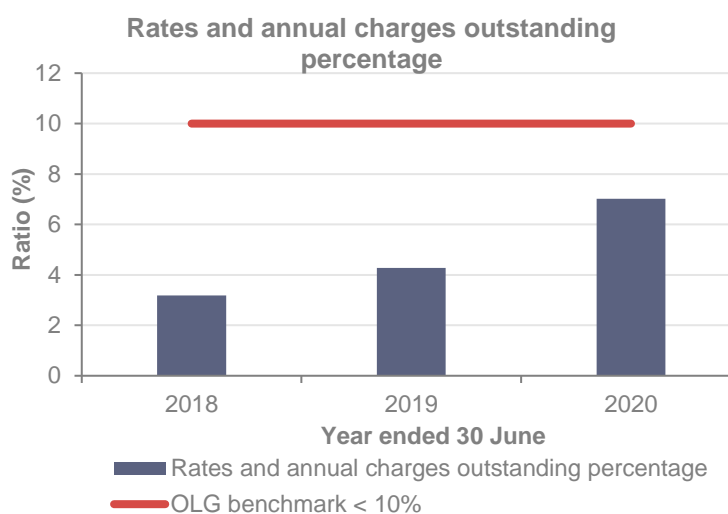
Debt service cover ratio

- The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.
- The Council's debt service cover ratio of 3.43 times is greater than the industry benchmark minimum of greater than 2 times. This indicates that the Council has sufficient operating revenue to service its debt.



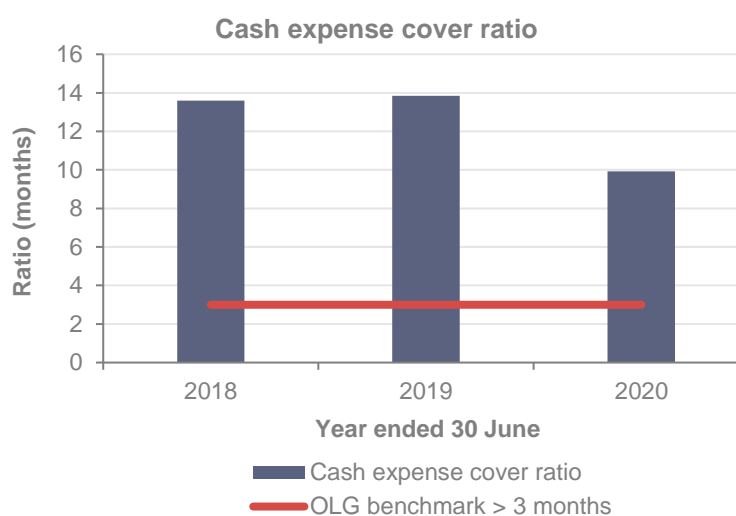
Rates and annual charges outstanding percentage

- The 'rates and annual charges outstanding percentage' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 10 per cent for regional and rural councils.
- The Council's rates and annual charges outstanding ratio of 7.02 per cent is within the industry benchmark of less than 10 per cent for regional and rural councils.
- The rates and annual charges outstanding percentage has increased from the previous year but remains below the OLG benchmark which is a reflection of the ongoing sound debt recovery procedures at the Council.



Cash expense cover ratio

- This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.
- The Council's cash expense cover ratio was 9.92 months, which is above the industry benchmark of greater than 3 months. This indicates that Council had the capacity to cover 9.92 months of operating cash expenditure without additional cash inflows at 30 June 2020.
- The cash expense cover ratio has decreased from the previous year due to a \$1.4 million decrease in cash and cash equivalents held.



Infrastructure, property, plant and equipment renewals

The Council has renewed \$11.3 million of assets in the 2019-20 financial year, compared to \$13.2 million of assets in the 2018-19 financial year. The decrease of \$1.9 million is mainly due to the decrease in roads renewals of \$1.6 million.

OTHER MATTERS

Impact of new accounting standards

AASB 15 'Revenue from Contracts with Customers' and AASB 1058 'Income for Not-for-Profit Entities'

The Council adopted the new accounting standards AASB 15 'Contracts with Customers' and AASB 1058 'Income of Not-for-Profit Entities' (collectively referred to as the Revenue Standards) for the first time in their 2019–20 financial statements.

AASB 15 introduces a new approach to recognising revenue based on the principle that revenue is recognised when control of a good or service transfers to a customer. AASB 15 impacts the timing and amount of revenue recorded in a councils' financial statements, particularly for grant revenue. AASB 15 also increases the amount of disclosures required.

AASB 1058 prescribes how not-for-profit entities account for transactions conducted on non-commercial terms and the receipt of volunteer services. AASB 1058 significantly impacts the timing and amount of income recorded in a councils' financial statements, particularly for grant income and rates which are paid before the commencement of the rating period.

The Council recognised a \$15.2 million adjustment to opening accumulated surplus at 1 July 2019 on adoption of the new Revenue Standards.

The Council disclosed the impact of adopting the new Revenue Standards in Note 17.

AASB 16 'Leases'

The Council adopted the new accounting standard AASB 16 'Leases' for the first time in their 2019–20 financial statements.

AASB 16 changes the way lessees treat operating leases for financial reporting. With a few exceptions, operating leases will now be recorded in the Statement of Financial Position as a right-of-use asset, with a corresponding lease liability.

AASB 16 results in lessees recording more assets and liabilities in the Statement of Financial Position and changes the timing and pattern of expenses recorded in the Income Statement.

The Council did not recognise any right-of-use assets and lease liabilities at 1 July 2019 on adoption of AASB 16.

The Council disclosed the impact of adopting AASB 16 in Note 17.

Legislative compliance

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.

The Council's:

- accounting records were maintained in a manner and form that facilitated the preparation and the effective audit of the general purpose financial statements
- staff provided all accounting records and information relevant to the audit.



Michael Kharzoo
Delegate of the Auditor-General for New South Wales

cc: Mr Matthew Hyde, General Manager
Ms Glenyce Francis, Audit, Risk and Improvement Committee Chair
Mr Jim Betts, Secretary of the Department of Planning, Industry and Environment

Snowy Valleys Council

SPECIAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2020



Special Purpose Financial Statements

for the year ended 30 June 2020

Contents	Page
Statement by Councillors & Management	3
Special Purpose Financial Statements	
Income Statement – Water Supply Business Activity	4
Income Statement – Sewerage Business Activity	5
Statement of Financial Position – Water Supply Business Activity	6
Statement of Financial Position – Sewerage Business Activity	7
Note 1 – Significant Accounting Policies	8
Auditor's Report on Special Purpose Financial Statements	11

Background

- i. These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- ii. The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.

- iii. For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).

- iv. In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

Special Purpose Financial Statements

for the year ended 30 June 2020

Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

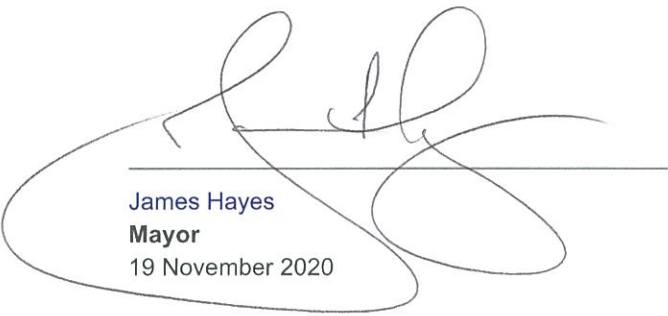
- the NSW Government Policy Statement 'Application of National Competition Policy to Local Government',
- the Division of Local Government Guidelines 'Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality',
- the Local Government Code of Accounting Practice and Financial Reporting,
- the NSW Office of Water Best-Practice Management of Water and Sewerage Guidelines.

To the best of our knowledge and belief, these statements:

- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- accord with Council's accounting and other records.
- present overhead reallocation charges to the water and sewerage businesses as fair and reasonable.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 19 November 2020.



James Hayes
Mayor
19 November 2020



Matthew Hyde
General Manager
19 November 2020



John Larter
Councillor
19 November 2020



Susanne Andres
Responsible Accounting Officer
19 November 2020

Income Statement – Water Supply Business Activity

for the year ended 30 June 2020

\$ '000	2020	2019
Access charges	1,006	1,324
User charges	2,733	3,355
Fees	2	–
Interest	96	178
Grants and contributions provided for non-capital purposes	209	–
Other income	–	13
Total income from continuing operations	4,046	4,870
Expenses from continuing operations		
Employee benefits and on-costs	576	742
Borrowing costs	205	221
Materials and contracts	2,431	2,016
Depreciation, amortisation and impairment	1,311	1,274
Loss on sale of assets	112	–
Calculated taxation equivalents	18	18
Debt guarantee fee (if applicable)	–	58
Other expenses	382	498
Total expenses from continuing operations	5,035	4,827
Surplus (deficit) from continuing operations before capital amounts	(989)	43
Grants and contributions provided for capital purposes	54	65
Surplus (deficit) from continuing operations after capital amounts	(935)	108
Surplus (deficit) from all operations before tax	(935)	108
Less: corporate taxation equivalent (27.5%) [based on result before capital]	–	(12)
SURPLUS (DEFICIT) AFTER TAX	(935)	96
Plus accumulated surplus	53,076	52,910
Plus adjustments for amounts unpaid:		
– Taxation equivalent payments	18	18
– Debt guarantee fees	–	58
– Corporate taxation equivalent	–	12
Less:		
– Taxation equivalent payments	(18)	(18)
Closing accumulated surplus	52,141	53,076
Return on capital %	(1.6)%	0.5%
Subsidy from Council	1,223	403
Calculation of dividend payable:		
Surplus (deficit) after tax	(935)	96
Less: capital grants and contributions (excluding developer contributions)	(54)	(65)
Surplus for dividend calculation purposes	–	31
Potential dividend calculated from surplus	–	16

Income Statement – Sewerage Business Activity

for the year ended 30 June 2020

\$ '000	2020	2019
Access charges	4,159	4,473
User charges	238	490
Liquid trade waste charges	25	26
Interest	123	265
Grants and contributions provided for non-capital purposes	21	25
Other income	20	21
Total income from continuing operations	4,586	5,300
Expenses from continuing operations		
Employee benefits and on-costs	465	603
Borrowing costs	155	143
Materials and contracts	2,405	2,506
Depreciation, amortisation and impairment	1,500	1,444
Loss on sale of assets	29	–
Calculated taxation equivalents	17	17
Debt guarantee fee (if applicable)	–	23
Other expenses	214	289
Total expenses from continuing operations	4,785	5,025
Surplus (deficit) from continuing operations before capital amounts	(199)	275
Grants and contributions provided for capital purposes	32	40
Surplus (deficit) from continuing operations after capital amounts	(167)	315
Surplus (deficit) from all operations before tax	(167)	315
Less: corporate taxation equivalent (27.5%) [based on result before capital]	–	(76)
SURPLUS (DEFICIT) AFTER TAX	(167)	239
Plus accumulated surplus	67,846	67,509
Plus adjustments for amounts unpaid:		
– Taxation equivalent payments	17	17
– Debt guarantee fees	–	23
– Corporate taxation equivalent	–	76
Less:		
– Tax Equivalent payments	(17)	(17)
Closing accumulated surplus	67,679	67,847
Return on capital %	(0.1)%	0.6%
Subsidy from Council	629	469
Calculation of dividend payable:		
Surplus (deficit) after tax	(167)	239
Less: capital grants and contributions (excluding developer contributions)	(32)	(40)
Surplus for dividend calculation purposes	–	199
Potential dividend calculated from surplus	–	100

Statement of Financial Position – Water Supply Business Activity

as at 30 June 2020

\$ '000	2020	2019
ASSETS		
Current assets		
Cash and cash equivalents	2,660	1,861
Investments	3,755	3,755
Receivables	219	1,349
Total current assets	6,634	6,965
Non-current assets		
Infrastructure, property, plant and equipment	49,838	50,546
Total non-current assets	49,838	50,546
TOTAL ASSETS	56,472	57,511
LIABILITIES		
Current liabilities		
Payables	63	50
Borrowings	593	562
Total current liabilities	656	612
Non-current liabilities		
Borrowings	2,271	2,860
Total non-current liabilities	2,271	2,860
TOTAL LIABILITIES	2,927	3,472
NET ASSETS	53,545	54,039
EQUITY		
Accumulated surplus	52,141	53,076
Revaluation reserves	1,404	963
TOTAL EQUITY	53,545	54,039

Statement of Financial Position – Sewerage Business Activity

as at 30 June 2020

\$ '000	2020	2019
ASSETS		
Current assets		
Cash and cash equivalents	3,547	2,510
Investments	5,367	5,367
Receivables	338	517
Total current assets	9,252	8,394
Non-current assets		
Investments	3	—
Infrastructure, property, plant and equipment	66,493	67,189
Total non-current assets	66,496	67,189
TOTAL ASSETS	75,748	75,583
LIABILITIES		
Current liabilities		
Payables	27	2
Borrowings	296	290
Total current liabilities	323	292
Non-current liabilities		
Borrowings	2,664	2,970
Total non-current liabilities	2,664	2,970
TOTAL LIABILITIES	2,987	3,262
NET ASSETS	72,761	72,321
EQUITY		
Accumulated surplus	67,679	67,847
Revaluation reserves	5,082	4,474
TOTAL EQUITY	72,761	72,321

Notes to the Special Purpose Financial Statements for the year ended 30 June 2020

Note 1. Significant Accounting Policies

A statement summarising the supplemental accounting policies adopted in the preparation of the Special Purpose Financial Statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these Special Purpose Financial Statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these Special Purpose Financial Statements have been prepared in accordance with the Local Government Act 2093 (NSW), the *Local Government (General) Regulation 2005*, and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government.

The framework for its application is set out in the June 1996 NSW government policy statement titled 'Application of National Competition Policy to Local Government'.

The *Pricing and Costing for Council Businesses, A Guide to Competitive Neutrality* issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements.

These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, return on investments (rate of return), and dividends paid.

Declared business activities

In accordance with Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

a. Snowy Valleys Council Sewerage Service

Comprising the whole of the operations and assets of the sewerage reticulation and treatment system, servicing the towns of Adelong, Batlow, Khancoban, Talbingo, Tumbarumba and Tumut.

b. Snowy Valleys Council Water Supply Service

Comprising the whole of the operations and assets of the water supply system servicing the towns of Adelong, Batlow, Khancoban, Talbingo, Tumbarumba and Tumut.

Category 2

(where gross operating turnover is less than \$2 million)

Nil

Notes to the Special Purpose Financial Statements for the year ended 30 June 2020

Note 1. Significant Accounting Policies (continued)

Monetary amounts

Amounts shown in the financial statements are in Australian dollars and rounded to the nearest one thousand dollars.

(i) Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs.

However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in Special Purpose Financial Statements.

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

Notional rate applied (%)

Corporate income tax rate – **27.5%**

Land tax – the first \$692,000 of combined land values attracts **0%**. For the combined land values in excess of \$692,001 up to \$4,231,000 the rate is **1.6% + \$100**. For the remaining combined land value that exceeds \$4,231,000 a premium marginal rate of **2.0%** applies.

Payroll tax – **5.45%** on the value of taxable salaries and wages in excess of \$850,000.

In accordance with the Department of Industry (DoI) – Water guidelines, a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from water supply and sewerage business activities.

The payment of taxation equivalent charges, referred to in the DoI – Water guidelines as a 'dividend for taxation equivalent', may be applied for any purpose allowed under the *Local Government Act, 1993*.

Achievement of substantial compliance to the DoI – Water guidelines is not a prerequisite for the payment of the tax equivalent charges, however the payment must not exceed \$3 per assessment.

Income tax

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 27.5%.

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the 'owner' of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

The rate applied of 27.5% is not the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

Local government rates and charges

A calculation of the equivalent rates and charges payable on all category 1 businesses has been applied to all land assets owned or exclusively used by the business activity.

Notes to the Special Purpose Financial Statements for the year ended 30 June 2020

Note 1. Significant Accounting Policies (continued)

Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that council business activities face 'true' commercial borrowing costs in line with private sector competitors.

In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

(ii) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed.

Subsidies occur when Council provides services on a less-than-cost-recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations.

Accordingly, 'subsidies disclosed' (in relation to National Competition Policy) represents the difference between revenue generated from 'rate of return' pricing and revenue generated from prices set by Council in any given financial year.

The overall effect of subsidies is contained within the Income Statement of each reported business activity.

(iii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Such funds are subsequently available for meeting commitments or financing future investment strategies.

The actual rate of return achieved by each business activity is disclosed at the foot of each respective Income Statement.

The rate of return is calculated as follows:

Operating result before capital income + interest expense

Written down value of I,PP&E as at 30 June

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 0.88% at 30/6/20.

(iv) Dividends

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.

Local government water supply and sewerage businesses are permitted to pay an annual dividend from its water supply or sewerage business surplus.

Each dividend must be calculated and approved in accordance with the Department of Industry – Water guidelines and must not exceed:

- 50% of this surplus in any one year, or
- the number of water supply or sewerage assessments at 30 June 2020 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with the Department of Industry – Water guidelines a Dividend Payment form, Statement of Compliance, Unqualified Independent Financial Audit Report and Compliance Audit Report are required to be submitted to the Department of Industry – Water.



INDEPENDENT AUDITOR'S REPORT

Report on the special purpose financial statements

Snowy Valleys Council

To the Councillors of Snowy Valleys Council

Opinion

I have audited the accompanying special purpose financial statements (the financial statements) of Snowy Valleys Council's (the Council) Declared Business Activities, which comprise the Statement by Councillors and Management, the Income Statement of each Declared Business Activity for the year ended 30 June 2020, the Statement of Financial Position of each Declared Business Activity as at 30 June 2020 and Note 1 Significant accounting policies for the Business Activities declared by Council.

The Declared Business Activities of the Council are:

- Water Supply
- Sewerage.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2020, and their financial performance for the year then ended, in accordance with the Australian Accounting Standards described in Note 1 and the Local Government Code of Accounting Practice and Financial Reporting – update number 28 (LG Code).

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to Note 1 to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2020 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 'Permissible income for general rates'.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in Note 1 to the financial statements, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.

A handwritten signature in black ink, appearing to read 'M. Kharzoo', with a stylized flourish at the end.

Michael Kharzoo
Delegate of the Auditor-General for New South Wales

19 November 2020
SYDNEY

Snowy Valleys Council

SPECIAL SCHEDULES
for the year ended 30 June 2020



Special Schedules
for the year ended 30 June 2020

Contents	Page
Special Schedules	
Permissible income for general rates	3
Report on Infrastructure Assets - Values	7

Permissible income for general rates

\$ '000	Notes	2020/21 Tumut Shire Council	2020/21 Tumbarumba Shire Council	2020/21 Snowy Valleys Council	2019/20 Tumut Shire Council	2019/20 Tumbarumba Shire Council	2019/20 Snowy Valleys Council
Notional general income calculation ¹							
Last year notional general income yield	a	6,825	2,584	9,409	6,667	2,512	9,179
Plus or minus adjustments ²	b	8	2	10	(3)	4	1
Notional general income	c = a + b	6,833	2,586	9,419	6,664	2,516	9,180
Permissible income calculation							
Or rate peg percentage	e	2.60%	2.60%		2.70%	2.70%	
Less expiring special variation amount	g	(637)	—	(637)	—	—	—
Or plus rate peg amount	i = e x (c + g)	161	67	228	180	68	248
Notional General Income Calculation							
Last Year Notional General Income Yield							
Tumut Shire Council							
Sub-total	k = (c + g + h + i + j)	6,357	2,653	9,010	6,844	2,584	9,428
Plus (or minus) last year's carry forward total	l	19	—	19	—	—	—
Sub-total	n = (l + m)	19	—	19	—	—	—
Total permissible income	o = k + n	6,376	2,653	9,029	6,844	2,584	9,428
Less notional general income yield	p	6,385	2,653	9,038	6,825	2,584	9,409
Catch-up or (excess) result	q = o – p	(9)	—	(9)	19	—	19
Carry forward to next year ⁶	t = q + r + s	(9)	—	(9)	19	—	19

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the Valuation of Land Act 1916.
- (6) Carry forward amounts which are in excess (an amount that exceeds the permissible income) require ministerial approval by order published in the NSW Government Gazette in accordance with section 512 of the Local Government Act 1993. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.



INDEPENDENT AUDITOR'S REPORT

Special Schedule - Permissible income for general rates

Snowy Valleys Council

To the Councillors of Snowy Valleys Council

Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Snowy Valleys Council (the Council) for the year ending 30 June 2021.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting – update number 28 (LG Code), and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2020 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and Special Schedule 'Report on infrastructure assets' as at 30 June 2020.

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.

A handwritten signature in black ink, appearing to read 'M. Kharzoo', with a stylized flourish at the end.

Michael Kharzoo
Delegate of the Auditor-General for New South Wales

19 November 2020
SYDNEY

Report on Infrastructure Assets

as at 30 June 2020

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2019/20 Required maintenance ^a	2019/20 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
(a) Report on Infrastructure Assets - Values												
Buildings	Buildings – specialised	–	–	184	184	10,831	17,301	49.7%	19.8%	29.5%	1.0%	0.0%
	Council Offices/Administration	–	–	–	–	8,154	13,614	35.0%	50.1%	9.6%	5.3%	0.0%
	Council Public Halls	–	–	147	147	1,575	4,262	3.7%	26.7%	60.2%	9.4%	0.0%
	Council Works Depot	–	–	–	–	2,543	4,501	37.7%	36.9%	25.4%	0.0%	0.0%
	Cultural Facilities	–	–	9	9	4,642	9,052	22.5%	31.4%	44.7%	1.5%	0.0%
	Libraries	–	–	749	749	1,536	2,589	36.7%	56.0%	7.3%	0.0%	0.0%
	Other Buildings	–	–	580	580	9,317	14,535	53.8%	33.7%	12.5%	0.0%	0.0%
	Sub-total	–	–	1,669	1,669	38,598	65,854	39.5%	33.8%	24.6%	2.2%	0.0%
Other structures	Other structures	–	–	–	–	6,420	11,108	46.4%	16.0%	27.8%	9.7%	0.0%
	Sub-total	–	–	–	–	6,420	11,108	46.4%	16.0%	27.8%	9.7%	0.0%
Roads	Unsealed roads	–	–	851	851	19,094	24,024	63.4%	30.3%	5.7%	0.6%	0.0%
	Bridges	1,047	1,047	–	–	44,425	67,546	85.4%	10.3%	2.8%	1.6%	0.0%
	Footpaths	–	–	104	104	9,731	13,219	60.5%	30.3%	9.2%	0.0%	0.0%
	Other road assets	–	–	446	446	4,467	5,822	99.0%	0.0%	1.0%	0.0%	0.0%
	Bulk earthworks	–	–	–	–	201,636	201,636	100.0%	0.0%	0.0%	0.0%	0.0%
	Cycleways	–	–	–	–	2,358	2,554	85.8%	13.9%	0.4%	0.0%	0.0%
	Kerb & Gutter	–	–	27	27	20,917	29,445	29.5%	40.0%	29.6%	0.9%	0.0%
	Road Culverts	–	–	20	20	19,379	30,452	97.3%	2.4%	0.3%	0.0%	0.0%
	Sealed Road Surface	–	–	1,243	1,243	19,100	29,892	46.1%	49.1%	4.7%	0.2%	0.0%
	Sealed Road Structure	–	–	157	157	69,022	91,741	47.7%	45.1%	7.1%	0.1%	0.0%
	Sub-total	1,047	1,047	2,848	2,848	389,212	496,331	77.8%	17.5%	4.3%	0.3%	0.0%
Water supply network	Other	–	–	200	200	445	689	55.9%	26.7%	17.4%	0.0%	0.0%
	Pumping Stations	–	–	317	317	1,678	4,007	13.1%	52.6%	16.3%	18.0%	0.0%
	Reservoirs	–	–	74	74	6,037	10,650	37.0%	39.4%	14.7%	8.8%	0.0%
	Treatment	–	–	1,424	1,424	15,314	27,165	45.2%	33.3%	18.0%	3.5%	0.0%
	Mains	–	–	592	592	23,599	35,084	60.6%	35.4%	3.9%	0.1%	0.0%
	Sub-total	–	–	2,607	2,607	47,073	77,595	49.5%	36.0%	11.1%	3.4%	0.0%

Report on Infrastructure Assets (continued)

as at 30 June 2020

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2019/20 Required maintenance ^a	2019/20 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
Sewerage network	Mains	—	—	203	203	37,106	55,919	30.9%	48.8%	19.6%	0.6%	0.2%
	Other	—	—	—	—	806	1,038	92.0%	7.2%	0.8%	0.0%	0.0%
	Pumping Stations	—	—	146	146	2,744	5,518	22.7%	43.8%	28.8%	4.8%	0.0%
	Treatment	187	187	783	783	23,962	35,939	65.4%	19.9%	7.5%	7.2%	0.0%
	Sub-total	187	187	1,132	1,132	64,618	98,414	43.6%	37.5%	15.5%	3.2%	0.1%
Stormwater drainage	Head Walls	—	—	—	—	118	203	85.6%	12.6%	1.8%	0.0%	0.0%
	Inlet and Junction Pits	—	—	—	—	4,113	6,720	82.2%	17.4%	0.3%	0.0%	0.0%
	Stormwater Conduits	—	—	26	26	16,884	28,256	84.7%	15.0%	0.3%	0.0%	0.0%
	Stormwater Converters	—	—	—	—	5	5	100.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	—	—	26	26	21,120	35,184	84.2%	15.5%	0.3%	0.0%	0.0%
Open space / recreational assets	Other	—	—	53	53	9,029	9,323	46.4%	16.0%	27.8%	9.7%	0.0%
	Other Open Space/Recreation	—	—	2,051	2,051	4,396	5,234	81.6%	7.0%	4.7%	6.7%	0.0%
	Swimming pools	93	93	685	685	2,988	5,522	32.6%	28.9%	36.8%	1.7%	0.0%
	Sub-total	93	93	2,789	2,789	16,413	20,079	51.8%	17.2%	24.3%	6.7%	0.0%
TOTAL - ALL ASSETS		1,327	1,327	11,071	11,071	583,454	804,565	67.0%	23.0%	8.6%	1.4%	0.0%

(a) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

1	Excellent/very good	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Satisfactory	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required

Report on Infrastructure Assets (continued)

as at 30 June 2020

\$ '000	Amounts 2020	Indicator 2020	Prior periods 20192018		Benchmark
Infrastructure asset performance indicators (consolidated) *					
Buildings and infrastructure renewals ratio ¹					
Asset renewals ²	12,296	126.22%	135.24%	79.59%	>=100.00%
Depreciation, amortisation and impairment	9,742				
Infrastructure backlog ratio ¹					
Estimated cost to bring assets to a satisfactory standard	1,327	0.23%	0.05%	0.26%	<2.00%
Net carrying amount of infrastructure assets	583,454				
Asset maintenance ratio					
Actual asset maintenance	11,071	100.00%	100.00%	96.23%	>100.00%
Required asset maintenance	11,071				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	1,327	0.16%	0.04%	0.18%	
Gross replacement cost	804,565				

(*) All asset performance indicators are calculated using classes identified in the previous table.

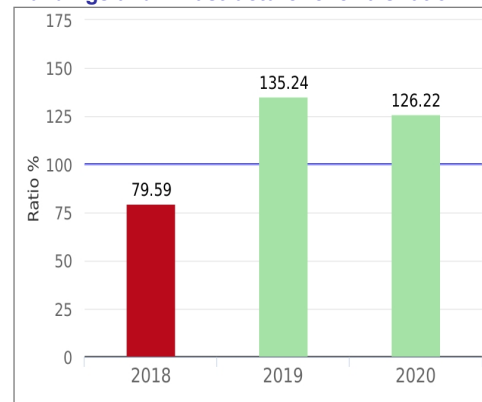
(1) Excludes Work In Progress (WIP)

(2) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Report on Infrastructure Assets (continued)

as at 30 June 2020

Buildings and infrastructure renewals ratio



Buildings and infrastructure renewals ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

Commentary on result

19/20 ratio 126.22%

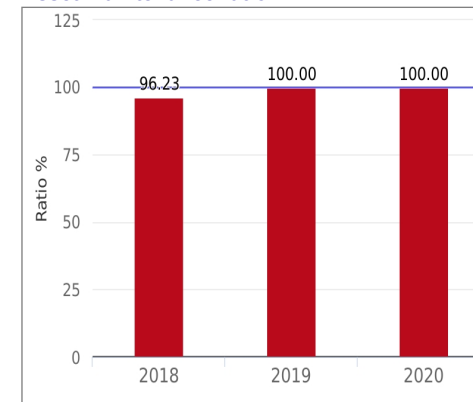
Benchmark: — $\geq 100.00\%$

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting #28

Ratio is outside benchmark

Asset maintenance ratio



Asset maintenance ratio

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.

Commentary on result

19/20 ratio 100.00%

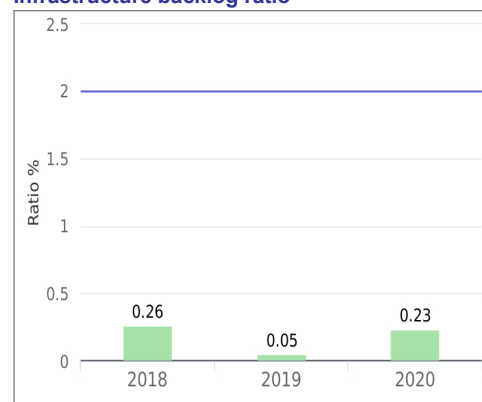
Benchmark: — $> 100.00\%$

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting #28

Ratio is outside benchmark

Infrastructure backlog ratio



Infrastructure backlog ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

Commentary on result

19/20 ratio 0.23%

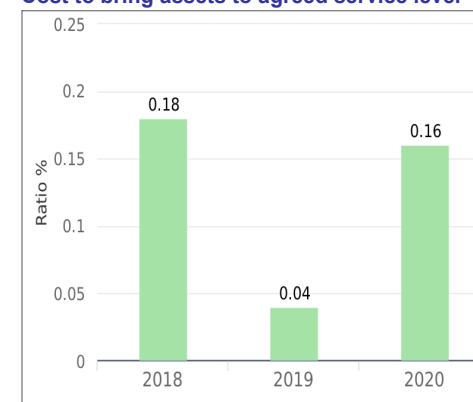
Benchmark: — $< 2.00\%$

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting #28

Ratio is outside benchmark

Cost to bring assets to agreed service level



Cost to bring assets to agreed service level

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.

Commentary on result

19/20 ratio 0.16%

Report on Infrastructure Assets (continued)

as at 30 June 2020

\$ '000	General fund		Water fund		Sewer fund		Benchmark
	2020	2019	2020	2019	2020	2019	
Infrastructure asset performance indicators (by fund)							
Buildings and infrastructure renewals ratio ¹							
Asset renewals ²	171.38%	178.56%	7.75%	23.31%	5.73%	23.39%	>=100.00%
Depreciation, amortisation and impairment							
Infrastructure backlog ratio ¹							
Estimated cost to bring assets to a satisfactory standard	0.24%	0.02%	0.00%	0.00%	0.29%	0.28%	<2.00%
Net carrying amount of infrastructure assets							
Asset maintenance ratio							
Actual asset maintenance	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>100.00%
Required asset maintenance							
Cost to bring assets to agreed service level							
Estimated cost to bring assets to an agreed service level set by Council	0.18%	0.02%	0.00%	0.00%	0.19%	0.19%	
Gross replacement cost							

(1) Excludes Work In Progress (WIP)

(2) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.